

1 BEFORE THE NEW YORK STATE SENATE FINANCE
AND ASSEMBLY WAYS AND MEANS COMMITTEES

2 -----

3 JOINT LEGISLATIVE HEARING

4 In the Matter of the
2016-2017 EXECUTIVE BUDGET
5 ON HEALTH AND MEDICAID

6 -----

7
8 Hearing Room B
Legislative Office Building
Albany, New York

9
10 January 25, 2016
9:35 a.m.

11

12 PRESIDING:

13 Senator Catharine M. Young
Chair, Senate Finance Committee
14
15 Assemblyman Herman D. Farrell, Jr.
Chair, Assembly Ways & Means Committee

16 PRESENT:

17 Senator Liz Krueger
Senate Finance Committee (RM)
18
19 Assemblyman Robert Oaks
Assembly Ways & Means Committee (RM)
20
21 Senator Kemp Hannon
Chair, Senate Committee on Health
22
23 Assemblyman Richard N. Gottfried
Chair, Assembly Health Committee
24
25 Senator David J. Valesky
Co-Chair, Senate Committee on Health

1 2016-2017 Executive Budget
Health and Medicaid
2 1-25-16

3 PRESENT: (Continued)

4 Senator James L. Seward
Chair, Senate Committee on Insurance

5
6 Assemblyman Kevin A. Cahill
Chair, Assembly Committee on Insurance

7 Senator Diane Savino

8 Assemblyman Michael J. Cusick

9 Senator Kathleen A. Marchione

10 Assemblyman Kevin A. Cahill

11 Senator Gustavo Rivera

12 Assemblywoman Jo Anne Simon

13 Assemblyman Félix W. Ortiz

14 Assemblyman Andrew P. Raia

15 Senator Roxanne Persaud

16 Assemblyman Andrew Goodell

17 Assemblyman Jeffrion L. Aubry

18 Assemblyman Phil Steck

19 Assemblyman Andrew Garbarino

20 Assemblyman John McDonald

21 Senator Martin J. Golden

22 Assemblywoman Aileen M. Gunther

23 Assemblyman Edward P. Ra

24 Assemblywoman Nicole Malliotakis

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3 PRESENT: (Continued)

4 Assemblyman Thomas J. Abinanti

5 Senator John DeFrancisco

6 Assemblywoman Shelley Mayer

7 Assemblyman David Weprin

8 Senator Phil M. Boyle

9 Assemblyman Raymond Walter

10 Senator Susan Serino

11 Senator Velmanette Montgomery

12 Assemblywoman Latrice Walker

13

14

15

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17 STATEMENT QUESTIONS

18 Howard Zucker, M.D., J.D.

Commissioner

19 NYS Department of Health

-and-

20 Jason Helgeson

NYS Medicaid Director

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Dennis Rosen

22 Medicaid Inspector General

NYS Office of the Medicaid

23 Inspector General

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1 CHAIRMAN FARRELL: Good morning.
2 Today we begin the second in a series of
3 hearings conducted by the joint fiscal
4 committees of the Legislature regarding the
5 Governor's proposed budget for fiscal year
6 2016-2017. The hearings are conducted
7 pursuant to Article 7, Section 3 of the
8 Constitution and Article 2, Sections 31 and
9 32A of the Legislative Law.

10 Today the Assembly Ways and Means
11 Committee and the Senate Finance Committee
12 will hear testimony concerning the budget
13 proposal for health and Medicaid.

14 I will now introduce the members from
15 the Assembly, and Senator Young, chair of the
16 Senate Finance Committee, will introduce
17 members from the Senate.

18 We have been joined by Assemblyman
19 Richard Gottfried, chair of the Health
20 Committee; Assemblyman Michael Cusick,
21 Assemblyman McDonald, Assemblyman Steck, and
22 Assemblyman Oaks, who will give us --

23 ASSEMBLYMAN OAKS: Yes, we've also
24 been joined by Assemblyman Raia, Assemblyman

1 Garbarino, Assemblyman Goodell, and
2 Assemblywoman Malliotakis.

3 CHAIRMAN FARRELL: Senator?

4 CHAIRWOMAN YOUNG: Thank you very
5 much.

6 And good morning to my colleagues here
7 at this Health Committee hearing. And also
8 to the people who are in the audience, we
9 welcome you. As you know, this is one of the
10 most important areas of the State Budget and
11 also it's the most extensive area, in many
12 ways, of the State Budget. And it impacts so
13 many lives across our entire state. And so
14 we expect to have very good discussions this
15 morning, and probably into the afternoon --
16 hopefully not into the evening, though. But
17 you never know.

18 I'd like to welcome my colleagues
19 Senator Kemp Hannon, Senator Jim Seward,
20 Senator Kathy Marchione, Senator David
21 Valesky, Senator Diane Savino, and Senator
22 Marty Golden.

23 And I'd like to turn it over to my
24 colleague Senator Liz Krueger.

1 SENATOR KRUEGER: Thank you very much.

2 I'd like to welcome our Ranking
3 Senator Gustavo Rivera, and our newest
4 Senator, Roxanne Persaud.

5 CHAIRMAN FARRELL: Before introducing
6 the first witness, I would like to remind all
7 of the witnesses testifying today to keep
8 your statement within your allotted time
9 limit so that everyone can be afforded the
10 opportunity to speak. If we do it well,
11 we'll be out of here by 6:30.

12 (Laughter.)

13 CHAIRMAN FARRELL: That's something we
14 don't have to meet, that point.

15 We're joined today, we begin with
16 Dr. Howard Zucker, commissioner of the
17 New York State Department of Health.

18 Good morning.

19 COMMISSIONER ZUCKER: Good morning.

20 Good morning, Chairpersons Young,
21 Farrell, Hannon and Gottfried, and
22 distinguished members of the State Senate and
23 Assembly. I am pleased to be here today to
24 discuss Governor Andrew Cuomo's 2016-2017

1 Executive Budget as it relates to the goals
2 of the Department of Health.

3 There is a great deal of good news to
4 share with you this morning. The commitment
5 Governor Cuomo has made to protect and
6 improve public health is significant.

7 I'd like to begin by discussing the
8 accomplishments of the State Medicaid
9 Redesign Team, which has had extraordinary
10 success in overhauling the largest and most
11 expensive Medicaid program in the nation.

12 When Governor Cuomo established the
13 MRT, our program cost twice the national
14 average per recipient, yet it was
15 consistently ranked below other states on
16 several measures of care quality. Even
17 worse, it was growing at an unsustainable
18 rate of 4.3 percent annually. Today,
19 Medicaid spending per recipient has dropped
20 to its lowest level in 13 years, and the rate
21 of spending growth has slowed to just
22 1.4 percent annually. At the same time, we
23 have increased enrollment to 6.3 million
24 people and improved the quality of care in

1 communities across the state.

2 More work remains to be done, and the
3 Governor's budget provides resources to help
4 improve the full spectrum of healthcare
5 delivery, including increased payments to
6 essential community providers and new
7 payments to enhance population health
8 improvements. These investments are balanced
9 by savings from initiatives to eliminate
10 fraud and abuse, improvements in benefits
11 design, and greater pharmaceuticals controls.

12 The Executive Budget also provides
13 resources to support safety net hospitals and
14 ensure their sustainable future. Throughout
15 the state, in urban and rural areas, safety
16 net hospitals are facing unprecedented
17 financial challenges. Federal and state
18 policy changes demand quality, efficiency and
19 value. Advances in technology and medicine
20 are shifting health care services from
21 hospitals to outpatient and community-based
22 settings, and they face increased competition
23 with larger regional health care systems and
24 physician services. As a result, many of

1 these safety net hospitals are no longer
2 financially sustainable in their current
3 form.

4 Last year, with your support, we were
5 able to provide more than \$325 million of
6 assistance to 28 safety net hospitals to
7 support the critical role that these
8 institutions play in protecting the health of
9 low-income vulnerable people and serving as
10 economic anchors of their communities. The
11 Executive Budget provides \$450 million in
12 operating assistance to enable these
13 hospitals to continue to deliver essential
14 health care services while longer-term
15 sustainable solutions are developed and
16 implemented. Their problems weren't created
17 overnight, they won't be solved overnight,
18 and without this level of commitment, many
19 would close.

20 The Executive Budget also continues
21 nearly \$2.5 billion of capital resources that
22 will improve, streamline, modernize and
23 strengthen the state's healthcare
24 infrastructure. We are going to great

1 lengths to ensure that the investments we
2 make with these dollars permanently improve
3 the sustainability of essential healthcare
4 providers and the quality of services that
5 they provide.

6 The Governor's budget also provides
7 resources to help us end the AIDS epidemic in
8 New York and also increase improved health
9 outcomes for New Yorkers with two of the most
10 prevalent forms of cancer.

11 I'm sure you recall that back in 2014,
12 Governor Cuomo outlined his comprehensive
13 plan to address and finally end the AIDS
14 epidemic in New York State. I am very proud
15 to say that we are on our way to achieving
16 that goal, and in fact, for the first time
17 since the epidemic began, we had no new
18 mother-to-child transmissions of HIV. That
19 is a significant achievement.

20 In December, at World AIDS Day,
21 Governor Cuomo reaffirmed his pledge to End
22 the Epidemic with an additional \$200 million
23 multiyear commitment of new funding toward
24 HIV/AIDS efforts, which is in addition to the

1 \$2.5 billion in public funding that the state
2 currently directs toward addressing the
3 healthcare needs of those living with the
4 disease.

5 And just as the Governor committed the
6 energy and resources of our state to fight
7 against AIDS, he has now announced new
8 efforts in the fight against cancer. This
9 includes a comprehensive, statewide plan
10 announced in the Governor's State of the
11 State address to increase screening for
12 breast cancer and increase awareness of
13 prostate cancer.

14 Breast cancer is the most common
15 cancer among women in New York, with 15,000
16 diagnoses each year. It is also the second
17 leading cause of cancer-related death in
18 New York women, responsible for 2,700 deaths
19 each year.

20 Other than skin cancer, prostate
21 cancer is the most common cancer among men in
22 New York State. Each year, more than 15,000
23 men are diagnosed with prostate cancer, and
24 more than 1,700 die of the disease.

1 The Governor's plan will help women
2 access the treatment they need and educate
3 thousands of men about the risks associated
4 with prostate cancer. The state's investment
5 will support the purchase and operation of
6 mobile mammography vehicles, to be used in
7 areas with a high number of unscreened women.
8 The Executive Budget also provides funding to
9 hire additional healthcare workers at cancer
10 treatment and other healthcare facilities, to
11 identify and reach out to patients due for
12 breast cancer screening, and to help improve
13 access to mammograms as well as subsequent
14 diagnostic follow-up and treatment services.

15 As a result of the Governor's
16 initiative, more than 212,000 additional
17 women will be screened for breast cancer by
18 December 2020, and 25,000 men will receive
19 peer education and outreach services, helping
20 them make an informed decision about whether
21 to be screened for prostate cancer. One
22 thing we know in the medical community -- the
23 best hopes for surviving breast cancer rests
24 with early detection, and the Governor's plan

1 will no doubt save thousands of lives.

2 The Executive Budget provides us with
3 a blueprint that will help us to protect and
4 improve public health, while also taking on
5 the monumental tasks of reforming our
6 healthcare delivery systems. Together with
7 all my colleagues at the Department of
8 Health, I look forward to working with our
9 partners in the Legislature and with all our
10 stakeholders to take on that task and to
11 rebuild our health care system into the
12 finest in the nation.

13 Thank you. I am happy to answer your
14 questions. And I will also ask Jason
15 Helgerson, the director of our Medicaid team,
16 to join us to answer the questions related to
17 the Medicaid program. Thank you.

18 CHAIRMAN FARRELL: Thank you very
19 much.

20 I've been joined by Assemblyman
21 Cahill.

22 First to question, Assemblyman
23 Gottfried.

24 ASSEMBLYMAN GOTTFRIED: Thank you,

1 Commissioner. Good morning.

2 You talked about the state's
3 increasing efforts to invest resources in
4 hospitals, which is certainly very important.
5 Under the DSRIP plan and the state's SIM
6 grant and other efforts, though, I think
7 there is widespread understanding that if
8 we're going to help control the cost of
9 healthcare and improve outcomes, we need to
10 shift more and more of our resources into
11 primary and preventive and non-hospital care.

12 And so my question is, what is the
13 state doing to increase investment in those
14 community-based providers that are not
15 hospitals? What percentage of DSRIP money
16 and capital restructuring money and other
17 programs are going to community-based
18 providers, and what is the future of that
19 effort?

20 COMMISSIONER ZUCKER: Thank you for
21 your question.

22 I think as we are seeing that there is
23 a move towards primary care -- and that is
24 part of our model, with our Advanced Primary

1 Care model tying together medical issues and
2 behavioral health -- we are moving towards
3 more of a community-based system. We have
4 invested in many programs dealing with the
5 Prevention Agenda, which ties also to primary
6 care. We have programs that are out there as
7 we move forward with some of the investments
8 on specific hospitals which are reaching out
9 into the community. And also our DSRIP
10 program, as you had mentioned before, looks
11 at not just the hospitals but also the
12 community.

13 There has been investment put in the
14 programs dealing with everything from
15 school-based clinics, which is an area which
16 we also have been focused on. There is
17 issues that we are putting money towards
18 connecting physicians' practices, which are
19 more in a community environment, with the
20 hospitals. And there's money towards that
21 through the SHIN-NY. There's also efforts
22 made to target specific medical problems that
23 are not necessarily hospital-based, but
24 issues that are in the outpatient area.

1 Regarding DSRIP -- I guess, Jason, do
2 you want to answer the DSRIP issue?

3 MEDICAID DIR. HELGERSON: Certainly.

4 In terms of DSRIP, I mean obviously
5 that's a very exciting opportunity for us as
6 a state, \$7.3 billion being invested in
7 delivery systems over the next five years.
8 And if you look at that initiative, you see
9 that front and center are community-based
10 providers. Just to give you like one example
11 of where we're going to make significant
12 investments of resources is in terms of
13 improving the quality of primary care and
14 access to primary care services. So one of
15 the requirements that every single one of the
16 performing provider systems across the state
17 is required to do is to help ensure that all
18 their primary care providers meet Level 3
19 patients that are medical home status, or the
20 standards that are being developed as part of
21 Advanced Primary Care by the end of the third
22 year of the demonstration. Which means that
23 while we've made some significant progress
24 and have led the nation in many ways in terms

1 of high-quality primary care, we will
2 actually build upon that and almost ensure
3 that every Medicaid member, all 6.3 million
4 of them, will have access to some of the
5 finest primary care in the country.

6 So I think at the end of the day,
7 DSRIP is a unique opportunity. But to, you
8 know, add to Dr. Zucker's comments, the
9 challenge -- and you hit it right on the
10 head, Assemblyman, which is that we have to
11 find a way to transition from a system of
12 healthcare that relied far too heavily on
13 institutional providers to one that relies
14 more on the community. But we have to do
15 that in a way that doesn't create healthcare
16 deserts, where a healthcare system collapses
17 in a community faster than we have the
18 ability to transform it.

19 And I think that's why you need a
20 multipronged strategy, which is what the
21 Governor's budget does, which not only
22 continues to move forward with the exciting
23 initiatives in DSRIP, but also provides this
24 temporary assistance targeted at the

1 institutions that are most at risk to allow
2 them to transform in ways that makes sure
3 that those communities are well served.

4 ASSEMBLYMAN GOTTFRIED: Well, my
5 concern is that if you ask a question about
6 hospitals, you get an answer filled with
7 references to hundreds of millions if not
8 billions of dollars. And if you ask a
9 question about community-based organizations
10 and primary and preventive care, you get an
11 answer about goals and standards we're going
12 to hold them to. I'm looking for the
13 hundreds of millions of dollars that will
14 help build those community-based providers
15 and enable them to function on their own two
16 feet and do the jobs we're asking them to do.

17 MEDICAID DIR. HELGERSON: In terms of
18 DSRIP, what I could do for you, Assemblyman,
19 is add up, based on the current budgets that
20 have been submitted by each of the PPSs. We
21 break those budgets down by provider type,
22 and so we could get you a breakdown of the
23 amount of money that's going into the
24 community-based providers. It's quite

1 substantial.

2 And so I'm happy to provide that
3 information to you and the other members of
4 the committee.

5 ASSEMBLYMAN GOTTFRIED: And just to be
6 clear, what I'm looking for is not just the
7 number on what share of payment for
8 healthcare services goes to primary care
9 providers, which is what a PPS might give
10 you.

11 What I'm interested in is the state's
12 grants to help them build their
13 infrastructure and pay for electronic health
14 record systems and all of those things that
15 we give hundreds of millions of dollars to
16 hospitals to do. I want to know what kind of
17 comparable grant-making programs -- and how
18 much -- for primary care providers and other
19 community-based providers.

20 My second question is several years
21 ago we shifted the administration of the drug
22 benefit under Medicaid from a preferred drug
23 program that negotiated on prices with drug
24 companies on behalf of all Medicaid

1 recipients, and we shifted the handling of
2 the drug benefit to each of the managed care
3 plans so that they are responsible for their
4 own negotiating of drug prices with drug
5 companies.

6 It seems to me, kind of elementary,
7 that if you're negotiating on behalf of
8 6.3 million lives, you're going to have more
9 bargaining clout with huge drug companies
10 than if you're negotiating on behalf of
11 100,000 or 200,000 covered lives.

12 And so my question is, does the state
13 have statistical evidence documenting that
14 the movement away from the preferred drug
15 program to dispersal of the drug benefit to
16 managed care plans, has that produced lower
17 drug prices than would have been expected
18 under the preferred drug program?

19 MEDICAID DIR. HELGERSON: Yes,
20 Assemblyman, the answer is yes, it has. It's
21 to the tune of somewhere between \$400 million
22 and \$500 million a year in terms of lower
23 cost.

24 And in terms of why that's possible,

1 around 67, I think, 68 percent. We're now at
2 80 percent generic dispensing, which is I
3 think a significant accomplishment, generics
4 being, generally speaking, cheaper than
5 brands.

6 And then also what we've seen is not
7 only have the plans been able to maintain the
8 net prices, in fact they've actually been
9 able to beat the fee-for-service program,
10 previous program, pretty clearly. And in
11 fact there's a budget initiative where we now
12 have access to information, prices paid by
13 the managed care organizations in the area,
14 such as specialty drugs, and we're able to
15 use that information to actually come up with
16 a budget proposal to lower our reimbursement
17 for those specialty drugs in the
18 fee-for-service program because we have
19 access to some of that pricing information
20 that comes from the plans.

21 ASSEMBLYMAN GOTTFRIED: If you were
22 looking at the bargaining clout of a
23 preferred drug program today which covers,
24 what, 100,000 or 200,000 fee-for-service

1 Medicaid recipients, compared to managed
2 care, that's not a very good comparison.

3 Has the state compared not just on
4 what it arguably ought to be, but what it
5 actually was for price containment under the
6 preferred drug program when it covered
7 several million Medicaid recipients just
8 before the handover to the managed care
9 companies, and what the managed care
10 companies were doing when they first took it
11 over? Obviously they wouldn't be overlapping
12 time periods, but they would be pretty close
13 time periods. Has the state analyzed that,
14 and could you provide us with that analysis?

15 MEDICAID DIR. HELGERSON: Sure. We
16 update that analysis every year, and as I
17 say, I think that the delta -- and I'm trying
18 to remember what that -- but somewhere
19 between \$400 million and \$500 million is the
20 savings associated with carving the drug
21 benefit in.

22 So that savings has basically remained
23 pretty constant from when we fully
24 implemented it. And so we always are

1 constantly looking at that; we want to make
2 sure that the managed care organizations are
3 as efficient and are achieving the kind of
4 savings that we expected from the drug
5 carve-in.

6 I think overall, if you look back to
7 MRT Phase 1, back to the '11-'12 budget, and
8 you look at the list of 78 initiatives we
9 went forward with, I would argue that the
10 drug carve-in was probably the most
11 significant and most successful of our
12 initiatives. It was a very complex
13 implementation affecting millions of Medicaid
14 recipients who switched from having a
15 fee-for-service benefit to a managed care
16 benefit on October 1st of 2011. And as I
17 say, we look at it each year and the savings
18 continues to hold.

19 That said, pharmacy pricing overall is
20 a significant challenge. And I think it's
21 probably the most significant challenge
22 facing the healthcare system in the country
23 right now. It's become, once again, one of
24 the fastest-growing -- in fact, is one of the

1 most, you know, fastest-growing in New York
2 Medicaid, so we have to constantly be
3 vigilant and be looking for new strategies to
4 help ensure that we're getting prescription
5 drugs for individuals that are the drugs they
6 need at the lowest price possible.

7 ASSEMBLYMAN GOTTFRIED: Yeah. I'd be
8 very interested in seeing that documentation.

9 I've submitted several other questions
10 to the Commissioner. We discussed this
11 earlier. I assume we will be getting answers
12 after the hearing. Thank you.

13 CHAIRMAN FARRELL: Thank you,
14 Assemblyman.

15 We've been joined by Assemblywoman
16 Simon.

17 Senator?

18 CHAIRWOMAN YOUNG: Thank you,
19 Assemblyman.

20 We've been joined by Senator John
21 DeFrancisco.

22 And I'd like to welcome the
23 commissioner to the hearing today. Thank you
24 very much for your testimony and answering

1 all the questions. I have a whole series of
2 questions regarding the global cap, the
3 minimum wage, Medicaid waiver, the Healthcare
4 Facility Transformation Program, the
5 Essential Plan, Health Republic, Early
6 Intervention Program reform, breast and
7 prostate cancer awareness campaign, the
8 21st-Century Workgroup, and so on.

9 But I'd like to defer right now to my
10 health policy expert in New York State, first
11 to let him ask the questions. And what he
12 doesn't ask, we'll be able to get to, I
13 think, eventually. So I'd like to introduce
14 Senator Kemp Hannon, chair of the Senate
15 Health Committee.

16 SENATOR HANNON: Good morning, Doctor.
17 Good morning, Mr. Helgeson.

18 You've had a lot of successes this
19 year, and of course I think it's only
20 appropriate to mention them -- things like
21 Ebola; turning around the entire SHIN-NY, the
22 State Health Information network, through the
23 good work of the department; advancing on
24 AIDS; and to my mind, a very small but

1 significant thing, the first annual report
2 out of the Health Department in decades.
3 Very important in terms of measuring sticks.
4 We expect an improved one next time.

5 As I've gone through the budget, which
6 is noticeably short, the thing that struck me
7 was not so much what's in there and we argue
8 about, but what struck me was what's not in
9 there, what we haven't done. You look at
10 some of the programs where we've tried to
11 deal with distressed hospitals -- upstate,
12 downstate -- millions of dollars have gone
13 out. But as I look at those programs, I
14 don't see a coherent whole as to where we're
15 going, why we're going, what we ask those
16 recipients of the monies to do, what the
17 changes are.

18 Yes, on one hand we'll ask them to do
19 something through DSRIP. But DSRIP is only
20 for Medicaid. And Medicaid is only maybe a
21 third to a half of a given hospital's revenue
22 stream. Yes, there's some other things
23 happening by CMS for changing their billing,
24 but that's not the whole.

1 So I don't know where we go unless we
2 tie it all together with DSRIP. We have
3 SHIP, the State Health Improvement Plan. We
4 have the Prevention Agenda, kind of a
5 subsidiary, but existing on its own with a
6 separate grant from the federal government.
7 We have value-based purchasing, one of the
8 most esoteric, head-scratching concepts we've
9 ever had, which has occupied many people in
10 the healthcare community in this state. At
11 least it's open and it's transparent, but the
12 next thing is finding someone to explain it.

13 We have VBP QIP, we have QIVAPP --
14 these are all numbers. And there's huge
15 amounts of money that have gone out. But
16 where are we going? And I think in terms of
17 money, the biggest thing that's not here is
18 what we've already done, what we've
19 appropriated.

20 Over the past three years, we've
21 appropriated over \$3 billion in construction
22 money. Now, you had an interesting take on
23 that for Utica; you took it back. But
24 there's still lots there. We don't know

1 where it's going for Brooklyn, we don't know
2 where it's going throughout the rest of the
3 state. What are the themes? And if those
4 awards are ever made, what are the conditions
5 of those awards, what they must do? And
6 sometimes some of those awards are viewed by
7 the DSRIP preferred provider system as
8 building blocks to achieving the goals of
9 DSRIP. It's just not all there. There's
10 nothing tying it together.

11 We have hospitals, we have -- we now
12 categorize hospitals not by the percentage of
13 money they made or losses they made, but how
14 many days cash on hand? We have a list of
15 about 60 hospitals in that total category,
16 out of 300 hospitals in this state.

17 We're not doing well. And yes,
18 everybody says we have to change, but we're
19 looking for a vision as to how that change
20 ought to be. And then when you add on a
21 couple of other torpedoes to the bow that
22 have not been accounted for -- where are we
23 going with the minimum wage? This is a whole
24 system of care that directly and indirectly

1 will be affected by the minimum wage. We all
2 want people to be paid well, but where are we
3 going to get the payment for that? And
4 through what formulas? How do you help? You
5 can't just adjust Medicaid. We need federal
6 rules. Medicare is beyond us. So are the
7 private insurers, they're beyond us. So we
8 have a problem there.

9 We just had a roundtable in regard to
10 Health Republic, and the estimates of what
11 the healthcare system has lost is getting
12 close to \$200 million. And some of those are
13 for hospitals that are on the watch lists.
14 So this only aggravates it.

15 We finished off, by the way, that
16 roundtable -- I was hoping DFS would be here.
17 They've been in the past -- we finished off
18 that with a comment from an insurance
19 executive saying because of Health Republic's
20 loss, the rest of the healthcare companies
21 are going to take a loss themselves. And
22 frankly I haven't seen any accounting for
23 that, whether that's going to add up to some
24 other company being in trouble or not.

1 just with DSRIP but with other funding that
2 we have put forth. We -- and you bring up
3 some particular areas in general, and I
4 recognize that and elaborate on that later.
5 And I think that there are many other
6 components of how we can improve the health
7 system, but none of these are in isolation.
8 And that's why this is taking a period of
9 time to move forward to where we want it to
10 be. But we are making progress on this. We
11 are making progress.

12 CHAIRMAN FARRELL: Thank you.

13 Assemblyman Cusick.

14 ASSEMBLYMAN CUSICK: Thank you,
15 Mr. Chairman.

16 Commissioner, thank you for being here
17 today and testifying. Good to see you.

18 I just have a few questions. I know
19 my colleagues will be asking many questions
20 of the Medicaid issue. I'd like to just ask
21 you, which regions of the state have seen the
22 largest amount of Medicaid growth, would you
23 say?

24 MEDICAID DIR. HELGERSON: Certainly.

1 I would say it's interesting, if you look at
2 the growth in Medicaid enrollments say over
3 the last two to three years, there's actually
4 been more growth in the upstate region than
5 in New York City. We can certainly get you
6 the numbers to show that. But overall,
7 that's been the trend, especially if you do
8 the comparison in terms of what the historic
9 shares have been, sort of upstate versus
10 city.

11 But I do think that the growth and the
12 change in the eligibility rules and the
13 launch of New York State of Health, with the
14 health insurance exchange and the promotion,
15 we've been able to increase enrollment to
16 individuals who maybe thought they weren't
17 eligible before and just simply went without
18 health insurance. We've been able to
19 identify those individuals and get them
20 enrolled.

21 So I think that one of the successes
22 of the implementation of the Affordable Care
23 Act in New York has been that we've really
24 made some significant strides in reducing the

1 uninsured rate upstate.

2 ASSEMBLYMAN CUSICK: Thank you.

3 Also with the Medicaid and the
4 long-term care, I know with a lot of
5 communities throughout the state, the issue
6 of spousal refusal is a big issue for many of
7 us. Could you just address that issue, how
8 it's addressed in the budget?

9 MEDICAID DIR. HELGERSON: Sure. In
10 terms of spousal refusal -- or we call it now
11 spousal support -- I think this is the
12 26th year that a Governor of the State of
13 New York has proposed to eliminate spousal
14 support.

15 It's a proposal that actually has been
16 highlighted by the House Oversight Committee
17 as being an area where New York State is out
18 of compliance with federal law, in the sense
19 that it's a means for which individuals who
20 do have income, do have assets, can in
21 essence allow a spouse to enroll in the
22 Medicaid program.

23 You know, we understand full well the
24 challenges associated with the high costs of

1 long-term-care services. And certainly no
2 one wants to see someone have to, you know,
3 divest themselves of assets in order to
4 access basic services. But at the same time,
5 you know, Medicaid is, as was mentioned, a
6 huge part of our budget here in New York, and
7 long-term care is roughly about 50 percent of
8 the total cost.

9 So what our goal has been throughout
10 the MRT period has really been to try to
11 identify ways that we can tighten up
12 eligibility so as to ensure that the
13 individuals who access the program are the
14 ones who need it the most.

15 ASSEMBLYMAN CUSICK: And do you know
16 offhand how many individuals would be
17 affected by the proposal that's put forward
18 in this budget on spousal support?

19 MEDICAID DIR. HELGERSON: Off the top
20 of my head, I don't know how many. But we
21 can get you the detail on the fiscal notes,
22 we can get that for you, which has all that
23 information.

24 ASSEMBLYMAN CUSICK: That would be

1 appreciated.

2 I just want to shift gears for a
3 second to one of the issues that hits many of
4 us in our districts throughout the state is
5 the heroin and prescription drug epidemic. I
6 know that OASAS and other areas of the budget
7 deal with funding in fighting these issues.

8 But, Commissioner, could you give us a
9 little rundown on the Department of Health's
10 point in this?

11 COMMISSIONER ZUCKER: Sure. Happy to
12 do so.

13 There's a couple of issues. There's
14 the issue of opioids, and we have been
15 tackling this from different fronts. One of
16 them is an education program. We need to be
17 out there educating physicians, hospitals and
18 others.

19 There's also the challenge of making
20 sure that those who have taken opioids and
21 are at risk -- we have pushed forward with
22 Naloxone, which is an antidote to opioids.
23 We have trained 85,000 first responders on
24 this across the state. We are also putting

1 forth the proposal to have pharmacists be
2 able to actually administer Naloxone if
3 necessary. We are also working towards, as I
4 mentioned, other education programs there.
5 That is one component. This is a concern not
6 only in the State of New York, but across the
7 country.

8 In addition to that, there's also a
9 whole issue of synthetic cannabinoids, which
10 are not directly opioids, but this is a
11 concern as well. This has been a problem
12 that we have noticed in the state both
13 downstate but also upstate, in the Syracuse
14 area. The Governor has focused on this, and
15 it was part of our Capital for a Day to look
16 at this. We sat together with OASAS, the
17 Office of Mental Health, as well as the State
18 Police, in an effort to raise awareness to
19 this, have a campaign to address it.

20 And we have also been working with the
21 health practitioners to target the issue of
22 synthetic cannabinoids. This is a concern
23 because many users believe this is just a
24 form of marijuana, but the fact is that

1 synthetic cannabinoids are a product made
2 that works on the receptors of the body where
3 the psychotropic part of marijuana actually
4 works, the THC component. And it can cause
5 many serious side effects, including death.
6 So we are looking at that as well, and
7 there's a commitment to that.

8 So on both fronts, both the opioid
9 front but also the synthetic cannabinoid
10 front, we're tackling that.

11 ASSEMBLYMAN CUSICK: Well, we
12 appreciate the work at DOH and all the
13 agencies in New York State. I know
14 Staten Island has been hit very hard by the
15 epidemic. But I know, with my colleagues,
16 it's not just my district, but it's all over
17 New York State. So I know it's something
18 that we all have to work together on.

19 Could you just -- I see I have a
20 couple more minutes left. Could you just
21 give me, on I-STOP, are there any updates on
22 the results of I-STOP to this date and where
23 we're moving forward on implementing certain
24 changes in I-STOP or certain areas that we

1 needed to just tweak a little bit?

2 COMMISSIONER ZUCKER: Well, we've had
3 much success with this, and this is part of
4 the way to tackle the issue that we're
5 dealing with. I can get back to you on the
6 exact numbers of where we are on that. But I
7 am optimistic that this will help tackle the
8 opioid problem as well.

9 ASSEMBLYMAN CUSICK: Okay, great.

10 Thank you, Mr. Chairman. Thank you,
11 Commissioner.

12 CHAIRMAN FARRELL: Thank you very
13 much.

14 We've been joined by Assemblyman Felix
15 Ortiz and Assemblyman Jeff Aubry.

16 Senator?

17 CHAIRWOMAN YOUNG: Thank you,
18 Assemblyman.

19 We've been joined by Senator Phil
20 Boyle.

21 So I'd like to take my turn right now,
22 to begin. First of all, I totally agree with
23 Senator Hannon that you and the department
24 have had many significant accomplishments

1 this year, and I really compliment you on
2 that.

3 I also want to personally thank you
4 because, as you know, we've had very serious
5 issues especially related to hospitals in my
6 Senate district, and you and the department
7 have been phenomenal as far as being
8 responsive and very effective. So kudos to
9 you, and sincere thanks.

10 I did have some questions, and the
11 first one was regarding the global cap. And
12 the state is estimated to spend about
13 \$17.95 billion on Medicaid in this fiscal
14 year. And during the budget briefings we
15 were provided with a Medicaid Redesign Team,
16 MRT, budget proposals chart that detailed
17 \$270 million in new Medicaid investments that
18 are offset by \$270 million in new Medicaid
19 savings initiatives.

20 So aside from the chart, however, is
21 there any other accessible public document
22 that provides a detailed accounting of the
23 projected \$17.95 billion in Medicaid
24 expenditures, including what is assumed to be

1 in the base year from prior-year MRT
2 initiatives?

3 MEDICAID DIR. HELGERSON: Certainly.
4 There's quite a bit of additional
5 documentation. Happy to work with your
6 office to get you all the information that
7 you need.

8 We try to manage the global cap in a
9 transparent fashion. There's a lot of moving
10 parts, a very large and complex program. But
11 happy to get you additional information as
12 desired.

13 CHAIRWOMAN YOUNG: Look forward to
14 getting that. Thank you, Mr. Helgerson.

15 During this fiscal year, the estimates
16 show that there are emerging pressures on the
17 global cap due to higher than expected
18 enrollment. Is the global cap on track to
19 remain balanced through the conclusion of
20 this fiscal year after accounting for higher
21 estimated deficits? And if not, is the
22 department prepared to develop a Medicaid
23 savings allocation plan as outlined in the
24 statutes?

1 MEDICAID DIR. HELGERSON: We believe
2 we will finish the year within the confines
3 of the global cap, and we are not in the
4 process of developing a Medicaid savings
5 allocation.

6 CHAIRWOMAN YOUNG: So even though
7 there's increased enrollment, you believe
8 that you'll be able to stay within the
9 boundaries --

10 MEDICAID DIR. HELGERSON: Correct.
11 Yes, we have been successful, over the last
12 four-plus years, of managing within the
13 confines of the global cap, and so while this
14 year is certainly challenging, we believe
15 that as we proceed towards closeout for the
16 fiscal year, that we have a path to close the
17 year in balance.

18 CHAIRWOMAN YOUNG: Okay, thank you for
19 that.

20 The fiscal year 2016 global cap
21 midyear update estimates a deficit of
22 \$377 million, and this deficit is closed by
23 decreasing funding for numerous programs,
24 including the Vital Access Provider, the VAP

1 funding for financially distressed hospitals.
2 And as you know, that's of particular
3 interest to me.

4 What is the rationale and process that
5 goes into the decision to reduce Medicaid
6 funding for these specific programs, and what
7 factors are considered?

8 MEDICAID DIR. HELGERSON: Sure. So in
9 terms of the VAP adjustment for closing this
10 fiscal year, I think the idea was that, as
11 Commissioner Zucker mentioned, the state is
12 investing significantly into facilities of
13 varying types. And so as an effort to
14 basically close or help to ensure that we can
15 close, we have made a slight reduction in the
16 available funds for the VAP program.

17 That said, if it turns out that we
18 don't need to make that reduction, we have
19 the ability to then, in essence, restore
20 those funds and maintain the program at that
21 current appropriation.

22 We've had a very successful year in
23 terms of matching some of our state
24 investments with federal funds, and you see

1 that the Governor's proposed budget for next
2 year in essence ensures that not only do we
3 maintain but we significantly expand upon
4 resources available for financially
5 challenged providers, with the funds growing
6 to \$450 million just for hospitals for next
7 year.

8 So while it certainly is a challenge
9 and we look at every dollar within the cap to
10 see if there are ways that we can economize,
11 even if on a temporary basis, we feel at the
12 end of the day we have sufficient resources
13 to meet the needs of providers while at the
14 same time allowing us to close the year with
15 a balanced global cap.

16 COMMISSIONER ZUCKER: And some of
17 those -- and there are 28 hospitals that were
18 in the VAPAP, which 11 of those have
19 transitioned to the Value-Based Payment
20 Quality Improvement Program. So we are
21 moving forward with that. As you're aware,
22 the VAPAP was in state funds and the
23 Value-Based Payment QIP is included in
24 federal funds.

1 CHAIRWOMAN YOUNG: Okay, thank you for
2 that.

3 I wanted to switch gears to the
4 minimum wage. And as we know, in the
5 Executive Budget there's a proposal to
6 increase the statewide minimum wage to \$15
7 per hour, although no funding is identified
8 within the Health/Medicaid budget to help
9 entities such as nursing homes, hospitals,
10 home care agencies and other providers that
11 have a finite amount of existing resources to
12 cover increased labor costs.

13 I've had providers come to me, nursing
14 homes, for example, who have said that if
15 this \$15 an hour goes forward, there is no
16 question that we will have to shut our
17 nursing home.

18 So the question is, how will this be
19 addressed in the context of the budget? And
20 also, how many nursing homes and hospitals
21 are currently designated as financially
22 distressed? Because we do know that there
23 are a significant number of hospitals and
24 nursing homes right now in New York State

1 that already are under dire financial
2 pressures. And so how are we going to deal
3 with this issue?

4 COMMISSIONER ZUCKER: So there's two
5 parts to that.

6 The issue of minimum wage, the
7 Governor has proposed a multiyear phase-in
8 for the increase in minimum wage. And we
9 will work, as we negotiate the budget, to
10 discuss how we move forward with that. And
11 we recognize the impact on the workforce in
12 general.

13 But I will say that we've had a track
14 record of working on phased-in projects in
15 the past, and including wage parity, which
16 Jason could speak to on that as well.
17 Regarding the nursing homes, we are looking
18 at all the nursing homes and we recognize
19 there have been challenges there. I think
20 the issue in nursing homes in general is the
21 bigger issue of how do we move forward on
22 long-term care, aging, home care. And so
23 it's a more complex question, not just the
24 survival of individual nursing homes, but the

1 bigger picture of where we're going to move
2 forward on that.

3 Jason, do you want to talk about wage
4 parity?

5 MEDICAID DIR. HELGERSON: Sure. So
6 back in Phase 1 of MRT back in the '11-'12
7 budget, an item that was included in that was
8 basically to extend wage parity laws in the
9 New York City, Long Island and Westchester
10 Counties, where those laws existed, to a
11 subset of home care workers that had been
12 basically exempt from those laws. And so it
13 was a phase-in much like the \$15 wage, in
14 that case over a three-year period. And we
15 basically had to manage that implementation.

16 And so what we were able to do within
17 the confines of the global cap was to, in
18 essence, raise their wages and benefits,
19 which meant we had to pay the providers more
20 to cover those costs. But we were able to
21 manage it over that multiyear period. And so
22 our hope would be to adopt a similar approach
23 here in terms of trying to manage that.

24 I would say also in terms of the

1 \$15 wage, I think that in the areas that you
2 mention, I think we collectively believe that
3 at the end of the day we want a healthcare
4 workforce, a healthcare system that is built
5 on a workforce that is adequately reimbursed,
6 that has wages that not only help them cover
7 the cost of their own living but also help to
8 ensure that we have a stable workforce. And
9 I know we've got plenty of experience with
10 regards to the fact that higher wages and
11 benefits can actually translate into a
12 workforce that will stay with you for the
13 long run, that will lead to better patient
14 outcomes. And I think those are the kind of
15 benefits that we would hope to see from the
16 wage as a result of its implementation within
17 the healthcare system.

18 CHAIRWOMAN YOUNG: So because there
19 aren't any funds, I believe, currently
20 identified in this budget proposal that do
21 what you say needs to be done, is there a way
22 that we could get some kind of plan from the
23 department as to how you would address the
24 \$15 minimum wage? I think that would be

1 helpful.

2 And also, does the department keep a
3 list of distressed hospitals and nursing
4 homes? And could we have that?

5 COMMISSIONER ZUCKER: We can get you
6 that information.

7 CHAIRWOMAN YOUNG: That would be
8 great, thank you.

9 I did want to ask about the Medicaid
10 waiver. So the state and the Centers for
11 Medicare and Medicaid, the CMS, reached an
12 agreement on the federal waiver that
13 authorizes the state to reinvest \$8 billion
14 in federal Medicaid savings into the state's
15 healthcare delivery system over five years,
16 and Year 2 begins on April 1st, as you know
17 so well. The \$8 billion is broken out as
18 follows, with \$6.42 billion for DSRIP,
19 \$1.08 billion for other Medicaid redesign
20 purposes, and \$500 million in IAAF funds,
21 which is the Interim Access Assurance Funds.

22 Are we on target for April 1st for the
23 Year 2 start?

24 COMMISSIONER ZUCKER: Yes, we are. We

1 are on target for this.

2 You want to go through the details?

3 MEDICAID DIR. HELGERSON: Sure. Just
4 that so far we feel like this has been
5 exceptionally successful. It's still early
6 days. Just last week we had the Oversight
7 Review Panel, which is a requirement that was
8 established under the terms and conditions of
9 the waiver, met for two days. And we've
10 broken the performing provider systems within
11 DSRIP into two cohorts. This was the second
12 cohort; the New York City-Long Island PPSs
13 all were in attendance. They each had an
14 opportunity to present, so it was a good
15 opportunity to sort of check in on where the
16 initiative is.

17 And there's some amazing things that
18 are going on. We had heard earlier -- sort
19 of in the fall we had heard from the upstate
20 PPSs. There's a tremendous amount of great
21 work going on there, really significant
22 changes to the delivery system, better care
23 for patients going on. And we are absolutely
24 on path to continue implementing this

1 initiative within the confines of the terms
2 and conditions.

3 CHAIRWOMAN YOUNG: How will the second
4 year of DSRIP be different than the first
5 year?

6 MEDICAID DIR. HELGERSON: I think the
7 way to think about this is over the five
8 years of the initiative, the first one, two
9 and then into also the beginning of Year 3
10 are really what we call the infrastructure
11 building phase. This is where the performing
12 provider systems -- and what a performing
13 provider system is, it's basically a network
14 of providers that come together in a
15 community and they collectively agree to
16 basically work together to improve the
17 quality of care for the population of
18 Medicaid and uninsured that they serve.

19 And so really what the first couple of
20 years are about is launching anywhere from
21 eight to 11 projects that they committed to
22 in their application. It's, as I say,
23 investing in the infrastructure, doing things
24 such as, as I mentioned earlier, the idea

1 that every primary care provider would be a
2 Level 3 patient-centered medical home. It
3 takes investments and effort to reach that
4 high national standard. And so those are the
5 kinds of things that are happening.

6 They're also investing in things like
7 HIT and advanced analytics so that they can
8 actually mine their own data in more
9 effective ways, get information into the
10 hands of clinicians to allow them to better
11 serve the population. And so there's a lot,
12 a lot of work going on. This is no small
13 task. These are organizations that never
14 existed before. These are coalitions, in
15 some cases, of competitors who have had to
16 sort of set aside their somewhat natural
17 competitive instincts to really work together
18 for the vulnerable in the communities.

19 And so that's really what Years 1, 2
20 and 3 are. But as we get closer to that
21 third year, it's going to be less about
22 investing in the infrastructure and more
23 about the outcomes. Because the way that the
24 waiver works is that in the outyears,

1 Years 3, 4 and 5, more and more of the money
2 is tied directly to improved outcomes: Did
3 Medicaid patients actually see improvements
4 in their health and well-being? Did we
5 prevent individuals from going into the
6 hospital when they didn't need to be there?
7 That's really what happens in those outyears.

8 And so there's a lot of time pressure
9 on the PPSs to get that infrastructure up and
10 running as quickly as possible so that they
11 are fully prepared for when money -- which is
12 all linked to performance -- is really riding
13 on their success of actually improving the
14 health of their communities.

15 CHAIRWOMAN YOUNG: So you believe that
16 we're on target to reduce readmissions by
17 25 percent by the end of Year 5? You think
18 that's on track?

19 MEDICAID DIR. HELGERSON: Absolutely.

20 CHAIRWOMAN YOUNG: Thank you.

21 And also, have there been
22 improvements -- because again, financially
23 distressed hospitals -- have you seen
24 improvements in Years 0 and 1 as a result of

1 the DSRIP actions?

2 MEDICAID DIR. HELGERSON: Absolutely.

3 In fact, those IAAF funds that you mentioned
4 as an initial source were essential to
5 helping some of these providers get to the
6 point where we are.

7 Obviously, in addition to DSRIP, there
8 are some facilities that need additional
9 assistance. That's where that \$450 million
10 comes in. That needs to be very targeted.
11 But overall, we think we've made some
12 strides. Still a lot of work to be done.
13 There's no question that some of these
14 institutions are going to take several years
15 to transform. But we're very excited,
16 there's some really exciting initiatives
17 designed to help these institutions basically
18 transform into things that are going to be
19 much more sustainable, and we're very excited
20 to get ongoing here into the second year to
21 really start seeing some of those investments
22 starting to be made.

23 CHAIRWOMAN YOUNG: Thank you.

24 And one final question. What

1 percentage amount of DSRIP funds are expected
2 to flow beyond hospitals to downstream
3 providers, such as nursing homes, pharmacies,
4 clinics, or other community-based
5 organizations? Because they need help too.

6 MEDICAID DIR. HELGERSON: Sure.

7 So that was Assemblyman Gottfried's
8 question as well. And I don't have that
9 number off the top of my head, but I'm happy
10 to provide the committee with a detailed
11 breakdown.

12 The thing about DSRIP, it's a very
13 transparent initiative. So each and every
14 quarter, each performing provider system has
15 to provide a very detailed report to the
16 state. And in that report is a lot of
17 information. Those reports are all made
18 public and posted to the website.

19 But what we'll be happy to do is to
20 basically, out of those reports, sum up out
21 of the reported budgets as well as actual
22 expenditures, the breakdown by provider type
23 so you can get a real specific answer to your
24 question.

1 CHAIRWOMAN YOUNG: Thank you.

2 CHAIRMAN FARRELL: Thank you.

3 Assemblyman Oaks.

4 ASSEMBLYMAN OAKS: Yes, we've also
5 been joined now by Assemblyman Walter.

6 CHAIRMAN FARRELL: Next, Assemblyman
7 Raia.

8 ASSEMBLYMAN RAIA: Thank you.

9 Thank you for attending and taking the
10 questions. I know it's not easy, but ...

11 I have two general policy areas.
12 First off, the Executive Budget seeks to give
13 the Department of Health authority to
14 establish pharmacy reimbursement rates for
15 specialty drugs using the department's data;
16 correct? How many specialty drugs would this
17 be applied to?

18 COMMISSIONER ZUCKER: Do we have
19 numbers?

20 MEDICAID DIR. HELGERSON: So the
21 proposal is that we do have information --
22 from a pharmacy benefit manager that many
23 plans contract with -- that suggests that in
24 the case of fee-for-service, as well as

1 generally in managed care, that we are paying
2 prices in excess of what is already being
3 achieved in the same marketplace. And so
4 we're using that information to propose
5 adjustments on a drug-by-drug basis.

6 Off the top of my head, I don't
7 remember how many specific specialty drugs
8 are to be impacted, but we can get you that
9 analysis. Happy to do so.

10 ASSEMBLYMAN RAIA: That would be
11 helpful, thank you.

12 So where are you obtaining the data
13 from that you just mentioned, a specialty --

14 MEDICAID DIR. HELGERSON: We obtained
15 it from a price list and pricing information
16 that was obtained through one of the pharmacy
17 benefit managers that's one that contracts
18 with quite a few of our Medicaid managed care
19 plans.

20 ASSEMBLYMAN RAIA: Is that information
21 available to the Legislature or the
22 pharmacies or the folks that might be
23 affected?

24 MEDICAID DIR. HELGERSON: So there's

1 certain information -- some -- the challenge
2 with drug pricing is some information is
3 proprietary. But I believe the information
4 that we have is available, and I'm happy to
5 get you whatever can be made public, yes.

6 ASSEMBLYMAN RAIA: Thank you.

7 Is it possible that the new rates that
8 we're going to be talking about could wind up
9 paying pharmacies less than their actual
10 costs?

11 MEDICAID DIR. HELGERSON: That's a
12 good question. Certainly our goal here is
13 not to have pharmacies lose money as a result
14 of participating in the Medicaid program. If
15 they do, chances are they'll exit the
16 program.

17 We've enjoyed throughout Medicaid's
18 history in New York very wide participation
19 amongst pharmacies, and continue to do so
20 today.

21 I can say that we have a mechanism in
22 place that if a pharmacy can document to the
23 state that the rate of reimbursement or the
24 rate that they're -- basically, what they're

1 paying to acquire the drug ingredient is
2 higher than what we're reimbursing them,
3 there's a mechanism for them to provide that
4 information, a 1-800 number they can call.
5 And then once we can document that's true, we
6 have the ability then to increase the price,
7 not only for that pharmacy but, if we believe
8 that that's a systematic issue, we can
9 increase it generally so that it won't impact
10 other pharmacies as well.

11 COMMISSIONER ZUCKER: Let me add one
12 thing about the pharmacies in general. We
13 feel as we move forward in transforming the
14 system that the role of the pharmacist and
15 the role of the pharmacy is critical to the
16 success of what we're trying to do. We feel
17 that they should be more integrally involved
18 in some of the things that we've asked; we've
19 seen this with flu shots. But that's just
20 the beginning of where we're at. And I think
21 that in some parts of the state where many
22 people don't have the chance to get to their
23 doctor, their doctor's much further away, the
24 person in the healthcare system that they are

1 most familiar with usually is the pharmacist.

2 So I think that as we move forward
3 with our plans, we are looking and reaching
4 out to the pharmacy community and to the
5 schools of pharmacy to address that as well.

6 ASSEMBLYMAN RAIA: Thank you.

7 My next question deals with the
8 current level of the tobacco control funding.
9 What is budgeted for that this year?

10 COMMISSIONER ZUCKER: So we continue
11 to move forward with pushing to be as
12 successful as we are in decreasing young
13 people from starting to use tobacco as well
14 as getting those who are using tobacco to
15 stop. This is part of our Prevention Agenda,
16 and I can get you the exact numbers of the
17 amount of money that will be put into that
18 program.

19 ASSEMBLYMAN RAIA: Is it increased
20 over last year, or what's allocated in the
21 budget this year, if you know?

22 COMMISSIONER ZUCKER: I have to check
23 and see what we have, the exact amount.

24 ASSEMBLYMAN RAIA: Okay. If you could

1 get back to me on those numbers.

2 COMMISSIONER ZUCKER: We will.

3 ASSEMBLYMAN RAIA: Because I guess the
4 concern is particularly in certain areas of
5 the state, lower socioeconomic areas -- we
6 may be making a dent in other places but
7 certainly in our inner cities the numbers are
8 certainly increasing.

9 COMMISSIONER ZUCKER: Right. And this
10 is -- as we've been pushing, this is one of
11 the most important things we can do in the
12 Prevention Agenda. And clearly we know the
13 risks of tobacco, so we would not want to
14 have anything fall back on that initiative.

15 ASSEMBLYMAN RAIA: Okay, thank you.

16 I yield back my time.

17 CHAIRMAN FARRELL: Thank you.

18 Senator?

19 SENATOR KRUEGER: Thank you.

20 Senator Gustavo Rivera.

21 SENATOR RIVERA: Thank you, Senator.

22 And thank you both, folks, for coming.

23 I have a couple of questions, and I
24 will reserve the time to go in afterwards.

1 talk much about, Commissioner Zucker, that I
2 wanted to get into. At least the initial
3 proposed budget does include an amendment to
4 the local contribution on Medicaid
5 expenditures. It is something that was not
6 mentioned in the -- it has obviously been
7 talked a lot about, but it wasn't in your
8 testimony this morning. I wanted to -- is
9 that something that still is in -- it's still
10 in the proposed budget, hasn't been changed
11 yet? That is still going forward as it's
12 structured in the initial budget that we got?

13 COMMISSIONER ZUCKER: So we -- do you
14 want to address the New York City issue?

15 MEDICAID DIR. HELGERSON: Sure.

16 So yes, so there is a proposed change
17 in the budget relative to New York City's
18 contribution to the Medicaid program. And I
19 think that the bottom line is that proposal
20 obviously helps the state in terms of funding
21 the state's share. The state has been
22 picking up an increasing amount of the costs
23 of the Medicaid program, and to a great
24 extent to tremendous benefit particularly to

1 the counties, as well as the City of
2 New York.

3 And I think that since the City of
4 New York is obviously the home of over
5 50 percent of the total Medicaid expenditures
6 in the state, the Governor's proposal
7 suggests that they pick up a bit more of that
8 expense.

9 But I think at the same time, what
10 we're committed to doing is working with the
11 city, that if there are things we could do,
12 efficiencies that could be found that could
13 avoid the need for that change, I think we're
14 open to that. And open to discussions with
15 all of you, as we move through the budget
16 process, about that particular proposal.

17 SENATOR RIVERA: There's a lot of
18 numbers that have been thrown around. What
19 is your estimate as far as the cost to the
20 City of New York?

21 MEDICAID DIR. HELGERSON: Correct.
22 Our estimate is that for the first year I
23 think it's about \$195 million -- it could be
24 a -- right off the top of my head, but that's

1 approximately it, is -- would be the cost.

2 But I think you also have to take into
3 account that in a broader perspective, in
4 terms of other enhanced federal funding and
5 other things that are going into the city at
6 the same time, that we think that if you look
7 at it in totality, we believe certainly that
8 it's affordable for the city.

9 SENATOR RIVERA: There's many of us
10 that disagree with you on that --

11 (Laughter.)

12 SENATOR RIVERA: -- but that is what
13 these conversations are for.

14 And just to make sure that I'm clear
15 in my head, so explain to me again the
16 reasoning for the proposals to change it just
17 for the City of New York and not change it
18 for anybody else.

19 MEDICAID DIR. HELGERSON: I think at
20 the end of the day it's an analysis of
21 ability to pay and where the costs of the
22 program are. And I think that that, at the
23 end of the day, is it. I mean, I think we've
24 heard loud and clear the concerns in the city

1 about the change, and that's where I think
2 that certainly you've heard from the Governor
3 and from his office a desire to be
4 open-dialog with them and with all of you in
5 terms of that particular proposal as we work
6 our way through the budget process.

7 And so I think we remain very
8 interested in that discussion and talking
9 about -- you know, we certainly do not want
10 this to negatively affect the citizens of the
11 City of New York.

12 SENATOR RIVERA: We certainly agree on
13 that.

14 The second part has to do -- the
15 second set of questions has to do with the
16 minimum wage proposal that the Governor has
17 put forward. Many of us are certainly
18 thankful that the Governor has put that
19 forward. Many of us have been fighting for a
20 minimum wage increase for -- certainly for as
21 many years as I've been here, and certainly
22 many more years for folks that have been here
23 a little bit longer.

24 But regarding the impact -- because

1 certainly Senator Young pointed to something
2 that many of us are concerned about as far as
3 the costs to particular organizations or
4 institutions. I have a couple of questions
5 about that.

6 Has there been an estimate on the
7 offset from workers that, once they get the
8 raise, they are going to transition out of
9 Medicaid? I figure there's many workers who
10 currently find themselves eligible for
11 Medicaid because they have the salary that
12 they do, but once the salary goes up, they
13 might be off of Medicaid. Has there been a
14 calculation about the offset of those workers
15 coming off of Medicaid?

16 COMMISSIONER ZUCKER: Well, we could
17 get back to you on exactly the details of
18 that, of how many would move out. We have
19 had great success with our marketplace and
20 with people moving into our New York -- the
21 exchange. And so we also have some numbers
22 on that as well.

23 SENATOR RIVERA: Okay. And the -- I
24 guess there are going to be continuing

1 conversations about what exactly the phase-in
2 would be, the cost that it would have, and
3 then what needs to be offset from the state.

4 That's all for now, but I might come
5 back. Thank you.

6 CHAIRMAN FARRELL: Thank you.

7 ASSEMBLYMAN OAKS: Yes, we've been
8 joined now by Assemblyman Ra.

9 CHAIRMAN FARRELL: Assemblywoman
10 Malliotakis.

11 ASSEMBLYWOMAN MALLIOTAKIS: Thank you,
12 Commissioner, for being here today.

13 I wanted to follow up on the spousal
14 refusal questions that were asked earlier
15 today. It's my understanding that, as the
16 law exists, the healthy spouse can keep the
17 family home, a car, and assets of about
18 \$113,000; is that correct? And if it's
19 eliminated, what would the assets go down to?

20 MEDICAID DIR. HELGERSON: So I think
21 there's two proposals. There's the --
22 eliminate that ability for a spouse to
23 basically declare I am no longer supporting
24 my spouse, and therefore my assets are

1 basically not looked at for the purposes of
2 determining my spouse's Medicaid eligibility.

3 There's another proposal in the budget
4 that does address the amount of assets that
5 an individual can have, and what it does is
6 it does basically adopt a floor, that's a
7 federal floor, that in essence is designed to
8 help ensure that, once again, like spousal
9 support -- it's a similar proposal in the
10 sense that it's designed to try to help
11 ensure that the individuals who are accessing
12 the Medicaid program are ones who really need
13 it the most, and if there's a way for
14 families to be able to help pay for some of
15 those costs before they enroll in Medicaid,
16 that we attempt to ensure that that is done
17 to the maximum possible.

18 I will say about that proposal is that
19 there are certain assets that are actually
20 excluded from the calculation, so they would
21 not be impacted by this change. So, for
22 instance, the family home, up to a value of
23 \$850,000 of equity, would not be affected.
24 Car, certain types of retirement funds are

1 exempt from those calculations.

2 So we think at the end of the day the
3 policy is a fair one.

4 ASSEMBLYWOMAN MALLIOTAKIS: In
5 previous proposals the floor would go down to
6 like \$20,000 in assets. Is that not what's
7 being proposed this year?

8 MEDICAID DIR. HELGERSON: I'm trying
9 to think -- in this particular one, I'm not
10 sure whether we proposed it or not. I'd have
11 to go back and look to see whether we
12 proposed it in previous years.

13 But we have proposed in previous years
14 variations on the same theme, which is in
15 essence tightening up the eligibility rules
16 in long-term care to try to make sure that
17 the program is being accessed, as I said, by
18 the people who need it the most.

19 What I would say is that with the baby
20 boom generation getting closer and closer to
21 the long-term care system, I think we just
22 have to collectively, if you look into the
23 future five, 10 years from now, and the
24 people who will be sitting in this room at

1 that point, they will be grappling with or we
2 will be grappling with the long-term care
3 portion of the program growing at a rate that
4 I fear will put tremendous strain on the
5 New York State budget.

6 And that's why I think what we're
7 trying to say now is that while any of these
8 individual initiatives don't generate a lot
9 of incremental savings immediately, the
10 potential for cost avoidance down the line is
11 quite substantial.

12 ASSEMBLYWOMAN MALLIOTAKIS: The total
13 savings of this would only be about
14 \$10 million; right?

15 MEDICAID DIR. HELGERSON: Right. So
16 there's multiple initiatives, and that's why
17 I say that the individual ones in the given
18 fiscal are not that large.

19 I mean, every incremental savings is
20 helpful because it helps to cover some other
21 cost in the program. But you are right that,
22 generally speaking, the proposals don't
23 generate a lot of in-year savings. But I do
24 think, if you think about it over the next

1 10, maybe even 20 years, they could be quite
2 substantial.

3 ASSEMBLYWOMAN MALLIOTAKIS: See, I --
4 as someone who represents many seniors, I
5 just -- I think this is really the wrong
6 approach in terms of trying to cut and
7 achieve savings. You're talking about
8 8400 people that are senior citizens, that
9 are very vulnerable. And truly, to tell them
10 that they need to get rid of all their assets
11 to care for their spouse, I don't think
12 that's the approach that the State of
13 New York should be taking. Especially, when
14 you have about 6.5 million people, we're
15 talking about 8400. It's a very small
16 population. So I would urge the Governor and
17 the administration to reconsider that.

18 It's even more concerning when we're
19 talking about this \$10 million when we see
20 that there's a budgeted \$38 million that
21 would go -- that's set aside here in this
22 budget -- and also in last year's budget, by
23 the way, although I don't think it has been
24 spent because of the federal lawsuit that's

1 currently being reviewed by the Supreme
2 Court.

3 But with President Obama's executive
4 order, the state is now given the burden to
5 provide \$38 million to provide Medicaid for
6 the amnesty executive order; is that correct?

7 MEDICAID DIR. HELGERSON: So that was
8 the estimate from last year in terms of what
9 we expected the potential cost to be. I
10 think it was an outyear estimate, or the
11 second year estimate, off the top of my head.

12 But yes, that the executive order
13 signed by the President basically would have
14 expanded access to Medicaid to additional, in
15 essence, normally, quote, non-qualifying
16 immigrants for Medicaid.

17 ASSEMBLYWOMAN MALLIOTAKIS: Why are
18 they non-qualifying?

19 MEDICAID DIR. HELGERSON: So under
20 federal law, you can be here legally in the
21 United States but be non-qualifying for
22 Medicaid. Usually that's because you are in
23 some sort of a status of you're holding,
24 you're waiting for some number of years, I

1 think it's like five years, before you can
2 sign up for programs.

3 And so when that executive order was
4 signed, we had to anticipate what the global
5 cap impact was. That said, it has not gone
6 into effect, so at the moment there has not
7 yet been a cost associated with it.

8 ASSEMBLYWOMAN MALLIOTAKIS: So
9 100 percent of that burden, though, is being
10 pushed onto the states, right, because the
11 federal government does not allow these
12 individuals to qualify for Medicaid. Is that
13 correct?

14 MEDICAID DIR. HELGERSON: Yes. The
15 thinking is that -- we're unique in that way,
16 in the sense that it's unique in the sense
17 that under our State Constitution, if you are
18 a legally resident individual, even if you're
19 non-qualifying, we had a court decision
20 called the Aliessa court decision which
21 basically says that you are entitled to the
22 same treatment as any other person who's here
23 legally.

24 So that's a uniqueness, and that's

1 because of the New York State Constitution.
2 Whereas in other states, you are basically
3 governed by the federal law in terms of
4 Medicaid eligibility.

5 ASSEMBLYWOMAN MALLIOTAKIS: Okay,
6 thank you.

7 Moving on to heroin, I share the
8 concerns that my colleague brought up
9 earlier. And, you know, I've read a lot
10 about the commissioner and your efforts to
11 bring Narcan training throughout the state,
12 and putting it in schools and putting it in
13 prisons as well as pharmacies, making it more
14 available for individuals.

15 I think it's certainly a tool in the
16 toolbox, and something that -- but it should
17 be a last resort, right? We should really be
18 more proactive in trying to stop people from
19 using it to begin with and becoming addicted,
20 than, you know, waiting until they're almost
21 dead to then come with a solution.

22 So I was just wondering, you know, the
23 state a couple of years ago passed
24 legislation regarding PSAs -- which I've seen

1 a couple, and I think they're very good --
2 but also requiring education in schools.
3 What has been the Department of Health's role
4 specifically in doing more proactive outreach
5 and education?

6 COMMISSIONER ZUCKER: Well, we are
7 working on this issue with programs with the
8 community, working with the counties on this,
9 and we are also -- we tie this into our
10 Prevention Agenda as well, to tackle drug
11 addiction in general and to try to decrease
12 the amount of opioid use.

13 I hear your concerns. As a physician,
14 I recognize this and I've seen too many
15 patients come in who have overdosed on
16 narcotics and the dangers there. And I
17 concur that this is an issue of education.

18 As we move forward with the
19 transformation that we're moving into with
20 healthcare, again, we are moving into
21 communities and away from hospitals, and this
22 will be some of the ways we can tackle this
23 problem as well.

24 I have reached out to all the

1 physicians in the state about this issue as
2 well, and will continue to do so and bring it
3 up. And I've brought it up at some of the
4 associations which deal with this issue,
5 particularly anesthesiologists.

6 ASSEMBLYWOMAN MALLIOTAKIS: I want to
7 just shift to inspections of facilities here
8 in the State of New York. In 2014, it was
9 found that 8 of only 25 clinics that perform
10 abortions in the state had not been inspected
11 in 12 years. Subsequent to that, I filed a
12 FOIL request with your agency to try to get
13 the information on inspections of facilities
14 that conduct any type of medical procedures.
15 It took from -- March 25th is when I
16 initially filed. They told me it was going
17 to come back on June 9th. I didn't get it,
18 and they postponed it again to September.
19 Finally I had to almost threaten a lawsuit,
20 and December 7th they did give me the
21 information.

22 I wanted to talk a little bit about
23 the staffing and why it took so long to get
24 those numbers for me. It just seems like

1 it's information that should be readily
2 available. I mean, shouldn't the state know,
3 you know, when their facilities are being
4 inspected and what the results were?

5 COMMISSIONER ZUCKER: We can get you
6 the issues on the numbers. I will say that
7 all of our family planning grants do follow
8 the Title X, the federal law -- Title X from
9 the federal law on that. But the numbers,
10 specific numbers I can get you.

11 ASSEMBLYWOMAN MALLIOTAKIS: But does
12 the state have already a database in place
13 keeping track of when facilities are
14 inspected and what the result of those
15 inspections were? Because it's -- you know,
16 six months to put together this type of
17 information just seems like an awfully long
18 time. It just seems like you should have
19 that readily available. And I was wondering
20 if you do or not.

21 COMMISSIONER ZUCKER: We'll find out
22 what the -- we do track all the information.
23 We'll see what we can get for you.

24 ASSEMBLYWOMAN MALLIOTAKIS: As part of

1 the results that I got back, I found that 11
2 facilities in our state haven't received
3 inspections in over 10 years, including one
4 that hasn't been inspected -- it's an eye
5 surgery center in Brooklyn, which I
6 represent, that hasn't been inspected since
7 1987.

8 And so I'm quite curious about the
9 facilities in this state, and if we're paying
10 the proper attention. So what is your
11 criteria in terms of inspection? Because I
12 know the law itself, which I'm looking to
13 have changed, doesn't require a set, you
14 know, every one year, every two years, like
15 you have tanning salons and pizzerias. We
16 don't inspect our health facilities within a
17 time frame, and I find that to be
18 troublesome.

19 What are your thoughts?

20 COMMISSIONER ZUCKER: We follow -- we
21 follow -- as I mentioned, we follow the
22 criteria set forth by federal rules. And we
23 also clearly always want to make sure we
24 provide the best care, and we do inspections

1 as necessary.

2 ASSEMBLYWOMAN MALLIOTAKIS: Just
3 shifting to Medicaid -- because I know I ran
4 out of time. I just want to make a point.
5 It won't be a question. But basically my
6 concern is that we're shifting Medicaid to
7 the city, \$651 million burden over the next
8 three years. Can you tell us what the
9 rationale is for that?

10 COMMISSIONER ZUCKER: Well, the
11 \$630 million -- one key thing is that this is
12 still more than last year, and the city will
13 have about, what, a \$185 million savings, I
14 believe.

15 MEDICAID DIR. HELGERSON: Yeah, so I
16 think the rationale, as I said, was that we
17 thought that the proposal was balanced in the
18 sense that the state is picking up a
19 considerable amount of additional cost and
20 has each and every year, as a result of the
21 program under the global cap. And the idea
22 was that the city, which is where more than
23 50 percent of the total costs are incurred,
24 that -- and that's obviously a significant

1 benefit to the city -- that there was some
2 rationale for increased contribution there
3 phased in over time to allow the city to be
4 able to adjust.

5 But obviously we're more than prepared
6 to work with the Legislature, work with the
7 city to see if there are alternatives to
8 that.

9 ASSEMBLYWOMAN MALLIOTAKIS: Okay,
10 thank you.

11 CHAIRMAN FARRELL: Thank you.
12 Senator?

13 CHAIRWOMAN YOUNG: Thank you,
14 Assemblyman.

15 We've been joined by Senator Sue
16 Serino.

17 SENATOR KRUEGER: And also Senator
18 Ruth Hassell-Thompson.

19 CHAIRWOMAN YOUNG: Our next Senate
20 speaker on the list is Senator Diane Savino.

21 SENATOR SAVINO: Thank you, Senator
22 Young.

23 Thank you, Commissioner.

24 I want to go back to the minimum wage.

1 I'd say it's fair to say that when the
2 Governor announced in December that he was
3 going to lead the campaign to raise the
4 minimum wage to a livable wage where a family
5 could live in dignity, some of us were
6 thrilled and some of us here less so. But
7 all of us expected that at some point in his
8 budget documents we would see funding for the
9 employees that the state is either directly
10 or indirectly responsible for compensating.

11 So to say that we were somewhat
12 concerned when the budget came out, in the
13 Health budget and the Human Service budget,
14 the agencies that are directly contracted by
15 the state to provide either home care or
16 developmentally disabled care, human service
17 care -- there is no allocation for them to be
18 able to pay that minimum wage.

19 Now, I know you mentioned in your
20 earlier comments, Jason, that when we did the
21 Home Care Worker Parity Act of 2011, when it
22 was originally enacted, there was no funding
23 there for it. And in fact three years later,
24 the agencies came forward and they expressed

1 how difficult it was for them to meet that.
2 And as a result of that, in the 2014 budget
3 we included another \$300 million.

4 So I'm concerned that we think that
5 somehow we're going to have a different
6 outcome this time. So how are these agencies
7 supposed to pay it? And at the end of the
8 day, assume we do adopt the \$15 minimum wage
9 in the budget -- and we don't provide the
10 funding for home care agencies so that home
11 care workers are actually compensated
12 appropriately. What kind of a message would
13 we be sending as a state that it makes more
14 sense to deliver pizzas for a living than to
15 take care of the elderly or the sick?

16 COMMISSIONER ZUCKER: So we will -- we
17 will, during the budget negotiation process,
18 we will work through this and it will clearly
19 be part of the discussion.

20 And as I mentioned, it is a
21 phased-in -- the Governor has this as a
22 phased-in period. So -- and I recognize some
23 of the concerns that you have about this, but
24 we will work through this during the process.

1 SENATOR SAVINO: There's a huge
2 concern, Commissioner. And so we will be
3 watching, particularly as the 30-day
4 amendments come out, to see that there is
5 funding there to take care of that.

6 So I want to jump back to an issue
7 that Assemblywoman Malliotakis raised, about
8 spousal refusal. As you said, every year for
9 26 years, this issue is included in every
10 budget. And every year for 26 years, the
11 Legislature bats it right back out.

12 But what I'm concerned about is in the
13 26 years that we've been playing this tennis
14 game with this issue, what efforts has the
15 state taken to encourage the insurance
16 industry to create an affordable
17 long-term-care plan? Because many people
18 would buy it. They cannot afford it.

19 And in fact, earlier this year many
20 people who did wisely purchase long-term care
21 when it was affordable to them received a
22 notice that their premiums are rising more
23 than 70 percent.

24 So what can we do to prevent that from

1 happening so that patients and families can
2 purchase a long-term-care plan that they will
3 then be able to use to take the burden off of
4 Medicaid?

5 COMMISSIONER ZUCKER: Well, I think
6 there's two parts. One of this is the issue
7 of education about long-term care. And I
8 think that as we move forward with our
9 efforts to tackle the issues of long-term
10 care -- and as Jason mentioned, you know, the
11 population is aging and we need to address
12 that -- I think it does involve getting the
13 message out to all of those about the
14 benefits of doing it. That's one part, that
15 was one part.

16 I cannot answer about the 26 years,
17 but be happy to get some more information --

18 MEDICAID DIR. HELGERSON: And if I
19 could add something too, another initiative
20 that has come out of the last couple of years
21 is the launch of New York Connects on a
22 statewide basis. These are aging and
23 disability resource centers that are now open
24 in every county in the State of New York.

1 And what those are is a location where
2 individuals and families can go when they
3 have either themselves or a loved one who now
4 is starting to need some help at home.

5 And one of the benefits there is that
6 they provide advice, counsel, connection to
7 services that -- and you don't have to be on
8 Medicaid to access those services, whether
9 that's Meals on Wheels or any one of a number
10 of things that communities have available.
11 Because one of the things we do know is that
12 providing some of those low-cost services to
13 individuals earlier on, not waiting for them
14 to get to a situation where, because of how
15 their apartment is set up or because of some
16 other issue, that it leads to a fall and
17 leads to a need for them, you know, to get on
18 Medicaid because you need, you know, extended
19 home care services or you need other types of
20 services, that we can get into more of a --
21 even a prevention mode.

22 I think that's one of the benefits
23 that those centers are going to be able to
24 offer, is really counseling, support, and

1 access to services that, as I say, are far
2 more affordable for individuals and families
3 that really hopefully can help, you know,
4 ensure that people are living safely at home
5 and not needing to go through the process of
6 divesting themselves of assets in order to
7 access the Medicaid program.

8 SENATOR SAVINO: Well, there's no
9 doubt that those are worthy considerations.
10 But I want to repeat, again, we should be
11 using the power of the state to force the
12 insurance industry to create an affordable
13 product for people. That would be the real
14 answer for many families, if they could
15 afford -- by the time you think about
16 long-term care, it's too late and you can't
17 afford it. We need to rethink this.

18 I want to go back to a question based
19 on your testimony about the safety net
20 hospitals. So there's no doubt that five
21 years ago when the MRT was originally put
22 together, the HHC really did not have an
23 equal seat at the table. And as a result of
24 it, they have not really been treated -- in

1 their estimation, they have not been treated
2 as fairly, and I'm sure we're going to hear
3 from Dr. Raju later on today about they have
4 some proposals on reorganization of the HHC.

5 But one of the problems that they
6 face, as the safety net system for New York
7 City, is they have the disproportionate share
8 of uninsured patients, and they don't get the
9 same Medicaid reimbursement rate that other
10 hospitals do, the better-situated providers.

11 So is there anything in this budget
12 that's going to change the way the HHC is
13 reimbursed?

14 MEDICAID DIR. HELGERSON: So in terms
15 of -- just in terms of HHC and their role in
16 MRT, I would say that on the Medicaid
17 Redesign Team was Linda Gibbs, who was the
18 deputy mayor under Mayor Bloomberg for
19 health. And so I believe they were
20 represented and were active partners and the
21 city supported the MRT recommendations back
22 in 2011, which --

23 SENATOR SAVINO: That was then.

24 MEDICAID DIR. HELGERSON: -- is now

1 ancient history.

2 SENATOR SAVINO: That was then, this
3 is now.

4 MEDICAID DIR. HELGERSON: So but what
5 I would say is that in terms of the Health
6 and Hospital Corp. of New York City,
7 obviously we are -- and we work very hard to
8 assist them with cash-flow issues on what
9 seems like a daily basis. We know about some
10 of the financial challenges that they face.
11 In fact, we are working with them on ideas
12 about how we might be able to convert some
13 funds that are at risk, what are called UPL
14 payments, to convert those perhaps to another
15 use that maybe -- to give them sustainability
16 well into the future, to maybe even allow for
17 some growth in those dollars. It would
18 require a further amendment to our waiver,
19 but we're working on a proposal with them on
20 that.

21 I think one of the challenges that we
22 have is that, at least in our discussions
23 with the federal government, they've been
24 making it very difficult for us to get a

1 federal approval for those payments. And the
2 reason is that they have questioned whether
3 or not we're paying HHC too much. And
4 whether or not there's sufficient cost
5 information to suggest that it's appropriate.

6 Now, we disagree with that approach,
7 but that's been a back-and-forth issue for
8 the last several years with them. You know,
9 but at the same we absolutely agree that they
10 are essential. We need to help them in their
11 standard. I'm very hopeful that some of
12 their strategies around the exchange and the
13 use of MetroPlus is going to grow and
14 diversify the people who utilize the system.
15 I think they provide excellent quality of
16 care and, you know, are the biggest Medicaid
17 provider we have in the state, so we are
18 absolutely committed to doing everything we
19 can to help ensure their sustainability.

20 SENATOR SAVINO: Great.

21 And finally, I want to go back to the
22 opioid crisis. One of the questions I have
23 is what we're seeing now, obviously, with the
24 heroin abuse problem is people are showing up

1 in the emergency room in crisis. And they're
2 stabilized, and then they are sent home with
3 a recommendation to go to an outpatient
4 treatment program -- largely because our
5 treatment protocols, I believe, and I'm sure
6 some of you believe, are somewhat outdated.
7 The idea that you only need an inpatient
8 detox for alcohol or benzodiazepines sends
9 these people back out into the street.

10 And once you have a person in a place
11 where they need help, that's the best time to
12 get them engaged in treatment. So what can
13 the state do to begin to have a discussion
14 with the -- I guess the treatment providers,
15 and even the insurance companies, to change
16 the treatment protocols to deal with this
17 crisis?

18 COMMISSIONER ZUCKER: Well, one part
19 of this is the issue of getting those who
20 come into those facilities into a primary
21 care setting and tying their behavioral
22 health issues, if there are related to that,
23 for opioid, with primary care. That will
24 help move them forward and not have them end

1 up coming back in a second time and a third
2 time after that. I think that's the first
3 part. This is part of what our whole agenda
4 is with the Advanced Primary Care model.

5 Specifically your question is
6 insurance and coverage, is that right?

7 SENATOR SAVINO: Yes, because of the
8 way people are sent back out into the street.

9 So again, you come into the emergency
10 room, you have overdosed on oxy, heroin,
11 whatever the case may be. It doesn't require
12 an inpatient detox, so they stabilize you and
13 then they send you home and refer you to a
14 primary care doctor if you don't have one,
15 they refer you to an outpatient treatment
16 program, and then they leave it up to an
17 individual who is addicted and incapable of
18 making rational decisions about their care.
19 We all know that.

20 So the question is, why not change the
21 protocol so that we would require a 28-day
22 inpatient detox or rehab to stabilize them
23 and begin to put them on the path for
24 treatment, instead of doing this over and

1 over?

2 COMMISSIONER ZUCKER: I hear what
3 you're saying. So the question is about why
4 not bring them into the hospital or have them
5 in there.

6 SENATOR SAVINO: Mm-hmm.

7 COMMISSIONER ZUCKER: I mean, there is
8 obviously costs associated with that. And
9 what we need to do is strengthen the
10 outpatient component to this, I believe. And
11 I think that if we bring them in and we get
12 the right people there to help put them in
13 the right system and to follow up and to use
14 whatever kinds of programs we have in place,
15 and telemedicines, or have social workers and
16 others go out there to make sure they come
17 back in, that would be helpful.

18 I mean, I recognize that you say,
19 Well, once you have them in the hospital,
20 wouldn't it be easier just to get all those
21 services there at that point in time. But I
22 think there's a way to do this as an
23 outpatient as well, assuming that they are
24 safe to leave.

1 SENATOR SAVINO: And this is my final
2 comment. I understand the cost concern, but
3 there's an equal cost to repeat admissions to
4 the emergency room --

5 COMMISSIONER ZUCKER: I agree.

6 SENATOR SAVINO: -- ambulance, you
7 know, calls.

8 COMMISSIONER ZUCKER: I agree.

9 SENATOR SAVINO: So I'm not sure we're
10 really saving money. And, you know, having
11 worked in my previous career with people who
12 were addicted, it is very difficult to get
13 people to come into treatment and stay there
14 if you send them home and expect them to be
15 able to handle, you know, their addiction.
16 It just doesn't happen that way.

17 COMMISSIONER ZUCKER: I agree.

18 SENATOR SAVINO: So I just think it's
19 something that we should begin to look at,
20 and I hope that the Department of Health will
21 help us develop that policy.

22 Thank you.

23 COMMISSIONER ZUCKER: We will.

24 CHAIRMAN FARRELL: Thank you.

1 Assemblyman McDonald.

2 ASSEMBLYMAN McDONALD: (Inaudible.)

3 It's true we're pretty much discussing all
4 the things we may not like or are concerned
5 about, but there are a lot of great things
6 that are going on. And obviously it's a very
7 large, large department, large budget. You
8 know, the New York Connects program you
9 mentioned is -- I can tell you, as a
10 practicing pharmacist, has been an excellent
11 resource to help patients get the care,
12 because you have a lot of things going on in
13 the community setting out there.

14 And I'm going to touch on a couple of
15 different areas of interest. I will probably
16 get into drugs at some point, as you would
17 guess. But there's a proposal about a pilot
18 project for retail clinics which, let's face
19 it, they've been out there and they've been
20 kind of working on their own in some aspects.
21 But what I was interested in is where -- how
22 do you account for the \$5 million in savings
23 that's attributed to it? I kind of see that
24 as really an opportunity to actually provide

1 more care, which I think is known to possibly
2 increase costs, for providing good care. But
3 how are we accounting for savings in that
4 aspect?

5 COMMISSIONER ZUCKER: Sure. So the
6 retail clinics, these limited-service
7 clinics, we feel will be beneficial to those
8 who will utilize them, for several reasons.
9 One, we feel that this will tie
10 individuals -- we'll make sure, when they
11 come in there, it will be tied back to their
12 primary care provider.

13 We recognize there have been some
14 concerns about the retail clinics in caring
15 for those who are under the age of 2, so we
16 are not going to have that as a case. We
17 want to be sure that those individuals are
18 tied to their pediatrician.

19 We will make sure these retail clinics
20 are in areas of the state where there is no
21 other access or a limited access to care. So
22 that adds a definite advantage to this.

23 And we will also ask that the retail
24 clinics are tied into the SHIN-NY, the State

1 Health Information Network, so that the
2 information can get back to their primary
3 care doctors or to others, and it will help
4 improve our SHIN-NY as we move forward on
5 that program.

6 So I think that this is a way to
7 provide accessible care, and I would like to
8 see, you know, with the next steps where we
9 will be with that.

10 ASSEMBLYMAN McDONALD: Good.

11 Moving on to opioids, I know we've all
12 been talking about this. And I was glad to
13 see an expansion of the maximum four opioid
14 prescriptions per month. I think it's -- to
15 the managed care, anyway -- not taking a lot
16 of savings, which is fine. It really gets to
17 the larger issue, which is overuse and
18 repeated use.

19 Recently, and I think I reached out to
20 the department about this about two weeks
21 ago, some reports were out there in regards
22 to opioid overdoses in the actual, you know,
23 coming into the ER, they're being brought
24 back to life, they're being released back,

1 and in 90 percent of the cases these
2 individuals are being given opioids again by
3 the prescriber, because the prescriber has no
4 idea that they had an overdose.

5 And, you know, my original thought
6 was: Ah, the PMP, let's expand the PMP. And
7 the message back was that would require a
8 total overhaul of the PMP. And I'm sensitive
9 to that, I understand that. But I would
10 suggest -- this is not really -- I don't want
11 to make this a full debate -- that between
12 the RHIOs and all the information we have
13 there, and the fact that prescribers truly
14 are abiding, in most instances, by the PMP,
15 that we find a way for the Department of
16 Health, using all the privacy options we
17 have, to get that information back.

18 It seems illogical to me that an
19 individual who almost died that we've spent a
20 tremendous amount of resources on to bring
21 them back to life, to have them go right back
22 to the prescriber and not have the prescriber
23 take that opportunity to say, Wait a minute,
24 we've got to take a time out, we need to move

1 you into treatment. It doesn't make sense to
2 me.

3 COMMISSIONER ZUCKER: I hear you. And
4 I think that you're right, that there should
5 be some red flag that goes to the prescriber
6 regarding this. And we will look into this.
7 And I recognize the potential privacy issues
8 that are involved, and we have to tackle
9 that. But we've tackled those kind of
10 problems before, and we will look at what can
11 and cannot be done through the I-STOP program
12 as well.

13 ASSEMBLYMAN McDONALD: Moving on to
14 the profit cap on the health plans, and it
15 talks about reducing the profit cap from
16 5 percent to 3.5 percent. So I guess the
17 question I would probably surmise is that the
18 plans are very profitable under the Medicaid
19 managed care plan? Or is it they're making
20 too much money -- I don't hear that from the
21 CEOs that I deal with, but I'm just kind of
22 curious. I'm not a shill for the plans, I'm
23 just trying to understand it.

24 MEDICAID DIR. HELGERSON: Sure. So

1 that, which is an initiative that helps
2 generate some savings within the confines of
3 the global cap, comes out of actually an OSC
4 recommendation from a previous OSC audit
5 which suggested that there were certain plans
6 that -- for-profit plans that had generated
7 fairly substantial profits and that there
8 would be some benefit to the taxpayer if we
9 restricted the profit capacity from 5 percent
10 to 3.5 percent.

11 So we take those OSC audits very
12 seriously, and you'll see there's a couple of
13 other initiatives that are directly out of
14 the OSC audit recommendations that we're
15 proposing to implement.

16 So it doesn't -- obviously doesn't --
17 if you don't make a profit, it does not
18 impact you. Right? So as a result -- but
19 there were a couple of plans, a couple of
20 fairly large plans that generated, in the
21 last year, a decent-sized profit. And
22 therefore, this basically would have
23 restricted those profits. But, yeah, that's
24 the core of the proposal.

1 ASSEMBLYMAN McDONALD: So it's across
2 the board, whether it's for-profit or
3 nonprofit?

4 MEDICAID DIR. HELGERSON: It only
5 applies to the for-profits.

6 ASSEMBLYMAN McDONALD: Thank you.

7 Moving into the drug arena for just my
8 last couple of questions, the specialty
9 drugs, you have an accounting for about
10 \$1.8 million in savings, I think. Is that
11 the number?

12 MEDICAID DIR. HELGERSON: Yes. I
13 could look for it, but that's about right.

14 ASSEMBLYMAN McDONALD: So you've kind
15 of earmarked some drugs, whether it's three
16 drugs or 300 drugs, that fall into that
17 category; correct?

18 MEDICAID DIR. HELGERSON: Correct. So
19 as I said, we had access to information from
20 one of the pharmacy benefit managers relative
21 to prices that were being paid in pharmacies
22 here in New York State on behalf of Medicaid
23 managed care plans. And so basically what
24 that savings is, is it identifies some

1 particular drugs where both in
2 fee-for-service, which obviously is a much
3 smaller portion of business now -- but also a
4 thought that we could extrapolate that result
5 onto the remainder of the managed care plans,
6 that we could generate what is a modest
7 incremental savings that's associated with
8 simply getting the lowest price possible for
9 those particular drugs.

10 ASSEMBLYMAN McDONALD: I think you
11 mentioned to Member Raia that you would be --
12 you have a list or you'll be able to provide
13 a list of what those drugs are. I too would
14 like to get a copy of that list, if possible.

15 I think I'm concerned -- you know,
16 there's no such thing as a specialty drug.
17 If you look for definitions, you won't find
18 them. You won't find them in the Education
19 Department. You know, there is a concern in
20 the community -- and I say the community as
21 the pharmacy community, but I also mean the
22 patient community -- that what defines a
23 specialty drug. Is it because it costs \$300
24 or it costs \$500? And then we get into that

1 whole discussion, which you're all intimately
2 familiar with, which is the access issues.
3 And then we get into limited -- you know,
4 it's just -- it's something that I'll be
5 continuing to monitor and pester you about as
6 we go through the processes.

7 Because at the same token, you're
8 absolutely right, the state should get the
9 best price possible per unit for medication.
10 But along your lines, Dr. Zucker, appropriate
11 use of the medication and making sure that
12 the right patient gets the medication and
13 it's used properly is really what we all
14 should be working for.

15 In regards to the generic pricing, I
16 think there's a \$26 million savings. Is that
17 attributed to the NADAC pricing that's
18 supposed to be effective May 1st, or is it --
19 it sounded like you were putting a limit in
20 on what the generic should be. Which
21 concerns me only for the -- if that's the
22 case, the concern is there's been a lot of
23 erratic behavior going on in the generic drug
24 market.

1 I can tell you as a pharmacy provider
2 and I can also say as a state legislator,
3 we're all suffering with that. What I don't
4 know is if you just put a limit in, like the
5 SMAC list -- which, when challenged, has not
6 been successful for pharmacy -- are we going
7 to be creating another problem where we're
8 creating access issues for our patients? Or
9 is it the savings accounted through the NADAC
10 price scheme?

11 MEDICAID DIR. HELGERSON: So the
12 proposal -- and there is a proposal both for
13 blockbuster brand-name medications as well as
14 for the generic prices. And you had
15 mentioned erratic behavior. I would say that
16 some of the behavior is more nefarious than
17 just simply being erratic, and there's been
18 obviously quite a bit of coverage of some of
19 that problematic behavior.

20 In terms of -- you know, for a long
21 time generics, if anything, prices would go
22 down. And we've actually seen some pretty
23 substantial increases in some high-volume
24 generics in the not-too-recent past.

1 And so basically the proposal is that
2 it gives basically the commissioner the
3 ability to impose, in essence, a cap on price
4 increases in generics, a cap tied to the
5 CPI-U or CPI-Urban inflation index. That can
6 be adjusted if there are reasonable
7 circumstances which, you know, would justify
8 such a cap. Or, you know, if there's
9 something like a lack of supply or a major
10 supplier ceased production or something to
11 that effect.

12 But the idea is that this would not --
13 none of the burden for the collection of and
14 making sure that we were keeping those prices
15 would fall on the pharmacy. It actually
16 would be a direct requirement on the
17 manufacturer to rebate the state in order to
18 ensure that that price ceiling is not
19 reached.

20 So as a result, I don't think the
21 pharmacists should have any fear from that
22 policy.

23 ASSEMBLYMAN McDONALD: Thank you.

24 CHAIRMAN FARRELL: Thank you.

1 Senator?

2 CHAIRWOMAN YOUNG: Thank you very
3 much.

4 And our next speaker is Senator Marty
5 Golden.

6 SENATOR GOLDEN: Thank you, Madam
7 Chair.

8 I'm just going to go over, real
9 quickly, some of the comments that have been
10 brought up.

11 One was the long-term-care policies
12 that have been abused by the industry over
13 the last year or so. And if you look at
14 spousal refusal and you look at long-term
15 care, what we're doing is we're forcing our
16 seniors into the best insurance plan in the
17 nation, it's called Medicaid. And it
18 shouldn't be happening. These are people
19 trying to do the right thing. And
20 unfortunately, they're not being allowed to
21 do the right thing.

22 Five hundred thousand policies, a
23 hundred thousand of those policies have gone
24 up more than 50 percent in the last year and

1 a half. Think about that. It's absurd. Why
2 would anybody want to buy a long-term-care
3 policy in the State of New York? Why would
4 somebody want to do the right thing? This is
5 more of a DFS issue than it's your issue, but
6 you two belong with DFS right now in trying
7 to correct this imbalance so that we do have
8 people doing the right thing here in the
9 State of New York. It's more of a comment
10 than a question.

11 Going back to some of my colleagues
12 with the specialty drugs, there is no such
13 thing. But we allowed the PBM to come in and
14 make up these specialty lists, and that
15 pharmacist that's in the pharmacy, that's at
16 the PBM, that's at the mail order has the
17 same degree, knows what drugs he or she can
18 handle or can't handle, and knows the pricing
19 structure. And if they can match the pricing
20 structure, they should be allowed to
21 participate.

22 So we need to reduce the terms and
23 conditions to a modest number that all
24 pharmacists, whether they be local

1 pharmacists or they be our large pharmacists
2 or they be PBMs or they be the mail orders,
3 that they have the same terms and conditions.

4 If you want to comment on that, you
5 can. I believe it's arbitrary. Again, it's
6 just a statement. But if you want to
7 comment, you're welcome to. Okay, great.

8 Another comment. The Medicaid, the
9 New York City, it's \$180 million, I believe,
10 and it's over this year coming up. But by
11 2020, it's up to \$735 million, and that's
12 just one issue in the City of New York --
13 CUNY, you look at the list, the list goes on.
14 So I would imagine that if the City of
15 New York were in the tax cap like the rest of
16 the State of New York, this could not happen
17 and the billions that are going to be clawed
18 back by the state would actually be going
19 back to the taxpayers in the City of
20 New York.

21 Am I reading that correctly?

22 MEDICAID DIR. HELGERSON: Under the
23 proposal, the city's budget contribution
24 would increase, and that would offset the

1 State of New York's contribution to the
2 program.

3 SENATOR GOLDEN: But if they were part
4 of the tax cap, they would have the same
5 commitments that the rest of the state has
6 except for those five counties in the City of
7 New York. They would have the same as the
8 other counties; am I correct?

9 MEDICAID DIR. HELGERSON: The City of
10 New York is exempt from the property tax cap.

11 SENATOR GOLDEN: Today.

12 MEDICAID DIR. HELGERSON: It's the
13 only jurisdiction that is exempt.

14 SENATOR GOLDEN: Today.

15 MEDICAID DIR. HELGERSON: Correct.

16 SENATOR GOLDEN: But if that were to
17 change, that could not possibly -- you could
18 not get this outrageous clawback. This is an
19 outrageous clawback that should be going back
20 to the taxpayers, not to the State of
21 New York.

22 This is something that should be part
23 of a tax cap that should be statewide and
24 that we should be the same share as the rest

1 of the state. Yes, no? Thank you. You guys
2 are great.

3 (Laughter.)

4 SENATOR GOLDEN: Keep up the good
5 work.

6 (Laughter.)

7 COMMISSIONER ZUCKER: Thank you,
8 Senator.

9 SENATOR GOLDEN: The lack of funding
10 in our life science research and
11 biotechnology, our major competitors, that
12 being Texas, California, Massachusetts, as we
13 see them get IBM -- we see a whole host of
14 companies and people that are being
15 attracted, taken out of the state, and
16 brought into these other states. We need to
17 do something about that, whether it's biotech
18 or biomed incentives or researchers grants.
19 We didn't see that in this year's budget.

20 We're looking at talking to my
21 colleagues and trying to work with our
22 colleagues to put it into our one-house bill,
23 trying to get some money to keep our
24 researchers here. When you lose a

1 researcher, you lose a team. When you lose
2 that team, you lose the ability to be able to
3 discover the next life-saving drug that could
4 actually be a plus for this great state in
5 being able to manufacture that drug here and
6 create the jobs and opportunities that we
7 need.

8 Is there a reason we left that out, or
9 is that an oversight?

10 COMMISSIONER ZUCKER: Well, I will
11 mention that there is money put into a
12 venture capital fund for research, part of
13 the breast cancer initiative the Governor has
14 proposed. So that's one area.

15 There's also efforts being made, we
16 have the Genome Institute, Genome Center here
17 in New York, which looks at many of the
18 challenges in genetics and proteomics.

19 In addition to that, there is,
20 downstate -- I'm not necessarily saying about
21 the budget, but in general there is a lot of
22 areas of research that are going on in the
23 State of New York. We have some of the best
24 scientists in the nation, and we are moving

1 forward with some of the --

2 SENATOR GOLDEN: Texas and California
3 and Massachusetts are eating our lunch. And
4 so is Canada and other countries around the
5 world. And it's only because we don't put
6 the incentives forward to be able to hold
7 these people here and to hold these companies
8 here and to give the incentives to
9 researchers and for biotech and biomed, that
10 we are losing a great opportunity.

11 COMMISSIONER ZUCKER: Well, as one who
12 is a big supporter of research and recognizes
13 the benefits that will come with research,
14 we -- I hear your --

15 SENATOR GOLDEN: I'm glad you agree,
16 sir.

17 Now, getting back to hospitals, the
18 area that is ground zero for the State of
19 New York and maybe even for the nation is
20 Brooklyn. Some may disagree with that, but I
21 doubt that. Brooklyn, 2 1/2 million people,
22 the healthcare system is a disaster. In
23 certain parts of that great county, we do see
24 different things happening which are very,

1 very good, very positive. We see NYU taking
2 over Lutheran, NYU involved with Long Island
3 College, we see North Shore involved with
4 Maimonides, we see great things happening in
5 Brooklyn South, not such great things
6 happening in Brooklyn North.

7 Senator Hannon did point out the
8 capital monies that are being distributed,
9 3-point-something billion dollars. I know
10 none of that money has gone to Brooklyn yet,
11 because I do know you're looking at
12 Brookdale, because something has to be done
13 with Brookdale. Interfaith and some of the
14 other hospitals that are in Brooklyn North
15 have to be right-sized and have to be
16 profitable, and there's a lot of work going
17 into that.

18 I'd like to know what work is going
19 into that, in the right-sizing of those
20 hospitals. And the last part of that
21 question is going to be about Downstate being
22 possibly sold off to another healthcare
23 system. And if you could comment on both of
24 those.

1 COMMISSIONER ZUCKER: Sure. Sure.

2 Thank you for the question about Brooklyn.

3 Let me say a couple of things about
4 Brooklyn, because we've been looking at this
5 for a while. Brooklyn, with it's 2.7 million
6 people, if it were a city, it would be the
7 fourth-largest city in the nation. And no
8 one should have to leave Brooklyn, if they
9 don't want to, for high-quality
10 state-of-the-art medical care. And I know
11 that they do, because having worked in the
12 Bronx and in Manhattan in medicine for many
13 years, I saw on those charts that they were
14 coming from Brooklyn.

15 What we have been doing is looking at
16 doing our due diligence, looking at the
17 challenges, both the financial challenges of
18 the hospital and the challenges in general in
19 that community, to get a framework, to figure
20 out how we move forward, what are the next
21 steps.

22 SENATOR GOLDEN: Is there a schedule
23 for that? Is there a timeline for that?

24 COMMISSIONER ZUCKER: Right, yes. So

1 we have just finished a lot of that work, and
2 a lot of people have been involved in
3 diligently trying to get the information to
4 do the homework --

5 SENATOR GOLDEN: Can we have another
6 roundtable with Senator Hannon, please, on
7 this issue? Thank you.

8 COMMISSIONER ZUCKER: -- and I, within
9 the coming month, would very much welcome the
10 opportunity to sit down with the members of
11 the Legislature who are focused on this area
12 and to get your input and concerns -- but not
13 just also with the Legislature, but we
14 also -- it's important we need to reach out
15 to the community and the people who are
16 living in Brooklyn who -- well, obviously
17 legislators who are there do -- but others
18 who are accessing that care, to figure out
19 how we move this forward. Because this is a
20 system --

21 SENATOR GOLDEN: When?

22 COMMISSIONER ZUCKER: Now. Now
23 meaning in the next month.

24 And it's a system change. And I

1 actually believe that when we are done and
2 when we have developed the framework and have
3 put into place the system for Brooklyn, it
4 will be a model for urban healthcare --

5 SENATOR GOLDEN: For our nation.

6 COMMISSIONER ZUCKER: -- for not only
7 New York, but for the nation. I agree that
8 this will be a model for healthcare.

9 SENATOR GOLDEN: Downstate's not being
10 sold off?

11 COMMISSIONER ZUCKER: Downstate
12 Medical School is a medical school that has
13 generated more doctors for this state than I
14 believe any of the other medical schools in
15 the state. And we are working with
16 Downstate, and we need to strengthen the
17 medical school there.

18 SENATOR GOLDEN: It's a great, great
19 place, and it does great work. And it's in
20 the central part of Brooklyn. It is full,
21 Kings County is full; we need to keep that
22 place open and operating.

23 COMMISSIONER ZUCKER: That medical
24 school --

1 SENATOR GOLDEN: Last question.

2 COMMISSIONER ZUCKER: That medical
3 school has put out some of the leaders in
4 medicine --

5 SENATOR GOLDEN: One in three doctors
6 come from Downstate in the State of New York.

7 Medicare Part C cost sharing. Doctors
8 are complaining about the Medicare Part B
9 cost sharing that we did in the last year's
10 budget that was proposed last year and
11 rejected. This would reduce the amounts that
12 would be paid for dual eligibles -- Medicaid
13 and Medicare eligible, for our audience -- to
14 the amount that the Medicaid pays even if
15 Medicare pays more. Why?

16 MEDICAID DIR. HELGERSON: I mean, at
17 the end of the day the proposal is that for
18 the service for a dually eligible individual
19 versus the service that we would pay for
20 somebody who's just on the Medicaid program,
21 that the state should basically pay the same
22 amount for those type of services.

23 SENATOR GOLDEN: But if Medicare pays
24 more, wouldn't we want to take the money from

1 Medicare versus Medicaid?

2 MEDICAID DIR. HELGERSON: But the
3 issue is that that's why it generates
4 savings, the proposal. Because when we pay
5 more, the taxpayer pays more. And so what
6 we're suggesting is to adjust for those
7 Medicare Part C crossover payments, to ensure
8 that we don't pay more than what Medicaid
9 would pay.

10 SENATOR GOLDEN: So you're suggesting
11 that we're paying more in Medicaid versus
12 what Medicare pays us?

13 MEDICAID DIR. HELGERSON: No, I'm
14 saying that we are, in certain circumstances,
15 paying the -- the net reimbursement the
16 provider is receiving than what Medicaid
17 would have paid for that service for a
18 Medicaid-only member. So what we're saying
19 is that we want to cap our total cost, the
20 Medicaid cost, at what Medicaid would
21 otherwise have paid for the service.

22 SENATOR GOLDEN: Can you get Senator
23 Hannon and this body a copy of those numbers,
24 please?

1 MEDICAID DIR. HELGERSON: Absolutely.

2 SENATOR GOLDEN: Thank you very much.

3 CHAIRMAN FARRELL: Thank you.

4 We've been joined by Assemblyman
5 Abinanti.

6 And next to question, Assemblyman
7 Garbarino.

8 ASSEMBLYMAN GARBARINO: Thank you,
9 Chairman.

10 Assemblymember McDonald asked some
11 questions before but I couldn't really hear
12 some of the answers, so I'm going to just
13 follow up.

14 Part of the Medicaid Redesign Team,
15 under the budget, has \$65 million in pharmacy
16 savings. There was a ceiling on blockbuster
17 drugs, brand-name blockbuster drugs. Do you
18 have an idea of what some of the blockbuster
19 drugs are that you're going to be putting the
20 ceiling on?

21 MEDICAID DIR. HELGERSON: Sure. So
22 there's been some publicity around, in the
23 recent -- oh, I'd say last year to year and a
24 half, there have been a number of drugs that

1 have come to the market that have been
2 priced -- and these are brand-name
3 medications new to the market -- priced in
4 ways that have been seen by many, including
5 ourselves, as very problematic. So the sort
6 of poster child for this has been the
7 hepatitis C agents, where you're talking
8 about, for a drug such as Sovaldi, costs for
9 the treatment of an individual ranging at
10 about \$85,000 for one set of treatments, a
11 number of weeks.

12 Now, the potential benefit of Sovaldi
13 and these new treatments for hepatitis C are
14 potentially tremendous, in the sense that
15 whereas the side effect profile for previous
16 treatment regimes for hepatitis C were so
17 problematic that it was very difficult for
18 patients to actually go through that
19 treatment. And the new drugs offer a
20 tremendous amount of promise.

21 But the concern is that these new
22 drugs are priced in ways that make it
23 extremely hard for payers -- not just
24 Medicaid, but any payer -- to be able to

1 maybe make them as accessible as one would
2 like. So what this proposal -- and
3 hepatitis C is just one, but you could look
4 at some of the new high-cholesterol
5 medications, you could look at some of the
6 new drugs for the treatment of cystic
7 fibrosis, where the pricing in our view does
8 not tie back to anything reasonable.

9 And that what this would do is give
10 the commissioner the ability to set a maximum
11 price, following consultation with the
12 state's actuary, looking at data provided by
13 the manufacturer, to allow the manufacturer
14 the opportunity to justify the price that
15 they're asking, and then the state would then
16 have the ability to set that maximum price
17 and basically require a rebate, such as to
18 ensure that the price -- the net net cost of
19 the drug does not exceed the price ceiling.

20 Once again, back to the concern from
21 Assemblyman McDonald, this policy would not
22 fall onto pharmacists, this would simply be a
23 relationship between the state and the
24 pharmaceutical manufacturer.

1 ASSEMBLYMAN GARBARINO: Is there a
2 concern that -- you said these drugs have
3 tremendous benefits, possibly. Is there a
4 concern, if you put these ceilings on the
5 drugs, that the manufacturers just won't
6 provide them?

7 MEDICAID DIR. HELGERSON: I mean, it's
8 possible, but we believe we have the
9 flexibility in how we administer the policy
10 to make sure that doesn't happen.

11 Basically we see this as another sort
12 of tool in the commissioner's tool belt when
13 it comes to negotiating with manufacturers.
14 Because as we've been looking at drug
15 prices -- in healthcare, as I'd said
16 previously, it's one of the major cost
17 drivers in -- not only for Medicaid, but
18 nationally. We went through a period of
19 time, say for the last -- maybe up until
20 about a year and a half, two years ago, where
21 we actually were in a situation where many of
22 the sort of brand-name blockbuster drugs of
23 the past had come off-patent. Things like
24 Lipitor and Crestor, which are high-volume

1 drugs, were now becoming generic, also
2 happening in places like atypical
3 antipsychotics had moved into the generic
4 class, and now we've seen sort of a rebound
5 in these drugs.

6 And I think probably the best example
7 would be some of the high-cholesterol
8 medications, which really are designed for
9 individuals who can't tolerate the current
10 mainline treatment for high cholesterol. The
11 vast majority of people can tolerate and do
12 tolerate, very effectively, drugs like
13 Lipitor. But these drugs were designed for
14 that subset who can't, and they're priced
15 very, very high. And the concern is that we
16 want to make them available to who needs
17 them, but we also want to make sure that the
18 price we're getting from the manufacturers is
19 appropriate, and that's what the proposal is
20 all about.

21 ASSEMBLYMAN GARBARINO: But if it
22 doesn't work out that way and the
23 manufacturers decide not to provide them to
24 Medicaid patients, aren't we limiting the

1 access to these tremendous drugs for poor
2 people when the people on private plans can
3 still get them?

4 MEDICAID DIR. HELGERSON: There is no
5 mandate or requirement that the state do
6 this. There's no requirement in terms of
7 what that price is set to. So the idea would
8 be that it gives the state leverage, but it
9 isn't such a policy that it is so rigid that
10 the state couldn't, if the manufacturer
11 absolutely, positively refused to supply the
12 drug, that the state couldn't modify its
13 approach.

14 But what we can tell you is that when
15 we have used our leverage in the past, that
16 leverage has been effective. For instance,
17 in the case of the hepatitis C medications,
18 the introduction of a second drug into the
19 market, while the drugs aren't totally
20 interchangeable for all genome types, they
21 are for several of the very high-volume
22 genome types, that that kind of competition,
23 that kind of the state ability to make
24 certain drugs preferred over non-preferred,

1 has generated savings.

2 So I think at the end of the day we
3 have the potential to use this, as I said,
4 just as another tool, but obviously we do not
5 want to use it in a way that would restrict
6 access.

7 ASSEMBLYMAN GARBARINO: I know it's
8 lumped in with the \$65 million in savings.
9 Do you have an idea of what this specific
10 tool could -- the other savings could be from
11 this?

12 MEDICAID DIR. HELGERSON: As you can
13 see, for that we did have a savings estimate.
14 It looked particularly at some of the
15 very-high-cost drugs, drugs that we believe
16 are priced inappropriately, drugs where if we
17 have this tool, we could apply it.

18 I think nationally you're hearing more
19 and more states, other payers, beginning to
20 raise concerns about these drug prices,
21 wondering what the justification is. I mean,
22 at the end of the day really all we're asking
23 the pharmaceutical manufacturers to do is to
24 really provide information that supports

1 their case as to why this drug is priced
2 appropriately.

3 At the end of the day, if the state
4 determines, based on the information
5 provided, it's priced appropriately, then we
6 would agree to pay that price. But we have a
7 suspicion that when that information is
8 provided, that the state will make a
9 different determination, and then that would
10 lead to a much more robust discussion with
11 that manufacturer about what that price
12 should be.

13 COMMISSIONER ZUCKER: This issue is
14 going to grow in many ways because precision
15 medicine and targeted drugs and
16 pharmacogenomics is going to increase the
17 number of medicines in the marketplace that
18 are tailored to individuals. And I think
19 this is something which is, as Jason
20 mentioned, is not just a New York issue, it's
21 a national issue, and everyone is looking at
22 it right now.

23 ASSEMBLYMAN GARBARINO: Do you have an
24 idea of how much there is in Medicaid fraud

1 every year, how much the state loses to
2 Medicaid fraud?

3 MEDICAID DIR. HELGERSON: Well, I
4 believe today -- I'm not sure, is today the
5 testimony of the Office of Medicaid Inspector
6 General? Usually they follow us. But, you
7 know, I'm sure that Mr. Rosen can give you a
8 detailed description.

9 I think that what you would see in our
10 proposed budget is actually a new partnership
11 between OMIG and our Medicaid managed care
12 plans. The last four or five years, with the
13 move through Medicaid redesign, we've been
14 moving more and more of our populations into
15 managed care products, billions of dollars,
16 millions of individuals and their services
17 moving into managed care. And we think at
18 the end of the day that is a good strategy
19 for preventing fraud, is that a lot of these
20 companies have access to technology, they
21 have access to resources above and beyond
22 what any state agency might have that helps
23 to prevent fraud.

24 But that said, we always need to be

1 cognizant of that as an issue. And so what
2 this budget does propose is that a new
3 partnership be established, plans be given
4 actual targets for identifying fraud within
5 their networks, and sharing information
6 between the state agency and the plans in
7 developing comprehensive plans, we think that
8 will definitely help to address what fraud
9 still remains.

10 ASSEMBLYMAN GARBARINO: Okay, thank
11 you. Just to switch gears real quick, I was
12 going to save this question for the acting
13 superintendent of DFS, but I was told they're
14 not coming.

15 The Excess Medical Malpractice Fund,
16 there's going to be changes to that. They're
17 cutting \$25 million from last year, and
18 they're changing the way the risk assessment
19 is done. Looks like there's going to be a
20 ranking based on specialty and geography.

21 COMMISSIONER ZUCKER: So we looked at
22 the excess medical malpractice -- the excess
23 liability pool, and we realized that we
24 wanted to target this program to be more

1 tailored to those who would benefit the most.
2 And those who would benefit the most are
3 those in the high-risk specialties and in the
4 high-risk areas or potential individuals such
5 as high-risk obstetrics. We surely don't
6 want to end up with no high-risk OB doctors
7 there.

8 And this would move it away from those
9 who are at lower risk who also need to have
10 their malpractice coverage anyway. So we
11 realized that this would be a better way to
12 have the pool allocated, and that's why we're
13 moving forward that way.

14 ASSEMBLYMAN GARBARINO: But based on
15 the numbers that I have it looks like, under
16 this proposal, 55 percent of physicians who
17 currently receive coverage would be dropped
18 from the program.

19 COMMISSIONER ZUCKER: Well, the
20 physicians who are low risk would not be part
21 of the program, and it would be shifted to
22 those that are high risk, as I mentioned.
23 But those people who are low risk are
24 already -- they have malpractice coverage,

1 they have to. As one who's practiced in
2 New York, I'm aware of that.

3 And we felt that that would be a
4 better way of doing this than basically
5 having this distributed across all those, add
6 the 55 percent in, where the amount would be
7 so minimal.

8 ASSEMBLYMAN GARBARINO: I understand
9 that going after -- you know, you want to
10 help the high risk. But, you know, there's a
11 lot of underserved areas in the state from
12 any -- just family physicians, there's a lot
13 of people that aren't served by them.

14 So isn't there a concern that cutting
15 the funding \$25 million and doing this
16 ranking system will cause doctors from
17 upstate to leave where they are because they
18 don't have access to this funding?

19 COMMISSIONER ZUCKER: Well, it's not
20 so much -- I mean as --

21 ASSEMBLYMAN GARBARINO: Or less
22 coverage? Sorry.

23 COMMISSIONER ZUCKER: When I say to
24 areas, there could be a high risk OB doctor

1 in upstate New York, and that person would
2 fall within that excess liability pool. I'm
3 not saying there would be one specific area
4 of the state.

5 And in many ways that would actually
6 improve the situation, because it would not
7 have that physician, who may be the only one
8 in an area of 100, 200 miles, to suddenly
9 leave. And so I think that what we're doing
10 is actually to the benefit of keeping the
11 doctors who are high-risk doctors in areas
12 that need to be -- can serve a lot of people.

13 ASSEMBLYMAN GARBARINO: But --

14 CHAIRMAN FARRELL: Thank you. Thank
15 you very much. We're up there with the clock
16 tonight.

17 CHAIRWOMAN YOUNG: Thank you very
18 much. Senator --

19 CHAIRMAN FARRELL: Just one second.
20 We've been joined by Assemblywoman Gunther
21 and Assemblywoman Shelley Mayer.

22 Yes, Senator.

23 CHAIRWOMAN YOUNG: And Senator Krueger
24 has an introduction.

1 SENATOR KRUEGER: Senator Velmanette
2 Montgomery has also joined us.

3 CHAIRWOMAN YOUNG: Thank you very
4 much.

5 Our next speaker is Senator David
6 Valesky.

7 SENATOR VALESKY: Thank you, Madam
8 Chair.

9 Mr. Helgeson, I just wanted to follow
10 up on your answer to Senator Young's question
11 in regard to -- there we go. Can you hear
12 me? -- question in regard to the DSRIP
13 timeline. I think you had indicated to
14 her -- you had used the phrase "investing in
15 infrastructure" when you were talking about
16 the transition between the DSRIP Year 1 and 2
17 and preparing for Year 2 and eventually into
18 Year 3.

19 I have been receiving relatively
20 frequent telephone calls from one of the
21 hospitals in my district as it relates to the
22 timeline for the distribution of capital
23 grants, I think for the last three months or
24 so, asking questions as to when those

1 announcements were going to be made, what
2 have we heard about those announcements.

3 So can you just address the issue of
4 the capital timeline? We're now two months
5 away from the next DSRIP year, and I think
6 there are a lot of questions out there that
7 hospitals across the state have as to when
8 those announcements are coming and why they
9 have been delayed.

10 COMMISSIONER ZUCKER: So -- I'm happy
11 to answer -- this is the largest grant the
12 Department of Health has put forth. It has
13 over 700 applications that have been put out
14 there. It's a competitive grant, a
15 competitive process, and we are moving
16 forward with this and want to make sure that
17 this is done with the utmost question. And
18 so it will be soon, and that was why there's
19 a little bit of delay.

20 SENATOR VALESKY: Would you anticipate
21 that definition of "soon" being before the
22 next fiscal year or after the start of the
23 next year?

24 COMMISSIONER ZUCKER: Well, we are

1 moving forward quickly.

2 SENATOR VALESKY: Okay. I wanted to
3 stay with the issue of capital. In the
4 current fiscal year budget, as you both know,
5 the Governor had proposed and the Legislature
6 concurred with a \$300 million capital
7 allocation for a comprehensive healthcare
8 facility in Oneida County. In this budget
9 proposal, it appears that those dollars are
10 being repurposed, \$195 million capital fund
11 for hospitals statewide, \$5 million for
12 purchase of mobile mammography vehicles as
13 part of your breast cancer initiative, and
14 \$100 million for Nano Utica.

15 Nano Utica is an important project for
16 the Mohawk Valley, it promises to create a
17 number of high-paying jobs, yet it has
18 nothing to do with healthcare.

19 So my question is, why the repurposing
20 of this pot of capital money that was
21 specific to Oneida County?

22 COMMISSIONER ZUCKER: Sure. Thank
23 you, Senator.

24 I think the question of Oneida and the

1 hospital there, the Governor is committed to
2 this project. As the budget negotiations
3 unfold, we will look at this and -- for
4 allocation for that. This is a hospital,
5 Oneida is -- one of the hospitals there is
6 strong, there's a strong system, and I
7 recognize the need for where they're going.

8 But I will say that we -- as I said,
9 the Governor is committed to this. And we
10 would be happy to meet with the Mohawk Valley
11 health professionals to sit down and discuss
12 this as we move forward. And it will be part
13 of the budget discussion.

14 SENATOR VALESKY: Appreciate that very
15 much.

16 Just one final question in regard to
17 that topic. So the issue of the \$300 million
18 capital appropriation for Oneida County and
19 the \$700 million appropriation for Brooklyn
20 in the current fiscal year was, as you
21 recall, as you both recall, the subject of
22 much discussion among the Legislature and the
23 Executive a number of months ago.

24 Is there something -- well, the

1 question is, the \$700 million remained, the
2 \$300 million was not reappropriated. So I
3 guess my question is, is there something that
4 Brooklyn is doing that Oneida County is not
5 doing that would have initiated this proposed
6 change?

7 COMMISSIONER ZUCKER: So I think that
8 as -- excellent question. I think the
9 situation here is in Oneida, it's focused
10 primarily on a hospital --

11 SENATOR VALESKY: Right.

12 COMMISSIONER ZUCKER: And it's strong,
13 as I mentioned, up there.

14 The situation in Brooklyn is more
15 fragile in some ways. The central part of
16 Brooklyn healthcare system is a system, and I
17 think that's the active word there, the
18 system is -- needs to be restructured. And
19 that's what we are tackling, as I mentioned
20 before. And it requires more than just a
21 hospital or several hospitals, it requires
22 how do we tackle this across the whole
23 community, we have base clinics in other
24 areas.

1 In Oneida, they focused primarily on a
2 hospital. And as I say, I'm happy to sit
3 down and meet with the team there and sit and
4 speak with you further about that.

5 So I think that that's the difference,
6 one's a system and one's a hospital.

7 SENATOR VALESKY: Okay. Thank you,
8 Commissioner. I appreciate your willingness
9 to sit down and have further discussions.

10 Thank you.

11 CHAIRMAN FARRELL: Thank you, Senator.

12 We've been joined by Assemblywoman
13 Latrice Walker.

14 Assemblyman Ortiz for questioning.

15 ASSEMBLYMAN ORTIZ: Thank you,
16 Mr. Chairman.

17 Good morning, Inspector General and
18 Commissioner.

19 I have a few questions. The first one
20 has to do, Commissioner, can you comment on
21 the status of the organ donor registry
22 implementation, please?

23 COMMISSIONER ZUCKER: Sure. So this
24 is something which we have been moving

1 forward with for a period of time. There is
2 a New York State Donor Life Registry, and
3 we've been working in a public/private
4 partnership on this. And we have identified
5 a New York Alliance for Donation, N-Y-A-D, or
6 NYAD, who will lead us forward on having more
7 of an effort to get individuals to donate
8 organs, obviously to help many other lives.

9 This is now with the Comptroller, the
10 budget proposal or the -- I should say the
11 documents have already moved forward to OSC
12 on that.

13 I know it took a little bit more time
14 than one had originally wanted, but there are
15 many issues involved in this, there's the
16 issues also of privacy, and to make sure that
17 we do this right. And so I hope this will
18 help as we move forward with increased organ
19 donation in the State of New York.

20 ASSEMBLYMAN ORTIZ: And I hope that we
21 can continue to work together on that.

22 The other questions is regarding many
23 years we opened like three centers, eating
24 disorder centers. The eating disorder

1 centers was located in Rochester, Albany and
2 New York City. Throughout the years, it
3 sounds to me that the money has completely
4 disappeared to trying to maintain and
5 continue the services of eating disorders in
6 New York State.

7 The Department of Health, your agency,
8 do they have any alternative initiative,
9 alternative plan in order to address eating
10 disorders in New York State?

11 COMMISSIONER ZUCKER: I know this is
12 something which we are interested in. The
13 details of exactly how much and where we have
14 that, I can get back to you on that. But I
15 do know that this is something which we need
16 to tackle.

17 It's also -- and it's an important
18 issue, it ties back to issues of primary
19 care, it ties back to the fact that somebody
20 with an eating disorder should be picked up
21 relatively early, and also works towards the
22 issue of prevention so that the complications
23 that would occur as a result of that
24 condition are avoided.

1 ASSEMBLYMAN ORTIZ: Whatever that you
2 can do to look into that, because I was the
3 legislator who passed the bill about opening
4 the three centers throughout the State of
5 New York, and we allocated about
6 \$1.5 million. And it sounds to me that
7 today the center in Rochester has been closed
8 down. The center here in Albany is just
9 trying to maneuver whether or not they can
10 continue to be alive. And the center in
11 New York City, at Columbia Presbyterian
12 hospital, also is having difficulty.

13 So I hope that you can reevaluate, go
14 back and please look into this very, very,
15 very seriously.

16 COMMISSIONER ZUCKER: We will.

17 ASSEMBLYMAN ORTIZ: Because that
18 brings me to my next issue, which we cannot
19 talk about eating disorders without talking
20 about obesity, the obesity epidemic that we
21 have in the State of New York and in this
22 country.

23 As you probably know, or maybe you
24 don't know, but I've been the legislator who

1 has been fighting to address the obesity
2 epidemic in New York State for many, many
3 years, since I've been in office. As a
4 result that obesity brings several different
5 chronic diseases. From obesity you have
6 diabetes, from diabetes you have
7 cardiovascular, from cardiovascular we have
8 kidney issues, and so on and so on and so
9 forth. And they're partly as a result of
10 diabetes.

11 And this is an issue that is also
12 impacting very highly all through our
13 children. As a result of that, your agency
14 and the report from the Comptroller's office
15 apparently are in agreement that one in every
16 four children will suffer from prediabetes.

17 A couple of things in here. Number
18 one, I have been through this legislation
19 where I do believe that the same way we need
20 to take care of the physical of our children,
21 we need to take the mental health issue and
22 do a better assessment within the school
23 system at the early stage of the children's
24 life. So therefore, the first bill was to

1 address that we should do a screening, a
2 blood screening, from pre-K all the way
3 through high school in intervals of grades,
4 where we will be able to identify whether or
5 not what is the potential, based on the
6 history, the family history of the child,
7 that this child might develop or might have
8 diabetes, and how can we go and implement a
9 plan of action to treat this child. That's
10 one of the legislations that I have in place.

11 The second thing I would like to say,
12 that as a result of diabetes being -- most of
13 the time diabetes impacts more minority
14 communities, as a result that we have so many
15 junk food in our community, and really it's a
16 catastrophe.

17 So as a result of that, I also have a
18 question for you regarding the topical oxygen
19 wound therapy that has been used in the
20 Department of Defense, has been already been
21 implemented in 19 states, in 19 states. And
22 this is -- this is a therapy that really goes
23 to the wound of the individual to cure
24 diabetes. And it's very inexpensive.

1 Can you tell me what has been the plan
2 of action that the agency has taken in
3 reversing this to be out of the budget and
4 also removed from Medicaid reimbursement?

5 MEDICAID DIR. HELGERSON: So we have a
6 a panel that is actually governed by state
7 statute now that -- in terms of a panel of
8 outside healthcare experts that we convene to
9 advise the department on changes to the
10 Medicaid benefit package in terms of what are
11 covered services and such.

12 That panel recommended to not cover
13 the wound therapy that you're describing.
14 And then as a result of that, litigation was
15 initiated by the manufacturer of the
16 mechanism of treatment. And so right now we
17 are in the midst of litigation on that issue.

18 ASSEMBLYMAN ORTIZ: Well, let me just
19 put this on the table, and on the record,
20 that most of the folks who are using this,
21 including right now they're using it at the
22 Department of Defense, for our own veterans,
23 and 19 states have already moved forward to
24 implement this kind of therapy.

1 I hope that those advisors will revise
2 that and go back, because this is impacting
3 very, very heavily on the minority community.

4 And this is very cost-effective. You
5 know, as we're talking about the escalating
6 healthcare costs in our country and in our
7 state, and as cuts have been implemented in
8 order to save money, you know, this is
9 another alternative that will be able to save
10 money at the end of the day.

11 So, Inspector General, I hope that you
12 can go back and have a conversation with your
13 advisors and I hope we can come up with a
14 positive resolution where our people, my
15 community, who is suffering a lot from
16 diabetes -- and I have an uncle who was
17 taking this therapy. Over the summer we have
18 to pay for it, and it's come to be a little
19 expensive.

20 So I hope that you can put in the word
21 for those who cannot afford, as a result that
22 they don't have the means and the financial
23 means to get this treatment, that you will be
24 able to convince them that this is the right

1 thing to do. And we're getting a lot of
2 letters, a lot of people visiting my office
3 as a result of the impact that this will have
4 in the underserved community.

5 Thank you, Mr. Chairman.

6 COMMISSIONER ZUCKER: Assemblyman,
7 just one thing I wanted to clarify.

8 You had mentioned about the eating
9 disorders, and you brought up the obesity
10 issue. And just from the medical world,
11 usually -- I was thinking about eating
12 disorders, and usually anorexia is what we
13 sort of look at as eating disorders. And so
14 I was not thinking from the standpoint of
15 obesity.

16 But I agree with you a hundred
17 percent. We are working very hard on this
18 issue, and we are working on this through our
19 Prevention Agenda and across all different
20 areas. And I agree, it needs to be tackled
21 both in the school system, it needs to be
22 tackled even before elementary school and
23 particularly throughout high school as well.

24 ASSEMBLYMAN ORTIZ: Commissioner,

1 thank you for your comments.

2 And I would like to say, last but not
3 least, that I have worked on this issue for
4 my last 25 years -- which is partly the
5 Assembly, five before this -- as an
6 epidemiology. So I hope that you and I can
7 work together to make sure that we can
8 address good public policy that can -- that
9 we can probably 10 years from now can talk
10 about how effective this public policy, how
11 public policy has become as a -- to help our
12 children to be in the workforce. You know,
13 they don't to be depending on dialysis rooms,
14 and this kid doesn't have to be depending on
15 a pacemaker for cardiovascular problem and
16 neuropathy.

17 And I hope that this conversation will
18 open a relationship between you and I to
19 endure and to do the best we can for the
20 people of the State of New York.

21 Thank you very much.

22 COMMISSIONER ZUCKER: I agree.

23 Thanks.

24 CHAIRMAN FARRELL: Thank you,

1 Assemblyman.

2 We've been joined by Assemblyman
3 Weprin.

4 Senator?

5 SENATOR YOUNG: Thank you,
6 Assemblyman.

7 Our next speaker is Senator Jim
8 Seward.

9 SENATOR SEWARD: Well, thank you,
10 Madam Chair.

11 And I want to say good morning -- I
12 think it's still morning, about three
13 minutes.

14 (Laughter.)

15 SENATOR YOUNG: Two minutes over.

16 SENATOR SEWARD: Good morning,
17 Commissioner and Mr. Helgerson. Thank you
18 for being here.

19 I wanted to zero in on the demise of
20 the Health Republic co-op that went belly up
21 last fall. And I regret very much that the
22 Department of Financial Services is not going
23 to be with us here this morning, because it's
24 pretty obvious that many of the decisions

1 made at that department have a direct impact
2 on the delivery of healthcare here in
3 New York State. But you are here, and I'd
4 like to discuss this issue with you.

5 As Senator Hannon mentioned, we had a
6 roundtable the first day of session on this
7 very topic. As chair of the Insurance
8 Committee in the Senate, I was pleased to
9 cohost that with Senator Hannon. And we're
10 really talking about a health plan, a co-op
11 with over 200,000 New Yorkers who suddenly
12 lost their health insurance coverage.

13 And in September of last year, of
14 course, the Department of Financial Services
15 directed Health Republic not to continue to
16 write new coverage, and then of course
17 November 30th to actually cease operation.

18 But in the meantime, healthcare
19 providers continued to render service to
20 those subscribers, and running up a total of
21 it's estimated over \$200 million in unpaid
22 claims. I've heard estimates of hospitals
23 alone of about \$160 million, perhaps higher,
24 and of course physicians and other medical

1 providers making up the balance.

2 So we have a serious problem here as
3 it relates to our hospitals, many of these
4 hospitals already in financial distress and
5 stress. And of course with claims going
6 unpaid to physicians and others, I think it
7 makes it very difficult for us going forward
8 to recruit new physicians here to New York
9 State when we have this type of situation
10 lingering here in the state.

11 There are many reasons for the demise
12 of Health Republic. But clearly something
13 went terribly wrong in terms of the
14 regulatory oversight, in terms of the state
15 regulatory function of ensuring the solvency
16 of a health plan here in New York State.

17 So my question to you this morning is
18 my reading of the Executive Budget does not
19 show any funds to reimburse these providers
20 for the services that were rendered to these
21 subscribers of Health Republic. And if that
22 is the case, two questions: Do you agree
23 that this is a very negative and disastrous
24 impact on healthcare providers, hospitals and

1 others, here in our state to have unpaid
2 claims of this magnitude? And do you believe
3 that funds should be identified in a final
4 budget to cover these unpaid claims?

5 COMMISSIONER ZUCKER: So the
6 department's focus on this has been very
7 patient-centric. We have had an opportunity
8 to have about 64,000 calls from those who
9 were members of Health Republic or covered by
10 Health Republic. We've had about 350,000
11 contacts with them, whether through email and
12 other -- letters and other ways. We've
13 worked very hard to make sure that those who
14 were enrolled in Health Republic have been
15 covered. We have 85 percent of all those who
16 were enrolled in Health Republic now enrolled
17 in another plan. That is close to our
18 90 percent that we have -- and sometimes
19 people took a different path, and we offered
20 them three plans and opportunities to get
21 enrolled, and we've done everything to get
22 them into a plan that will help meet their
23 needs. And any small glitches in that we've
24 also worked through as part of our team.

1 The issues regarding the finances
2 here, I really need to direct that to DFS,
3 because that's where this falls. And I would
4 ask you to direct it to them rather than
5 specifically to the health team.

6 But from the standpoint of what we're
7 doing for the individuals who were covered,
8 we have really moved forward diligently on
9 that.

10 SENATOR SEWARD: Well, I would agree
11 that in terms of getting the previous
12 subscribers of Health Republic re-enrolled,
13 that, you know, there was aggressive action
14 taken there. And certainly, as I said
15 earlier, I regret that DFS is not here to ask
16 the questions regarding this issue.

17 However, my question to you is, your
18 testimony related to funding for distressed
19 hospitals and other ways of funding our
20 hospitals. Wouldn't you agree that
21 \$200-plus million of unpaid claims is a
22 serious financial problem for these hospitals
23 and other providers that will have a very
24 negative impact on the delivery of healthcare

1 in New York State if this issue is not dealt
2 with?

3 COMMISSIONER ZUCKER: I think we
4 should wait to see what the final outcome
5 with those resources are. But again, that
6 would be back to DFS.

7 There's a lot of challenges on
8 hospitals, and we're trying to tackle the
9 ones that fall within the Department of
10 Health. And I'm happy to push forward with
11 those that -- particularly, we've heard
12 already some of the issues for the distressed
13 hospitals. And what falls within the
14 department's realm, I'm glad to move forward.
15 But I think this sort of falls within DFS.

16 SENATOR SEWARD: Well, no further
17 questions.

18 CHAIRMAN FARRELL: Thank you.

19 Assemblyman Oaks.

20 ASSEMBLYMAN OAKS: Thank you,
21 Commissioner.

22 I wanted to touch on the exchange and
23 the cost. I know originally the intention
24 was to have it self-sustaining. We've had

1 costs in the current fiscal year, and then we
2 have proposed ones in the upcoming one. Are
3 we increasing, decreasing in that, or staying
4 about the same?

5 COMMISSIONER ZUCKER: We've had --
6 from the exchange, from the standpoint of
7 people, we have 2.7 million people now
8 enrolled in the exchange. We have a state
9 with only 6 percent uninsured, which is
10 down -- basically in half or close to in half
11 from where it was before. We have more
12 enrolled, obviously, as Jason has mentioned,
13 about Medicaid. We have a budget that's
14 \$575 million that is coming from the feds,
15 federal government, I believe, and
16 \$484 million that's cost for it to run the
17 exchange, or for the exchange.

18 We are making progress on that. There
19 is also funds from the federal government.
20 And as we are moving towards more of an
21 Essential Health Plan, which is sort of the
22 Basic Health Plan, we will have additional
23 savings of probably about a half a million
24 dollars.

1 ASSEMBLYMAN OAKS: So do you think
2 going forward, then, we'll see increasing
3 costs net to the state or --

4 MEDICAID DIR. HELGERSON: Yes, so I
5 can probably answer that. Because in
6 addition to the launching of the health
7 insurance exchange, and the qualified health
8 benefits, the tax subsidies that are provided
9 to help individuals buy commercial insurance,
10 we implemented in New York that initiative at
11 the same time we also implemented, basically
12 created a one-stop shop for people to access
13 health insurance. And that includes the
14 Medicaid program.

15 And if you look at the 2.7 million
16 people who have used the exchange to date,
17 the vast majority of those people are
18 actually using that service to access the
19 Medicaid program.

20 And what we're in the midst of doing
21 is a multiyear takeover of the responsibility
22 for Medicaid administration from the
23 counties. And so your question is will the
24 budget for that centralized function grow,

1 and the answer is yes, it will grow. But at
2 the same time, the amount of money we spend
3 at the county level for the administration of
4 the Medicaid program will decline.

5 And we think at the end of the day the
6 net cost of administering that system, that
7 single unified system, that single, you know,
8 one-stop shop for healthcare, will actually
9 be less than what it cost us to administer
10 just the Medicaid program on a county basis.

11 ASSEMBLYMAN OAKS: Jumping to a topic
12 brought up before, on the executive order on
13 immigration -- I know it's been discussed
14 some today -- do we know the numbers that are
15 going to be impacted by that in this fiscal
16 year? And again, do we see that as a
17 increasing item in the future?

18 MEDICAID DIR. HELGERSON: I have to go
19 back and look at the fiscal for the executive
20 order. I mean, I actually think it's -- as
21 the commissioner mentioned, the creation of
22 the Essential Plan, which was an initiative
23 in last year's budget, generated substantial
24 savings to the taxpayers of New York. And

1 the reason was that we had this population of
2 legally resident individuals, individuals who
3 are not here illegally but are not eligible,
4 under federal law, for Medicaid but are,
5 based on our Constitution, on the program.

6 And so we were funding those expenses
7 to the tune of almost a billion dollars a
8 year. And that was entirely state-only
9 funds. And what the Essential Plan allowed
10 us to do was -- we know the individuals who
11 made the transition from Medicaid to the
12 Essential Plan are different. They've got
13 the same benefit package, same cost sharing
14 and everything, but we were able to avail
15 ourselves of federal funding through that
16 program to cover the vast majority of those
17 expenses.

18 So as a result, the cost of legally
19 resident but nonqualifying, as it's referred
20 to, immigrants to the State of New York has
21 been substantially reduced because of that
22 initiative.

23 That said, we'll get you more
24 information about the fiscal that went into

1 the President's executive order, which
2 obviously still remains stayed.

3 ASSEMBLYMAN OAKS: Thank you.

4 Also there have been comments or
5 questions related to the Donate Life
6 Registry. I guess I would just ask the
7 question -- and I know you made some
8 reference, Commissioner, to saying, you know,
9 we're going to be making progress on that. I
10 know we've had, you know, among the lowest
11 donor levels or I guess registry levels in
12 donors. Have we made any progress on those
13 items specifically yet, or hope that we will
14 in the state?

15 COMMISSIONER ZUCKER: So we have about
16 4 million people registered as organ donors
17 in the state as of the 1st of this year. And
18 as I mentioned, the award has been finalized
19 and is now with the Comptroller, so hopefully
20 that will help move it forward.

21 I think that -- and once that is
22 awarded, then all the efforts to further
23 outreach, to get more people registered, will
24 happen. I know there's been a lot of

1 discussion about other ways to do this, and
2 partnering with other agencies as well. And
3 we will see what else we can tackle.

4 ASSEMBLYMAN OAKS: We'll look forward
5 to that happening.

6 One final question, just -- I know
7 that in last year's or the current year's
8 fiscal budget we had enacted some provisions
9 to help with exorbitant out-of-network costs
10 as it related to, you know, some of those
11 expenses with the Affordable Care Act and
12 out-of-network.

13 Have we made some progress during this
14 past year on that issue?

15 COMMISSIONER ZUCKER: Are you
16 referring to our plans, the marketplace, or
17 are you referring to in general? Some of
18 these issues are also DFS issues we should
19 tackle.

20 ASSEMBLYMAN OAKS: Okay. Well, I was
21 looking at it from the perspective of what we
22 had enacted. We put in the budget to make --
23 my understanding is to make some changes so
24 that we could have some impact on reducing

1 some of those out-of-network exorbitant costs
2 and trying to rein those in. And I was just
3 wondering if within that we've made progress.

4 MEDICAID DIRECTOR HELGERSON: Yeah, I
5 would say that I think that that question is
6 probably best directed to the Department of
7 Financial Services, in the sense that they
8 were the leads on negotiating that language
9 and they're the ones who are monitoring the
10 implementation.

11 But I think that the issue that you
12 get to, which is the concern that when
13 individuals, for whatever reason, end up out
14 of network, whether it's a -- you know, they
15 have an emergency, they're picked up in an
16 ambulance, they end up at a hospital that's
17 not in network, and what kind of charges do
18 they potentially face. I mean, that was the
19 concern that we -- I know a lot of people
20 across the healthcare system had heard, was
21 that bills were going to be sent to these
22 individuals that were going to be exorbitant
23 and how could -- or their insurance
24 companies -- and how could we prevent that.

1 And I think that's -- you know, DFS has
2 really taken the lead on the enforcement of
3 that act.

4 ASSEMBLYMAN OAKS: Thank you.

5 SENATOR YOUNG: Thank you very much,
6 Assemblyman.

7 It's interesting because we've had
8 several questions today regarding the
9 Department of Financial Services and Health
10 Republic and some of those other issues. I
11 do want to point out, as chair, that they
12 were invited to speak today to get everybody
13 of the same page, and they're not here.
14 Unfortunately.

15 Our next speaker is Senator John
16 DeFrancisco.

17 SENATOR DeFRANCISCO: Good afternoon.

18 Doctor, don't you think it would be a
19 great idea, in view of the obesity problem in
20 the State of New York -- and all states -- to
21 have a Governor's Council on Physical
22 Fitness? What do you think?

23 COMMISSIONER ZUCKER: I think, as
24 we've spoken about, I am a big fan of

1 physical fitness and making sure that we move
2 forward -- I know that there was some
3 discussion about adding some resources for
4 that at one point, and I'd be happy to --

5 SENATOR DeFRANCISCO: Well, let me
6 explain something. After our conversation,
7 I've worked with someone from your
8 department. I said I have no pride of
9 authorship -- do something, put something
10 together, and let me look at it. If it's
11 reasonable, I'll change my bill. And so did
12 Assemblyman Cusick.

13 We did it. They did it. Guess what?
14 It got vetoed again this year. So there's a
15 disconnect someplace.

16 And once again, I'm not trying to be
17 facetious, but there used to be one when a
18 subsequent governor by the name of
19 Schwarzenegger was the poster child for the
20 federal law, and I think it's time again to
21 do it. And I'll volunteer to be the poster
22 child, if you would like. But I would
23 really, truly, truly need your help.

24 COMMISSIONER ZUCKER: And I'm happy to

1 work with you on this. And I do know that we
2 need resources to move forward. And I
3 recognize that there have been programs out
4 there in other parts, and there was once,
5 when I was a child, the federal physical
6 fitness program. So thank you.

7 SENATOR DeFRANCISCO: Mr. Helgerson.
8 And you've got to pay attention to this,
9 Marty, because Marty always says that I never
10 think about Brooklyn.

11 Back -- I'm sure you don't remember
12 this letter, but you certainly remember the
13 topic, and you did receive a copy. November
14 12th, a letter from Tammy Ramos, practice
15 administrator, Hematology Oncology Associates
16 of Brooklyn. And they list a whole slew of
17 other -- including some from my area.

18 And basically -- and I'm going to read
19 this, because I'm not an expert in this area,
20 that the Medicaid reimbursement policy for
21 Medicaid/Medicare dually eligible individuals
22 was changed, and it was announced in July of
23 2015 that Medicaid will no longer reimburse
24 partial Medicaid Part B coinsurance amounts

1 when the Medicare payment exceeds the
2 Medicaid fee or rate for that service.

3 You're familiar with that?

4 MEDICAID DIR. HELGERSON: Yes.

5 SENATOR DeFRANCISCO: Was that
6 implemented, first of all?

7 MEDICAID DIR. HELGERSON: I know there
8 were some concerns about the method of
9 implementation. But I believe yes, it has
10 been implemented.

11 SENATOR DeFRANCISCO: Okay. Well,
12 that was a bad idea.

13 (Laughter.)

14 SENATOR DeFRANCISCO: Because there's
15 a lot of -- and this is absolutely serious.
16 Some practices, based upon this new rule,
17 have been estimated to lose approximately
18 \$800,000. These are medical practices. And
19 you know what happens when they don't make
20 money and they lose money; they don't take
21 the patients anymore. And guess where they
22 go? Hospitals. Which is certainly not the
23 best setting for someone going through
24 chemotherapy. And, secondly, it's much more

1 expensive.

2 So sometimes there's intended {sic}
3 consequences. And later on there's going to
4 be a speaker from the Community Oncology
5 Alliance, and I'll send you a copy of his
6 testimony, because it will be much more
7 detailed than what I'm saying.

8 But I would really, truly -- and this
9 is not being facetious. Please take a look
10 at it, because we're going to end up with
11 more expenses and we're going to end up with
12 a much more substantial problem.

13 Fair enough?

14 (Both nodding.)

15 SENATOR DeFRANCISCO: Okay, I
16 appreciate that. And lastly, just so I
17 understand this money that's being clawed
18 back from New York City, does it have any --
19 this is what I understand, that when the
20 state capped the amount of Medicaid that the
21 counties and the city would have to pay, that
22 really we were picking up the balance, the
23 new stuff. Okay?

24 And I heard that one of the

1 difficulties was that there are some areas of
2 the state less efficient than others. In
3 other words, the increases they don't have to
4 pay, so we're much more generous with how
5 we're going to deal with those funds than if
6 we had to pay part of it.

7 Now, does this clawback have anything to
8 do with that concept?

9 MEDICAID DIR. HELGERSON: Not
10 particularly.

11 I mean, so when we implemented the --
12 and I think it's an initiative that
13 doesn't -- that was part of Medicaid redesign
14 and doesn't get enough attention is that --
15 and I remember full well when I arrived in
16 January of 2011, county officials all across
17 the state talked about how the growing burden
18 of Medicaid was the number-one issue at the
19 top of mind of every county executive and
20 county legislators.

21 And so in the face of that -- and
22 while the growth rate was capped, it was
23 still rates of growth that were far in excess
24 of what people thought they could afford.

1 And at the same time, we were also obviously
2 debating the property tax cap. And so when
3 the property tax cap was imposed, we also
4 moved forward with basically a phase-down of
5 the county contribution.

6 So now where we are is it's a dollar
7 amount that's now historically set in terms
8 of it, and so it's not a growing share of any
9 county's budget.

10 That the proposal in this budget would
11 do is basically ask that the City of New York
12 contribute more -- still capped, but more --
13 than they would have otherwise been asked to
14 do. Understanding full well -- and I think
15 the rationale for that proposal, as I've
16 stated, was that we felt that it was
17 something that in essence is affordable for
18 the City of New York.

19 There's other benefits from the
20 Affordable Care Act, for instance, that are
21 going to local units of government, increased
22 federal funding and other things, that I
23 think when you take a look in totality at
24 what has happened, there's substantial

1 benefits still to the City of New York from
2 all the actions of the Legislature and the
3 Governor in the past.

4 But as we look forward to the program
5 into the future, and we know have some
6 growing costs under the global cap, that we
7 felt that the city could afford to pay some
8 additional contribution.

9 That said, at the end of the day, you
10 know, it's a proposal that I know we would want
11 to implement it in a way that would not
12 negatively affect residents in the City of
13 New York. And I think that's why we remain open
14 to this conversation. If there's ways we can
15 generate other efficiencies that aren't going to
16 make the challenge something that can't be borne
17 by the broad shoulders of the City of New York,
18 then I think we're open to alternative ideas.

19 SENATOR DeFRANCISCO: Thank you very
20 much.

21 I'll yield the rest of my time to the
22 chairmen, in view of the fact that I know
23 what they're going through.

24 CHAIRWOMAN YOUNG: Thank you, Senator

1 Iron Man.

2 (Laughter.)

3 CHAIRMAN FARRELL: Thank you.

4 Assemblyman Abinanti.

5 ASSEMBLYMAN ABINANTI: Thank you.

6 Thank you, Mr. Chairman. I guess they don't
7 want to hear from me, and I chased away the
8 Senators.

9 (Laughter.)

10 ASSEMBLYMAN ABINANTI: I don't think
11 we've discussed Early Intervention yet. I
12 want to thank both of you for coming this
13 morning, but I'd like to turn your attention
14 to the Early Intervention changes that I'm
15 seeing proposed in the initial budget.

16 As I look through Article 7, I see
17 page after page after page of changes. Why?
18 What's the problem? What are we trying to
19 solve here?

20 COMMISSIONER ZUCKER: Well, the
21 program has three changes. One is an
22 administrative rate increase that's a
23 1 percent increase. One of the things we
24 want to do is to get children screened

1 quicker and have them pulled into system
2 before a full multidisciplinary evaluation is
3 done. So that's something which will help
4 get kids in quicker.

5 ASSEMBLYMAN ABINANTI: Help with what?

6 COMMISSIONER ZUCKER: Help get
7 children into the system quick to get them
8 screened quicker. You know, rather than
9 having them --

10 ASSEMBLYMAN ABINANTI: But you're
11 adding a screening process before the
12 evaluation.

13 COMMISSIONER ZUCKER: Before a multi
14 -- some may end up not needing the full
15 multidisciplinary evaluation, so we're going
16 to at least do a quick screening up-front and
17 then do that.

18 ASSEMBLYMAN ABINANTI: But now you're
19 going to be having parents go through two
20 steps.

21 COMMISSIONER ZUCKER: Well, while
22 they'd go through -- some parents may go
23 through the screening and then the children
24 will not need to go through the --

1 ASSEMBLYMAN ABINANTI: What's the
2 difference between a screener and an
3 evaluator?

4 COMMISSIONER ZUCKER: Well, the
5 multidisciplinary evaluation is involving
6 occupational therapy, physical therapy, and
7 others as well. So --

8 ASSEMBLYMAN ABINANTI: Yeah, but if
9 you have just one screener who's not trained
10 in all those areas, then aren't you going to
11 end up with the child getting maybe only one
12 piece of the services and not the rest?

13 COMMISSIONER ZUCKER: Well, the
14 initial screening will be done to look at
15 whether they need to have more
16 multidisciplinary --

17 ASSEMBLYMAN ABINANTI: Do we have
18 screeners who are trained in all these
19 multiple disciplinary areas -- multiply --
20 multiple -- in all the different areas?

21 COMMISSIONER ZUCKER: Well, we'll have
22 those who will know exactly what questions to
23 ask and to be able to at least identify
24 whether they need to go further.

1 ASSEMBLYMAN ABINANTI: Is this going
2 to be a new profession, screener?

3 COMMISSIONER ZUCKER: Excuse me?

4 ASSEMBLYMAN ABINANTI: Is this going
5 to be a new profession? Are we going to set
6 up a whole new --

7 COMMISSIONER ZUCKER: Well, we -- I
8 will find out exactly who we would have doing
9 the screening. But those are done probably
10 by -- or will be done by professionals. It
11 doesn't necessarily mean it would have to be
12 somebody who has all OT, PT --

13 ASSEMBLYMAN ABINANTI: I'm sorry, the
14 system here is terrible. I can't --

15 COMMISSIONER ZUCKER: It doesn't need
16 to be someone who has OT, PT, speech and
17 language all at one time. But the initial
18 screening evaluation by a --

19 ASSEMBLYMAN ABINANTI: I'm just very
20 concerned because what I'm hearing
21 anecdotally is that your requirements for
22 providing Early Intervention within a short
23 period of time are actually being skirted
24 because the child is touched by the system,

1 gets one of the many services the child
2 needs, and now is off the list of the people
3 who need services.

4 COMMISSIONER ZUCKER: Right, but some
5 of those children may not. Some of those
6 children will -- what has happened is that
7 the amount of time to get that whole
8 multidisciplinary evaluation, if it's longer,
9 then we -- some of the kids, some of the
10 children we would want to identify them
11 quicker. And if it's taking a longer period
12 of time --

13 ASSEMBLYMAN ABINANTI: Well, this is
14 certainly something I'm going to want to hear
15 from our experts in this field, then.
16 Because I'm very concerned that this is just
17 a way to delay the services that are going to
18 kids rather than speed them up.

19 COMMISSIONER ZUCKER: Right. Well,
20 94, 95 percent of the children will get a
21 thorough evaluation within 45 days period of
22 time.

23 ASSEMBLYMAN ABINANTI: Okay.

24 And the next thing you've added in

1 here is they have to be screened by a
2 standardized instrument. Are you trying to
3 tell psychologists and all of the other
4 people that they've been doing it wrong and
5 now there's going to be a new -- you're going
6 to impose on them a new way of evaluating
7 children?

8 COMMISSIONER ZUCKER: We have a
9 standard -- a screening tool that we will
10 use, and I'll get back to you about exactly
11 what the details of that tool are.

12 ASSEMBLYMAN ABINANTI: Because I'm
13 hearing that standardized instruments are a
14 problem in many cases. I mean, we have
15 Blythedale Hospital, for example, and the
16 insurance companies are trying to apply a
17 standardized instrument, so to speak, and
18 they've never heard of half the diseases that
19 the kids have who are in the hospital, and
20 therefore insurance gets denied. I'm hoping
21 it's not going to be the same type of thing
22 here.

23 COMMISSIONER ZUCKER: The other thing
24 is we do need more occupational therapists,

1 physical therapists, speech and language, and
2 so we need to bring more into the system,
3 obviously. And so we would definitely want
4 to have these children at least initially
5 screened to make sure we don't -- those kids
6 don't fall through the cracks.

7 ASSEMBLYMAN ABINANTI: Well, I'm
8 understanding a lot of people are dropping
9 out of this field because of the mess that we
10 have with the payment. So why don't we move
11 that. You're talking here about adding a
12 1 percent administrative fee. Is that on top
13 of the existing rate, or is it part of the
14 existing rate so that they'll get paid less
15 for their services and more for the
16 administration?

17 COMMISSIONER ZUCKER: That will be an
18 increase. An increase.

19 ASSEMBLYMAN ABINANTI: It will be a
20 1 percent increase.

21 COMMISSIONER ZUCKER: I thought it was
22 1.7.

23 ASSEMBLYMAN ABINANTI: And you've
24 allocated \$400,000?

1 COMMISSIONER ZUCKER: I'll check on
2 that. We'll check on that.

3 ASSEMBLYMAN ABINANTI: I think it's
4 \$400,000.

5 How many providers are in the State of
6 New York, Early Intervention?

7 COMMISSIONER ZUCKER: I'd have to
8 check on the exact number.

9 ASSEMBLYMAN ABINANTI: Because it
10 sounds to me like \$400,000 is -- it may be,
11 you know, a few dollars per provider. It's
12 not very much.

13 COMMISSIONER ZUCKER: Well, these are
14 administrative fees. So if there's a group
15 of multiple providers, then it would go to
16 that team. Right?

17 ASSEMBLYMAN ABINANTI: Well, I've got
18 to tell you, it's still not working. In
19 Westchester County we've lost a huge number
20 of providers. Their names are still on your
21 list because they're still owed money from
22 way back when, and they're not going to say
23 they're not taking -- but they're not taking
24 new cases.

1 And some of the big companies, some of
2 the really big companies that used to do this
3 have dropped out of Early Intervention, all
4 because of the, quote, reform to save the
5 people of the State of New York money. And
6 so kids are not getting services that they
7 should be getting. And I've got to tell you,
8 I've said this before to both of you, and I'm
9 still very disappointed because I don't think
10 it's been resolved, how much money is still
11 backlogged and has not been distributed out
12 to the providers from when we started this
13 program? Do we have those numbers?

14 COMMISSIONER ZUCKER: I'll get you the
15 numbers. I don't have them with me.

16 And the claims usually come in with --
17 you know, most of the providers have gotten
18 paid within about two weeks or so.

19 ASSEMBLYMAN ABINANTI: That's current.

20 COMMISSIONER ZUCKER: Currently, yeah.

21 ASSEMBLYMAN ABINANTI: That's current.

22 Now, you're talking -- one of the
23 changes that's proposed in this budget is to
24 require insurance companies to make payments.

1 Which I guess somebody's finally discovered
2 that they're not now required to do, and
3 really you should have discovered that before
4 we went to the new system where you were
5 taking all these savings on the basis of
6 increased insurance payments, when in fact
7 there's never been a requirement that they
8 make these payments in the first place.

9 And we have been pushing for that for
10 years. We've tried to get those changes and
11 never could get them. I see you doing some
12 of those now.

13 But has the fiscal agent been able to
14 improve the collections from insurance
15 companies?

16 COMMISSIONER ZUCKER: I think this is
17 also a DFS question.

18 ASSEMBLYMAN ABINANTI: There hasn't
19 been an improvement?

20 COMMISSIONER ZUCKER: We'll check.
21 We'll check on it.

22 ASSEMBLYMAN ABINANTI: Okay. I'm just
23 disappointed because you're making all of
24 these changes but we don't have any financial

1 backup to show that these changes are
2 necessary. Because there are some of us who
3 believe that there's a problem with requiring
4 insurance companies to pay too much.

5 Is there anything in the law today
6 that limits insurance companies from putting
7 caps on kids? Some parents don't want Early
8 Intervention included in their insurance
9 because they have sick kids who are going to
10 need every penny of insurance coverage that
11 they can get in the future, and this may be
12 depleting their present insurance.

13 MEDICAID DIR. HELGERSON: In terms of
14 lifetime caps on insurance?

15 ASSEMBLYMAN ABINANTI: Yes.

16 MEDICAID DIR. HELGERSON: I mean, the
17 Affordable Care Act in essence banned
18 lifetime caps on insurance.

19 ASSEMBLYMAN ABINANTI: But does that
20 apply across the board or just to the -- is
21 everything covered by the Affordable Care
22 Act, or aren't there certain policies that
23 are outside of that?

24 MEDICAID DIR. HELGERSON: I think

1 that's a question for DFS. But we can follow
2 up.

3 ASSEMBLYMAN ABINANTI: I hope that you
4 would.

5 Now, one of the other things when
6 we're talking about Medicaid, you're talking
7 that we have the lowest per-recipient
8 spending in 13 years. Have you done any
9 measurement of the quality of the service
10 that's being provided in exchange for the
11 cutting of the costs?

12 MEDICAID DIR. HELGERSON: Absolutely.
13 So we monitor the performance in the program
14 very rigorously. We have, in fact, been
15 tracking performance, particularly in our
16 Medicaid managed care products, which is now
17 where the vast majority of our business all
18 lies --

19 ASSEMBLYMAN ABINANTI: Do we have
20 anything that shows --

21 MEDICAID DIR. HELGERSON: -- we've
22 been doing that for 20 years.

23 ASSEMBLYMAN ABINANTI: Do you have
24 some kind of a report or something that we

1 can look at?

2 MEDICAID DIR. HELGERSON: Absolutely.
3 We have a report card that we can provide you
4 that, as I say, we can go back almost
5 20 years to show how performance has
6 trended --

7 ASSEMBLYMAN ABINANTI: I'm still
8 hearing from parents and others --
9 anecdotally, again -- that they have great
10 difficulty in finding doctors, especially for
11 kids with special needs, who can deal with
12 their specialty.

13 MEDICAID DIR. HELGERSON: Sure. I
14 mean, I can't sit here and say that there
15 aren't issues in certain parts of the state
16 relatively to certain subspecialties. I
17 mean, we have challenges, for instance, in
18 child psychiatry that are not unique to
19 Medicaid that are just -- there are not
20 enough child psychiatrists in the state or
21 nationally to meet the demand.

22 So there definitely are some areas of
23 access problems. But overall, as you look at
24 the overall statistics, I think you would see

1 as clearly that quality has improved even
2 during a period of the program becoming --

3 ASSEMBLYMAN ABINANTI: One last
4 question. There's a huge number of kids
5 moving up through the system who have special
6 needs. And we're finding that there are very
7 few doctors who deal with adults who know
8 anything at all about dealing with people
9 with special needs.

10 Is there anything that your department
11 is doing to get more doctors into the area
12 who are equipped to deal with people with
13 special needs as adults?

14 COMMISSIONER ZUCKER: So this is an
15 outreach that we have made and continue to
16 make with all of physicians. I mean, this is
17 a special sort of a specialty that is
18 growing, as you've mentioned.

19 And we continue to reach out to the
20 community on this. And also I think a lot of
21 this also ties to graduate medical education
22 to get those to be more interested and to get
23 engaged in this. It requires an
24 understanding of what the needs are in the

1 community and also how they partner with
2 others for basically a team approach to this
3 problem. Because it's not just the doctors.
4 I mean, as I was mentioning, we also need
5 more of other healthcare providers -- OT, PT.
6 But it also does involve the physicians as
7 well. So we are doing outreach.

8 ASSEMBLYMAN ABINANTI: Well, thank
9 you. I just hope that your department looks
10 at this and finds some way to encourage
11 doctors to get into this -- extensive
12 training courses and whatever is necessary to
13 get in there.

14 COMMISSIONER ZUCKER: I agree. I
15 agree.

16 ASSEMBLYMAN ABINANTI: Thank you.

17 COMMISSIONER ZUCKER: Thank you.

18 CHAIRMAN FARRELL: Thank you.

19 Senator?

20 CHAIRWOMAN YOUNG: Thank you very
21 much.

22 Our next speaker is Senator Persaud.
23 She's left? Okay, then we would go to
24 Senator Ruth Hassell-Thompson.

1 SENATOR HASSELL-THOMPSON: Thank you,
2 Madam Chair.

3 Good afternoon. I didn't have an
4 opportunity to hear your presentation, but
5 fortunately I've had the time to sit and read
6 it. And there are a couple of areas that I
7 would really like to ask you to expound on a
8 little bit.

9 You touch on the Executive's proposal
10 of \$200 million to help to end the HIV and
11 AIDS epidemic. But one of the questions I
12 need to pose is how much of that is going to
13 be dedicated to the supportive housing units
14 that have been developed, number one. What
15 is the timeline for that development to
16 occur? And supportive housing presumes that
17 there will be trained staff. And it's almost
18 like a follow-up to what is being said in
19 terms of being trained for these supportive
20 services, not -- we don't have an abundance
21 of people that have the capacity to do that.
22 So how much money is going to be dedicated to
23 that?

24 And the last part of the question for

1 this question is how closely are you working
2 with the Department of Labor to do that
3 retraining?

4 COMMISSIONER ZUCKER: So thank you for
5 the question about the Ending the AIDS
6 Epidemic and all that we're doing.

7 The Governor has put forth
8 \$200 million in the multiyear plan, in
9 addition to the monies we have already
10 allocated for HIV/AIDS, which is
11 \$2.5 billion. And part of this is that the
12 issues of HIV/AIDS are more than just the
13 issue of health. There's the social
14 determinants of health and, as you raised,
15 about housing.

16 I think OTDA would be able to answer
17 that. The monies that have put forth for the
18 state that we are using to tackle this issue
19 have been quite helpful in our efforts to
20 eliminate or to bend the curve on HIV. I
21 would direct your questions regarding the
22 housing, the training that's needed for that
23 issue, to OTDA and also --

24 SENATOR HASSELL-THOMPSON: I

1 wouldn't -- I would not preclude the Health
2 Department from that training at all. And I
3 asked the question that way very
4 specifically, because too often the protocols
5 require the Health Department's intervention.

6 And so if you preclude yourself from
7 making the plan or being a part of that plan,
8 it's going to lack some of the sensitivity
9 that is necessary in order to deal with some
10 of the population.

11 The supportive housing that you're
12 doing is not just for people with HIV and
13 AIDS, but it's also supportive housing for
14 the homeless and those with mental illness.
15 And so it is the Health Department's
16 responsibility not to say that's OTDA. That
17 is -- I think that's one of the issues that
18 we continue to have, that there is a
19 disconnect from agency to agency in terms of
20 how we sit around the table and determine
21 what the best policy and best practices are
22 when we allow one agency to be responsible
23 when it really should be a combination of
24 agencies.

1 COMMISSIONER ZUCKER: I hear you. And
2 I am a big believer in going across agencies
3 on all these issues we have. And I'm glad to
4 work with OTDA about that and also with all
5 the other agencies on this.

6 I know the supportive housing issue
7 was something which we dealt with with
8 Medicaid issues. And Jason, did you want to
9 comment about that?

10 MEDICAID DIR. HELGERSON: Sure.

11 So, Senator, what I would say is that
12 as part of Medicaid redesign, dating back to
13 the very beginning, we have made supportive
14 housing a major component of our strategy.
15 In fact, I remember when we were
16 crisscrossing the state in 2011, facing the
17 worst budget deficit in state history and a
18 need to implement cost containment. We heard
19 over and over again from a variety of
20 different people across the entire state
21 about how housing is so clearly tied to
22 better outcomes and ultimately lower costs
23 for so many people in the Medicaid program.

24 And so out of that came our supportive

1 housing program, our MRT supportive housing
2 program, which we're spending \$100 million a
3 year. That's new money. And up until the
4 Governor's announcement, really the most
5 substantial increase in state funding for
6 supportive housing to come from anywhere in
7 quite a long time came from Medicaid.

8 We're the only program in the country
9 that operates a program of this type. And in
10 fact, I get more calls about this from other
11 states than I do about almost anything else
12 we do. And so we are fully committed to
13 supportive housing, no question about it.

14 And I think the question, though,
15 becomes, you know, when you come to workforce
16 questions that you raised and how do you --
17 so we put more money into it, but how do we
18 know we have the professionals necessary to
19 meet the needs of the people in those
20 settings. And anybody who goes and tours
21 supportive housing sees the magic that
22 happens in those sites and those locations
23 where you have professionals working with
24 those individuals, transforming lives as well

1 as health.

2 And I think that one of the exciting
3 things coming out of DSRIP, out of delivery
4 system reform, is that each of those 25
5 performing provider systems was asked to
6 commit to a specific dollar amount investment
7 in workforce. And that's workforce across
8 the entire spectrum. And when you add up
9 those 25 commitments, that's \$450 million of
10 commitment going in over the next five years
11 to workforce. And each of the performing
12 provider systems is developing their plan,
13 but I think you're going to see a lot of
14 non-traditional professionals, people not
15 just doctors and others, but you're going to
16 start seeing community health workers, you're
17 going to start seeing other types of
18 individuals who really are essential to
19 success in those settings. I think there's a
20 broader understanding and appreciation of
21 value that housing has, and I think we just
22 have a collective challenge of how do we make
23 sure that these investments are used as
24 effectively as possible.

1 SENATOR HASSELL-THOMPSON: Thank you.

2 I appreciate your answer.

3 The other thing I just want to comment
4 on, you addressed, fortunately, the issue of
5 some of the blockbuster drugs and how we plan
6 to cap those. And I'm specifically concerned
7 about hep C, because everything that I read
8 says that by 2020 we're going to have a cure.
9 But it's not going to be affordable to
10 everybody.

11 And I've got a deep concern that
12 you've become very aggressive in terms of how
13 we address that and other issues of
14 accessibility, because we know there's going
15 to be availability. So I just wanted to add
16 that piece.

17 The other concern that I have is that
18 we talk about the Governor's initiative along
19 the lines of breast cancer. And
20 interestingly enough, I just had a whole
21 series of tests, I've been being tested every
22 six to eight months over the last four years
23 because they've seen something. But in the
24 last couple of tests that were done -- all of

1 these are diagnostic -- they've denied, the
2 insurance company has denied to pay for some
3 of these tests.

4 And when you are doing everything that
5 you're supposed to do in terms of preventing
6 or early detection and, again, these become
7 unaffordable -- and they're not just -- if
8 they're unaffordable for me, what does that
9 mean for somebody else who certainly has a
10 much more limited income than mine, even
11 though mine is limited?

12 (Laughter.)

13 SENATOR HASSELL-THOMPSON: And so I
14 say that, you know, very honestly saying that
15 we're trying to move in the direction where
16 early detection becomes relevant in just
17 secondarily to what we do. And yet if these
18 tests are not being paid for, how do we
19 continue to encourage that kind of
20 participation on the part of patients?

21 COMMISSIONER ZUCKER: So I hear you on
22 that. And I recognize that we all have been
23 down this path where bills come to us and
24 some of it's not covered.

1 As we move forward with this
2 initiative, we will look and make sure that
3 we can work with insurance companies and to
4 make sure that things are covered.

5 At this point, many things are
6 covered. But we have had conversations about
7 what else, how to broaden this. And so I
8 hear your concerns.

9 SENATOR HASSELL-THOMPSON: Thank you.

10 And my time is going to run out, but I
11 just want to put this question too on your
12 radar.

13 The numbers of treatment and
14 prevention programs, I notice that you gave
15 reports from 2015, we still have no new cases
16 of mother-to-child transmission on HIV and
17 AIDS. But I continue to be disturbed at the
18 young age at which new cases of HIV are
19 beginning to occur in communities of color.
20 And we have not yet begun to address that
21 issue.

22 COMMISSIONER ZUCKER: I hear you. And
23 this is part of the whole initiative to End
24 the Epidemic. We need to tackle this from

1 all ages, and young, all groups, and
2 particularly those of color. We have been
3 looking at this and I think part of this is
4 education, a large component of things is
5 education.

6 We are also looking at the issue of
7 ending the epidemic regarding those who are
8 incarcerated, and that's another group.
9 We're looking at those who are over 64 years
10 of age, that's the other end of the spectrum,
11 because at one point we did not -- we lifted
12 the age limit for testing, and we've allowed
13 those over the age of 64 -- to cover for
14 testing for them.

15 We've looked at some of the issues of
16 needle exchange, which is of note. We are
17 now less than 3 percent of HIV is a result of
18 needle exchange, whereas originally it was
19 over 50 percent. So that has been a big
20 change.

21 The program, the Governor's initiative
22 with the three-pronged approach, we are
23 moving forward with that. The issues of
24 pre-exposure prophylaxis, we have about a

1 thousand people that we've pulled into the
2 program that way. And we have pulled about
3 six -- we've had 600 people who are not
4 virally suppressed, we've been able to have
5 them brought back into the program for viral
6 suppression.

7 So I think we're making great headway
8 on this issue. But I do hear you that the
9 youth are a group that we need to target, and
10 just any -- and the thing I find about
11 children in general, or not even just
12 children but adolescents as well, is it's not
13 just one area, it's the issues of other
14 things we've spoken about. We've spoken
15 about tobacco, we spoke about synthetic
16 cannabinoids, we've spoken about opioids. So
17 I think this is something which is more of a
18 comprehensive thing we have to tackle on both
19 HIV/AIDS and hopefully be able to tackle it
20 for those other areas as well -- even
21 hepatitis C that we've spoken about.

22 So hopefully as we move forward with
23 our Prevention Agenda, we'll tackle all of
24 it.

1 SENATOR HASSELL-THOMPSON: Thank you.

2 Thank you.

3 CHAIRMAN FARRELL: Thank you.

4 Assemblyman Ra.

5 ASSEMBLYMAN RA: Thank you, Chairman.

6 Just a couple of questions. And
7 there's some areas some colleagues asked
8 questions about, but I just wanted to expand
9 on them, one of them being limited-service
10 clinics as proposed in this budget.

11 I know you mentioned earlier, you
12 know, targeting underserved areas and that
13 type of thing. When these clinics, you know,
14 by whatever retail operation they're going to
15 be are approved -- I know the budget language
16 talks about how they'll be approved and they
17 have to demonstrate this commitment to
18 medically underserved areas. Will that be
19 like a, you know, continuing evaluation? If,
20 say, Company X, who is a commercial pharmacy,
21 comes and says we're going to open whatever,
22 a dozen clinics, and then they go open them
23 and presumably they're going to have to see
24 the same types of issues that maybe other

1 medical providers might see -- some areas are
2 maybe more profitable, others aren't, trying
3 to strike that balance -- and down the road
4 they decide, you know, they're going to close
5 some of them that might be in some of those
6 underserved areas, how do we ensure that
7 continuing commitment?

8 COMMISSIONER ZUCKER: Well, as we move
9 forward with the retail clinics, the goal is
10 to make sure that they are in these
11 underserved areas. And in order to -- and
12 also to encourage them to, as I mentioned
13 before, to tie those who come into those
14 clinics back to their primary care doctor and
15 to use the health information system to do
16 that.

17 Is your concern is that they will not
18 be in those areas? Or is your concern that
19 they will be there and then they'll leave,
20 they'll close in those areas?

21 ASSEMBLYMAN RA: Well, I think the
22 language here does, you know, provide that
23 avenue that they're going to have to show
24 some type of commitment. And presumably,

1 specifically they're going to say we are
2 going to open here, here and here, which is
3 great. But my concern I guess is making sure
4 they stay serving those areas and whether or
5 not this model of allowing, you know, the
6 corporate ownership of these practices is the
7 best way to further that, as opposed to how I
8 know some of them have now opened where
9 they're essentially landlords for some
10 doctor's practice.

11 COMMISSIONER ZUCKER: Well, we will
12 monitor, we will clearly monitor to be sure
13 that they are staying open there. And if
14 they're not, then we'll make our efforts to
15 either -- whatever possible penalties that we
16 can put forth.

17 ASSEMBLYMAN RA: Okay. Thank you.

18 And one other area that was touched on
19 before, long-term care. I'm just wondering,
20 we're starting to hear from providers of
21 those type of services -- I mean, we're
22 seeing this all over the medical field. But,
23 you know, a patient comes in, you know, can
24 have whatever, 45 days of Medicare, I think

1 it is, and then they would go onto Medicaid.
2 And then, you know, the reimbursements and
3 everything else being what they are, I guess
4 that creates somewhat of a struggle for that
5 facility to serve that patient.

6 Is there anything being looked at in
7 that regard to, you know, find ways to ensure
8 that these facilities can survive in this
9 climate?

10 MEDICAID DIR. HELGERSON: Right. So
11 in terms of particularly -- with regards to
12 reimbursement rates, I mean obviously we are
13 always looking to make sure that
14 reimbursement rates are sufficient.

15 Most of these services now are
16 provided through managed care. Managed care
17 organizations have to be able to prove on a
18 very regular basis, usually on a quarterly
19 basis, that their network meets their network
20 adequacy requirements. And if that means
21 they have to pay above what our normal
22 Medicaid fee-for-service rate is in order to
23 maintain access in certain communities, they
24 are required to do so.

1 And we do know that the managed care
2 organizations do pay above fee-for-service in
3 a variety of different settings across the
4 state. So we have a mechanism in place that
5 basically helps ensure that the access is
6 sufficient.

7 That said, we are going through a
8 period of transition in long-term care, both
9 the transition to managed care, particularly
10 upstate, which is now happening. It was
11 accomplished already in the downstate region.
12 We've also had in the downstate region,
13 though, the implementation of wage parity,
14 which has created some adjustments and some
15 challenges.

16 And then also I think what you're also
17 seeing is if you're thinking more about the
18 nursing homes, we're going through a process
19 of transition with them around the change
20 from medicine's cost-based reimbursement to
21 acuity-based rates, which is a multiyear
22 phase-in. But the good news is that we're
23 basically -- we've been negotiating for I
24 think four years the universal settlement

1 agreement, which is a way for us to free up
2 dollars otherwise spent on litigation and
3 appeals, and free those dollars up to provide
4 enhanced reimbursement to the nursing homes
5 in a more direct fashion. That helps
6 facilitate a quicker move to acuity-based
7 pricing.

8 We had a very inequitable system of
9 finance for a long time, and we're moving in
10 the right direction.

11 So I think, you know, there are lots
12 of things going on in long-term-care
13 reimbursement. But, you know, I think that
14 things will hopefully, particularly on the
15 nursing home side with this settlement, start
16 to calm down a bit here in the near future.

17 ASSEMBLYMAN RA: Thank you.

18 CHAIRMAN FARRELL: Thank you.

19 Senator?

20 CHAIRWOMAN YOUNG: Thank you.

21 Senator Kathy Marchione, please.

22 SENATOR MARCHIONE: Thank you.

23 I've noticed in the Executive proposal
24 that there are 300 new full-time employees

1 associated with the phased-in takeover of the
2 local administration of Medicaid. Can you
3 tell me how you envision that takeover to
4 occur, how long it will take to phase in, and
5 are there dollar savings expected for local
6 government?

7 MEDICAID DIR. HELGERSON: So
8 certainly. So we began back in either 2011,
9 2012 -- I think it was 2011 -- the state
10 takeover of Medicaid administration. It was
11 tied directly to the implementation of
12 New York State of Health, the health
13 insurance exchange. It was tied to that
14 because that gave us the system capacity to
15 do it. Prior to that, there had been some
16 small sort of incremental steps in
17 particularly taking over some renewal
18 responsibilities from counties. But with the
19 launch of the exchange back in October of
20 2013, with new coverage being available
21 January 1st of '14, the move to state
22 takeover was launched in a robust fashion.

23 Dr. Zucker gave you the stats
24 earlier -- 2.7 million people have used the

1 exchange. The vast majority of those people
2 are on Medicaid. We're about getting to the
3 point now for what's considered the -- what's
4 called the MAGI population, or it's the
5 modified adjusted gross income portion of the
6 population, which is the vast majority of
7 people who are on the program. They have a
8 simpler definition of income. These are
9 people who don't receive long-term-care
10 services, so they don't have asset tests and
11 things like that. But we're fast approaching
12 I think it's around 50 percent of that
13 population is now with us at the central
14 exchange. The remaining population will
15 continue to migrate in the years to come.

16 It's a six-year phase-in, so this is
17 not a small change in the state/local
18 government relationship. And we do believe
19 that at the end of the day the overall system
20 of Medicaid administration will be cheaper.

21 To give you a sense, before we began
22 the state takeover, the cost on an annual
23 basis of just administering this program at
24 the county level was about a billion dollars

1 a year. So we definitely think at the end of
2 the day this will be a more cost-effective
3 system.

4 We have some important steps to occur,
5 particularly with some further system
6 upgrades to allow us to take on additional
7 populations. But we think at the end of the
8 day, after the phase-in is complete, we'll
9 have a more cost-effective way for
10 administering the Medicaid program.

11 SENATOR MARCHIONE: And do you have --
12 and maybe you said it and I missed it. But
13 do you have an understanding of when the full
14 phase-in will take place? When will it end,
15 in what time?

16 MEDICAID DIR. HELGERSON: So I think
17 we have probably, I'd say -- there's some
18 uncertainties, but I would say probably
19 another three, three and a half, at the most
20 four years before it's complete.

21 SENATOR MARCHIONE: Okay. I also have
22 a couple of questions relative to the breast
23 and prostate cancer awareness campaign.

24 The Executive proposes a five-year,

1 \$91 million statewide campaign to increase
2 awareness in rates on breast cancer screening
3 and prostate cancer, but only \$5 million in
4 appropriation authority is identified for
5 this purpose in the Executive Budget. Which
6 settlement funds will be used to provide
7 additional funding for the campaign? And
8 where can funding be found in the Executive
9 Budget?

10 COMMISSIONER ZUCKER: So there was a
11 settlement that was done prior to my time in
12 government with -- that was an Ingenix
13 settlement that's being involved with -- that
14 HRI has managed on that.

15 SENATOR MARCHIONE: And where in the
16 budget?

17 COMMISSIONER ZUCKER: Well, there's
18 money from the legal settlement that we will
19 be able to use those monies for the breast
20 cancer.

21 SENATOR MARCHIONE: And the proposal
22 includes a multi-million-dollar media
23 campaign. What actions will be taken to
24 ensure that women ages 50 to 74 -- I know

1 they're high-risk populations -- are targeted
2 in this campaign?

3 COMMISSIONER ZUCKER: So as we move
4 forward with this campaign, we will target
5 all groups, all age groups. I think that
6 we -- you know, this is a new program and we
7 will work with all of our team to figure out
8 the most effective way to reach all different
9 age groups, and also relatives and friends of
10 those who need to be screened.

11 There's also, as I mentioned, there's
12 also an issue of peer educators also as part
13 of the program, which will help reach those
14 who are harder to reach just from a
15 straightforward campaign. And we also have
16 those who will help facilitate this, so that
17 if somebody comes into the system and they're
18 not able to navigate through that -- which is
19 not that uncommon when you get into the
20 healthcare system, particularly if you don't
21 feel well -- that will help them also to get
22 them into the system as well.

23 And then obviously, as part of the
24 campaign, if we have these mammography vans,

1 we want to make sure that people are aware
2 that they're there, and that's part of the
3 campaign as well.

4 SENATOR MARCHIONE: And what
5 components of the plan are linked to prostate
6 cancer awareness? Do you know that?

7 COMMISSIONER ZUCKER: So we will reach
8 out for -- also as part of the advertising
9 campaign -- or not advertising, but a public
10 awareness campaign, I should say, on this for
11 prostate cancer awareness as we move forward
12 on this. I will get back to you about
13 exactly how much and how we'll divide up the
14 money on it.

15 SENATOR MARCHIONE: And just one other
16 question. And we've been talking a lot about
17 doctors and retaining them here in New York
18 State. And I can tell you personally, two
19 out of three of my doctors, when they know
20 what you do, you know, and they know I'm a
21 Senator, talk about healthcare when I go in
22 to see them. Two of them are counting the
23 years before they can leave New York State.
24 I think that speaks very poorly for us in

1 New York State.

2 What's the department doing to retain
3 primary care physicians in New York?

4 COMMISSIONER ZUCKER: So there's
5 different parts of this. We do have the
6 Doctors Across New York program. That's part
7 of it. But I think this is a
8 comprehensive -- we have to take a
9 comprehensive approach to this.

10 To get primary care doctors into
11 areas, we're looking at how do you bring them
12 to different parts of the state, particularly
13 areas upstate where they may not be as quick
14 to go just because it's an environment that
15 they're not as familiar with if they were
16 trained, let's say, downstate.

17 But we are working with schools. In
18 order to get physicians, primary care
19 physicians, into some of the areas, they have
20 to be more familiar with the area. And if we
21 can have them spend time, two, three months
22 during residency -- or even prior to that,
23 medical school -- but definitely during the
24 residency program, they start to be more

1 familiar with the community, they may be more
2 apt to stay.

3 And all the studies have shown that
4 once someone is there for a while and they
5 start to develop a practice there, much more
6 feel a part of the community, they will stay
7 there. And I think that that's one part of
8 this.

9 I think there's also the whole issue
10 of just how do we provide care. It's not
11 just primary care doctors, but it's also
12 nurse practitioners, it's also all of the
13 other members of the health system which we
14 need to target. And I think that that's
15 something which we need to move forward on as
16 well. In some parts of the state it may be
17 the nurse practitioner who you're going to
18 see on a more regular basis.

19 But I hear you that the doctors do
20 leave, and I hear it not just from the role
21 that -- the place I sit today, but I hear it
22 from my own colleagues who I worked with for
23 many decades as well. So I recognize that.

24 SENATOR MARCHIONE: Yeah, it's a -- I

1 think a very serious concern. And I can tell
2 you that the doctors I'm speaking of are
3 doctors who were brought up here, who have
4 lived here their lives and have had their
5 practices here, and they're the ones who are
6 telling me, you know, 13 years and I'm gone.

7 So they're spending their time that
8 they need to. But thank you for making sure
9 we continue to look at that, because I think
10 it's very serious in New York State. Maybe
11 elsewhere, but definitely in our state.

12 COMMISSIONER ZUCKER: I think it's a
13 big issue. We will continue to work and work
14 with you on that.

15 SENATOR MARCHIONE: Thank you.

16 CHAIRMAN FARRELL: Thank you.

17 Assemblyman Cahill.

18 ASSEMBLYMAN CAHILL: Thank you,
19 Mr. Chairman and Madam Chairman.

20 Thank you very much, Commissioner,
21 Dr. Zucker. I'm not going to ask my
22 questions now, in the interests of time, but
23 I would like to ask you to commit to
24 answering written questions in a timely

1 fashion on a couple of different subjects.

2 I'll tell you now what they are.

3 COMMISSIONER ZUCKER: Sure.

4 ASSEMBLYMAN CAHILL: We want to talk
5 about health exchange funding. We want to
6 talk about Early Intervention, some of the
7 matters touched on by my colleague earlier.
8 The impact on the healthcare community of
9 some of the proposed changes to the Excess
10 Medical Malpractice Insurance program. And a
11 couple more questions regarding the Medicaid
12 retail clinics. And finally some -- just
13 some heads-up or some up-to-date information
14 on capital and program resources available to
15 our community hospitals.

16 If it would be okay, if you would just
17 make a commitment to a timely response to
18 those, I'm certain we can avoid delaying this
19 hearing any longer today.

20 COMMISSIONER ZUCKER: We will get you
21 written responses to that expeditiously.

22 ASSEMBLYMAN CAHILL: Terrific. Thank
23 you.

24 And, Mr. Chairman, I also would join

1 my colleagues who expressed some
2 disappointment at the failure of the
3 Department of Financial Services to attend
4 this hearing.

5 I understand the superintendent was
6 just nominated last week and it may very well
7 be difficult for that individual to feel
8 adequately prepared to attend today, but I
9 would hope that at some future Ways and Means
10 hearing between now and the end of this cycle
11 that the Department of Financial Services be
12 requested one more time to attend. There are
13 numerous questions that need to be asked of
14 these individuals who are responsible for a
15 departmental budget in excess of \$350 million
16 and the fiscally most important industry,
17 industries in the State of New York.

18 So I thank you, and I give back the
19 rest of my time.

20 CHAIRMAN FARRELL: Thank you.

21 Senator?

22 CHAIRWOMAN YOUNG: Thank you very
23 much.

24 Next would be Senator Liz Krueger.

1 SENATOR KRUEGER: Good afternoon,
2 gentlemen. I'm going to try to be quick. I
3 know you've had almost endless questions.

4 So probably my big one is there have
5 been so many questions about different parts
6 of DOH and Medicaid redesign and where we are
7 and where we are trying to go.

8 Is there the equivalent of a
9 management report -- in New York City we call
10 it the mayor's management report. And
11 basically it determines sort of through a
12 list form, almost, all the different projects
13 or big projects any given agency is working
14 on, expectations, and then where we actually
15 land on an actual basis.

16 Is there an equivalent? I mean, I
17 know with Medicaid redesign I gave up after
18 the 400th proposal. I used to joke there was
19 a team working on every one of them, and I
20 know we didn't really get all of them
21 through.

22 SENATOR HANNON: There was.

23 SENATOR KRUEGER: There was. There
24 really were, thank you. You heard it here.

1 (Laughter.)

2 SENATOR KRUEGER: So is there some
3 kind of like master updating report that you
4 both keep so that it would help us
5 understand, you know, this has been more
6 successful than we imagined, this hasn't been
7 successful at all, this we're behind on, this
8 we're still waiting to get started on? I'm
9 curious whether there's something like that
10 that you actually have you can make available
11 to us.

12 MEDICAID DIR. HELGERSON: So at least
13 I'd answer in terms of -- I mean, obviously
14 the report that Senator Hannon referred to is
15 our annual report for the Department of
16 Health, and that provides a summary level of
17 initiatives that cut across the entire
18 agency.

19 Within Medicaid redesign, we have our
20 project management work papers that summarize
21 the status of all of our projects, all of the
22 ones that have yet to be fully implemented,
23 and that's available on the website. So you
24 can see -- and we update those on a monthly

1 basis -- you can see the current status of
2 every single one of the MRT initiatives. And
3 this is the sixth phase of MRT, so there's --
4 each of the phases has its own plan and you
5 see where we are with each of those projects.

6 And that's been an important tenet of
7 Medicaid redesign from the beginning, was to
8 be very transparent about -- I think one of
9 the first things we heard, whether it was
10 Assemblyman Gottfried or Senator Hannon, when
11 we started in MRT, was that that was a
12 feeling about the Health Department, was that
13 a budget would pass and initiatives would be
14 included and then the question is, well, how
15 is the department doing in implementing it.
16 And we were very sensitive to that and have
17 tried to be very transparent in terms of how
18 we're implementing.

19 COMMISSIONER ZUCKER: And regarding
20 other parts of the department, yes, we keep a
21 close tab on this, we -- obviously regularly,
22 and I keep a tab on all of the different
23 major projects that are moving forward.

24 The deputy commissioners also have --

1 know the major items that we are tackling,
2 and we are kept up-to-date -- or I'm kept
3 up-to-date on that regularly, probably every
4 other week.

5 SENATOR KRUEGER: And that's also on a
6 website, as the MRT --

7 COMMISSIONER ZUCKER: On the website
8 we have -- the major programs we do have on
9 the website. And any new changes in those
10 programs, particularly the ones that are very
11 active at this point in time, are put onto
12 the website. If there are areas of some of
13 those programs where there may be additional
14 concerns, then we do usually put out a
15 "frequently asked questions" on that topic
16 because I realize that otherwise that we're
17 going to have a lot of calls about that
18 anyway, so I thought that's the effective way
19 of doing that.

20 SENATOR KRUEGER: And going back to
21 the MRTs, where it's online -- because I
22 haven't had a chance to take a look, and I
23 will -- does it actually break down, you
24 know, we expected we would save X amount of

1 money by doing this, we expected we would
2 have better health outcomes for this
3 subpopulation, and actually does that level
4 of evaluation of where we are?

5 MEDICAID DIR. HELGERSON: So what we
6 do is for -- particularly for the ones for
7 which there is a fiscal implication, so that
8 it requires -- you know, you can look at
9 claims data, counter data -- we have within
10 Salient, which is the system that we use, a
11 New York company, that's a data mining tool,
12 we have established what are called bookmarks
13 that you can actually go into this tool and
14 you can literally -- and the data is
15 refreshed every week, so you can actually go
16 in and see how these initiatives are doing.

17 So we report out, usually I think on a
18 quarterly basis, how we're doing on each of
19 the initiatives dating back to the beginning
20 of MRT.

21 We also provide the Legislature with a
22 detailed report of all of those initiatives
23 and what the savings estimates are in an
24 updated fashion.

1 outstanding waivers we're still waiting to
2 hear from them on. Any expectation of
3 hearing something --

4 MEDICAID DIR. HELGERSON: Sure. So we
5 have a lot of irons in the fire with the
6 federal government at any given time with
7 regards to the New York Medicaid program. I
8 bet right now somewhere -- we probably have,
9 between state plan amendments and waiver
10 amendments, probably somewhere in the range
11 of 120, 130 requests pending with the federal
12 government.

13 And I think one of the challenges we
14 have is dealing with the CMS system and their
15 ability, from a resource standpoint, to sort
16 of keep up with the rate of change.

17 One of the more challenging things has
18 been, for our Medicaid managed care plans,
19 the federal government made a decision about
20 a year and a half ago to begin sending all of
21 our Medicaid managed care rate updates, rate
22 packages, through their Office of the
23 Actuary, an office that was built simply to
24 assist the Medicare program, never for the

1 roughly 46, 47 states that operate Medicaid
2 managed care plans, to also review all of our
3 rate packages, of which we have multiple ones
4 in any given year. And so that has been a
5 challenge trying to get that approved.

6 But, you know, to a great extent, I
7 mean, I think our relations with CMS relative
8 to Medicaid are in a better position relative
9 to the OPWDD challenges. That was a low
10 point in our relationship. But I think
11 things have improved lately, and so they're
12 trying hard. I think part of their problem
13 is just a lack of resources, particularly
14 resources with the right subject knowledge in
15 some of these areas.

16 So there still is a bunch of things
17 that are still pending with the federal
18 government, and I think it's just one of
19 those things we just collectively struggle
20 with on a day in, day out basis.

21 SENATOR KRUEGER: Thank you. Thank
22 you.

23 CHAIRWOMAN YOUNG: Thank you, Senator.
24 Assemblyman?

1 CHAIRMAN FARRELL: Thank you.

2 Assemblyman Goodell.

3 ASSEMBLYMAN GOODELL: Thank you.

4 Thank you, Commissioner, and you as
5 well, for being here.

6 The Governor proposed a 15 percent cap
7 on outside income for all legislators, even
8 though there's currently state law that
9 prohibits any outside employment that would
10 conflict with our legislative duties.

11 My question to you is three parts.
12 First, what are you paid as the board
13 president for Health Research, Inc.? What
14 are you paid total in outside income? And do
15 you believe there should be a 15 percent cap
16 on all outside income for executive branch
17 employees?

18 COMMISSIONER ZUCKER: So I -- on the
19 HRI, that amount is -- I have to take a look
20 back. It's probably about 50 or 60,000 on
21 that.

22 And I sit on one board outside.

23 And that -- and I can't answer your
24 question on what I think, because I haven't

1 looked at the data close enough on that.

2 ASSEMBLYMAN GOODELL: We've been asked
3 from time to time to pass legislation on
4 minimum staffing levels for nurses and
5 nursing homes and hospitals, and we're told
6 that the staffing ratios are too low now. Do
7 you believe that the staffing ratios for
8 nurses are too low? And is there any funding
9 in this budget to increase funding for
10 nursing homes or hospitals to address that?

11 COMMISSIONER ZUCKER: So I think the
12 question about nursing in general, there's
13 two parts. There's nursing homes and there's
14 nurses in the hospitals, in general and
15 staffing ratios.

16 I think the issue of staffing ratios,
17 the bigger issue is really, in general, how
18 do we provide care to patients who are in the
19 hospitals. Not -- not all care necessarily
20 will require the level of skill of a nurse,
21 and that's why we've been looking at other --
22 those who can assist nurses as well. I think
23 this is a challenge that we have been faced
24 with for a period of time.

1 I think that we are moving forward
2 with looking at also, in nursing homes in
3 general, what kind of aides. And then
4 there's also the issue of home care and
5 nurses. So we have been looking at how can
6 we get aides who work in homes to provide
7 some of the services that nurses were doing,
8 including injections or medicines that would
9 probably keep that person at home rather than
10 have them have to go into a nursing home or
11 into some kind of other assistive care
12 facility.

13 So I think that this issue of nurses
14 in general is a little bit more of a -- a
15 little more complex than we would mention.

16 ASSEMBLYMAN GOODELL: And I take it
17 there's no specific funding allocation in
18 this budget to address any of those issues?

19 COMMISSIONER ZUCKER: Well, we did --
20 I can't comment specifically on the nursing
21 ratio, but I could look back into that. But,
22 you know, the budget addresses a lot of these
23 issues in just general in provided care, not
24 just the -- you know, I don't think we should

1 just turn to the one part for nurses because
2 there's so much else involved in the health
3 delivery system in general.

4 ASSEMBLYMAN GOODELL: I had a few
5 questions on the health exchange.

6 When the Legislature first approved
7 this, we were told a couple of things. One
8 was that it would be self-sufficient. And
9 secondly, that it was necessary, in order to
10 qualify for federal financial support. Of
11 course, the second characteristic of the
12 federal financial support, the Supreme Court
13 said it didn't matter whether you had a state
14 exchange or a federal exchange.

15 This budget, as I understand it,
16 includes \$58.7 million specifically for the
17 exchange, an additional \$229 million, I
18 think, that relates to the Medicaid portion.
19 And I believe you said the overall cost for
20 the exchange right now, including the
21 Medicaid side, is in the range of
22 \$575 million.

23 My question is if we eliminated the
24 state exchange and let the federal government

1 pick it up, would we be saving in the range
2 of a half-billion or would we still be
3 incurring a significant portion of those
4 costs?

5 MEDICAID DIR. HELGERSON: I mean, the
6 significant portion of the cost is associated
7 with Medicaid. And at the end of the day,
8 the IT system that was built to facilitate
9 the implementation of the Affordable Care Act
10 actually is used more by Medicaid recipients
11 than it is by individuals who are qualifying
12 for the qualified health plans through the
13 exchange, the commercial insurance.

14 So if we were to simply hand the
15 responsibility of the exchange back to the
16 federal government, then we would face a
17 choice of do we hand the responsibility of
18 Medicaid eligibility back to the local units
19 of government. And our view is to do so
20 would increase the total cost for Medicaid
21 administration for taxpayers and do it in an
22 environment where the new system we have, the
23 eligibility system we have that we built for
24 the exchange, processes those applications in

1 a much more timely and efficient fashion than
2 the system that the counties historically
3 have struggled with, which is the WMS system,
4 which I think is around 45 years old. So any
5 computer system 45 years old has its
6 challenges.

7 So I think at the end of the day, even
8 if the state were to decide that it no longer
9 made sense to operate the exchange, quote,
10 unquote, it still would be in the state
11 taxpayers' best interest to continue to move
12 forward with the implementation of state
13 takeover, which is in essence really, to a
14 great extent, mandate relief for local units
15 of government and I think at the end of the
16 day creates a much more patient-friendly way
17 to access the programs.

18 ASSEMBLYMAN GOODELL: I see that we've
19 included a \$43.2 million increase in the
20 budget to provide financial assistance for
21 individuals who are in the exchange with an
22 income between 138 and 200 percent of
23 poverty, if I'm correct.

24 My concern is that when you cross the

1 threshold and you earn a dollar more than
2 200 percent, then at that point all your
3 copays and your deductibles jump; right?

4 MEDICAID DIR. HELGERSON: So I think
5 what you're referring to is the state share
6 of the -- or portion of the state share for
7 what's called the Essential Plan.

8 ASSEMBLYMAN GOODELL: Yes.

9 MEDICAID DIR. HELGERSON: And so this
10 is previously known as the Basic Health Plan,
11 under federal law, but renamed the Essential
12 Plan here in New York. But this is a product
13 really targeted for two populations. One is
14 the individuals who have incomes between 138
15 and 200 percent of federal poverty. And then
16 also, as I've mentioned, also targets those
17 immigrants who are here legally in the State
18 of New York but are nonqualifying for
19 Medicaid who are switching from state-only
20 Medicaid to the Essential Plan. Those are
21 the individuals -- roughly half of the people
22 are that immigrant group, the other half are
23 those individuals with 138 to 200 percent of
24 federal poverty.

1 So the vast majority of the cost for
2 those individuals is picked up by the federal
3 government. And that's a very cost-effective
4 program, very low cost sharing.

5 But, you know, in the sense of if you
6 now go over 200 percent and now where you
7 are -- you're either one of two place's
8 insurance. You're either on the exchange
9 choosing one of these qualified health plans,
10 or you are in a commercial product, probably
11 through your employer, where the cost sharing
12 can vary.

13 I can say that in the case of the
14 exchange you still have mechanisms in place
15 for those 200 percent up to 400 percent to
16 have pretty substantial tax credits to cap
17 your premiums as a percent of your total
18 income. And there's other mechanisms for
19 offsetting cost sharing. But there is what's
20 a bit of a cliff effect, meaning that
21 individuals who go a dollar above do see an
22 increase, but not as much of an increase as
23 you would have experienced prior to the
24 Affordable Care Act.

1 But I think there is always that issue
2 of how you have it so that it's a reasonable
3 increase as people's income rises. We're
4 very hopeful the Essential Plan actually --
5 one of the populations of the Affordable Care
6 Act most challenged was those with that
7 income, between 138 and 200. Even with
8 substantial tax credits, still far too many
9 of those folks finding it unaffordable. The
10 Essential Plan makes it more affordable.

11 ASSEMBLYMAN GOODELL: I am very
12 concerned because, as you can appreciate,
13 when you cross that threshold you lose
14 eligibility for childcare, you lose
15 eligibility for this particular program, the
16 essential care program. The increase makes
17 it almost impossible for many people to
18 accept a raise or, you know, move out of that
19 category.

20 So I'm very interested in your ideas
21 on how we can address that fiscal cliff, if
22 you will.

23 MEDICAID DIR. HELGERSON: Sure. And
24 the way you're thinking about it is a good

1 one in the sense that individuals, families
2 in these circumstances, they're looking at it
3 from a holistic standpoint, not just a
4 program-specific standpoint, which we tend
5 to, in government, look at it just from the
6 programs that we administer.

7 And I think the issue is that -- but
8 what I can say is the Affordable Care Act
9 made the situation far better in the sense
10 that it used to be that the minute you were
11 no longer income eligible for Medicaid, it
12 was about as steep of a cliff as one could
13 imagine, because insurance in the individual
14 market, health insurance, commercial
15 insurance, was almost completely
16 unaffordable. Very few people were buying
17 it. And so unless you had something through
18 your employer, you would simply go without.

19 And so the ACA has made that -- you
20 know, resolved that issue to a great extent.
21 But if you dive in deeper and look at the
22 interplay between the programs, I'm sure
23 you'll still see some cliffs that I think
24 none of us would like to see.

1 ASSEMBLYMAN GOODELL: Thank you.

2 CHAIRMAN FARRELL: Thank you.

3 Senator?

4 CHAIRWOMAN YOUNG: Thank you,

5 Assemblyman Goodell.

6 The next speaker is Senator Kemp

7 Hannon.

8 SENATOR HANNON: Thank you for hanging

9 in there.

10 I was thinking, as I'm looking at you
11 as individuals testifying and the experts
12 behind you, part of the problem we have in
13 trying to get decent health policy is that we
14 now have to negotiate, as a Finance Committee
15 and as a Ways and Means Committee, with the
16 Budget Office. Which nowhere near has the
17 understanding or comprehension as to what
18 actually occurs when you try to put these
19 things in the field.

20 But I want to just focus on the big
21 numbers. I talked about it before, the
22 capital restructuring program, \$1.2 billion
23 that we have not allocated. Brooklyn,
24 \$700 million. Oneida, even repurposed,

1 \$300 million, with the 195 now going
2 scattered to the winds. Transitional
3 funding, behavioral health: \$10 million
4 unallocated. Essential healthcare provider
5 monies: \$355 million unallocated.

6 And then we have had a fair amount of
7 money in base VAP, behavioral health VAP,
8 VAPAP, VBP QIP -- we could have Jeopardy
9 games based on what you know in these things.
10 And we also happen to have an ongoing DASNY
11 restructuring fund that's replenished to the
12 tune of \$19 million a year.

13 My whole point is, where are we going
14 with this? What is our vision for this?
15 What is the direction? What will the
16 healthcare system look like when we finish
17 with DSRIP?

18 I was very dismayed to get an
19 invitation to go to a Healthcare Vision in
20 New York invitation for February 9th, but
21 it's put on by United Health and the Health
22 Foundation, not by the State of New York.
23 Not by the department. Who's doing our
24 visioning? That's the problem.

1 There's been a lot of very good people
2 in your department who really try to help
3 when there are hospitals in need, and they
4 are in need. I talked about the 60-plus that
5 are over the number of days we count to have
6 cash on hand. They still need a structure to
7 go through. And so much of it is still
8 related to Brooklyn. I'm concerned about it
9 as much as anybody because, if that doesn't
10 succeed, the rest of the healthcare system
11 doesn't succeed.

12 I think a couple of months ago,
13 Mr. Helgerson, you were on stage and someone
14 was challenging what you were doing, and you
15 were talking about \$100 million a month
16 towards healthcare in eastern Brooklyn. I
17 think that was -- I'm not making that up, it
18 was a pretty big meeting of hundreds of
19 people.

20 We need to resolve this. We need to
21 be on a path, because we can't keep doing it.
22 How much are we propping up? And even some
23 of the things we're doing upstate, we're
24 propping people up in the little hospitals.

1 Very significant, \$4 million or \$5 million.

2 I think people in those regions would be
3 surprised it goes to be that much.

4 So the other part of it is the vision,
5 supportive housing -- it's been there with
6 MRT, it's actually grown. I think there's
7 \$250 million someplace in the budget -- and I
8 don't know if it's in the Health budget. It
9 might be in DHCR.

10 But how is that directly related to
11 healthcare? How is it indirectly related to
12 healthcare? Are there going to be
13 qualifications? Are there going to be tests
14 so that we can avoid readmissions by the
15 people we put in the supportive housing? I
16 don't know that there's been enough thought
17 to all of that. Not easy. I once chaired
18 the Housing Committee, it's a -- it's
19 actually more complicated than health.

20 A couple of just things as I finish.
21 Naloxone. We've given you the power,
22 Commissioner, to do a standing order. It's
23 not been issued. The commissioner of health
24 for New York City has issued a standing

1 order. It's available in New York City. I
2 see the other day that CVS says they'll make
3 it available. I presume you gave CVS a
4 standing order.

5 I would urge two things: One, you
6 issue the standing order, and second, we
7 begin a program to have interventions so the
8 kids who get revived two or three times, we
9 have something to go after them saying, We
10 want to talk to you, we don't want you just
11 to go home, we want to have referral, we want
12 to -- something that has to be saying to
13 them, No, you can't go on forever. Because
14 the history is after a few revivals, they
15 die. And we don't want that to happen.

16 So I urge you about the standing
17 order.

18 Transplants, I must have talked myself
19 blue in the face, to you and many members of
20 the administration. That organization that
21 won the RFP still does not have a contract.
22 I would ask for -- let's find out where it
23 is. Did it leave DOH legal?

24 COMMISSIONER ZUCKER: It did.

1 SENATOR HANNON: Is it at AG or OSC?
2 Let's nail it down and talk to them further.

3 The last time I have to say is given
4 the lack of DFS here, and given the major
5 amount of implications, its failures, its
6 nonachievements have resulted -- and I'm
7 asking, maybe are you willing to take on
8 regulation of these health plans? Maybe
9 that's what we ought to do and move it from
10 DFS. I mean, you regulate some health plans
11 as it is, the Medicaid managed care plans, so
12 it's not as if this is a new talent you'd
13 have to employ. And maybe we can get it done
14 a lot more efficiently.

15 Because at the end of the day, the
16 health of the health plans like Health
17 Republic and the rest of the exchange, and
18 the health plans who are participating in
19 Medicaid managed care, and the rest of the
20 health plans who are doing commercial health,
21 is very essential to the whole healthcare
22 system. And unless we get this brought a
23 vision also, we're not going to be doing a
24 good service to the people of New York State.

1 I thank you for your patience.

2 COMMISSIONER ZUCKER: Thank you.

3 Let me respond to a couple of the
4 targeted issues and then the bigger picture.

5 With regards to the organ donation,
6 that has left DOH. It's with the Office of
7 the State Comptroller, so it's at OSC.

8 Regarding the regulation of health
9 plans, I think there's a bigger question as
10 to where we should be going on that and
11 perhaps, maybe as we move forward and see
12 what happens with DFS's investigation, we can
13 address that at that point in time.

14 We do have -- 500 CVS pharmacies have
15 signed on with the naloxone issue. In
16 addition to that, Duane Reade and some of the
17 other pharmacies also have partnered with us
18 to work on that. And also independent
19 pharmacies -- there are about 1700, I guess,
20 1600 -- 1600 independent pharmacies. And we
21 have been working with them as well on this
22 issue. And also, as I mentioned earlier, the
23 possibility of having those pharmacists
24 administer naloxone.

1 But I do hear the concern about if
2 someone goes in, as the Senator mentioned,
3 and they come back out and then they go back
4 into the system, how do we target that?

5 The housing issue, I'll turn to Jason
6 in a second. But in the bigger picture of
7 where are we going, I hear you, but this is a
8 complex issue of -- there's a lot of moving
9 parts on this. There are issues of
10 everything from the hospitals and transition
11 from hospitals into outpatient care. There
12 are issues of support for the hospitals,
13 particularly -- whether it's in urban areas
14 or rural areas, there's a lot of challenged
15 facilities out there. And I think part of
16 this is a result of the fact that we are
17 moving from hospital-centric kind of care to
18 an outpatient kind of care, and with that
19 comes a lot of challenges that we face.

20 We are moving from a state where there
21 have been one in 20 people over 65 to a state
22 that's one in 7. So that brings up the whole
23 issues of long-term care, rehab medicine --
24 even though rehab medicine could be in those

1 younger, but it's something that we have to
2 address -- and nursing homes. So that is
3 another area.

4 And so we have to step back. And as
5 Senator Krueger said, you know, when you
6 asked me like, sort of, are you looking at
7 these things -- yeah, we do. We sit back and
8 we've looked at them. We actually had a
9 retreat to sort of address this: Where are
10 we going as a state? How are we going to
11 make healthcare better for everyone? And in
12 a lot of ways this is where I feel that this
13 is what it is to be in public service, to do
14 what you can to help improve the lives of
15 those in the state.

16 And you raised a lot of issues here,
17 and they all overlap. And that's the
18 challenge, is that these are not in
19 isolation. And as the Assemblyman and the
20 Senator said earlier about not working across
21 agencies, it is important to work across
22 agencies and also important for us to work
23 within our agency on these issues.

24 I recognize that this is a big

1 challenge, and I do recognize that that is a
2 lot of money going out there. The challenge
3 here is that this is an investment we have to
4 put in there, because if you just keep
5 putting little -- filling up little holes,
6 then you can just continue to fill up little
7 holes. And so I think somebody's going to
8 have to just make the big investment. That's
9 what we're looking at. That's what the
10 Governor has asked us to do, is just sort of
11 fix it all and make the system better. And
12 it does require a lot of collaboration and
13 challenges.

14 But as you know, the Chinese word for
15 like "crisis" and "opportunity" are the same.
16 And I guess Assemblyman Gottfried's not here,
17 but I know he's excellent on Chinese
18 characters. But the thing is, that's where
19 we're at. We're at an issue of -- you know,
20 there are crises there, but there are great
21 opportunities. And I think that we will be
22 able to move this forward.

23 And I do believe that five years from
24 now we're going to look back and say, we have

1 fixed the system. There was a lot of changes
2 that had to be made, and there was a lot of
3 tough decisions and a lot of unsettling
4 situations, but I think that we'll look back
5 and we'll be pleased about that.

6 DSRIP is an example of where we're
7 going, and Jason has been -- you know, has
8 shown me some of the targets of where we've
9 gotten. And I think that will move things
10 forward too. We're also -- as you mentioned,
11 a value-based payment system is something
12 which is really new and novel, and as a
13 result of that there's a lot of changes that
14 take place. But I am confident that we will
15 get there and that all New Yorkers will be
16 better for that in the long run.

17 But I hear you and I recognize that
18 there's a lot of money involved in this.

19 But, Jason, do you want to talk about
20 the housing?

21 MEDICAID DIR. HELGERSON: Just on the
22 housing, you know, we've been operating the
23 supportive housing program in MRT for --
24 this is going to be our fourth year. I mean,

1 we have a very strict definition of what our
2 money can be used for, in the sense of it can
3 be used for capital, it can be used for
4 operational subsidy, it can be used for rent.
5 However, what we say is that in order for a
6 project to receive any funding through MRT,
7 they have to specifically target high-needs
8 Medicaid members, meaning individuals who
9 meet, in essence, the health home definition
10 of eligibility, in order for -- and so
11 whatever the project is, whether it's a new
12 building, whether it's rental subsidies, it
13 has to meet those definitions.

14 So we stuck to that, and -- but, you
15 know, we don't -- we're not housing experts.
16 We rely on the other state and local agencies
17 across the state to assist us in terms of
18 making sure our dollars are the most
19 effectively used possible. But we have a
20 very clear definition of who we use those
21 funds for.

22 And what we're also doing is in the
23 midst of a very detailed evaluation, where
24 we're going to track the results of each and

1 every individual who has a Medicaid program
2 who benefits from our housing. And the
3 reason we're doing that is because we believe
4 at the end of the day it will show that we
5 generate net savings. And we want that data
6 so we can prove to the federal government
7 that's exactly what we're doing, and to
8 hopefully get them to agree to match our
9 \$100 million a year investment so we can turn
10 it into \$200 million.

11 SENATOR HANNON: And I'd like access
12 to your bookmarks for Salient, okay?

13 MEDICAID DIR. HELGERSON: Sounds good.

14 CHAIRMAN FARRELL: Thank you, Senator.
15 To close, Assemblyman Walter.

16 ASSEMBLYMAN WALTER: Lucky me. No,
17 lucky you guys.

18 (Laughter.)

19 ASSEMBLYMAN WALTER: All right, so a
20 couple of things. The Medical Marijuana
21 Program, how are we doing? Have you
22 consistent growth in certified doctors and
23 patients? Do we have any anticipated revenue
24 in the budget, of what level? And then is

1 there anything planned in the budget or going
2 forward to address those who can't afford to
3 access the program?

4 COMMISSIONER ZUCKER: So I am very
5 pleased with how the program is going. It is
6 the first to mention that we had 18 months to
7 do this. It was the fastest that any medical
8 marijuana program came on board. We started
9 in the beginning of January, January 7th the
10 dispensaries opened. By the end of this
11 week, we'll have probably about 16 of the
12 dispensaries, close to the 20 that we had
13 promised by the end of January. We have over
14 350 patients enrolled, we have close to
15 300 doctors enrolled. And that was, you
16 know, last week, so there may be more as the
17 numbers come in.

18 We've reached out to all the
19 physicians in the state about this. And
20 regarding also for those who can't afford, we
21 have looked at ways -- and this works with
22 the dispensaries -- of whether there are ways
23 to help to subsidize those who cannot afford
24 this.

1 I think that our program is moving
2 forward nicely, and I'm optimistic to see
3 where it is. I will gladly fill you in as we
4 move forward and give reports back to the
5 Legislature on that.

6 ASSEMBLYMAN WALTER: Is there anything
7 in the budget that you've anticipated as far
8 as revenue, do you know --

9 COMMISSIONER ZUCKER: Well, we had
10 money that was put in originally, and I'm not
11 sure where we are on the additional funds for
12 that.

13 ASSEMBLYMAN WALTER: Okay. A couple
14 of other topics here.

15 Can you clarify which settlement funds
16 will be used for breast cancer? And are
17 these funds already announced, or is it new
18 settlement money?

19 COMMISSIONER ZUCKER: So the
20 settlement fund was from Ingenix, and I'd
21 have to get you more details about that.

22 ASSEMBLYMAN WALTER: Okay. Then
23 finally, the Governor's office agreed to
24 include the requirement that DOH establish a

1 clinical advisory council with expertise in
2 individuals with disabilities in the
3 2014-2015 budget, but DOH hasn't convened
4 this, says the budget language doesn't
5 require them to.

6 With all of the DOH Medicaid changes,
7 including moving to managed care, and
8 decisions made by DOH, without consulting
9 with OPWDD, that have negatively impacted
10 those with developmental disabilities, with
11 any disabilities, would it be a good idea to
12 convene this advisory council to assist and
13 educate DOH staff on the impact to people
14 with disabilities?

15 MEDICAID DIR. HELGERSON: So in terms
16 of -- it's been a tumultuous couple of years
17 for providers in the OPWDD system, driven to
18 a great extent based on some of the fallout
19 from the financial issues we've had with the
20 federal government relative to the historic
21 ways in which providers were paid and the CMS
22 mandate that that methodology change.

23 And so we worked very closely with our
24 colleagues at OPWDD as well as with affected

1 providers and the other stakeholders to help
2 work through the issues. I know that's
3 created a lot of angst, particularly amongst
4 the providers within that system. And in my
5 perfect world, we would not have spent the
6 last 18 months to two years, it seems,
7 working on these what are really
8 fee-for-service changes and rather really use
9 this as a time to prepare for the real
10 future, which is managed care, which is
11 value-based payment, which is really trying
12 to give providers more flexibility in terms
13 of how they provide services to this complex
14 population.

15 But we've been sort of stuck because
16 of CMS requirements to negotiate and work to
17 implement this new fee-for-service rate
18 structure.

19 So -- but what I would say is that we
20 have been in regular contact and consulted on
21 a very regular basis with affected
22 stakeholders in all of this. I hear you
23 about that task force, and in fact maybe we
24 can go back and look into that and see what

1 we can do. But I definitely feel like we
2 have been engaged with the affected parties,
3 and understanding that it's created
4 challenges, no question about it.

5 ASSEMBLYMAN WALTER: Well, I mean if
6 there's an existing advisory board that's
7 there that was promised in the budget
8 language, it would make sense, then, that you
9 would follow through through that process.

10 MEDICAID DIR. HELGERSON: Right. I
11 mean, the challenge here is that Kerry
12 Delaney has an advisory group, we have had an
13 advisory group, so there's multiple groups
14 here. But I agree with you, we can look at
15 that language again and see the extent to
16 which maybe we can consolidate some of those
17 efforts under that one group.

18 ASSEMBLYMAN WALTER: Thank you.

19 CHAIRMAN FARRELL: Thank you very
20 much.

21 Senator?

22 CHAIRWOMAN YOUNG: Thank you. I want
23 to thank Commissioner Zucker and Director
24 Helgerson. It's been four hours and 12

1 minutes of testimony, and I think what that
2 means is that you are among the most popular,
3 sought after individuals in New York State
4 government.

5 (Laughter.)

6 CHAIRWOMAN YOUNG: So congratulations
7 on that, and look forward to continuing to
8 work with both of you.

9 COMMISSIONER ZUCKER: Thank you very
10 much.

11 CHAIRMAN FARRELL: Thank you very
12 much.

13 CHAIRWOMAN YOUNG: Thank you.

14 CHAIRMAN FARRELL: (Inaudible.)

15 (Laughter.)

16 (Pause.)

17 CHAIRMAN FARRELL: New York State
18 Office of the Medicaid Inspector General,
19 Dennis Rosen, inspector general.

20 MEDICAID IG ROSEN: Good afternoon,
21 Chairman Farrell, Chairwoman Young, and
22 Senator Hannon is probably here somewhere. I
23 appreciate the opportunity to discuss the
24 activities and initiatives of the Office of

1 the Medicaid Inspector General as they relate
2 to the 2016-2017 Executive Budget.

3 OMIG is nationally recognized for its
4 commitment to protecting the integrity of
5 New York State's Medicaid program. It has
6 done so through its investigative work and
7 partnerships with other law enforcement
8 agencies, innovative auditing techniques, and
9 proactive outreach and compliance
10 initiatives, all of which have resulted in
11 billions of dollars in cash recoveries and
12 cost savings. As such, OMIG plays a vital
13 role in ensuring that Medicaid recipients
14 throughout the state have access to
15 New York's high-quality, cost-effective
16 healthcare delivery system.

17 OMIG pursues recoveries where
18 overpayments have been made. Even more
19 important, in my view, are OMIG's efforts to
20 prevent, up front, improper costs and
21 billings to the Medicaid program. As we all
22 know, it is far more cost-effective to
23 prevent improper payments in the first place,
24 as opposed to chasing dollars after they have

1 been paid.

2 OMIG's cost-avoidance initiatives for
3 2015 delivered savings of more than
4 \$1.1 billion through September. These
5 results are on track to exceed 2014's
6 cost-avoidance results of \$1.8 billion. Each
7 of OMIG's cost-avoidance initiatives has its
8 own comprehensive methodology for accurately
9 calculating Medicaid program dollars that are
10 saved.

11 For example, OMIG uses pre-payment
12 program edits that we build into the Medicaid
13 billing system that deny improper provider
14 claims. Another area of cost savings is
15 where OMIG has had an intervention with a
16 provider, we will subsequently compare
17 billing patterns prior to the intervention
18 with those after, to determine the cost
19 savings attributable to the modifications in
20 the provider's operations that were a result
21 of our involvement.

22 In addition to cost avoidance,
23 identifying and recovering dollars that have
24 actually been paid because of fraud, waste or

1 abuse in the Medicaid program is a core OMIG
2 function. OMIG's 2015 preliminary audit
3 results through September show more than
4 1,700 audits initiated and over 725 audits
5 finalized. Cash recoveries for this
6 nine-month period, including audits,
7 third-party liability, and investigations,
8 total approximately \$250 million. That's
9 cash for the state. That's the state's
10 share.

11 Moreover, holding accountable those
12 who intentionally defraud the system is
13 priority number one. To this end, OMIG works
14 independently and in collaboration with
15 partners at all levels, including local,
16 state and federal law enforcement, provider
17 organizations, and health plan special
18 investigation units, SIUs. These
19 collaborative efforts have become more
20 effective as the healthcare delivery system
21 continues its shift from a predominantly
22 fee-for-service model to a managed-care
23 approach.

24 One example of this is OMIG's Managed

1 Care Investigation Unit. The unit
2 investigates complaints received from managed
3 care organizations, MCOs, relating to network
4 provider fraud, and works with their SIUs to
5 develop comprehensive investigative plans.
6 OMIG conducts quarterly statewide meetings
7 with all of the SIUs at which it shares
8 recent case referrals from SIUs to identify
9 suspicious trends across plans, coordinate
10 next steps, and provide additional
11 information to enhance program integrity and
12 drive results. OMIG has created a database
13 that is accessible to OMIG investigators,
14 consisting of contact information for SIU
15 staff in all managed-care plans. Preliminary
16 data for 2015 show that as a result of OMIG's
17 work with the SIUs, referrals from MCOs to
18 OMIG totaled 344, up from 273 referrals in
19 2014.

20 Also as part of its managed care
21 focus, OMIG continues to generate results
22 through its reviews of managed long-term care
23 plans, the MLTCs. These MLTC audits focus on
24 enrollee eligibility for long-term care, and

1 whether the plans are meeting the service
2 needs of enrollees based on their plans of
3 care. OMIG has engaged 26 MLTC plans for
4 audit, and has reviewed enrollment
5 eligibility criteria and related care plans
6 for more than 4,900 enrollees.

7 In addition, OMIG, in concert with the
8 Department of Health and the Office for the
9 Aging, developed and implemented last year
10 New York's first-ever certification process
11 for social adult day care providers, SADCs.
12 This will play an important role in the
13 state's oversight of managed long-term care
14 organizations and their relationships with
15 the SADCs.

16 Additionally, OMIG has played a
17 critical role in many collaborative law
18 enforcement actions that have resulted in the
19 prosecution of major fraud schemes,
20 enrollment fraud arrests, and drug diversion
21 cases.

22 One example of this resulted in the
23 indictment of 23 defendants who were involved
24 in a \$7 million Medicaid fraud scheme in

1 Brooklyn. Last March, OMIG, along with the
2 Brooklyn district attorney, the United States
3 Health and Human Services Office of the
4 Inspector General, and the New York City
5 Human Resources Administration, announced
6 charges against nine physicians and 14 other
7 individuals pursuant to a 199-count
8 indictment. The defendants lured homeless
9 people and individuals from low-income areas
10 to medical clinics, where they received
11 unnecessary tests in exchange for free shoes.
12 OMIG provided Russian-speaking staff, data
13 collection and analysis, and intelligence
14 gathering in the course of the investigation.

15 We have also been very involved in
16 drug diversion cases. For example, we
17 assisted the Suffolk County DA's office
18 investigation of Ingrid Gordon-Patterson, a
19 nurse practitioner based in Suffolk County.
20 In a one-year period, she wrote more than
21 1,200 prescriptions of Oxycodone for patients
22 who had no medical need for this highly
23 addictive drug. OMIG's assistance included
24 surveillance, data-mining services, and

1 reviewing documentation from MCOs. On
2 June 29th, Gordon-Patterson was convicted on
3 five counts, which included criminal sale of
4 a controlled substance, and on August 25th
5 she was sentenced to nine to 19 years in
6 prison.

7 Thus far our 2015 statistics regarding
8 enforcement activity are robust. Preliminary
9 numbers through September indicate that OMIG
10 opened more than 2,700 investigations,
11 completed more than 2,900, and referred 926
12 cases to law enforcement and other agencies.
13 In addition, during the same nine-month
14 period OMIG excluded 844 providers from the
15 Medicaid program. This exceeds the 822
16 provider exclusions for all of 2014.

17 OMIG also places great emphasis on
18 provider outreach and education, particularly
19 focusing on providers having proactive
20 compliance programs that will prevent or,
21 when necessary, detect and address abusive
22 practices. We offer compliance webinars,
23 guidance materials, self-assessment tools,
24 presentations, and a dedicated compliance

1 email address and phone number. OMIG's
2 oversight activities and educational efforts
3 increase provider accountability and
4 contribute to improved quality of care.

5 In 2015, OMIG issued more than
6 30 compliance-related guidance materials and
7 conducted over 20 educational presentations
8 and webinars. The compliance section of the
9 OMIG website had 36,000 visits to compliance
10 webinars, 25,000 visits to compliance
11 publications, and 40,000 visits to compliance
12 resources and FAQs. Many of our webinars are
13 accredited for legal, accounting or
14 compliance continuing-education credits. In
15 2016, 206 participants have already received
16 credits, largely because last November OMIG
17 created and posted on its website a nine-part
18 series on New York's mandatory compliance
19 program obligation for providers, as well as
20 a webinar detailing the 2015 compliance
21 program certification process.

22 We at OMIG appreciate this opportunity
23 to speak with you about our Medicaid program
24 integrity activities, and we believe that our

1 provider education and outreach programs, our
2 investigative efforts, and our success in
3 identifying cost savings and recovering
4 inappropriate Medicaid payments play a vital
5 role in preventing and detecting Medicaid
6 fraud and abuse while promoting the delivery
7 of high-quality care to millions of
8 New Yorkers.

9 Thank you. I am happy to address any
10 questions you may have -- although I did tell
11 my wife I'd try to be home for dinner.

12 (Laughter.)

13 CHAIRMAN FARRELL: Thank you very
14 much.

15 Assemblyman Garbarino.

16 ASSEMBLYMAN GARBARINO: Thank you very
17 much, Chairman.

18 A quick question. You said over the
19 nine-month period in 2015 --

20 MEDICAID IG ROSEN: Sorry, I'm getting
21 an echo and it's -- my old ears are having
22 trouble.

23 ASSEMBLYMAN GARBARINO: Sorry.

24 Through investigations in 2015, just that

1 first nine-month period, your department
2 found \$250 million in Medicaid fraud; is that
3 correct?

4 MEDICAID IG ROSEN: I'm -- I'm having
5 trouble hearing you, I'm sorry. Could you
6 switch to another microphone?

7 ASSEMBLYMAN GARBARINO: Better?

8 MEDICAID IG ROSEN: Yeah.

9 ASSEMBLYMAN GARBARINO: In your
10 testimony you said that there was
11 \$250 million in Medicaid fraud that your
12 department found in 2015.

13 MEDICAID IG ROSEN: Yeah, for the
14 first nine months we recovered \$250 million
15 in cash recoveries. That's state share. The
16 total recoveries would be about twice that.

17 ASSEMBLYMAN GARBARINO: Does your
18 office have any estimate about how much
19 additional fraud there is out there, how much
20 we haven't gotten yet?

21 MEDICAID IG ROSEN: Again, because
22 it's hard for me to hear, you want me to
23 estimate how much money was stolen that we
24 didn't get?

1 ASSEMBLYMAN GARBARINO: Yes. Do you
2 have an idea?

3 MEDICAID IG ROSEN: I think that's
4 impossible to do. There are different
5 estimates. Some people say there's
6 10 percent fraud in the system, some people
7 say 30 percent. But I don't think there's
8 any legitimate way to guess how much money is
9 being stolen.

10 That's one reason why -- you would
11 have seen it emphasized -- in addition to
12 obviously going full steam and trying to get
13 cash recoveries and doing investigations
14 relating to things like drug diversion, one
15 of the things we've been emphasizing more so
16 is cost avoidance, where I gave you some
17 examples.

18 Another example would be before a bill
19 is paid, we'll find a third-party insurer,
20 through our data mining, who should be
21 responsible for that bill and not the state
22 or Medicaid.

23 But I cannot give you with any
24 credibility an accurate guess as to how much

1 money is out there in addition to the money
2 we bring in.

3 If your question is are we bringing in
4 everything that's being stolen, the answer is
5 no.

6 ASSEMBLYMAN GARBARINO: Is there a
7 way -- I mean, there's a lot in this budget,
8 there's some cuts to some programs that the
9 state pays for under Medicaid. I'm just
10 wondering if instead of cutting programs that
11 help people, if we gave your office
12 additional funds -- I believe your current
13 budget is around 43, 44 million; is that
14 correct?

15 MEDICAID IG ROSEN: I'm still having
16 trouble hearing you. I'm going to come up
17 there and listen to you.

18 (Laughter; cross-talk.)

19 (Medicaid IG Rosen ascends the dais
20 and sits next to Assemblyman Garbarino.)

21 ASSEMBLYMAN GARBARINO: Well, the
22 question is instead of cutting certain
23 programs under the budget that are being
24 proposed, would it be better to increase the

1 funding to your office to help with
2 inspectors? Currently I believe you have a
3 \$44 million budget?

4 MEDICAID IG ROSEN: No, we're at
5 about -- am I on? Yes. For '15-'16 we're at
6 about 55 or just below 55. In the proposed
7 budget, we'd be cut about \$2 million, it
8 would be about a 4.2 cut to, as I recall, I
9 think it's 52.7 million. More than half of
10 that money is federal share. It's about a
11 \$21 million state share in the proposed
12 budget.

13 ASSEMBLYMAN GARBARINO: Okay. Will
14 those losses in this year's budget affect
15 recovery?

16 MEDICAID IG ROSEN: I can't say that
17 it necessarily will, because there's a few
18 directions that we've been going in. One is
19 a better use of technology.

20 One of the things that really
21 impressed me when I came to the agency in
22 late March of last year was the technology
23 that has been put in place in the last couple
24 of years and the technology that I think

1 we're going to be bringing on board in the
2 next year or two. The kind of data mining
3 that the agency can do is really fantastic
4 now. And it's more a question of how current
5 can we get in terms of the technology out
6 there rather than how many people necessarily
7 are sitting at desks at the agency.

8 Also there's a real tropism toward
9 being more efficient in how we conduct our
10 business. You know, the administration has
11 placed a great emphasis on something you've
12 probably heard about, the Lean Program, where
13 agencies now are emulating what private
14 industry does, which is you have what are
15 called Kaizens, you get your folks together
16 for two or three days, you break down a
17 particular process.

18 Like, let's say, doing audits, we want
19 to make audits more efficient. We've had --
20 for one or two different kinds of audits
21 we've had Lean events where people will spend
22 maybe a couple of days in a room putting up
23 on the walls all the aspects of the audit and
24 looking for the bottlenecks, why does it take

1 longer to get this out.

2 And some of those kinds of initiatives
3 have had really, really real-world effective
4 results that have increased our efficiency.
5 So I think in the past, you know, when money
6 was less scarce, there was less incentive for
7 agencies to do that. That has been a real
8 push in this administration: Be more
9 efficient, run your operation like a
10 business, and go towards the best technology
11 you can go to and have people learn how to
12 use it.

13 For example, we've got a wonderful bit
14 of technology called the Provider Audit
15 Documentation System. One of the things I
16 had to learn was about 300 acronyms when I
17 took this job nine months ago. And it's a
18 wonderful piece of software. And when we
19 work with counties now when they're doing
20 their own investigations, one of the things
21 we do is teach them how to use it. And we
22 work with them. And it's been a wonderful
23 improvement for the counties and a great help
24 to our relationship.

1 So that's where the challenge is, I
2 think, and not so much whether I've got a few
3 more or a few less people.

4 ASSEMBLYMAN GARBARINO: So the
5 counties are still active, even though their
6 contribution is capped? Are they still an
7 active partner in fighting fraud?

8 MEDICAID IG ROSEN: Yes. We have some
9 counties that do a terrific job. And in
10 fact, Onondaga County's been so great that
11 we've been meeting with them to talk to them
12 about some of what they've been doing because
13 we're interested in some of their techniques.

14 There's more to be done with the
15 county demo projects and other kinds of
16 collaboration. But for example, the counties
17 used to just be able to do transportation,
18 DME, durable medical equipment, and pharmacy,
19 and we've trained them now -- and it's quite
20 an effort on the agency part to do that
21 statewide, but we've trained them now where
22 they can also look and audit assisted-living
23 plans and also long-term healthcare.

24 So those efforts I think are very good

1 in terms of the results that we get from that
2 collaboration. And our partnership with the
3 counties has been very rewarding. At least
4 one of the things I'm most proud of with the
5 agency is we've worked very well with the
6 counties on issues like drug diversion. I
7 mentioned the Suffolk County case just as an
8 example. There have been lots of others.

9 And also what we've been doing, and
10 again sometimes in some collaboration with
11 the counties, we'll go into pharmacies and
12 we'll look at their inventories and we'll
13 match that against their -- the company
14 that's -- the company records of the
15 wholesaler who's selling them. And we want
16 to see if it matches up.

17 For example, we caught one pharmacist
18 who was buying drugs from people just so he
19 could sell them -- almost like some guy in
20 the street, except this was a pharmacy. But
21 they would buy them cheaply, you know, some
22 of the more dangerous drugs, people who had
23 prescriptions, they would come to him, and he
24 was known as somebody who will buy pills from

1 you and then resell them.

2 And again, that partnership with the
3 counties has been very, very helpful in that
4 respect.

5 ASSEMBLYMAN GARBARINO: I have one
6 final question. I commend your work with the
7 counties. I'm from Suffolk County, so I've
8 seen what you've done.

9 My concern is, though, about the cuts
10 that are in Medicaid now, which you don't
11 have anything to do with. But do you think
12 if your office received more funding we could
13 get more back in fraud? I'd rather go after
14 the people doing Medicaid fraud than cutting
15 -- you know, getting rid of spousal refusal
16 or getting rid of, you know, anything -- the
17 pharmacy or capping prices that go to
18 pharmacies.

19 MEDICAID IG ROSEN: I think there's
20 nothing wrong with having more resources,
21 obviously. Obviously. But I think the
22 challenge for state government -- and I went
23 through this when I came to Albany six years
24 ago, to the State Liquor Authority, where I

1 really saw it there -- the challenge with
2 state government is to use what you've got
3 effectively before you go around asking for
4 more.

5 And that's what we're in the process
6 of doing. And I think people at the agency
7 are starting to step up and give it their
8 best shot in that way. And then let's see
9 where that takes us, and you and I could have
10 this conversation perhaps a year from now and
11 we'll see where we are.

12 ASSEMBLYMAN GARBARINO: That's good.
13 Thank you very much.

14 CHAIRWOMAN YOUNG: Thank you.

15 MEDICAID IG ROSEN: I'm going to go
16 back. I think it was just the mic, but -- if
17 not, I'll be visiting here again.

18 (Laughter; Medicaid IG Rosen returned
19 to the speaker's table.)

20 CHAIRWOMAN YOUNG: He may be back.

21 Well, first of all I'd like to welcome
22 Inspector General Rosen. And I apologize if
23 there are technical difficulties; we'll look
24 into addressing those.

1 I have to say I'd also like to welcome
2 you as an honorary member of the State
3 Legislature. I think this is a first in
4 New York State history, but I think it shows
5 a lot about you as a take-charge kind of
6 person, and that's what we need in the Office
7 of Medicaid Inspector General. So thank you
8 for that.

9 I also want to thank you for your
10 testimony, because it did contain details and
11 statistics, which we always appreciate
12 because that cuts down on some of the
13 questioning that we have to do.

14 I may have one or two questions in a
15 moment, but at this time I'd like to turn it
16 over to Senator Hannon.

17 SENATOR HANNON: Yes, thanks,
18 Mr. Medicaid Inspector General. Not like
19 "Commissioner" or anything like that.

20 You raise the question of what you had
21 done in Suffolk on the surveillance and
22 convicted somebody on five counts who wrote
23 more -- in a one-year period, you say she
24 wrote more than 1200 prescriptions.

1 MEDICAID IG ROSEN: I'm still having a
2 little bit of trouble, so if you don't mind,
3 I'm going to --

4 (Laughter; cross-talk.)

5 CHAIRWOMAN YOUNG: Come on back.

6 SENATOR HANNON: Sit next to the guy
7 with the scarf.

8 (Laughter.)

9 SENATOR HANNON: Here, right here.

10 MEDICAID IG ROSEN: Thank you. Sorry
11 about this.

12 SENATOR KRUEGER: That's okay.

13 MEDICAID IG ROSEN: When the other
14 folks were sitting there, I could hear you
15 perfectly.

16 SENATOR HANNON: The question is this
17 lady was caught writing more than 1200
18 prescriptions of Oxycontin in a one-year
19 period. Was this before or after I-STOP?
20 Because we now have I-STOP, where everybody's
21 controlled substances have to be recorded.

22 MEDICAID IG ROSEN: This went back to
23 '13-'14, if I recall correctly.

24 But I can tell you we're taking a real

1 close look. And I-STOP I'm not sure is
2 always working in other situations. And
3 we're really looking at that.

4 SENATOR HANNON: Because that's
5 exactly what we'd want to do. There's been
6 people suggesting we take a better look at
7 I-STOP. There's the other balance in regard
8 to you get it too much of a prosecutorial
9 tool, that physicians will try to avoid using
10 it entirely.

11 But the point is it's a rich database
12 that's been reported that it has caught many
13 people doctor-shopping and it has curtailed
14 some prescriptions. So I ask to be kept
15 abreast of your look-see into that whole
16 situation.

17 MEDICAID IG ROSEN: We'll do that.
18 It's a terrific tool, and we use it very,
19 very much.

20 But for example, I know we're looking
21 at a situation right now where it looks like
22 somebody got a ton of prescriptions from
23 different pharmacists within one plan, and
24 we're looking at whether or not I-STOP should

1 have prevented that.

2 So that, yeah, we will keep you
3 apprised of our progress.

4 We also do a lot of in terms of the --
5 just to go off on a little bit of a tangent,
6 but I think it's something, based on all your
7 comments, that you folks are interested in.
8 We also have a restricted recipient program
9 where if somebody does have a history, for
10 the state's protection, for their own
11 protection, they've got to go to one provider
12 for whatever -- one pharmacy, for example,
13 one primary care, so you don't get somebody
14 basically taking the one prescription and
15 going to 15 pharmacies.

16 So that's been very effective too.
17 And we've beefed that up I'd say in the last
18 year or two.

19 SENATOR HANNON: It's good to put that
20 on the record. Thank you.

21 MEDICAID IG ROSEN: You're welcome.

22 I think I may just stay here, if
23 that's all right.

24 (Laughter.)

1 CHAIRWOMAN YOUNG: Sure, stay.

2 Any more Assembly?

3 Okay. Senator Krueger.

4 SENATOR KRUEGER: Thank you.

5 It's a follow-up question, I think, to
6 Senator Hannon's. So the state has not yet
7 set up the prescriber's electronic mandate
8 requirement for all prescriptions, but it's
9 scheduled to go in I think in March of 2016,
10 so that all prescribing will have to go
11 through an electronic system.

12 SENATOR HANNON: Unless there's a
13 waiver.

14 SENATOR KRUEGER: Unless there's a
15 waiver, thank you.

16 So I guess it's a twofold question.
17 On the one hand I hear from mostly doctors in
18 individual practice that they're not really
19 going to be set up to be able to use this
20 system. Perhaps institutional doctors --
21 hospital-based, clinic-based -- will, but
22 they're concerned they won't be. So I have a
23 concern whether the state is rushing forward.

24 On the other hand, I want to hear your

1 perspective on is this going to be another
2 tool that helps you make sure that
3 prescriptions are being written appropriately
4 through the Medicaid system.

5 MEDICAID IG ROSEN: Yeah, I think this
6 is a very, very important tool.

7 And people have certainly had enough
8 notice that it's coming so that I don't
9 know -- I won't say now what our attitude
10 will be when people make a case for special
11 circumstances and ask for some sort of break.
12 But I know this is very, very important to
13 us. And I think the industry is at a point
14 where I don't think it's an overbearing,
15 overly burdensome challenge -- again, given
16 the notice that's been out for them to meet
17 this requirement by March.

18 But this will be a very powerful tool.
19 And this will deal with some of those drug
20 diversion issues and some of these opioid
21 issues, it really will. So I think it's very
22 important.

23 SENATOR KRUEGER: Thank you.

24 And in your testimony you talk about

1 the enormous amount of money that's saved by
2 actually preventing it from ever going out
3 the wrong door in the first place. I just
4 want to reemphasize that kind of story
5 doesn't always sort of get told, but that's
6 the critical story, that what you are doing
7 is preventing us from seeing the kind of
8 Medicaid fraud we would otherwise have.

9 Just as a follow-up, so I don't take a
10 third question, is it your experience, now
11 that you've moved to OMIG from SLA, that the
12 majority of that fraud that you are stopping
13 from ever happening, or catching, is really
14 on the provider end or the participant end?

15 MEDICAID IG ROSEN: Oh, I think the
16 bigger dollars are on the provider end.
17 We've had -- I mean, we go after recipient
18 cases. And again, for example, we worked
19 last year with law enforcement and we found a
20 couple in Roslyn Heights who were on Medicaid
21 who lived in a house that was worth about a
22 million and a half dollars and were living a
23 very nice lifestyle.

24 So that we do do those cases, and we

1 do make recoveries where we can. But the big
2 dollars are at the provider end.

3 SENATOR KRUEGER: Thank you. Thank
4 you for your work.

5 MEDICAID IG ROSEN: Thank you.

6 CHAIRMAN FARRELL: Thank you.

7 CHAIRWOMAN YOUNG: Thank you. I did
8 have one question.

9 So, Inspector General, can you update
10 us on the DSRIP and value-based payment
11 compliance initiatives, and how are things
12 going on working with the Department of
13 Health?

14 MEDICAID IG ROSEN: Again, I was
15 having trouble on the microphone.

16 But you basically want to know how we
17 see our role?

18 CHAIRWOMAN YOUNG: Mm-hmm.

19 MEDICAID IG ROSEN: The comment that I
20 enjoyed the most today, as I sat there and my
21 sciatica was acting up in my left leg -- but
22 the thing that totally took my mind off of
23 that was Senator Hannon's comment. And
24 here's a guy who, you know, I know from my

1 10 months now at the agency, and I've done a
2 ton of reading, I've talked to tons of
3 people, people in the industry. Here's a
4 guy, nobody is more respected for his
5 knowledge and his understanding of the
6 industry, and he sat here about -- was it a
7 couple of days ago or three or four hours
8 ago? It seems -- I've lost track.

9 But he sat here and said he's still
10 trying to get his arms around value-based
11 payments. And I am too, and I think we all
12 are. And I've been to meetings with the
13 federal authorities, like CMS and HHS, and
14 they're still wrestling with it.

15 And one of the challenges that I have
16 to face, as the guy who's leading OMIG now,
17 is figure out exactly, you know, what the
18 metrics are and how you enforce the metrics.
19 And that's a real challenge, but obviously
20 it's very, very worthwhile. In the end, the
21 goal is fantastic. But right now it's the
22 Holy Grail, it's almost mythical.

23 And I watched your hearings; months
24 ago you were talking about value-based

1 payments. And in terms of trying to get
2 my -- as the new guy, trying to get my arms
3 around something concrete, it was very, very
4 difficult for me to walk away with concrete
5 take-aways.

6 With respect to DSRIP, what we've done
7 is -- how do you like looking at my back?

8 SENATOR RIVERA: It's cool.

9 MEDICAID IG ROSEN: It's all right?

10 With respect to DSRIP, our role will
11 change as it unfolds more. But initially
12 what we did was -- and again, this was
13 something the agency ramped up to before I
14 came, so it's not that I would take credit
15 for it. But the agency did a really good job
16 about getting out there and explaining to the
17 leads of these networks -- you know, you've
18 got these performing provider systems, and
19 then there's a performing provider system
20 lead. And that's usually a big hospital,
21 though there are new co's that I'm not quite
22 sure what they are. But usually it's a big
23 hospital system, for example.

24 And our folks were very good at

1 getting out and explaining to them that they
2 need to have a good compliance program, good
3 internal controls, good checks and balances
4 for that \$7.4 billion that's going to be
5 coming through -- not just in their own
6 house, because a lot of them do that already,
7 as large providers, but also throughout their
8 PPS network, which could have hundreds of
9 providers. And I think the agency did a
10 really good job of that.

11 It also did a lot to check out and
12 verify the attestations that these PPS leads
13 were submitting as to who's in and who's out
14 of their system. So we did a pretty good job
15 on that.

16 And a lot of those hits that I talk
17 about -- and one of the things I'm proudest
18 about are those hits on the website, on the
19 compliance and education materials. And one
20 of the biggest areas has been the
21 DSRIP-related stuff. We've got a document we
22 put up in tandem with DOH, we've got FAQs on
23 the website.

24 You know, when I was at the SLA, I did

1 record enforcement. We had the highest
2 recoveries ever. A wholesaler, in 80 years,
3 had never had their license suspended in
4 New York State. There were suspensions.

5 But before I did any of that, I spent
6 at least the first year really making sure I
7 went all over the place telling people these
8 are what the rules are, this is where we are
9 now, this is where we're going to be going
10 forward. And everybody had a chance to clean
11 things up if they wanted to, and then we came
12 along with the tough enforcement. And I
13 think there's a real obligation to do that on
14 a regulating agency before you -- you know,
15 before you break the door down and come
16 barging in.

17 And that's what we've done with DSRIP.
18 So we've tried to really help people
19 proactively set themselves up so that the
20 money won't be misspent and everybody
21 embarrassed. Because the concept is
22 fantastic. And if it works, it's going to be
23 wonderful.

24 CHAIRWOMAN YOUNG: Thank you for that

1 frank answer. And I do want to say I hope
2 your sciatica feels better soon, and
3 hopefully your testimony before us was less
4 painful.

5 (Laughter.)

6 CHAIRWOMAN YOUNG: So get better, and
7 thank you for joining us.

8 MEDICAID IG ROSEN: Thank you very
9 much.

10 CHAIRMAN FARRELL: Thank you very
11 much.

12 We may have started a new pattern
13 here. We'll give you an option, on the bench
14 or on the table.

15 (Laughter.)

16 CHAIRMAN FARRELL: Health Care
17 Association of New York State, HANYS, Dennis
18 Whalen, president.

19 MR. WHALEN: Good afternoon, Chairman
20 Young, Chairman Farrell, Health Committee
21 Chairman Hannon, and committee members.

22 Our comprehensive written testimony
23 has been filed, so I am simply going to
24 summarize our key points and talk to you for

1 a few minutes about the larger dynamics
2 underway in healthcare and why they are
3 important as you consider what should be done
4 in the final budget.

5 The hospitals and health systems
6 across New York State have fully embraced the
7 work of transformation. They're investing in
8 growing the abilities of their clinical
9 staff, their healthcare workers, and bringing
10 advanced technologies to patient care,
11 restructuring their services, that expands
12 both their ability to provide more complex
13 care as well as to increase their capacity to
14 provide primary care and wellness services.

15 In a typical year, 8.5 million
16 patients are treated in our hospital and
17 health system emergency rooms, 2.2 million
18 patients are admitted to the hospitals, and
19 more than 53 million outpatient visits take
20 place in their clinics and offices.

21 They remain the 24/7, 365 ever-ready
22 point of response for medical and other
23 emergencies, from outbreaks of a new disease,
24 to the heart attack or car accident, to the

1 organ transplant or the mass disaster.

2 Our hospitals and health systems are
3 also among the largest employers in every
4 region of this state, providing a total of
5 more than 770,000 jobs. They generate
6 \$138 billion a year in economic activity,
7 which accounts for more than 10 percent of
8 the state's entire gross domestic product.
9 And they provide billions of dollars of free
10 and subsidized care each year.

11 The decisions you will make as you
12 negotiate and craft this budget will impact
13 the ability of every hospital and health
14 system to continue their important work, and
15 it will determine how quickly and how
16 effectively healthcare transforms in New York
17 and whether our system remains stable and
18 durable as these changes take place.

19 I've described the Governor's proposed
20 budget as a work in progress. While it
21 contains positive recommendations, it fails
22 to address significant fiscal issues that
23 already exist or which may occur in the
24 upcoming fiscal year. Importantly -- and

1 this is a point that many of you have talked
2 about this morning -- and to emphasize this
3 as a context, health providers in this state
4 are awaiting more than \$3 billion that has
5 been previously proposed, negotiated,
6 appropriated, yet is still not out the door.
7 Nearly half of that, \$1.2 billion, is from
8 the 2014-2015 final budget.

9 In his Executive Budget the Governor
10 proposes ambitious, multiyear, visionary
11 agendas and plans for key areas of policy and
12 infrastructure, but healthcare is not among
13 them. We recognize that multiyear reform is
14 taking place for Medicaid via the federal
15 waiver, but the overall task is much broader
16 and diverse. And when undertaking complex
17 and challenging change over a several-year
18 period, there is great value in
19 predictability of investment, just as there
20 is in a common understanding of the roadmap
21 of where we are going and how to get there.

22 In regard to specific recommendations
23 in the Executive Budget, the Governor's
24 budget proposes \$195 million in capital

1 dollars, but in doing so reduces healthcare
2 capital \$100 million on a year-to-year basis
3 and eliminates \$300 million in funding that
4 was promised last year for healthcare upstate
5 in Oneida County.

6 Importantly, over the last week, we
7 understand that meetings with the elected
8 representatives in Oneida County, the
9 Governor's office, and the Department of
10 Health have been productive, and that a
11 commitment has been to provide funding to
12 Oneida County. We support the restoration of
13 the previously promised capital funding for
14 healthcare upstate, as well as the critically
15 needed new \$195 million.

16 While some have characterized the need
17 for capital only as a means of fueling and
18 permitting partnerships where large systems
19 consolidate with smaller institutions, the
20 need is more complex than that. Capital
21 dollars are needed to allow those
22 institutions who face special challenges,
23 such as being in a rural area or serving as a
24 critical-access hospital, to transform their

1 operations. It enables hospitals that are
2 seeking a partner to stabilize their balance
3 sheets, to go into that partnership on an
4 equal footing. It does enable stronger
5 hospitals and health systems to enter into
6 partnerships without weakening their own
7 balance sheets. And it will enable hospitals
8 that remain independent to do so, including
9 as they transform themselves using new models
10 of care.

11 We are concerned about a number of
12 issues that are not addressed in the
13 Executive Budget. Healthcare providers are
14 awaiting more than \$3 billion in outstanding
15 state commitments, as I mentioned. No
16 provision is included in this budget that
17 would increase the timeliness with which
18 dollars get out the door and critically
19 needed funds are distributed.

20 Hospitals and health systems across
21 the state will face a \$570 million impact at
22 the point of full implementation of a minimum
23 wage increase that's proposed in the
24 Executive Budget. There's no perspective

1 included in the budget to mitigate the impact
2 of this increased minimum wage, and it's
3 important to note that the necessary actions
4 to do so should be implemented in a manner
5 that holds harmless the Medicaid global cap.

6 The amount due to hospitals throughout
7 the state as the result of nonpayment for
8 services resulting from the collapse of
9 Health Republic is approximately
10 \$200 million. Similarly, there's no
11 provision in the budget to pay those
12 providers for the care that they have
13 provided to their patients.

14 And separately we note that in recent
15 past sessions, discussions have occurred
16 regarding potential legislation that would
17 have enormous financial impact on hospitals
18 and health systems, including imbalanced
19 medical malpractice proposals and mandatory
20 nurse staffing ratios.

21 As you review the Executive Budget and
22 develop your own one-house budgets, I ask
23 that you consider both the current state of
24 healthcare and the best pathway to achieve

1 the goals to which we all aspire. It's
2 important, I think, to understand our
3 starting point, and I just want to offer a
4 few facts about the current state of
5 healthcare in New York.

6 Our hospitals and health systems are
7 fragile. Hospitals in New York State have
8 the second-worst operating margins in the
9 United States, and they are far below the
10 national average. Nearly three-quarters of
11 the hospitals are in fair or poor financial
12 condition -- as you've heard this morning,
13 28 hospitals are receiving special funding to
14 ensure that they can continue to stay open --
15 and many are rushing to meet that eligibility
16 criteria.

17 Our healthcare infrastructure in
18 New York is the sixth oldest in the nation.
19 And it's important to remember that over the
20 next 10 years, \$27 billion in federal cuts
21 will be undertaken in New York, further
22 destabilizing our institutions.

23 Therefore, the challenge is how to
24 reconcile the current state with our goals so

1 that we can chart the right path forward. We
2 look forward to working with you over the
3 next nine weeks to craft a budget that will
4 enable our hospitals and health systems to
5 continue their transformation in a way that
6 protects access to care and offers a degree
7 of stability in the midst of intense change.

8 Thank you, and I'd be happy to answer
9 any of your questions.

10 CHAIRMAN FARRELL: Thank you.

11 Questions?

12 CHAIRWOMAN YOUNG: Thank you,
13 President.

14 So Senator Gustavo Rivera has a
15 question first. Or more, maybe.

16 SENATOR RIVERA: Thank you,
17 Chairwoman.

18 And just -- to Dennis, thank you. And
19 you know if you have some issues down there,
20 you can always cop a squat over here. You're
21 good. We saved it for you.

22 I have a couple of questions
23 regarding -- I just went through your -- by
24 the way, I also thank you for just giving us

1 the highlights and letting us ask questions.
2 That's always most efficient.

3 Particularly I'm concerned about how
4 you folks view the increase, the \$15 minimum
5 wage increase. And obviously that's
6 something many of us, as I said earlier, have
7 been fighting for just across all different
8 job classes across the State of New York.
9 You have a sense that it will have a serious
10 impact on your particular industry, so I
11 wanted to ask particularly two questions.

12 First, explain to me, as far as the
13 estimates, you include not only the salary
14 itself, right, which will be done in a
15 phased-in fashion, and we've still got to
16 figure out exactly what that is, as the folks
17 from the Health Department said this morning.
18 But you include not just a salary but also
19 what you call compression, spillover,
20 et cetera. I want you to explain that to me
21 and why you think that it was important to
22 include that in the calculation.

23 MR. WHALEN: Sure. I should say that
24 we've done this estimate in cooperation with

1 the nursing home associations and the home
2 care associations. And the total impact for
3 that group of the full rollout of minimum
4 wage is \$2.9 billion at full implementation.

5 SENATOR RIVERA: Full implementation.
6 So we're talking between 2016 and 2022, I
7 think it is?

8 MR. WHALEN: Right. Right. Yeah,
9 you've got a differential roll-in with
10 New York City and then rest of state.

11 And the estimate has three components.
12 So the first is the direct wage impact of
13 moving individuals who are below \$15 to the
14 \$15 level.

15 And then there's the compression
16 factor. And when you talk to labor experts,
17 that occurs when a lower band of salaried
18 employees moves up and bumps into the next
19 higher band. So those with increased
20 responsibilities above those who you are now
21 increasing to \$15, you'd have to do some
22 commensurate change in their salary level to
23 reflect their level of responsibility.

24 And the third component is what you

1 might call indirect, but it's as your salary
2 changes, so does your employer's obligation
3 for Social Security, workers' comp, and a
4 whole series of other areas where you are
5 contributing on behalf of your employee.

6 And we're happy to share this
7 methodology, and our numbers as well, as to
8 how that impact rolls out differentially on
9 the geography across the set of years.

10 SENATOR RIVERA: I would certainly
11 appreciate it, because I want to --

12 MR. WHALEN: I think Year 1, you know,
13 it's roughly, depending on what you do about
14 compression, it's a \$50 to \$100 million
15 impact on the hospital side.

16 SENATOR RIVERA: And does your
17 estimate -- did it include just Medicaid
18 costs or you included non-Medicaid costs as
19 well?

20 MR. WHALEN: You know, the issue of
21 whether or not Medicaid is used as a tool to
22 somehow compensate or mitigate this cost of
23 wage needs to be approached carefully,
24 because of the difference around the state in

1 the proportion of patients that are Medicaid.

2 So there are some institutions,
3 particularly downstate in urban areas, where
4 there's a very high percentage of patients
5 that are Medicaid, and you can do some
6 adjustment. As you move to areas that have
7 more Medicare, as opposed to Medicaid, you
8 would have to do such an adjustment on the
9 Medicaid side that I think you could possibly
10 run into disallowance problems in Washington
11 because you'd be paying for the same service
12 at a fairly radically different level.

13 SENATOR RIVERA: And lastly, since I
14 asked the folks from the Health Department
15 this morning -- and you obviously have the
16 experts that's crunched all these numbers --
17 have you folks calculated whether there would
18 be some costs that would be offset by workers
19 transitioning from Medicaid eligible to
20 non-Medicaid eligible as their salaries go
21 up?

22 MR. WHALEN: I don't think we have
23 factored that particular item in. But we can
24 certainly look at it.

1 SENATOR RIVERA: Okay. Thank you.

2 CHAIRWOMAN YOUNG: Senator Hannon.

3 SENATOR HANNON: Mr. Whalen, right
4 along the theme that Senator Rivera has
5 raised, if you tried to channel money to
6 healthcare providers by the Medicaid system,
7 you run into the third rail of violating
8 federal rules, because upstate, with far less
9 of Medicaid paying in an institution, you'd
10 have to raise it even more. Contrasted with
11 downstate, you'd raise less, but then you'd
12 have two systems. That's verboten.

13 But if you started to then look at
14 whatever the different formulas that might be
15 available to give money to hospitals, nursing
16 homes, home healthcare -- trend factors,
17 grants, et cetera -- then you probably are
18 starting to run afoul of the global cap that
19 the state has made a mantra not to violate.

20 So I just don't know, is there some
21 other path that we could do this with?

22 MR. WHALEN: Well, that's why we've
23 emphasized the need to do -- whatever is done
24 to address this problem, to be neutral to the

1 Medicaid global cap. Otherwise, you are
2 correct, you would run right into that.

3 So taking a look at the array of
4 things where revenue is even moved outside of
5 hospitals, whether that's various assessments
6 or taxes on gross receipts -- there are lots
7 of things that occur that, if those were
8 changed, could result in a revenue flow to
9 hospitals that might be able to be
10 accomplished without presenting a global cap
11 problem. Or to simply do it as neutral to
12 the global cap even if it involved Medicaid.

13 So you would have to temporarily or
14 for this purpose increase the global cap.

15 SENATOR HANNON: But it would need
16 some type of adjustment to the existing
17 systems.

18 MR. WHALEN: That's right. That's
19 right.

20 SENATOR HANNON: Thank you.

21 CHAIRWOMAN YOUNG: Thank you, Senator
22 Hannon.

23 Senator Savino.

24 SENATOR SAVINO: Thank you, Senator

1 Young.

2 So I'm just going to follow up on the
3 questions that -- you answered some of the
4 questions I had when Senator Rivera posed
5 them to you. So let me make sure I
6 understand this.

7 You're not necessarily opposed to the
8 concept of raising the minimum wage for
9 workers if the state fully funds it.

10 MR. WHALEN: That's correct.

11 SENATOR SAVINO: Okay. And I think
12 what I heard you say was that you would
13 prefer that we fully funded it as opposed to
14 raising the Medicaid cap; is that also
15 correct?

16 MR. WHALEN: No, that if any portion
17 of Medicaid is used to mitigate those costs,
18 it should be done in a way that does not
19 negatively impact the global cap. So we
20 don't want to use up global cap room for this
21 purpose.

22 SENATOR SAVINO: Right. And the
23 figures that you gave us about the full cost,
24 which would not just be the minimum wage

1 workers now, but potential wage
2 compression -- is that fully funded to the
3 \$15 or is that this year's cost? For the
4 first step. Because remember, this is a
5 multiyear implementation.

6 MR. WHALEN: This year's cost --
7 again, depending on what you do with the
8 compression issue -- would be, for hospitals,
9 between 50 million and 100 million.

10 Over the full implementation for
11 hospitals, that cost is 570 million. And if
12 you add in hospitals, nursing homes, and home
13 care agencies, that's \$2.9 billion. But
14 again, that's at full implementation.

15 SENATOR SAVINO: Full implementation.

16 MR. WHALEN: So 15 everywhere in the
17 state.

18 SENATOR SAVINO: Right. And on the
19 compression thing, because I heard that
20 raised at the minimum wage hearing that
21 Senator Martins and I had about a month ago,
22 whenever -- the minimum wage has gone up
23 three times now in the past couple of years.
24 We had three separate increments. Every time

1 the minimum wage goes up, do you also then
2 raise the wages of other workers who are
3 above minimum wage?

4 MR. WHALEN: To the degree that it
5 bumps into that salary band above that and
6 it's required to do so, yes. Because you
7 wouldn't want to have people with disparate
8 responsibilities being paid the same.

9 SENATOR SAVINO: So you have a \$9 an
10 hour minimum wage individual now. And what
11 would the next salary band be that would be
12 affected by it? Because we're talking about
13 potentially a 60 percent pay raise over full
14 implementation at the lower end; correct?

15 MR. WHALEN: Yes.

16 SENATOR SAVINO: So do you have
17 like -- how many workers would be in the next
18 band that would be slightly above it? If you
19 know. If you don't know, that's okay.

20 MR. WHALEN: Yeah, I don't. We've
21 worked with labor experts, and I'm sure they
22 can put something together for you.

23 SENATOR SAVINO: The majority of the
24 employees that are affected by this, aren't

1 they unionized, though?

2 MR. WHALEN: You know, it depends
3 where they are in the state, whether their
4 facilities are unionized or not. Typically
5 these people most affected would be, you
6 know, physical and corrective therapy
7 assistants, medical transcribers, orderlies,
8 housekeeping staff. Folks like that.

9 SENATOR SAVINO: But for those who are
10 covered by a collective bargaining agreement,
11 wouldn't those, you know, wage compression
12 issues be the subject of negotiation with
13 their union?

14 MR. WHALEN: I don't know. I can't
15 answer that question. It's a good question.

16 SENATOR SAVINO: They probably are.

17 MR. WHALEN: But, you know, again I
18 think the argument would simply be that, you
19 know, you have individuals with different
20 levels of responsibility. You know, it's
21 like what happens in the state. Individuals
22 get raised, so you have to have the
23 supervisor, you know, raised a commensurate
24 amount.

1 SENATOR SAVINO: Okay. But most
2 importantly, you're not opposed in concept;
3 it's just how do we pay for it.

4 MR. WHALEN: Correct.

5 SENATOR SAVINO: Thank you.

6 CHAIRWOMAN YOUNG: Thank you, Senator
7 Savino.

8 Senator Krueger.

9 SENATOR KRUEGER: Thank you.

10 So in your testimony you go over how
11 much capital money hospitals are owed and
12 we're behind on. I guess -- I'm sure there's
13 lots and lots of detail somewhere of where
14 we're behind and by how much. But I know,
15 speaking for Manhattan where I represent,
16 everybody keeps changing what they're
17 planning on doing. They are moving to more
18 ambulatory care, they're closing beds.

19 Is it reasonable to say the state
20 ought to reevaluate how it's made its capital
21 commitments in light of what seems to be a
22 very fairly dramatic change in the patterns
23 of in-bed hospitals versus ambulatory care
24 centers?

1 MR. WHALEN: So, Senator Krueger, the
2 first point I'd make is that these dollars on
3 the capital side are not exclusively
4 available to hospitals. They're available
5 to, you know, nursing homes, clinics and
6 other parts of the system.

7 Secondly, the RFAs for these dollars
8 spoke exactly to the point that you're
9 raising, that transformation is needed. In
10 some cases it was asking for how a more
11 sustainable, different way of delivering care
12 would be provided going forward.

13 And, you know, there are -- you know,
14 the biggest chunks of this are the
15 \$1.2 billion that was appropriated in '14-'15
16 to help transform through capital assistance
17 programs. Then there's the \$700 million for
18 Brooklyn. There's the \$300 million for
19 Oneida County. There's a 355, approximately,
20 chunk for what were called the essential
21 providers.

22 So I think it speaks exactly to the
23 kind of issue that you've outlined, which is
24 take where you are now, understand where we

1 need to be, and what do you need assistance
2 with, going forward, to get to the new place.

3 SENATOR KRUEGER: And since you lined
4 out those items -- I know Brooklyn's got its
5 own set of issues still -- are there actually
6 proposals in the pipeline and it's the state
7 agencies that have failed to say, Yes, you've
8 checked all the boxes, here we're going to
9 DASNY to help bond for this?

10 MR. WHALEN: The \$1.2 million --

11 SENATOR KRUEGER: Billion.

12 MR. WHALEN: -- 1.2 billion has been
13 in with applications for quite some time.
14 You know, our understanding is that the
15 Health Department has completed its review of
16 those.

17 For the essential provider RFP,
18 similarly, those have been out, the responses
19 have been filed. We understand that the
20 department is finished or close to being
21 finished with the review of those
22 applications.

23 For Brooklyn and Oneida, no offering
24 has yet been outlined or requested for

1 purposes of spending those dollars.

2 SENATOR KRUEGER: I hear your
3 frustration. There was a quote somewhere in
4 a paper today, I think, or perhaps a blog,
5 that many of New York State's capital plans
6 are more aspirational than actually getting
7 done. So I think for the sake of healthcare,
8 we want these projects to actually have real
9 bricks and mortar sooner than later.

10 MR. WHALEN: And everybody's
11 struggled. The dollars are not aspirational,
12 they're real. They're real and sitting there
13 unavailable.

14 SENATOR KRUEGER: Thank you.

15 CHAIRWOMAN YOUNG: Thank you,
16 President Whalen. And I want to welcome you
17 also and thank you for your testimony.

18 As you know, the topic of hospitals is
19 very important to me and my district, and I
20 want to thank you for all the information
21 that you've given today and also the
22 information you've given in the past.

23 I think you're right on the money, so
24 to speak, as far as the fiscal stresses that

1 our hospitals are under right now across the
2 entire state, particularly regarding capital
3 and operating funds, and how do you transform
4 yourself moving forward so that you can have
5 the high-quality delivery system that our
6 residents in New York State need and deserve
7 to have.

8 I was hoping you could just comment a
9 little bit further on the state of rural
10 hospitals and what you see in the future for
11 them.

12 MR. WHALEN: You know, I think the --
13 as you know, Senator, there have been a
14 series of hospitals that serve rural
15 communities that have had difficulties over
16 the past couple of years. Some of those have
17 involved partnerships that didn't work out.
18 Some of those have been the struggle to
19 transform the services moving to a
20 substantially more -- a set of more
21 outpatient-type services, but then community
22 concerns being raised about obstetrical care
23 or trauma care or other things.

24 And I think part of the frustration

1 is -- and it speaks to this issue of
2 understanding where we want to go -- is that
3 it seems we're almost solving these issues on
4 an ad hoc basis each time there's a crisis,
5 instead of thinking in a more principled way
6 beforehand of what set of services and what
7 sorts of configuration could be put together
8 that serves communities where, because of
9 geographic challenge and sometimes there's a
10 weather factor in that -- in other words,
11 easier to travel distances in summer months
12 and tougher to travel distances in winter
13 months -- you know, what are the models? How
14 do we build telehealth, telemedicine, you
15 know, into this set of services? What types
16 of arrangements do we need between hospitals?
17 We've done this in areas such as stroke,
18 where we have hub-and-spoke model
19 designations by the Department of Health, and
20 prearranged protocols about transfer of
21 patients and other things.

22 And I think you need some thinking
23 about that sort of clarity in terms of the
24 models and how they would be supported.

1 So thank you very much.

2 CHAIRMAN FARRELL: Thank you.

3 MR. WHALEN: Thank you.

4 CHAIRMAN FARRELL: Kenneth Raske,
5 president, Greater New York Hospital
6 Association.

7 MR. RASKE: Thank you very much.

8 I'm Ken Raske, and joining me is David
9 Rich, our executive vice president of the
10 Greater New York Hospital Association.

11 And first let me say to Madam Chairman
12 and Mr. Chairman, I want to thank publicly
13 the workers who toiled over the last 48 hours
14 down in the downstate area on a horrendous
15 snowstorm, and the dedication of the
16 hardworking staff, nursing staff, allied
17 professionals, physicians, to make sure that
18 the patients were accommodated and taken care
19 of in the best possible fashion. So my
20 heartfelt thanks to all of them. Much
21 appreciated by everybody in the healthcare
22 community.

23 Now, with respect to the subject
24 matter at hand of this hearing, I want to hit

1 five subjects in plain talk. And they are
2 the capital issue as it relates to distressed
3 hospitals, Health Republic, the minimum wage
4 straightforward, med-mal, and the nurse
5 staffing.

6 We begin by dealing with the troubled
7 institutions. Yes, you have 28 of these
8 institutions listed here; you all know who
9 they are. Some may or may not be in your
10 various districts. But you certainly have
11 colleagues that represent them.

12 And the fact of the matter is if you
13 take a look at what's going on currently,
14 there is no good way out. On the one hand,
15 you can continue with your subsidies and life
16 support. Up to \$400 million now; could be
17 increasing substantially in the future. Or
18 you can let them fail. So what happens when
19 you let them fail? Well, you know what
20 happens then. Your communities go up in
21 arms -- justifiably so -- local elected
22 officials, state officials, federal
23 officials, everybody gets involved. And you
24 have basically chaos. So there's your two

1 choices. Pick one.

2 Well, maybe you have a third one. And
3 that third one is a proposal which we have
4 made to the executive branch throughout the
5 fall, and that is to create an incentive
6 program for healthcare systems, large ones --
7 you all know who they are -- to adopt and
8 adapt these facilities to the new world. It
9 doesn't mean to cross-subsidize them, it
10 means to adopt and adapt to the new
11 environment, to make sure that their
12 communities are served properly.

13 And when I made this presentation to
14 the Executive, I said I think that
15 \$500 million will be necessary to do that for
16 one year, but you're going to need a
17 five-year commitment. That's \$2.5 billion
18 over the string of years. This way -- and if
19 you think about it, it's only like a
20 short-term investment, even though five years
21 might seem like a long time. But on the
22 track that you're on right now, you're never
23 going to get out of it unless you take one of
24 those two possibilities -- continue

1 subsidization, or failure. So this way you
2 can eventually wean yourself off the subsidy,
3 not have the chaos at the local level, and
4 have a healthcare system that best serves
5 New Yorkers. So that's our idea.

6 I want to thank the Governor for
7 putting in the budget a placeholder of
8 \$195 million. And I would like the
9 Legislature to add to that to make it a more
10 robust sum and then, more importantly, the
11 future commitment to do it year in and year
12 out until we have satisfied the needs of
13 these various communities. So that's our
14 idea on capital.

15 Health Republic, again, plain talk.
16 Health Republic, you heard, is about
17 \$190 million into the hospitals. I don't
18 know exactly how much it is into physicians
19 and home healthcare agencies, but it's
20 obviously a significant amount of money.

21 We have proposed -- and this is
22 something that has been proposed before --
23 that we have a guaranty fund or an assessment
24 that is placed on the remaining insurance

1 companies.

2 So what do we get when we say
3 something like that? Well, we'll get the
4 insurance companies coming back and saying,
5 Hell, no, we won't do that. And I say to
6 them, that's baloney. That is nothing more
7 than crocodile tears on this particular
8 subject. So let me explain to you why.

9 In 49 other jurisdictions across the
10 United States, you have guaranty funds for
11 health insurers. Guess who doesn't have one?
12 Well, that's why we're here today. And why
13 not? I don't know. I can't explain it. But
14 we need it. You have it for property and
15 casualty companies in New York, but you don't
16 have it for health insurers.

17 So when the insurers say to me, Well,
18 this is going to be a tax, I say to you most
19 of these insurers in New York now are
20 national companies, aren't they? Aren't
21 they? Aetna. United. The list goes on.
22 And what do these companies do? They didn't
23 complain in New Jersey, they didn't complain
24 in Pennsylvania, California, or Illinois.

1 They're complaining here. Now, I submit that
2 they are not credible on that particular
3 subject.

4 So take stock of what is important for
5 New York as we frame a solution to Health
6 Republic.

7 Minimum wage. Senator, you asked the
8 question. Here's where I'm coming from on
9 the minimum wage. I believe it's a moral
10 mandate. I really believe that. I know how
11 hard it is to make a living. I understand
12 that. You pay 9, 10, 11, \$12 an hour to
13 somebody that is in home healthcare or
14 nursing homes, what have you, across the
15 state? It's hard, and we ask a lot of them.

16 I also have an obligation to my
17 healthcare partner, 1199 SEIU. This issue is
18 important to them, so therefore it is
19 important to me.

20 Now, the problem with it clearly is,
21 well, how do you finance it? That's number
22 one. And then once you solve that particular
23 problem, then you have to clearly exclude it
24 from the calculation of the cap. Otherwise

1 it becomes a screwy calculation -- you give
2 on the one hand, then you take it back
3 through the cap, so it doesn't make any
4 sense. So the logic there seems pretty
5 clear; right?

6 On med-mal, we have the highest
7 med-mal costs in the United States. Ladies
8 and gentlemen, I submit we do have the worst
9 doctors and hospitals in the United States.
10 Wouldn't you think we would if we have the
11 highest cost? Well, we don't. By most
12 metrics, we have the finest hospitals and the
13 finest doctors in the United States.

14 So what's wrong? Maybe we have the
15 worst tort laws in the United States. That,
16 I submit, is the issue. We need to change
17 it, and we need to change it this year,
18 because the erosion factor is astronomical.

19 Finally, with your indulgence, nurse
20 staffing is an important issue to the Greater
21 New York Hospital Association. We know that
22 legislation has gone through the Assembly
23 Health Committee already and is slated for
24 future consideration with the Assembly. I

1 assume that that future consideration will
2 also be made in the Senate. It's an
3 important issue to me. Nurses are the
4 backbone of the healthcare system.

5 But I also submit that staffing
6 ratios, staffing ratios do not work. And
7 they simply do not work because in each
8 individual institution, you have a different
9 configuration of services. And in addition
10 to the point that was made earlier by a
11 number of you, the healthcare system is
12 evolving into an ambulatory component. More
13 and more material medical care is being given
14 on an ambulatory basis.

15 So as a result, the idea of fixed
16 ratios doesn't work. What does work? Local
17 consideration. This past year we've had a
18 number of major academic health centers in
19 New York have negotiations with NYSNA, the
20 New York State Nurses Association. They came
21 to a successful conclusion. They were not
22 only about wages and benefits; they were, in
23 point of fact, about staffing.

24 And these decisions should be made on

1 a case by case, local determination basis,
2 and that's where we come from on this matter.

3 In conclusion, it's been my privilege
4 to be the president of the Greater New York
5 Hospital Association for a long time. I'm
6 dedicated to the healthcare and well-being of
7 the people of this state. And I believe, I
8 firmly believe that the New York State
9 Legislature as a body has been a major reason
10 why the great successes have been made in
11 healthcare in this state over the years.
12 You've done a marvelous job. It doesn't mean
13 that we agree, but you've done a terrific
14 job, and we don't take that job lightly. So,
15 ladies and gentlemen, I want to thank you on
16 behalf of my people, the healthcare providers
17 of New York State and New York City.

18 Thank you.

19 CHAIRMAN FARRELL: Thank you. Thank
20 you very much, Ken.

21 CHAIRWOMAN YOUNG: Thank you very
22 much, President Raske. I don't think that,
23 because of your comprehensiveness, there are
24 any questions. So thank you for your

1 testimony today.

2 MR. RASKE: I'm sorry.

3 (Laughter.)

4 CHAIRWOMAN YOUNG: No, be proud.

5 (Cross-talk.)

6 CHAIRMAN FARRELL: Ken. Ken. Ken.

7 Just one question.

8 MR. RASKE: Oh, I'm sorry, forgive me.

9 CHAIRMAN FARRELL: No, I just want to
10 know, who's here longer, you or me?

11 MR. RASKE: I beg your pardon?

12 CHAIRMAN FARRELL: Which one of us is
13 here longer, you or me?

14 MR. RASKE: I think (pointing).

15 (Laughter.)

16 CHAIRMAN FARRELL: No.

17 MR. RASKE: No?

18 (Laughter.)

19 MR. RASKE: We're supposed to get a
20 reward for that. Thank you.

21 CHAIRMAN FARRELL: Just checking.

22 Thanks, Ken.

23 Laura Haight, vice president, public
24 policy, New York State Association of Health

1 Care Providers.

2 MS. HAIGHT: Good afternoon. How are
3 you today?

4 CHAIRMAN FARRELL: I was good when I
5 started.

6 (Laughter.)

7 MS. HAIGHT: I'm joined today by Bader
8 Reynolds, current board member and past chair
9 of HCP, and she is the executive vice
10 president for CareGivers, which provides home
11 care services throughout upstate New York.

12 HCP is a trade association
13 representing approximately 350 offices of
14 licensed home care service agencies,
15 certified home health agencies, long-term
16 home healthcare programs, and health-related
17 organizations throughout New York State. On
18 behalf of the HCP board of directors and
19 members, thank you for the opportunity to
20 testify today.

21 I'm going to summarize from my written
22 comments in order to stay on top of the time.

23 We all recognize the importance of
24 home care. Home and community-based care is

1 seen as a central component for new models of
2 healthcare delivery aimed at achieving the
3 state's triple aims of improving care,
4 improving health, and reducing costs within
5 the Medicaid system. Home care is the
6 patient-preferred option, enabling disabled,
7 chronically ill and elderly New Yorkers to
8 remain with their families and be cared for
9 with dignity in the comfort of their own
10 homes.

11 As a growing percentage of New Yorkers
12 age in place in their homes and communities,
13 long-term home care will become increasingly
14 important to support those with chronic
15 conditions and functional limitations.

16 Despite the widespread recognition
17 that home care saves money by keeping
18 New Yorkers out of more costly healthcare
19 settings, the Governor's proposed 2016-2017
20 budget continues a years-long pattern of
21 disinvestment in home care. Not only does
22 this budget fail to alleviate the very real
23 financial pressures home care providers
24 across the state are currently experiencing,

1 it includes a significant minimum wage
2 increase with no funding to support it.

3 Since home care agencies will likely
4 be the most impacted by the Governor's
5 proposed budget, I'd like to begin by
6 explaining the unique position of licensed
7 home care service agencies. The acronym is
8 LHCSA. LHCSAs make up the majority of HCP's
9 membership. LHCSAs employ the vast majority
10 of home care aides in New York. However,
11 although most of the services LHCSAs provide
12 are funded through Medicaid, LHCSAs cannot be
13 directly reimbursed from Medicaid. This has
14 important implications. It means that LHCSAs
15 are not eligible for funding from the various
16 MRT programs intended to assist providers
17 during this transformation, including support
18 for distressed safety net providers.

19 Home care is facing a perfect storm of
20 challenges, and this is before the minimum
21 wage increase. Mandatory wage and benefit
22 costs for home care agencies in New York have
23 dramatically increased over the past three
24 years, while reimbursement for these services

1 is woefully inadequate. It was alarming to
2 hear Commissioner Zucker and Medicaid
3 Director Helgerson testify earlier today that
4 the 2011 home care worker wage parity law
5 would be a model for the state to follow when
6 phasing in the proposed minimum wage
7 increase. Wage parity rates are now \$14.09
8 in New York City -- this is \$10 in base pay
9 plus \$4.09 in supplemental wages and/or
10 benefits -- and they'll be going up to \$13.22
11 in Nassau, Suffolk and Westchester counties
12 in March, a \$1.72 increase over the previous
13 year.

14 While the law was well intentioned,
15 the promised increases in reimbursement have
16 not materialized. To date, only \$35 million
17 in QIVAPP funds have been distributed to home
18 care agencies, and eligibility has been
19 severely limited. Even for those providers
20 that ultimately receive QIVAPP awards, the
21 funds will not come close to covering the
22 additional cost of compliance with the wage
23 parity law. No such assistance has been
24 offered to agencies in Westchester, Nassau

1 and Suffolk, which also have to comply with
2 the wage parity law.

3 Moving forward, particularly as the
4 state transitions into Medicaid managed care,
5 it is imperative that home care providers be
6 fully compensated for the cost of complying
7 with state and federal wage and benefit
8 mandates, and that this money comes through
9 in advance and not years later. We're
10 dealing with statewide minimum wage
11 increases, mandatory health insurance
12 coverage under ACA, double-digit increases in
13 workers' comp rates, new federal overtime
14 payment requirements -- all within a very
15 complicated transition into managed care
16 which has been fraught with problems which I
17 have addressed in our written testimony but
18 will not go into any further now.

19 Critical funding promised from the
20 state to reimburse or at least partially
21 offset home care costs have yet to be seen by
22 home care providers. Most recently, as an
23 example, the federal Fair Labor Standards Act
24 rule was revised to require higher overtime

1 payment, and that went into effect October
2 13th. Home care agencies have still not seen
3 the emergency funds promised by the state to
4 reimburse them for the additional costs of
5 compliance.

6 This has had an impact. We've come
7 here before, many years, saying the continued
8 cuts are going to have an impact in the care
9 that we provide, and as an example of just
10 how vulnerable this industry is to wage
11 increases, I'm going to go into a little bit
12 more detail on the FLSA.

13 In addition, there's funding that's
14 provided through the budget that we're not
15 sure if it gets down to providers. We want
16 to make sure that there's more transparency
17 and that providers actually do get the funds
18 that are sent to managed care that are
19 intended to help us with workforce
20 recruitment and retention.

21 Home care agencies in New York employ
22 over 200,000 home health and personal care
23 aides who provide more than 300 million hours
24 of care a year to New York's frailest

1 citizens. Our workforce is our major
2 investment, and thus we are especially
3 sensitive to changes in labor requirements.
4 Because we're mostly government-funded, we
5 can't simply raise our rates when the costs
6 go up.

7 So going back to the federal overtime
8 increase, it was a relatively modest increase
9 compared to what we're looking at with the
10 minimum wage increase. It changed the way
11 overtime is compensated from time and a half
12 of minimum wage to time and a half of the
13 base pay. And yet without the funding, the
14 home care industry -- that's already in
15 crisis -- simply could not absorb these
16 additional costs and have been forced to take
17 measures to reduce their overtime hours that
18 in some cases they know are not in the best
19 interests of either their clients or their
20 workers. Agencies have had to limit their
21 home care workers' hours, assign multiple
22 aides to cases. Many are not accepting any
23 new live-in cases. And in areas where there
24 are staffing shortages, some agencies have

1 been unable to guarantee that they can meet
2 clients' requests.

3 The impact of the minimum wage
4 increase will be especially significant for
5 New York's home care industry, where more
6 than 90 percent of the workforce earns less
7 than \$15 an hour.

8 HCP, together with HANYS and other
9 organizations, have worked together on these
10 estimates and find that at a minimum these
11 will cost, at \$15 an hour, \$1.7 billion more
12 annually once phased in for the home care
13 industry alone. And this doesn't even
14 anticipate expected increases in home care
15 utilization.

16 There will be immediate and
17 significant Medicaid cost implications in
18 this coming fiscal year, particularly in
19 New York City, where most of our hours are
20 served and where average wages are below \$12
21 an hour for home care workers. Most of these
22 hours are Medicaid-funded.

23 So we're working on that estimate on
24 Year 1 impacts, but you can be sure that they

1 will be significant for the home care
2 industry, including the compression factor,
3 which will kick in even at that first-year
4 level.

5 I'm running out of time, so I just
6 want to make sure that Bader has an
7 opportunity to speak. I just want to bring
8 to your attention that while we're talking
9 about the Health Republic collapse, the HHH
10 Choices Health Plan, an MLTC in Westchester,
11 also filed for bankruptcy this year, leaving
12 home care providers with more than
13 \$13.7 million in outstanding claims. And
14 this has to be taken up by this Legislature,
15 because there are going to be more collapses
16 in the future and we must make sure that
17 providers are made whole in these
18 circumstances.

19 The home care industry needs
20 additional resources to help us through these
21 healthcare transitions, in particular with
22 healthcare IT.

23 And in conclusion, while this proposal
24 includes grand and ambitious proposals to

1 invest in vital infrastructure for New York,
2 like our roads and bridges, the home care
3 industry also needs infrastructure
4 investment. If home and community-based care
5 is to be the bridge to the future of New
6 York's healthcare delivery system, we need to
7 invest in it today.

8 Thank you, and I'll turn this over to
9 Bader.

10 MS. REYNOLDS: Thank you,
11 distinguished members. I represent the
12 geographic areas of Western New York, Finger
13 Lakes, Central New York, the North County and
14 the Mohawk Valley region. We are a
15 multi-site licensed home healthcare agency,
16 and we provide services to well over a
17 thousand clients in these communities and
18 employ upwards of 700 field and in-office
19 staff.

20 I wanted to speak to the minimum wage
21 issue. You have a great support of the
22 issues pertaining to that. But I do want to
23 mention that much of our work, although it
24 may not be totally Medicaid-driven, the

1 Medicaid rate, the process of calculating a
2 Medicaid rate -- which precludes having any
3 cost of living and a cap on labor and other
4 types of adjustments, to date -- actually is
5 the model for other negotiated rates with
6 health insurance plans and sets a base for
7 what our private pay rates must be.

8 So regardless of our mix and our
9 models, everything is driven by this Medicaid
10 rate and we do obviously need to address
11 those concerns in order for us to be able to
12 address minimum wage concerns and other
13 cost-related factors.

14 And I just want to mention that we
15 have other incentives and other types of
16 costs pertaining to travel and other pay that
17 will be impacted through this compression
18 point that has been spoken about. Everything
19 that we provide for our staff, including the
20 consideration of merit raises, going forward
21 may become obsolete if agencies are not able
22 to manage the base wage that is out there.

23 Thank you for the opportunity.

24 CHAIRMAN FARRELL: Questions?

1 CHAIRWOMAN YOUNG: Senator Hannon.

2 SENATOR HANNON: You mentioned a
3 figure of 1.9 billion?

4 MS. HAIGHT: 1.7, correct.

5 SENATOR HANNON: 1.7. That's a cost
6 to home healthcare agencies?

7 MS. HAIGHT: Additional cost.

8 SENATOR HANNON: Because of the
9 federal overtime rule?

10 MS. HAIGHT: No, no, because -- that's
11 because of the -- that would be the
12 additional cost of the proposed minimum wage
13 increase if it went up to \$15 an hour today.

14 SENATOR HANNON: And over what period
15 of time?

16 MS. HAIGHT: That would be at the \$15
17 point, so that would be if today the rate was
18 \$15 an hour, that's what the additional cost
19 would be.

20 SENATOR HANNON: Okay.

21 MS. HAIGHT: We estimate it will be
22 higher, obviously, you know, once we factor
23 in the expected increase in usage of home
24 care services.

1 SENATOR HANNON: And what is the cost
2 on an annual basis of the federal overtime
3 rule?

4 MS. HAIGHT: The Department of Health
5 is working on a rate-setting process now.
6 They haven't identified that yet. They're
7 going to be putting out a survey, Mercer is
8 going to be doing a survey to get a better
9 sense from home care providers as to what
10 that cost is.

11 SENATOR HANNON: Thank you.

12 MS. HAIGHT: But I will say that
13 obviously, you know, we're talking about a
14 difference between -- a significantly higher
15 impact from the minimum wage proposal.

16 SENATOR HANNON: Well, in the
17 meantime, is it possible that home healthcare
18 agencies are going to move people into
19 nursing homes? Because if they've added
20 24-hour care without having to pay overtime
21 after 13 hours, but now they have to pay a
22 full 24 hours, they're going to move them
23 into nursing homes.

24 MS. HAIGHT: Well, so far we're still

1 not paying at 24 hours unless it's 24-hour
2 care. Most live-in cases are paid at less
3 than that, 13 hours, provided they have a
4 certain amount of sleep and breaks during the
5 day for meals and so forth.

6 But even so, I don't -- we can't
7 really answer that question as to how many
8 people might be moving into nursing homes at
9 this stage.

10 SENATOR HANNON: Thank you.

11 CHAIRWOMAN YOUNG: Senator Savino.

12 SENATOR SAVINO: Thank you.

13 I don't have to ask you about your
14 position on the minimum wage; we had that
15 conversation in the hallway before, and I
16 share your concerns about it.

17 I'm just confused on the overtime
18 issue. So prior to this federal ruling, home
19 care workers were not entitled to collect
20 overtime after 40 hours a week?

21 MS. HAIGHT: They were -- we actually
22 rely heavily, our industry in the past has
23 relied very heavily on overtime hours. So
24 there's been a major restructuring that's

1 happened in the past year just to deal with
2 this very small increase.

3 When you think about the number of
4 hours we supply, you know, 300 million hours
5 a year, and the very narrow margin -- and
6 many of our agencies are operating underwater
7 right now in terms of our reimbursements --
8 the very narrow margin that we operate
9 under -- our agencies, you know, saw what was
10 coming, they saw that the government had not
11 adjusted rates, that the plans were not going
12 to be increasing their rates and they knew
13 that they had to make these adjustments to be
14 able to stay in business and maintain their
15 weekly payroll obligations.

16 So whereas we might have had, in the
17 past, one worker doing 60 hours, you know, a
18 week for one client, we would have to break
19 that up now to two or three workers. Now, in
20 some cases that's fine, you know, you can
21 achieve efficiencies, but in some cases
22 that's detrimental, particularly for
23 patients, for instance, who have Alzheimer's
24 or dementias who have particularly, you know,

1 pay them in real money. And that isn't
2 coming.

3 SENATOR SAVINO: Right. We totally
4 agree on that.

5 You didn't mention it in your
6 testimony, but it is in your written
7 testimony, about the high cost of workers'
8 compensation cases and the rate of workers'
9 compensation injuries that are occurring in
10 the home care industry. Can you explain --
11 how is that happening? What's happening
12 there that's not happening maybe in hospitals
13 or -- and what can we do to address that?

14 MS. HAIGHT: I'm very glad that we
15 have Bader here, because she's actually done
16 some tremendous things within her agency to
17 reduce workplace injuries.

18 But you have to realize that it's not
19 a controlled setting. It's not like a
20 hospital or nursing home. People are going
21 to homes, they're tripping over things,
22 there's dogs, there's any number of -- you
23 name it, I'm sure Bader can tell us a story
24 about that.

1 The workers' comp rates increased by
2 35 to 40 percent two years ago, and another
3 25 to 30 percent just this year. So our
4 workers' comp rates are among the highest of
5 any industry. And again, that sort of falls
6 into this whole category of unreimbursed
7 expenses which we definitely need to have.

8 Part of that is the high rate of
9 injury. You know, you're talking lifting
10 people who are heavy and -- why doesn't Bader
11 answer that question.

12 MS. REYNOLDS: Well, it is not a
13 controlled environment, as Laura said. So we
14 are not able to insist on some of the things
15 that we can have in an infrastructure in a
16 facility. While we do evaluate for safety
17 and we do try to encourage and not put our
18 employees in harm's way, there are
19 circumstances that we sometimes can't control
20 for in a home setting.

21 And it is the client's right to refuse
22 or request certain things be done, and then
23 we have to make demonstrations as to whether
24 or not we can safely provide those home care

1 services in their home, or maybe they do need
2 to go to a higher level of care or a
3 different setting that could be more costly.

4 SENATOR SAVINO: Thank you.

5 CHAIRMAN FARRELL: Thank you.

6 CHAIRWOMAN YOUNG: Thank you very
7 much.

8 MS. REYNOLDS: Thank you.

9 CHAIRMAN FARRELL: Medical Society,
10 State of New York, Joseph Maldonado, M.D.,
11 president; Elizabeth Dears, chief legislative
12 counsel.

13 MS. DEARS: Good afternoon,
14 Chairwoman, Chairman. It's a pleasure to be
15 here.

16 Regrettably, Dr. Maldonado cannot join
17 us today. But on his behalf, and on behalf
18 of the solo, small group, large group, and
19 employed physicians across New York, I thank
20 you for the opportunity to present our
21 reaction to the budget.

22 Regrettably, today I must express
23 great concern with regard to a number of the
24 provisions included in the proposed budget

1 that exacerbate the already challenging
2 practice environment that physicians face.
3 Physicians, while endeavoring to transform
4 their practices, confront certain market
5 forces threatening their very viability and
6 contend with increasing costs associated with
7 many of the federal and state mandates.

8 The costs of running a practice
9 continue to rise steadily, while Medicare and
10 commercial payers continuously reduce our
11 reimbursement. Exacerbating the situation
12 for many physicians is the significant
13 financial losses that they have incurred as a
14 result of the demise of Health Republic.

15 While we have a number of newly
16 insured and have seen an increase in Medicaid
17 beneficiaries, coverage being offered is less
18 robust, with many plans narrowing their
19 networks who are dropping scores of
20 physicians who have historically served this
21 population, thereby impeding access to care.

22 So with regard to the budget, as
23 Senator Seward mentioned and many others have
24 discussed already, the budget fails to

1 include a guaranty fund or other pool of
2 monies to assure that physicians and other
3 providers can be reimbursed for the services
4 that they did provide to the enrollees of
5 Health Republic throughout its demise this
6 fall.

7 In Westchester County, for instance,
8 we have five physician practices who have
9 lost more than \$12 million. And while we're
10 getting more information on the aggregate nut
11 that physicians are bearing in terms of
12 arrears, I think we can safely say and
13 guesstimate that it's around the \$100 million
14 level.

15 We urge, consequently, that the
16 Legislature work with the Governor to
17 identify a funding source to make physicians
18 and other providers who served this
19 population whole.

20 The budget also would cut an
21 appropriation for the Excess Medical
22 Liability Insurance Program by \$25 million.
23 As a result of this cut -- currently there
24 are 23,000 -- roughly -- physicians who are

1 covered under the Excess program; they
2 receive an additional layer of \$1 million in
3 coverage over and above their primary layer
4 of coverage. Fifty-five percent of
5 physicians would be dropped from the Excess
6 program if this cut were to be implemented.

7 Physicians who are neither
8 neurologists, general surgeons or OB-GYNs --
9 so everyone else -- north and west of Greene
10 County will be dropped from this program.
11 That's every cardiologist, including
12 cardiologists in Olean, New York,
13 anesthesiologists in Syracuse, New York, and
14 every primary care physician in the North
15 Country will be dropped.

16 In Kings and Queens County, all
17 primary care physicians will be dropped, as
18 will all ophthalmologists and
19 anesthesiologists. We have an interesting
20 circumstance in the first territory, which
21 includes New York County, Westchester,
22 Sullivan, Orange, and Rockland counties.
23 There, you have 2108 internists, but there's
24 only funding for 527. How exactly will that

1 funding and coverage be allocated amongst
2 those internists in Territory 1? How will
3 those physicians who will be dropped by this
4 initiative be protected?

5 We have to recall that it was first
6 implemented in the mid-'80s because judgments
7 and settlements pierced the primary layers of
8 coverage afforded and purchased by
9 physicians. Nothing has changed; in fact,
10 the situation has been exacerbated over the
11 years. If anything, proposals that are
12 currently being discussed in the Legislature
13 that would increase our liability exposure
14 are going to further exacerbate this problem.

15 If we are going to continue to attract
16 the best and the brightest to the State of
17 New York, as the commissioner says he wants
18 to do, we need to restore funding for the
19 Excess program.

20 We're also concerned by a proposal
21 that would allow retail clinics to be
22 established in New York without CON review
23 for public need. This proposal specifically
24 will allow publicly traded, for-profit

1 CHAIRMAN FARRELL: Thank you.

2 Questions?

3 CHAIRWOMAN YOUNG: Questions?

4 Thank you very much.

5 CHAIRMAN FARRELL: Thank you.

6 New York State Health Facilities

7 Association, Stephen Hanse. Did I pronounce

8 that correctly?

9 As we get closer to the end, which is
10 about 7 o'clock, would the people come down
11 and be next? Ami Schnauber, you're next,
12 with James Clyne.

13 MR. HANSE: Good afternoon.

14 CHAIRMAN FARRELL: Good afternoon.

15 MR. HANSE: My name is Stephen Hanse,
16 and I have the privilege of serving as vice
17 president and counsel for the New York State
18 health facilities association and the
19 New York State Center for Assisted Living.

20 Joining me today is Deanna Stephenson,
21 the director of managed programs for the
22 New York State Health Facilities Association
23 and the New York State Center for Assisted
24 Living.

1 NYSHFA and NYSCAL members and their
2 70,000 employees provide essential long-term
3 care to over 44,000 elderly, frail, and
4 physically challenged women, men and children
5 at over 350 skilled nursing and assisted
6 living facilities throughout New York State.

7 As we sit here today, New York's
8 long-term care and assisted living providers
9 face significant challenges as a result of
10 the state's transition to managed long term
11 care, recent state budget constraints, and
12 certain initiatives proposed in the 2016-2017
13 Executive Budget.

14 Over the past nine years, funding cuts
15 to New York's long-term healthcare sector
16 have exceeded \$1.7 billion. Initiatives
17 implemented by the MRT have resulted in
18 approximately \$700 million in cuts over the
19 past three fiscal years, and the potential
20 for additional federal Medicare cuts only
21 exacerbates New York's already fragile
22 long-term-care finances. For example, at
23 \$48.43 per patient per day, New York
24 unfortunately has the nation's second largest

1 shortfall between Medicaid payment rates and
2 the cost of providing necessary care.

3 As providers enter into their eighth
4 year without a trend factor for inflation,
5 New York's long-term-care facilities have
6 worked hard to endure these past budget cuts,
7 and this is demonstrated by the fact that
8 nursing home spending is often below the
9 Medicaid global spending cap enacted under
10 the MRT. Recognizing these constraints, it
11 is very important to note that the 2014-2015
12 enacted budget eliminated the MRT-imposed
13 2 percent across-the-board provider rate cut
14 for nursing homes which was effective April
15 1, 2014. This initiative would have restored
16 \$280 million to long-term-care providers
17 throughout New York State over the past two
18 fiscal years. However, the state has yet to
19 enact the approved restoration of these
20 needed monies.

21 With these issues and constraints
22 serving as a backdrop, we would like to
23 briefly address three areas of concern with
24 regard to the 2016-2017 Executive Budget.

1 First, the impact of the proposed
2 minimum wage increase on long-term care and
3 assisted living providers; Deanna will
4 discuss issues concerning the state's
5 transition to Long Term Managed Care; and
6 finally, I'll raise three issues that
7 NYSHFA/NYSCAL respectfully request be
8 included within the 2016-2017 enacted budget.

9 Turning first to the minimum wage,
10 first I would like to thank Senator Young,
11 Senator Hannon, Senator Rivera, Senator
12 Savino and the committee in general for the
13 recognition of the impact that the state's
14 minimum wage has on New York's healthcare
15 providers.

16 You may be familiar with the assertion
17 that "a rising tide lifts all boats" with
18 regard to increasing the minimum wage.
19 Certain economists view this assertion as
20 true for those businesses and employers who
21 are able to pass the increased labor costs
22 through in higher prices for their products
23 or services to the end consumer. However,
24 this assertion is not true for the state's

1 Medicaid providers who provide essential
2 long-term care to New York's most frail and
3 infirm individuals.

4 This is true because there is one
5 major problem. As you've heard today,
6 providers of long-term care and the patients
7 we serve are almost completely dependent on
8 government programs for the payment of
9 necessary care. As such, while other boats
10 may be lifted with the tide, New York's
11 skilled nursing and assisted living providers
12 are not able to pass through the increased
13 labor costs of an increase in the minimum
14 wage as a consequence of being tethered to
15 the "anchor" of Medicaid, if you will.

16 It has been said that to care for
17 those who once cared for us is one of life's
18 highest honors. Nowhere is this more evident
19 than in New York State's nursing homes. Our
20 residents are often discharged from hospital
21 settings needing extensive care and
22 rehabilitation. In addition to stroke
23 patients, ventilator-dependent residents,
24 cancer patients, dementia patients, TBI

1 patients and other high-acuity patients, a
2 majority of our residents need considerable
3 assistance with their activities of daily
4 living.

5 Caring for our residents is a
6 challenging privilege that requires training,
7 expertise, patience and resources.

8 Presently, 76 percent of all nursing home
9 residents throughout the State of New York
10 rely on Medicaid to pay for their care.

11 Another 13 percent of our residents rely on
12 Medicare to pay for their care.

13 Consequently, nursing home and assisted
14 living providers face a unique and difficult
15 position. First, we cannot simply raise the
16 price of our services to reflect higher labor
17 costs due to an increase in the minimum wage.
18 Second, we do not have the ability to change
19 the makeup of our patient mix or shift costs
20 to other residents. And third, we are not
21 willing or able to reduce the needed services
22 or the quality of the care we provide.

23 Working collaboratively with other
24 statewide associations representing nursing

1 homes, hospitals and home care providers, and
2 utilizing the best currently available data,
3 NYSHFA conservatively estimates the
4 Executive's minimum wage proposal would
5 increase costs for skilled nursing providers
6 by \$600 million, and more than \$50 million
7 annually for assisted living providers.
8 These figures were established employing a
9 methodology that you had earlier with regard
10 to direct impacts, wage compression and
11 indirect labor costs.

12 Given the significant costs associated
13 with the proposed minimum wage increase from
14 \$9 to \$15 per hour, coupled with the unique
15 inability of skilled nursing and assisted
16 living providers to raise the price of our
17 services to absorb any mandated increase, it
18 is vital that the state fully fund the
19 increased labor costs resulting from the
20 implementation of any minimum wage increase.

21 Quite simply, the proposed minimum
22 wage increase places skilled nursing
23 providers in a uniquely detrimental
24 situation. We are dependent upon state and

1 federal funding for payments of almost
2 90 percent of our residents. These payments
3 already do not meet the cost of providing
4 care at the state's current minimum wage
5 level.

6 As other states have done when
7 increasing the minimum wage, New York must
8 financially acknowledge the unique nature of
9 skilled nursing and assisted living providers
10 and fully fund this increase in a manner that
11 does not impact the Medicaid global cap, to
12 ensure the continuation of access to
13 high-quality, long-term care.

14 I will now turn the mic over to Deanna
15 Stephenson.

16 MS. STEPHENSON: Good afternoon,
17 everyone.

18 CHAIRMAN FARRELL: Good afternoon.

19 MS. STEPHENSON: In regards to managed
20 long term care, I want to talk about three
21 distinct pieces today. The first one I want
22 to discuss is the extension of the nursing
23 home benchmark rate.

24 In 2015, the state established a

1 benchmark rate that would be paid by managed
2 long term care plans to contracted skilled
3 nursing facilities for a three-year period.
4 Generally speaking, the benchmark rate is the
5 current fee-for-service Medicaid rate and is
6 set to sunset in 2018. In establishing the
7 benchmark rate, the state acknowledged that
8 it will assess the impact of its long-term
9 managed care policies and consider extending
10 the benchmark rate beyond that three-year
11 requirement.

12 The benchmark rate provides vital rate
13 stabilization and has secured the capital
14 rate component necessary to fund needed
15 facility renovations in order to optimize our
16 residents' care. As such, the benchmark rate
17 has served to provide a level of certainty to
18 providers that will be necessary for the
19 program to continue beyond the rate's sunset
20 date.

21 A stabilized Medicaid benchmark rate
22 will also add to a provider's ability to
23 commit to the Fully Integrated Duals
24 Advantage, which is our FIDA initiative,

1 which coordinates resident care between the
2 state and federal governments.

3 Secondly, health plan solvency.
4 Stabilizing resident care rates through the
5 benchmark rate not only benefits providers
6 and the residents we serve, but it also
7 benefits managed care plans by ensuring that
8 premiums will be sufficient to serve our most
9 vulnerable population.

10 At the start of the state's transition
11 to managed long term care, there were
12 approximately 45 managed long term care
13 providers. Throughout 2015, we witnessed the
14 failure, reformation and collaboration of
15 many of these plans. Earlier in 2015, as you
16 had heard before, HHH Choices Health Plan
17 filed for bankruptcy, leaving behind
18 creditors including nursing home providers.
19 One example is we had a provider that is
20 standing and waiting for a \$500,000 payment.

21 Consequently, increased scrutiny by
22 the state as to the financial health of long
23 term managed care plans is needed to protect
24 both consumers and providers.

1 Lastly, eligibility determinations.

2 It is the state's policy that individuals not
3 enrolled in a MCO or newly eligible
4 individuals in need of nursing home care will
5 need to obtain eligibility through their
6 local social service district. Under the
7 state's policy, local districts have 45 days
8 at present from the date of a completed
9 Medicaid application to determine
10 eligibility. To date, there are numerous
11 documented reports of counties failing to
12 meet the required timeline of those 45 days,
13 therefore jeopardizing necessary payments for
14 nursing home care. If these extended
15 eligibility time frames continue, the goals
16 that you heard this morning from Jason of the
17 state's long term managed care initiative
18 will not be achieved, as enrollment numbers
19 will be greatly reduced.

20 At this point I'm going to turn it
21 back to Stephen.

22 MR. HANSE: In the interests of time,
23 I'm going to summarize very quickly on the
24 last remaining items.

1 One is the one that the New York State
2 Senate has included in their one-house budget
3 with regard to the return on equity,
4 something that was taken away in the MRT from
5 proprietary nursing homes. We respectfully
6 ask for the Legislature to include that in
7 the 2016-2017 enacted budget.

8 Secondly, we would respectfully
9 request that the Legislature include an
10 increase through the SSI rate for adult care
11 facilities. New York has not increased the
12 state portion of the Supplemental Security
13 Income rate for low-income elderly and
14 disabled individuals in adult care facilities
15 in eight years. The current \$40 per day is
16 clearly insufficient to provide room, board,
17 meals, activities, case management,
18 supervision and medication assistance for our
19 SSI residents.

20 And lastly, the issue we would like
21 also included within the 2016-2017 budget
22 will be an Assisted Living Program rate
23 increase. Assisted living facility Medicaid
24 rates under the ALP program are based on 1992

1 costs, receiving only minimum inflationary
2 trend adjustments through 2007. And since
3 2007, like skilled nursing facilities,
4 assisted living providers have not received
5 any inflationary trend factor adjustments to
6 their rates.

7 Thank you very much for your
8 consideration.

9 CHAIRMAN FARRELL: Questions?

10 CHAIRWOMAN YOUNG: Senator Krueger has
11 a question.

12 SENATOR KRUEGER: Thank you.

13 Just a clarification. In the
14 beginning of your testimony you talk about
15 your facilities on average receiving \$50 a
16 day per patient from Medicaid?

17 MR. HANSE: No. What that is, there's
18 a national study that goes through all the
19 states in terms of the cost to care for a
20 Medicaid resident. And right now the amount
21 that we are reimbursed, nursing home
22 providers throughout New York State are
23 reimbursed, falls \$48 short of the full
24 amount necessary to care for those residents.

1 SENATOR KRUEGER: So you would agree
2 that in New York State Medicaid is paying
3 more like a minimum average of \$300 a day; in
4 certain parts of the state, close to \$400 a
5 day?

6 MR. HANSE: The average, to the best
7 of my knowledge, New York State's actually
8 down towards \$200. In some places it's well
9 below that. But the average for New York
10 State, when you take all the Medicaid rates,
11 you know, from Montauk to Buffalo in terms of
12 what is that state average, it falls \$48
13 short of the provision of care for that
14 resident.

15 SENATOR KRUEGER: Even though most
16 states don't cover nearly as much long-term
17 care under its Medicaid program as we do?

18 MR. HANSE: That was a decision of the
19 Department of Health in terms of the
20 population that is covered.

21 SENATOR KRUEGER: Because I was
22 looking up the states' charts. And I suggest
23 you double-check, because I think their
24 numbers for nursing homes are around the 320

1 to 380 mark. I didn't see any regions where
2 it's falling below --

3 MR. HANSE: In terms of the Medicaid
4 reimbursement? I would not say upstate,
5 that's absolutely not true. And even
6 downstate I think the average is well below
7 that.

8 SENATOR KRUEGER: So take a look at
9 their charts, because I think we're working
10 off some different numbers. And I think --

11 MR. HANSE: Sure. No, and I'd be
12 happy to get you --

13 SENATOR KRUEGER: We can agree and
14 disagree, but I think New York State ends up
15 paying more towards long-term care in our
16 Medicaid program than anywhere by a pretty
17 hefty amount.

18 MR. HANSE: That may be accurate, but
19 I still think for the provision of care,
20 Senator, that there is a full shortfall. I
21 mean, that is an accurate number. And I will
22 get you that report.

23 SENATOR KRUEGER: Thank you.

24 CHAIRWOMAN YOUNG: Thank you.

1 CHAIRMAN FARRELL: Thank you.

2 CHAIRWOMAN YOUNG: Thank you for your
3 input.

4 CHAIRMAN FARRELL: LeadingAge
5 New York, Ami Schnauber, vice president,
6 advocacy and public policy, with James W.
7 Clyne, Jr., president and CEO.

8 Next will be Community Health Care
9 Association.

10 MS. SCHNAUBER: So thank you for
11 having me. We don't have Jim Clyne with us
12 today, it will just be me. And I appreciate
13 this opportunity to present testimony on the
14 health and Medicaid components of this year's
15 budget.

16 My name is Ami Schnauber. I represent
17 LeadingAge New York, and we represent
18 nonprofit aging services providers, long term
19 and post acute care providers, all the way
20 from independent senior housing to home care,
21 assisted living, managed long term care,
22 nursing homes, continuing care retirement
23 communities and other retirement communities.

24 So we have an interesting perspective,

1 since we represent the entire continuum, and
2 we've found that a lot of our members also
3 represent an entire continuum of providers on
4 a campus setting.

5 And I would say the biggest challenge
6 we have is that there hasn't been a lot of
7 thought into what we're going to do with
8 long-term care. I can tell you that by 2025
9 you will see -- I'm not reading all my
10 testimony, don't worry about that. By 2025,
11 the state's population -- 18 percent of the
12 state's population will be in their eighties.

13 Unfortunately, this budget, in past
14 experience, has not provided any real
15 investment in long-term care.

16 And if you look on page 3 of your
17 testimony, you will see an answer to the
18 question that Assemblyman Gottfried asked of
19 Jason Helgerson today, and the commissioner,
20 which was: How much of the DSRIP money is
21 going to non-acute care providers? So how
22 much of that money is going to anyone other
23 than a physician or a hospital? And you will
24 see from that pie chart that it is a very

1 small fraction. It's on page 3 of the
2 testimony.

3 The fact is the money is not trickling
4 down. Trickle-down economics is not working
5 for long-term-care providers, I'll tell you
6 that.

7 This budget doesn't improve that
8 situation. You may recall that last year you
9 included residential healthcare facilities in
10 the Essential Healthcare Provider Grant
11 Program. However, when it was ultimately
12 implemented by the Department of Health, they
13 limited it to hospitals and hospital-based
14 nursing homes and said that nursing homes
15 were not included because they were not
16 hospitals.

17 We then looked at the Nonprofit
18 Infrastructure Capital Investment Grant
19 Program that you also enacted, and in this
20 case nursing homes were also excluded because
21 we are hospitals, because Article 28
22 hospitals include general hospitals and
23 nursing homes.

24 So if you say hospitals, it includes

1 us, but if you say general hospitals, it does
2 not. So in both cases, they excluded us.

3 So we're again at a point where none
4 of this investment, whether it's from IT or
5 any infrastructure, is really going to
6 long-term care. And the fact is we're not
7 going to prepared. We have E-Prescribing,
8 someone talked about the I-STOP provisions a
9 little bit earlier with OMIG. We still have
10 providers who are struggling to meet that
11 March 27th deadline because they simply don't
12 have the resources to put these IT systems in
13 place that are required.

14 The great news this year is that the
15 department has decided that the waivers could
16 go beyond just the physicians and it could
17 actually be for settings. So many of our
18 members are looking into that. But the
19 reality is that if we don't find resources
20 for long-term-care providers, we're not going
21 to move in the direction that we want to.

22 And so what we're asking for is
23 \$100 million in funding that would
24 specifically be directed to long-term

1 post-acute care providers. Because if you
2 don't line it out for us, it is clear that
3 our members are not going to get it.

4 The other place of significant concern
5 for long-term-care providers is the Medicaid
6 rates for managed long term care. They are
7 woefully inadequate. We are now working on
8 two-year-old rates. As Jason Helgerson said,
9 there's a whole number of rates that are
10 waiting on CMS approval. But what it has
11 meant over these last couple of years is all
12 these additional mandates and these new
13 populations that are going into managed long
14 term care are simply not accounted for in the
15 rate.

16 And as you will also see, we included
17 a couple of other charts on page 5 and page
18 6, in which we see that the aggregate premium
19 margin of managed long term care plans has
20 plummeted from a positive 3 percent in 2012
21 to a negative 4 percent for the fourth
22 quarter of 2014.

23 So, you know, once these rates get
24 approved through CMS, we still have a lot of

1 ground to cover because we've been negative
2 for so long. And I would say that if we
3 can't start turning that picture around, the
4 plan of putting all these folks into managed
5 long term care and transforming the long term
6 care system is just not going to happen. We
7 have too many plans who are in the negative,
8 and they're not going to be able to survive.

9 And I think that, you know, you have a
10 situation where if -- you might want some
11 consolidation, but no two providers who are
12 in the negative are going to be in the
13 positive by merging. So I think that we have
14 a real issue that we're asking for the
15 Legislature to address. We are actually
16 asking for you to reject the Governor's
17 \$22 million in cuts to managed long term care
18 plans. And in addition, we're asking for an
19 increase of \$90 million to help sustain the
20 managed long term care plans.

21 The other proposal impacting managed
22 long term care plans, adult day healthcare
23 and nursing homes relates to the
24 transportation carve-out. You may recall

1 that this is a provision that the Governor
2 included last year for managed long term
3 care. He is now -- and you saw fit to
4 include statutory language that would ensure
5 that managed long term care could be carved
6 out of the state operator for transportation.

7 We would like to see it reestablished
8 in this budget. We would like to also
9 include adult day healthcare and nursing home
10 rates. I think that what the Executive is
11 failing to understand is the amount of care
12 that it takes for these plans and providers
13 to transport individuals.

14 These are people with very high acuity
15 levels. They're people who would be
16 qualified for nursing home level of care.
17 And just getting them from their home onto a
18 van and to where they need to get takes a lot
19 of work. Sometimes it includes shoveling
20 their sidewalk. And so we're just concerned
21 about what that would mean in terms of time
22 for them to get to their programs.

23 The other thing I would say is that we
24 have a whole number of managed long term care

1 providers and other providers who have spent
2 significant money over the last year or two
3 to put transportation fleets together, and
4 now they're being told that those won't be
5 funded any longer. We think that's the wrong
6 direction.

7 You'll see that my testimony includes
8 pieces on minimum wage and the Fair Labor
9 Standards Act. You heard from the Hospital
10 Association, NYSHFA and HCP. We worked on
11 those numbers together. It's a significant
12 impact. You know, our providers would love
13 to pay increased rates to their staff, but
14 when 70 percent of your income comes from
15 Medicaid, there's no way you can do that
16 without an increase in Medicaid funding. So
17 we would ask that any increase that you put
18 there, you fund.

19 But I'd also say that we're in very
20 dangerous territory when you have certain
21 workers getting higher minimum wage, because
22 our members are going to have to compete for
23 those workers anyway. So we're going to have
24 areas of the state where you can get \$15 by

1 working at fast food but you'll only be able
2 to make \$10 an hour caring for somebody.
3 Those are very hands-on jobs, it's a lot of
4 hard work. It's hard to imagine how you're
5 going to get quality workers under those
6 conditions.

7 The other -- the final areas I would
8 like to talk about are two components of
9 aging services that I think are important for
10 the state to consider, is adult care
11 facilities, assisted living program, and
12 independent senior housing. The fact is, if
13 we can keep these people in the community and
14 in these settings longer, we're going to be
15 able to keep them from moving to a nursing
16 home level of care at a much higher cost to
17 Medicaid.

18 We know that in some parts of the
19 state, because the SSI rate is so low -- the
20 last increase was eight years ago -- we have
21 areas of the state where the adult care
22 facilities are prepared to close down. And
23 in some counties they're the only ACF. That
24 will mean that those individuals will have to

1 go to a nursing home because there's nowhere
2 else they can go. We have to find a way to
3 invest in these settings.

4 The other thing I would mention is a
5 resident advisor program that we would like
6 to see Medicaid fund. Senator Young is I'm
7 sure very familiar with the "Smartments" that
8 are in Jamestown, in her district. And what
9 we've found is that these apartments provide
10 a great platform for care.

11 And if we can keep people in
12 independent senior housing and provide some
13 very light touch services, we know that we
14 can keep them from going to Medicaid. Many
15 of these individuals, if they're on SSI, if
16 they're in low-income housing, they truly are
17 one event from being a high Medicaid user.
18 There's significant savings if we can keep
19 them in independent senior housing. But the
20 only way we're going to do that is if we
21 increase funding for independent housing.

22 There's a great program in Syracuse
23 where Christopher Communities is working with
24 a PACE program, and they collocate some

1 services. Again, this is a huge benefit to
2 the community. It's keeping people in
3 independent housing and keeping them from
4 going to nursing homes.

5 So if we can replicate the Smartments
6 that are in Jamestown, or if we can be
7 replicating the program that Christopher
8 Communities is offering in Syracuse, we are
9 going to keep people in the community longer
10 at great savings to Medicaid.

11 CHAIRWOMAN YOUNG: Thank you, Vice
12 President Schnauber.

13 MS. SCHNAUBER: You're welcome.

14 CHAIRWOMAN YOUNG: No questions. So
15 we appreciate your participation today.

16 MS. SCHNAUBER: Okay. Thanks.

17 CHAIRWOMAN YOUNG: Thank you.

18 Our next speaker is Beverly Grossman,
19 senior policy advisor from Community Health
20 Care Association of New York State.

21 Welcome.

22 MS. GROSSMAN: They lost my testimony.
23 Let's hope that's not personal. You got it?
24 Okay. So I'm going to go ahead? Thank you.

1 CHAIRWOMAN YOUNG: Go ahead.

2 MS. GROSSMAN: Thank you for the
3 opportunity to provide testimony today on the
4 Governor's 2016-2017 budget proposal.

5 My name is Beverly Grossman, and I am
6 the senior policy director of Community
7 Health Care Association of New York State,
8 CHCANYS. We are the state's primary care
9 association for federally qualified health
10 centers. We serve as the voice of community
11 health centers and as leading providers of
12 primary care in New York State.

13 We work closely with more than 60
14 federally qualified health centers, FQHCs,
15 that operate over 600 sites statewide and
16 serve more than 1.8 million patients
17 annually. We're not-for-profit community-run
18 health centers located in medically
19 underserved areas that provide high-quality,
20 cost-effective primary care to anyone seeking
21 it, regardless of their insurance status or
22 ability to pay.

23 The most pressing issue currently
24 affecting FQHCs is a \$54.4 million funding

1 deficit in our indigent care reimbursement.
2 The Diagnostic and Treatment Center
3 Uncompensated Care Pool, D&TC UCP, has
4 historically been comprised of \$54.4 million
5 in state funding, with an equal federal
6 match, totaling \$108 million. Although this
7 funding does not fully reimburse FQHCs for
8 the cost of providing care for the uninsured,
9 it is essential to ensuring that FQHCs are
10 able to do so, a cornerstone of our mandate.

11 While we are pleased that the
12 Executive Budget includes the state share of
13 \$54.4 million, the authorization for the
14 federal match expired in 2014. Today, FQHCs
15 still have not received more than half of
16 their 2015 indigent care funding. The
17 Department of Health requested the federal
18 match to be reauthorized and extended, but we
19 have yet to get an approval.

20 FQHCs are already beginning to feel
21 the effect of not receiving the full 2015
22 indigent care funding amount, and have begun
23 reducing staff, delaying expansion plans,
24 limiting clinic hours, and making plans to

1 reduce care such as oral and behavioral
2 health services, canceling OB and women's
3 health services, and so on.

4 Nearly 25 percent of health centers
5 that receive indigent care funds are
6 experiencing operational deficits and will
7 continue to do so if they do not receive 2015
8 federal match dollars.

9 In order to address this critical
10 funding deficit, we urge the Legislature to
11 include \$54.4 million in contingency funding
12 to fill the gap created by the loss of
13 federal dollars, to ensure that FQHCs are
14 able to continue to provide high-quality
15 community-based primary care to all
16 New Yorkers.

17 New York's stated priority is to
18 transform the healthcare system by providing
19 access to high-quality coordinated care
20 through the integration of primary care and
21 other community-based care. However,
22 downstream community providers have yet to
23 receive any meaningful funding under DSRIP
24 compared to the total percentage of

1 dollars available to PPS leads.

2 Furthermore, in last year's budget
3 non-hospital community-based healthcare
4 providers received less than 4 percent of the
5 nearly \$1.7 billion in new healthcare
6 funding. New York State is relying on the
7 work of community-based healthcare providers
8 to transform the state's healthcare delivery
9 system, yet has not made the equitable
10 investment in the sector to support this
11 work.

12 The state should make the following
13 investments in community healthcare providers
14 to support their integral role in
15 transformative initiatives: Allocate 25
16 percent of the \$195 million in healthcare
17 facility transformation funding to community
18 healthcare providers.

19 CHCANYS is pleased that the Governor's
20 Executive Budget proposes restructuring
21 \$200 million of the Healthcare Facility
22 Transformation Program appropriated in last
23 year's budget and making \$195 million of that
24 available to healthcare providers for

1 facility transformation. The inclusion of
2 this funding is a heartening first step,
3 although the funding must be available to all
4 types of providers participating in the
5 transformation efforts, not just hospitals
6 and acute-care settings.

7 Additionally, CHCANYS requests that a
8 minimum of 25 percent of the \$195 million, or
9 approximately \$49 million, be allocated
10 solely to community healthcare providers in
11 order to ensure that community healthcare
12 providers have equitable access to these
13 funds.

14 We also ask the Legislature to create
15 an Essential Community Healthcare Provider
16 Pool. Last year's budget included
17 \$355 million for an Essential Healthcare
18 Provider Fund to support provider
19 transformation initiatives. However,
20 community healthcare providers had no access
21 to this money, despite their essential role
22 in the state's transformation initiatives.

23 CHCANYS requests a new \$88.5 million
24 funding pool, the Essential Community

1 Healthcare Provider Fund, be established and
2 made available solely for community
3 healthcare providers. This pool would have
4 the same purpose as the pool in last year's
5 budget, to support capital and working
6 capital needs of community healthcare
7 providers in the furtherance of healthcare
8 transformation.

9 In addition to the above funding
10 requests, CHCANYS also asks you to add
11 \$20 million to the Community Healthcare
12 Revolving Capital Fund and ensure that last
13 year's previously appropriated \$19.5 million
14 are sent out in a timely manner; fully
15 restore funding for health centers serving
16 migrant and seasonal farmworkers to previous
17 fiscal years; support Doctors Across
18 New York; and provide additional support for
19 school-based health centers to account for
20 the upcoming transition to managed care.

21 In conclusion, CHCANYS supports
22 New York's healthcare transformation efforts
23 and is pleased the state has recognized the
24 importance of expanding access to

1 comprehensive community-based care. However,
2 meaningful, sustainable delivery system
3 transformation will only be achieved if the
4 state provides appropriate financial
5 investment directly to the community
6 healthcare providers whose work is at the
7 center of this reimagined care delivery
8 system. CHCANYS stands ready to work with
9 the Governor and the Legislature to support
10 New York's ambitious healthcare agenda.

11 I thank you for the opportunity to
12 present, and I'm happy to answer any
13 questions.

14 CHAIRMAN FARRELL: Thank you very
15 much.

16 Questions?

17 CHAIRWOMAN YOUNG: Senator Rivera.

18 SENATOR RIVERA: Hello. I just have a
19 quick one.

20 On page 2, where you were talking
21 about the FQHCs that are currently -- I'm
22 just going to quote here: "FQHCs are
23 currently experiencing a \$54.4 million
24 deficit in addition to the prospect of

1 additional costs due to numerous factors."

2 So the transition to value-based
3 payment, closure of Health Republic, and
4 proposed minimum wage increase, that refers
5 to future deficits, not the \$54.4 million?

6 MS. GROSSMAN: So the \$54.4 million is
7 the federal match has yet to be approved by
8 CMS for our indigent care dollars. So it
9 started -- we flagged it in 2013, it expired
10 in 2014. So last year we only received half
11 the dollars that we anticipated receiving for
12 indigent care. And so far it hasn't been
13 reauthorized, so we will have a -- you know,
14 if it's not reauthorized, it will be
15 50 percent going forward.

16 SENATOR RIVERA: So the other factors
17 that you mentioned are -- would be on top of
18 this, is what you're saying.

19 MS. GROSSMAN: Exactly. There's, you
20 know, what we call hidden cuts. So we have
21 the indigent care funding, we have other
22 things like minimum wage, Health Republic,
23 all these things compounded. And at the same
24 time, what new dollars were out there last

1 year weren't available to us. Even though
2 the rhetoric is, you know, we're the
3 cornerstone of rightsizing and reimagining
4 healthcare delivery in New York.

5 SENATOR RIVERA: Thank you.

6 CHAIRWOMAN YOUNG: Thank you. No
7 other questions.

8 MS. GROSSMAN: Thank you.

9 CHAIRMAN FARRELL: Thank you very
10 much.

11 Next, Steve Sanders, Agencies for
12 Children's Therapy Services.

13 Good afternoon, Steve.

14 MR. SANDERS: Good afternoon. You're
15 still here. I don't just mean today; you're
16 still here.

17 (Laughter.)

18 MR. SANDERS: Which is heartening.

19 Good afternoon, ladies and gentlemen.
20 Chairman Hannon, Chairman Farrell -- and I
21 can't help but observe, Chairwoman Young, I
22 believe that you are the first woman in the
23 history of the State of New York to serve as
24 the chair of either the Assembly or Senate's

1 fiscal committees. And that's quite a
2 milestone; I congratulate you. It's
3 terrific.

4 CHAIRWOMAN YOUNG: Thank you very
5 much, Steve. Always good to see you.

6 MR. SANDERS: I'm here again this
7 afternoon to talk about Early Intervention.
8 I'm the executive director of the Agencies
9 for Children's Therapy Services. ACTS'
10 members provide about 60 percent of the Early
11 Intervention services statewide.

12 The Governor has essentially made
13 proposals in three areas of Early
14 Intervention. The first area is of
15 tremendous concern, and I want to address
16 most of my remarks towards those proposals,
17 in which the commissioner earlier today had
18 an interesting exchange with Assemblyman
19 Abinanti.

20 One set of proposals that the
21 Governor, through the Department of Health,
22 has made deals with changing the method and
23 the circumstances that toddlers and infants
24 will be evaluated for eligibility into the

1 Early Intervention program. What the
2 Governor basically wants to do is to set up a
3 new layer of bureaucracy. He wants to do
4 pre-evaluations before the evaluations. He
5 calls it prescreening.

6 The commissioner, in his exchange with
7 Assemblyman Abinanti, insisted that that will
8 somehow speed the process along, that kids
9 will somehow get evaluated more quickly, get
10 referred more expeditiously, and receive
11 their services on a more timely basis.

12 The best I can say about those remarks
13 is that the commissioner is wrong. It
14 doesn't even make sense -- even if you don't
15 really understand the process, it doesn't
16 really make sense to a layperson to hear that
17 a new layer of bureaucracy to evaluate a
18 child is somehow going to get that child into
19 services which that youngster desperately
20 needs more quickly. Doesn't make any sense.
21 The commissioner's wrong.

22 There are two other things about that
23 proposal that are very troubling. Not only
24 does the commissioner want to have

1 prescreening of infants and toddlers in some
2 cases before they will get evaluated and then
3 services will begin, the Governor also
4 proposes that in some cases evaluations are
5 not necessary at all, that you can just take
6 a youngster's prior medical condition and
7 take the records that are associated with
8 that prior medical condition -- which in some
9 cases may have nothing to do with a
10 disability -- and use those records as a
11 substitute for evaluations.

12 Well, I have real serious concerns
13 about that, because those medical records and
14 those observations by some health
15 professionals who are not trained to identify
16 and really target developmental disabilities
17 very often will miss symptoms that only
18 qualified evaluators are able to discern and
19 then to make recommendations about services.

20 So using a set of medical records as a
21 proxy for determining eligibility is a real
22 problem.

23 The third thing in this part of the
24 Governor's proposal which is very troubling

1 is that the Governor takes out altogether --
2 he eliminates multidisciplinary evaluations.

3 In other words, evaluations right now
4 for a child who is suspected of having a
5 learning delay or a developmental disability
6 is done on an across-the-board basis:
7 Speech, occupational therapy, the variety of
8 delays a youngster can have. That's
9 multidisciplinary.

10 For some reason unknown to me, the
11 Governor brackets out "multidisciplinary" and
12 just says when it's appropriate, an
13 evaluation will take place. Well, I think
14 that is almost ensuring that this youngster
15 or many youngsters are not going to be able
16 to receive all of the services that are
17 appropriate to that youngster.

18 Why would the Governor do this? Well,
19 you know, the fewer kids who get referred to
20 Early Intervention, the less money that the
21 state and the counties have to pay. That's
22 the wrong prescription. That's the wrong way
23 to go.

24 Every study that has been done about

1 Early Intervention makes the same conclusion,
2 which is that when these very young kids, age
3 zero or even one or two months to 3, receives
4 Early Intervention, that eliminates more
5 costs that will be incurred by school
6 districts and preschool special education and
7 school-aged special education, far more
8 expensive modalities of services. Those
9 expensive services are not needed, in some
10 cases, or at least the disability is lessened
11 or remediated through Early Intervention,
12 saving the state money.

13 Early Intervention is not a cost
14 driver, it is a cost saver. And when we try
15 to skimp on providing adequate resources for
16 Early Intervention, we pay the price later.
17 More importantly, these youngsters and their
18 families pay the price with a lifetime of
19 more complicated disabilities than they might
20 otherwise have had were it not for the fact
21 that they did not get the Early Intervention
22 they needed.

23 Let me quickly mention the two other
24 areas that the Governor does, I think, make

1 constructive recommendations. He does
2 recommend a 1 percent increase in the
3 administrative cost for processing Early
4 Intervention claims for agencies. This
5 doesn't make up for 20 percent cuts over the
6 last four or five years, it doesn't make up
7 for the fact that there's been no increase
8 for Early Intervention in well over a decade,
9 but it's a start. And I'm pleased at least
10 to see the needle going in the right
11 direction with respect to that.

12 One other area that I think is
13 important to note, the Governor makes some
14 changes in the Insurance Law which would
15 require that commercial companies adjudicate
16 the claims faster, hopefully pay more of the
17 Early Intervention claim.

18 Currently and historically, this
19 percentage has never changed: Commercial
20 insurance pays 2 percent of the \$600 million
21 which is claimed in Early Intervention every
22 year. Let me repeat that. Commercial
23 insurance pays 2 percent of the \$600 million
24 in Early Intervention claims that are made

1 each year by the nearly 70,000 youngsters in
2 early intervention. That is shameful. It's
3 shocking.

4 And I'm pleased that the Governor is
5 trying to take steps this year to have
6 commercial insurance not only adjudicate the
7 claims faster, because it takes far too long
8 with far too much bureaucracy in determining
9 whether a claim will be honored, but they pay
10 far too little. And anything that we can do
11 to help ensure the commercial insurance
12 companies are paying their fair share not
13 only saves the state money, but it also is
14 the right balance. It still preserves the
15 autonomy for private insurers, but it also
16 has the right balance of autonomy and I think
17 responsibility.

18 So to conclude, I would say to you
19 that the Governor's proposals to amend the
20 Public Health Law are wrong. This
21 Legislature considered similar proposals in
22 2013; you rejected them for the right
23 reasons. They didn't get better with three
24 years of age. They were wrong in 2013,

1 they're wrong in 2016. I hope you'll reject
2 them again.

3 And his proposals to amend the
4 Insurance Law I think are things you should
5 seriously consider, because commercial
6 insurance needs to be stepping up to the
7 plate and honoring a much higher percentage
8 of those claims.

9 I thank you very, very much for your
10 time, and your consideration always.

11 CHAIRMAN FARRELL: Thank you very
12 much, Steve.

13 Questions, Senator?

14 CHAIRWOMAN YOUNG: Yes. Senator
15 Krueger.

16 SENATOR KRUEGER: Haven't seen you in
17 the hood for a while, Assemblymember. Nice
18 to see you.

19 MR. SANDERS: Good to see you again,
20 Senator.

21 SENATOR KRUEGER: Two quick questions
22 because of the time frame of the day.

23 I agree with you, it's unbelievably
24 disturbing to hear that private insurance is

1 only paying 2 percent of the cost. Any
2 number of topics came up today where we were
3 disappointed the Division of Financial
4 Services wasn't here. Do you think insurance
5 companies are actually violating state law or
6 the policies that they have written?

7 MR. SANDERS: To the best of my
8 knowledge, they are not. They have an
9 obligation in law to honor what is -- the
10 provisions in their particular policies. I
11 think the problem is that their policies are
12 so weak in Early Intervention, there's very
13 little in their policies that they ever
14 really have to pay.

15 Absent the Legislature making a
16 stronger statement that Early Intervention
17 has to be a covered policy, absent that
18 insertion in the law, it's been my
19 experience -- with apologies to some very,
20 very good insurance companies; I know there
21 are some -- but it's my experience that they
22 are very, very good about avoiding their
23 responsibilities, not just in Early
24 Intervention but in other areas, in paying

1 claims that really they -- they're accepting
2 premiums, they're accepting a lot of money
3 for these policies, they're not so good in
4 paying out when it comes time to pay out.

5 Are they violating the law? I can't
6 say that they are. But certainly I would be
7 in favor of a stronger statement in law that
8 they have to fully cover Early Intervention.

9 SENATOR KRUEGER: I agree with you.
10 Thank you.

11 And I think a follow-up to a much
12 earlier question by one of my colleagues, I
13 think to the Department of Health, concerned
14 that providers of early intervention services
15 have dropped out but still appear on lists
16 because they're not removed from the lists.

17 MR. SANDERS: Yes.

18 SENATOR KRUEGER: Can you talk briefly
19 about whether you agree with that, that we
20 have a much smaller universe of people
21 participating?

22 MR. SANDERS: That is an accurate
23 statement. There are a number of Early
24 Intervention service providers who in the

1 last three years in particular have left the
2 program but -- in other words, they're not
3 accepting any more cases, or very few cases.
4 But because in some instances they are still
5 owed money from the services that they
6 provided in 2014, '13, they are not
7 withdrawing officially from the program.
8 They're no longer providing services because
9 it has become so very, very complicated and
10 so very, very expensive for agencies or
11 individual providers to do the work the
12 counties used to do.

13 You have to remember that prior to
14 2013, counties were billed for the services
15 and counties paid the providers up front, and
16 then the counties had to collect from
17 Medicaid or commercial insurance or other
18 sources.

19 That all changed in 2013. Now it is
20 the responsibility, pretty much, of the
21 providers and the agencies to go chase the
22 insurance companies, to go chase Medicaid, to
23 go chase the other parties in order to be
24 able to be reimbursed. It isn't just that it

1 is more difficult, it is tremendously
2 time-consuming. And a lot of providers
3 simply no longer have the time to be billers,
4 accountants, and also service providers.
5 They signed up to be service providers, and
6 now they're told that half of their time has
7 to be spent chasing down those people who
8 have responsibility to pay them.

9 The fiscal agent was brought into play
10 in 2013. In some areas they've done a good
11 job in helping to expedite this morass. But
12 it has still fallen largely on the providers
13 to try to be paid for services that they have
14 provided, and it's just too time consuming
15 and a lot of them have left the system. And
16 it's a pity.

17 SENATOR KRUEGER: Thank you for your
18 testimony.

19 CHAIRMAN FARRELL: Thank you.

20 Further questions? Mr. Abinanti.

21 ASSEMBLYMAN ABINANTI: Thank you,
22 Mr. Chairman.

23 Thank you, Mr. Sanders.

24 First, I don't know if the questions

1 I'm going to ask are within your area of
2 expertise; forgive me if they're not. But
3 there are some things in this Article 7 that
4 I'm trying to understand, and frankly I
5 didn't get much assistance from the
6 commissioner this morning. But perhaps you
7 can help me.

8 I see in here one place there's
9 something that says a "family-directed
10 assessment." It says "If consented to by the
11 family, in order to identify the family's
12 resources, priorities and concerns and the
13 supports necessary to enhance the family's
14 capacity to meet the developmental needs of
15 the child, the family assessment shall be
16 voluntary" -- but basically what it looks
17 like -- I mean, from one point of view you
18 can look at this and say this is great
19 because we're going to assess what the family
20 needs and we're going to provide more.

21 From the other way, you can look at
22 this and say this is violative of the
23 approach that Governor Mario Cuomo took,
24 which said it doesn't matter what your family

1 resources are, we're going to bring the
2 state's resources to help each and every
3 child.

4 Do you read this the way I do, that
5 this is an attempt to cut back and say your
6 family is richer than some others and
7 therefore you're going to have the
8 responsibility to take care of this child and
9 we're not going to give you the services you
10 need?

11 MR. SANDERS: Well, I certainly hope
12 not. I'm frankly somewhat baffled at that
13 language as well, because state law
14 currently -- and federal law, IDEA --
15 guarantees that a family that has a child
16 that is in need of Early Intervention, not
17 because the family says so but because that
18 child has been evaluated, there has been what
19 is called an individual family service plan,
20 an IFSP, that has been developed and that
21 IFSP has the participation of the county that
22 the child resides in, so county officials are
23 involved in that, the development of that
24 IFSP; the evaluator is involved with

1 development of the IFSP; the family can have
2 representation on that committee. And once
3 the IFSP is developed and identifies the
4 services which that youngster needs, federal
5 and current state law provide that those
6 services will be given to that child at no
7 cost.

8 Now, I'm not sure where the Governor
9 is going with this language, which is one of
10 the reasons why my recommendation and advice
11 is that the changes in the Public Health Law
12 that the Governor has made, almost all of
13 which we've seen before that have been
14 rejected, ought to be rejected again.

15 There are certain things in this
16 program that are simply not broke, and the
17 Governor ought not try to fix that which is
18 not broke. One of the things that is not
19 broken is the parents guarantee and ability
20 to have their child evaluated by an evaluator
21 of their choice, based on an approved list.
22 And once their child is evaluated, then the
23 process kicks into motion.

24 We ought not be placing impediments

1 between the family and services. And the
2 prescreening places impediments. I'm sure
3 that the commissioner could, if he were here,
4 could cite one or two examples of, well, if
5 we have prescreening, I can show you how that
6 will speed things up. And I bet he's right,
7 there might be one or two cases where you
8 could posit an example where that could
9 happen.

10 But in the main, if we are now placing
11 a new bureaucracy, a new layer of
12 responsibility between when the child is
13 actually diagnosed or evaluated and services
14 begin, it's going to delay services. And
15 every clinician and every medical study that
16 has been done -- and I know you're aware of
17 many of them, I know each of you are -- every
18 one of those studies indicate that the
19 cognitive development of that child, that
20 child's brain, is such that if services are
21 not brought to bear at a particular age, if
22 you wait literally weeks or months longer
23 than you might otherwise have waited, the
24 synapses have closed, there are certain

1 disabilities that are much harder to
2 remediate even if you wait a few months at
3 that age, when a child is six months old,
4 eight months old, nine months old.

5 So time is of the essence. Time is
6 very much of the essence. And anything that
7 will slow down that process is dangerous and
8 wrong.

9 ASSEMBLYMAN ABINANTI: Okay, there's
10 another section in here that talks about a
11 healthcare clearinghouse. It says providers
12 shall enroll, on the request of the
13 department or the department's fiscal agent,
14 with one or more healthcare clearinghouses.

15 I can't find in here a definition
16 of -- maybe you know what a healthcare
17 clearinghouse is and what -- what is this
18 about?

19 MR. SANDERS: This is something that
20 has been done on a voluntary basis whereby
21 there are services that are provided or
22 organizations that exist that will help to
23 expedite the claims. And you go through that
24 clearinghouse, and they help -- actually,

1 they help the fiscal agent to expedite the
2 claims, they try to sort out --

3 ASSEMBLYMAN ABINANTI: But who pays
4 for this? The providers will have to pay for
5 this?

6 MR. SANDERS: No, the providers
7 generally -- no. To my experience, the
8 providers do not pay for this at all, no.

9 ASSEMBLYMAN ABINANTI: Who pays for
10 them?

11 MR. SANDERS: I presume the state
12 does.

13 ASSEMBLYMAN ABINANTI: That's not
14 clear in here, okay.

15 MR. SANDERS: Assemblyman Abinanti, if
16 you find a number of references that are not
17 explicit, then your reading is no different
18 from my reading.

19 I don't worry about the clearinghouse
20 because I've seen it in operation on a
21 voluntary basis. And at worst it's benign;
22 it may actually in some instances be a
23 helpful tool.

24 ASSEMBLYMAN ABINANTI: But shouldn't

1 that be what the fiscal agent is doing?

2 Shouldn't they also be a clearinghouse?

3 MR. SANDERS: Well, you know, I'll
4 tell you something. When this Legislature
5 approved a fiscal agent back in 2012, to go
6 into effect in 2013, it was your expectation
7 and our expectation, the providers, that the
8 fiscal agent in fact was going to operate in
9 such a manner that you submitted your claim
10 to the fiscal agent, the fiscal agent then
11 acted as an intermediary between the provider
12 and the insurer to make sure that the
13 provider got paid.

14 It hasn't turned out that way.

15 ASSEMBLYMAN ABINANTI: So then instead
16 of requiring the fiscal agent to do this
17 work, we're now adding another layer in here
18 by some private companies that are healthcare
19 clearinghouses.

20 MR. SANDERS: Well, if you ask my
21 opinion, I think that it is a task that the
22 fiscal agent should have been doing. I don't
23 think it was ever part of their contract to
24 do that particular work.

1 And an honest answer to your question
2 is I don't know who funds the clearinghouse
3 other than it is not my understanding that
4 that is a cost that has been absorbed by
5 providers.

6 ASSEMBLYMAN ABINANTI: And lastly, do
7 we have any numbers out there of how much
8 money is still left over owing to providers
9 that they haven't caught up yet? Is there
10 any number out there?

11 MR. SANDERS: The Public Consulting
12 Group, which is the fiscal agent, puts out
13 reports periodically. I believe that their
14 last report, which goes back just a few
15 months, indicated that there wasn't -- if
16 recollection serves, there wasn't more than
17 14 -- 12 or \$14 million that was still
18 outstanding. Which isn't bad, you know, when
19 you talk about a \$600 million annual claiming
20 in Early Intervention.

21 But one of the things that the
22 commissioner said that was very misleading,
23 in answer to one of your questions,
24 Assemblyman, is that he said, well, you know,

1 providers get paid on average now every two
2 weeks or so -- their claim. Their claim is
3 paid about every two weeks.

4 That just isn't accurate. There are
5 some claims that are paid very quickly.
6 Claims that go to Medicaid tend to be paid
7 rather quickly. Claims that bypass Medicaid
8 or even commercial insurance, if the family
9 is not insured, that goes directly to
10 an escrow fund that is funded by the counties
11 and ultimately the state -- they share it
12 about 50/50 -- those claims get paid pretty
13 quickly also.

14 The claims that go to commercial
15 insurance can still take weeks and weeks and
16 weeks -- indeed, months and months and
17 months -- even before they're adjudicated.
18 And in most cases, they pay very little of
19 the claim anyhow. It takes them a long time
20 to adjudicate the claim, and they pay very
21 little.

22 That's one of the reasons why I think
23 that the Governor's recommendations to
24 bolster the Insurance Law are good

1 recommendations. It will help -- I think it
2 will help to expedite the claims, and I think
3 it will help to get insurance to be paying
4 their fair share.

5 ASSEMBLYMAN ABINANTI: But the whole
6 claim is awaiting the insurance company's yes
7 or no.

8 MR. SANDERS: That's correct. Once
9 your claim --

10 ASSEMBLYMAN ABINANTI: Just for
11 2 percent.

12 MR. SANDERS: -- goes to commercial
13 insurance, even if they're only going to pay
14 a small part of it, none of it gets paid
15 until the payer of first resort, commercial
16 insurance, decides whether they're going to
17 pay and how much they're going to pay.

18 So consequently, you've hit the nail
19 on the head. You have a claim of a thousand
20 dollars, of which that commercial insurance
21 company is only going to pay 50 bucks -- the
22 other 950 gets held in limbo until the
23 commercial insurer decides that they're only
24 going to pay 50 bucks or less.

1 about the Executive Budget proposal, and also
2 some of our ideas for how to preserve,
3 protect, sustain and really bolster the home
4 care community across the state.

5 I also want to say thank you to so
6 many of you who raised questions and concerns
7 already about some of the issues that we in
8 the home care sector care deeply about.

9 I have prepared written testimony for
10 you. I'm not going to read it. And I've
11 also given you two reports. One is our 2016
12 financial condition report. This is a report
13 that the home care association provides every
14 year. We use cost report data as well as
15 survey data to take a look at really the
16 state of the home care industry across the
17 state.

18 What I'm going to do today is talk a
19 little bit about some of the highlights in
20 our financial condition report and then talk
21 about some of the concerns we have in the
22 budget, and then share some ideas.

23 First, if you read the report -- and
24 I'm sure that you and your staff will take a

1 look at it -- nearly half of the home care
2 agencies, providers in the state, are looking
3 at reducing staff or doing other kinds of
4 cuts in order to continue their operations.

5 About 70 percent of certified home
6 health agencies and long term home healthcare
7 programs have negative operating margins --
8 that's almost three-quarters. And this is a
9 similar trend that we've seen year after
10 year.

11 About half of home care agencies have
12 had to borrow money, using lines of credit,
13 in order to maintain operations and keep
14 their doors open. And we've seen that trend
15 accelerating over the past few years.

16 On the managed long term care side,
17 and you've heard some of this in prior
18 testimony, about 63 percent of MLTCs -- and
19 those are managed long term care plans, so
20 those are the plans providing long-term care
21 for the Medicaid population -- 63 percent of
22 MLTCs had negative premium incomes in 2014.
23 And this is also a trend that is worsening
24 from last year to this year.

1 A couple of other data points. On
2 average, less than half of Medicaid claims
3 are paid to home care providers within the
4 dictates of the state's prompt-pay law. So
5 agencies' Medicaid revenue is in effect in
6 their accounts receivable for an average of
7 about 72 days. And one of the reasons we're
8 seeing that is also something that you heard
9 in prior testimony, the fact that the MLTC
10 rates haven't been kept up-to-date, and
11 they're struggling on the rate side, so in
12 effect they're not passing the money down to
13 providers.

14 The rest of the data points in the
15 report are all showing worsening financial
16 condition trends. And one of the things we
17 really worry about is what that means for
18 providers as they try to participate in some
19 of the new models that we're seeing the state
20 obviously propose, and the federal government
21 as well.

22 So given those data points that spell
23 a real fragile nature for the home care
24 community in our state, as well as MLTCs,

1 it's daunting to think that these providers
2 are expected to step up and continue to
3 participate in a system that increasingly is
4 relying on them. And we all hear over and
5 over really the description of how we need a
6 robust home and community-based provider
7 network in order to achieve all of the
8 state's policy goals. We heard that in prior
9 testimony from the community health centers.

10 Support and infrastructure investment
11 for home care and MLTCs is urgently needed in
12 this budget in order to secure and sustain
13 delivery system reform. Yet how is the
14 Executive's budget proposal responding to
15 this? Of the executive's priority or
16 signature budget proposals, nearly all of
17 them target non-healthcare for investment.
18 So it's rather ironic that what we're looking
19 at is investment, needed investment in other
20 sectors, yet none of it is focused on the
21 home care side.

22 You've talked a lot about and heard a
23 lot of testimony about the effect of the
24 minimum wage increase. This is deeply

1 concerning for the home care field. We have
2 estimated that it's going to be about a
3 \$1.7 billion hit on the home care community.
4 And that's direct costs, indirect costs,
5 benefits, and that ripple effect.

6 We've devised this estimate using data
7 from cost reports as well as other data
8 sources, and we're working together with
9 HANYS and the other provider organizations --
10 LeadingAge, the nursing homes -- to present a
11 unified front. But if you think about it,
12 the home care number, at \$1.7 billion, is
13 much larger than the hospital and nursing
14 home number together, which is \$1.1 billion.

15 Last year the adopted budget included
16 over \$2 billion in new investment funding,
17 largely for the state's hospitals and
18 institutional sector. This support was on
19 top of the \$7 billion-plus provided to the
20 hospital sector through DSRIP. And the
21 LeadingAge testimony that had the pie chart,
22 that is a very telling visual that really
23 shows you the lack of investment that is
24 focused on anything other than really the

1 hospital sector. The home care sector is in
2 desperate need for that investment.

3 We urge the Legislature to ensure that
4 healthcare investments in this year's budget
5 include home and community providers and that
6 any new investments under existing programs
7 be amended to fully apply to the home care
8 sector.

9 A final document that we've given you
10 is a document that looks like this (showing)
11 that articulates two asks that the home care
12 sector has. The first ask is to fix the
13 state's reimbursement laws and levels to
14 cover and reimburse needed services. And
15 we've outlined exactly where that investment
16 needs to occur, but it needs to be placed in
17 adequate rates on the episodic side of the
18 home care provider rate system, as well as in
19 the MLTC rates.

20 We need to ensure that the payments
21 and the rate calculations include workforce
22 costs. We've already talked a lot about the
23 need for workforce investment. We have the
24 impact of a new mandate that's coming along,

1 technology, HIT -- you've heard from other
2 presenters today about the lack of HIT for
3 any of the non-institutional provider sector.

4 We need to make sure that workforce
5 costs are incorporated in the payment
6 methodology, and we need to make sure -- and
7 this really links with prior testimony
8 also -- that the long-antiquated State
9 Insurance Law that covers home care is
10 modernized. We have a State Insurance Law
11 that outlines the home care coverage that
12 hasn't been changed since the '70s. We need
13 to modernize that benefit.

14 Our second fix really focuses on how
15 do you support and really support the home
16 care infrastructure and operations. And we
17 can do that through fast-tracking regulatory
18 changes. We have been trying to work with
19 the Health Department for a number of years
20 to think about how we change a regulatory
21 structure that is linked to a fee-for-service
22 system that doesn't exist anymore. We need
23 to be quicker, more nimble at making
24 regulatory changes in a managed care, in a

1 DSRIP, in a value-based environment. And
2 that will help home care providers compete,
3 that will allow them to participate more
4 fully in integrated systems.

5 We also have to harness home care in
6 public health areas. Home care can be
7 critical in sepsis, fall prevention, all
8 kinds of innovations that are really focused
9 on the public health side. We need to
10 harness home care to do more in those areas.
11 And we'll see savings in state dollars,
12 undoubtedly, if we do that.

13 We also, and I mentioned this briefly,
14 need a proactive HIT policy, a health
15 information policy for home care. We don't
16 have that now. We need to put some
17 infrastructure dollars in and have a state
18 policy so that our home care providers are
19 connected to these integrated models.

20 We have to fund the Hospital Home Care
21 Physician Program that Senator Hannon was a
22 champion of last year. We need to improve
23 home care quality through innovations. And
24 we need to authorize any kind of innovative

1 new demonstration payment methodologies.

2 In closing, I just want to say again
3 thank you for your support of home care in
4 the past. We need to do more. If we expect
5 this system to be part of, a critical part of
6 an integrated healthcare system, we need to
7 invest in this system so that we can maximize
8 its potential. And the state is relying on
9 us, so we need the help and support.

10 Thank you very much for your time, and
11 I'd be happy to take any questions.

12 CHAIRMAN FARRELL: Thank you very
13 much.

14 Any questions? Senator?

15 CHAIRWOMAN YOUNG: No questions. So
16 thank you so much.

17 MS. CUNNINGHAM: Thank you.

18 CHAIRMAN FARRELL: Thank you.

19 CHAIRWOMAN YOUNG: Oh, I'm sorry,
20 Senator Hannon does have a question.

21 SENATOR HANNON: I just would like to
22 follow up on each of those points later on in
23 a meeting. I think they're enormously
24 significant, and some of them {inaudible}, so

1 I {inaudible}.

2 MS. CUNNINGHAM: We'd be happy to, and
3 we have budget language all ready to go, and
4 we'd be happy to sit with you. Thank you
5 very much. Thanks.

6 CHAIRMAN FARRELL: New York Health
7 Plan Association, Paul Macielak.

8 The next one will be James Lytle,
9 counsel, Managed Long Term Care & PACE Plans.

10 Good afternoon.

11 MR. MACIELAK: Good afternoon,
12 Assemblyman. I'd like to thank the Senators
13 and Assemblymen for the opportunity to
14 appear. The hour's late; I'll keep it short.

15 As it regards health plans, there's
16 some good news in the budget and some bad
17 news. On the good news front, there's no new
18 taxes. Good news, no new taxes, no tax
19 increases. There's no exchange tax, unlike
20 last year. The Governor had proposed an
21 exchange tax which you were able to defeat.
22 It doesn't exist in this budget. There's no
23 guaranty fund or solvency tax.

24 Now, I want to make clear that the

1 Health Plan Association strongly opposes a
2 guaranty fund. I would take exception to
3 statements from the representative of the
4 Greater New York Hospital Association, who
5 talked about the crocodile tears of the
6 health plans in opposing a guaranty fund.
7 I'd say that's a bunch of bunk. I would hope
8 he would get his facts straight when he'd be
9 making public statements.

10 He indicated that you should all
11 believe that in New York for-profit plans
12 make up the vast majority of the plans in the
13 state. That's wrong. The vast majority of
14 health plans in this state are nonprofit.
15 Whether they're plans like Affinity,
16 MetroPlus, Healthfirst, Emblem, CDPHP,
17 Independent Health, HealthNow, the vast
18 majority are nonprofit. They would all have
19 to pay this tax.

20 He also made the statement that
21 everybody's got a guaranty fund, so why
22 should anybody object to it. I would say the
23 reason we object is because no one else in
24 this country has HCRA taxes to the tune of

1 \$5 billion. That's a tax on health
2 insurance, it makes it less affordable. It's
3 about 5 percent of your premium are existing
4 taxes today.

5 A chunk of that \$5 billion flows to
6 those Greater New York hospitals -- bad debt
7 and surety monies, GME monies. And so if
8 people want to look for funds, we'd say look
9 for existing state funds.

10 A lot of talk today about programs
11 like VAPAP, VAP, QIVAPP, healthcare facility
12 restructuring funds. All of those are all
13 state dollars to take care of distressed
14 hospitals. We can say you can find in the
15 budget existing state funds to take care of
16 the Health Republic situation.

17 One other entity of good news in the
18 budget is pharmacy transparency. I think
19 it's a good first step. It requires drug
20 companies to file information with the state
21 about how much they spend on research and
22 development versus things like admin,
23 marketing and profit.

24 We think it's good, but it only

1 applies to the Medicaid program. And we
2 would ask that it also be disclosed to
3 consumers and businesses in the state because
4 pharmacy spending is the biggest cost driver
5 in healthcare premiums and directly affects
6 affordability.

7 Certainly the media attention on
8 something like Turing Pharmaceuticals that
9 had the 5,000 percent increase in price for
10 an existing drug by a hedge fund I think
11 brought a lot of attention to the question of
12 what components go into pharmaceutical
13 pricing. But I'd also point out companies
14 like Pfizer have increased their drug prices
15 on their like 100 top-priced drugs by up to
16 20 percent for the coming year.

17 So our view would be what's good for
18 the goose is good for the gander. And if
19 it's going to be that kind of disclosure for
20 the Medicaid program, also apply it to
21 consumers and businesses in the state in the
22 commercial market.

23 On the bad news front. In spite of
24 the Health Republic closing, we're

1 disappointed that the Governor did not put in
2 any rate reform proposals.

3 Prior approval. The current law of
4 the state setting commercial insurance rates
5 is a failed state policy. We say you should
6 repeal it, replace it with an objective
7 standard like the medical loss ratio.

8 We also think that DFS should be
9 required to have actuarial certification of
10 rates. Health plans submit their rates, they
11 have to be actuarially certified. We should
12 get back a rate decision from DFS that
13 likewise is actuarially validated and
14 certified.

15 Political price suppression of rates
16 threatens the state health exchange. Health
17 Republic closed, other health plans have
18 suffered losses in the last two to three
19 years. All have had their rate applications
20 cut by DFS on a subjective basis.
21 Sustainability of health plans that give
22 consumers access and choice is dependent on
23 rate reform.

24 In terms of the Health Republic

1 scenario, providers lost money, health plans
2 have lost money. There were a number of
3 health plans that were supposed to receive
4 money from Health Republic under a risk
5 adjustment methodology. They're not going to
6 see any of that money. So that is not
7 reflected in prior years' rates, it's going
8 to have to be applied for in future rates.
9 That likewise goes to premium affordability.

10 So we say please look to existing
11 state resources, and we would suggest looking
12 at state settlements. The Governor's fiscal
13 plan identifies and makes the statement that
14 settlement money should be spent as
15 one-shots. They're one-time monies that
16 should be used to fix one-time problems. So
17 we've looked and we've seen that even in the
18 Assembly's Yellow Book, that of the bank
19 settlements there are still, I think,
20 \$2 million {sic} of bank settlement monies
21 that have been unallocated. So we think that
22 would be one source that you could look at.

23 Secondly, recently there was an
24 announcement of a tobacco settlement of

1 \$550 million, of which the state is supposed
2 to get about half of that. So that doesn't
3 exist on any of these allotment lists. We
4 would say that's \$275 million that could be
5 available to help pay providers and plans who
6 have suffered losses as a result of the
7 Health Republic closure.

8 I'd like to turn my attention to the
9 Early Intervention proposals. Early
10 Intervention is really -- the proposals that
11 are in the budget really are just an old
12 chestnut seeking to shift state/county costs
13 onto insurance premiums, so that consumers
14 and business now have to pay for it as
15 opposed to the state or the counties.

16 Historically, EI really is not a
17 medical issue that would be covered by health
18 insurance. It really is a developmental
19 program that was structured within the
20 Education Department, the education statutes
21 of the state. And what we've been dealing
22 for a number of years with is trying to fit a
23 square peg into a round hole.

24 The managed care rules which exist

1 today look to be undercut by these budget
2 proposals. They seek to do a cost shift by
3 eliminating traditional managed care tools on
4 network credentialing on, network
5 development, use of medical necessity, prior
6 authorization of services, sites of
7 services -- all rules that apply to all
8 providers except, as would be proposed now,
9 EI providers. They would be the exception to
10 the rule. All other providers have to follow
11 these rules except for EI.

12 Now, I know there was some testimony
13 given prior to my appearing that talked about
14 prompt pay and number of violations and
15 delays in payment. I think if you go back to
16 DFS, you will find that there are no EI
17 prompt pay violations. There are no claims
18 that have not been adequately addressed
19 within the law for EI claims by insurance
20 companies.

21 We get certain rules in terms of
22 45 days to process a written claim, a paper
23 claim; 30 days for electronic. And providers
24 have to submit clean claims. Now, EI

1 providers are new to this system, so they're
2 new to actually billing and insurance forms,
3 following state procedures. So we're seeing
4 a lot of garbage in, garbage out. That
5 explains a good part of the payment delays
6 that providers are seeing. It's not because
7 plans aren't paying, but because they're not
8 getting a clean claim for them to process and
9 to pay.

10 Another point that I want to raise in
11 that regard is that a lot of these claims are
12 for self-insured plans. And those are not
13 regulated by the state. Plans like the
14 Empire Plan, a lot of school districts, a lot
15 of hospitals -- self-insured. They are not
16 subject to these rules. They don't cover EI
17 services at all, but they get lumped into
18 this overall number.

19 A final point, because I know I'm out
20 of time here, is that the Medicaid managed
21 care cuts lack a balance and are really used
22 to just balance the global cap. They
23 disproportionately fall in Medicaid managed
24 care plans. There are no other sectors that

1 take the level of hits that Medicaid managed
2 care plans do in this budget. We would ask
3 for some kind of a balance in terms of your
4 approach to it.

5 You've heard a lot of testimony about
6 managed long term care plan rates being
7 inadequate. The same application exists for
8 some of the managed care plans as well in the
9 general field who are suffering losses. So
10 you have a profit tax that's been proposed by
11 the Governor; that money is just taken and
12 used at the global cap, as opposed to being
13 maybe reinvested or used for some of those
14 plans that are suffering losses.

15 So basically we've got a budget by the
16 Executive that has some good components.
17 We'd look to you, the Legislature, to improve
18 on that budget and solve some of the issues.

19 Thank you very much. Any questions?

20 CHAIRMAN FARRELL: Thank you.

21 Questions?

22 MR. MACIELAK: Thank you very much.

23 CHAIRWOMAN YOUNG: Thank you, Paul.

24 CHAIRMAN FARRELL: Thank you.

1 Next, James Lytle, New York Coalition
2 of Managed Long Term Care & PACE Plans.

3 MR. LYTLE: Thank you very much. My
4 name is Jim --

5 CHAIRMAN FARRELL: Excuse me. Did you
6 give us paper? We didn't get any paper.

7 MR. LYTLE: Yes. We have testimony
8 for both the Coalition of Managed Long Term
9 Care Plans and the Coalition of Public Health
10 Plans. I apologize for that. I will make
11 sure -- we understood it was delivered
12 earlier today. And in light of that, I'll be
13 even briefer in my testimony.

14 My name is Jim Lytle. I represent two
15 coalitions of managed care plans who are
16 devoted to the Medicaid managed care program.
17 Both, as Mr. Macielak referenced -- we
18 represent the not-for-profit component of his
19 association, in part. All of the plans in
20 our two coalitions are not-for-profit,
21 provider-related, provider-sponsored plans.
22 In the New York State Coalition of Public
23 Health Plans there are eight plans, 3 million
24 enrollees; they include plans such as

1 Fidelis, Healthfirst, MetroPlus, and they
2 represent two-thirds of the total enrollment
3 in the state in these not-for-profit,
4 provider-sponsored plans.

5 On the managed long term care side, we
6 represent 21 plans, over 111,000 enrollees --
7 again, more than two-thirds of the total
8 enrollment.

9 Just by way of background, managed
10 care plans in our coalition and in the one in
11 the Health Plan Association have been the
12 centerpiece of the Medicaid strategy in
13 New York State for over 30 years, across five
14 administrations, to a point where virtually
15 every New Yorker who's a Medicaid recipient
16 is enrolled in a managed care plan. In
17 context, we're talking about a \$20 billion
18 expenditure on mainstream managed care plans
19 and about \$5 billion on the managed long term
20 care side.

21 I should emphasize that these dollars
22 reside in the plans only momentarily and are
23 quickly paid in claims to providers, paid to
24 help provide support to members who are

1 trying to navigate the complicated healthcare
2 system, and paid to help invest in the care
3 management and managed care that is the whole
4 purpose of these programs.

5 I would just highlight a few issues in
6 the budget for your consideration. I would
7 echo some of what Mr. Macielak said --
8 frustratingly, from our perspective, many of
9 the largest concerns we have in the budget
10 are on the administrative side, steps that
11 the Governor and the administration are
12 proposing to take without your endorsement or
13 support, including the profit cap that
14 Mr. Macielak referenced.

15 It's particularly frustrating from the
16 standpoint of a not-for-profit plan whose
17 only surplus is not coming from shareholder
18 investments but from whatever money it
19 happens to make on premiums paid to be used
20 for investments in new programs, in new
21 plans, in information technology to assist in
22 the delivery of these services. A proposal
23 on the administrative side will limit the
24 amount of surplus the plans are able to

1 retain.

2 We also would support a number of the
3 proposals the Governor advanced to control
4 the ever-escalating cost of pharmacy
5 benefits, in particular an emphasis on
6 tailoring the prescriber-prevails policy to
7 those drugs that are the most sensitive and
8 vulnerable ones in the behavioral health
9 arena, but allowing plans to manage the
10 prescription drug benefit in an appropriate
11 way that is based on the medical experience
12 and based on outcomes and results.

13 The Governor has proposed to carve out
14 the transportation benefit from managed long
15 term care plans as he did last year.
16 Particularly our upstate plans, who regard
17 the transportation benefit they provide to
18 their enrollees in managed long term care as
19 an integral part of what they do not only to
20 get the enrollee from place to place,
21 including to doctors' offices or to other
22 programs that they need to attend, but to
23 help look in on the individual and to provide
24 other support in addition to the

1 transportation benefit itself.

2 The Governor has also proposed
3 statutorily to change the eligibility
4 standard for managed long term care back to
5 what it used to be, that only people who are
6 nursing-home-eligible would be entitled to
7 enroll in managed long term care. We have no
8 particular opposition to that; that used to
9 be the standard. The vast majority of
10 enrollees within managed long term care plans
11 across the state meet that standard.

12 The only trick is, which is my next
13 point, it's important that rates to the
14 managed long term care plans are adequate and
15 are determined on a timely basis, and we have
16 struggled with that for many years with the
17 department.

18 You've heard this -- and I'm happy to
19 say there was a time where the provider
20 associations I think at times testified about
21 their concerns about managed long term care,
22 their worries about the program, in some
23 cases their opposition to the program. Now
24 I'm delighted to hear the provider

1 associations are echoing our concerns about
2 the adequacy of the rates being paid to the
3 managed long term care plans, and we
4 appreciate that.

5 The last point I'd make actually gets
6 back to the mainstream program. Many of our
7 plans who are providing Medicaid managed care
8 on the mainstream program are seeing a
9 significant amount of their enrollment occur
10 through the state's exchange, the New York
11 State of Health. From the very get-go, we
12 have asked that the New York State of Health
13 make it possible for someone who is enrolling
14 in the Medicaid program through the New York
15 State of Health to designate who their
16 primary care provider is. The challenges
17 faced by plans -- who don't have that
18 information after the person is enrolled in
19 the plan -- to follow up with the enrollee to
20 find out who the PCP should be has been
21 extremely difficult and has resulted in a
22 significant barrier to the successful
23 transition of individuals into that program.
24 It's been on the list of things, of system

1 improvements, for what has otherwise been a
2 successful launch of New York State of
3 Health, for which the folks running that
4 program deserve a great deal of credit. But
5 it's important that we make it easier for
6 Medicaid enrollees to access coverage through
7 the New York State of Health and be able to
8 designate, right at that time, who they would
9 like to select as their primary care
10 provider.

11 With that, I'll answer any questions,
12 and I'll make sure that the testimony finds
13 its way to the right spot.

14 CHAIRMAN FARRELL: Thank you.

15 Any questions?

16 SENATOR KRUEGER: Thank you very
17 much.

18 MR. LYTTLE: Sure.

19 CHAIRMAN FARRELL: Thank you very
20 much.

21 Julie Hart, director of government
22 relations, American Cancer Society.

23 Good afternoon.

24 MS. HART: Good afternoon. Thank you

1 for the opportunity to testify today. My
2 name is Julie Hart. I'm the government
3 relations director for the American Cancer
4 Society Cancer Action Network. We're the
5 advocacy affiliate of the American Cancer
6 Society. I appreciate the opportunity,
7 especially at this late hour, to testify.

8 My written testimony is in front of
9 you; I'm just going to highlight a couple of
10 key points for you.

11 On the first page you'll see the
12 numbers in terms of how cancer takes its toll
13 on New Yorkers. Cancer is the second leading
14 killer of New Yorkers. Approximately 110,000
15 New Yorkers will hear this year from their
16 doctor that they have cancer. In addition,
17 approximately 35,000 New Yorkers will lose
18 their battle to cancer this year. And as you
19 can see by the chart, cancer takes a
20 tremendous toll on New York State residents.

21 Towards that end, we're excited about
22 a number of recommendations that are included
23 in the Executive Budget. We are very
24 supportive of the Governor's proposal to

1 increase screenings for breast cancer and for
2 prostate cancer. That proposal includes
3 mammography vans, patient navigators, a
4 public awareness campaign, and also extended
5 hours to make mammography available. We do
6 believe that this will help make screenings
7 more readily available. We strongly support
8 this, and we encourage the Legislature to
9 support this also.

10 Related to this announcement is the
11 state's current Cancer Services Program.
12 This program provides screenings to
13 low-income uninsured New Yorkers. They can
14 get breast, cervical, and colorectal
15 screenings at no cost. In the past fiscal
16 year, approximately 30,000 New Yorkers were
17 able to receive a screening that they
18 otherwise would not have if it wasn't for
19 this program. And this is critically
20 important, because early screening can save a
21 life. Particularly if you look at colorectal
22 screenings, if you look at polyps, not only
23 can you detect that, you can actually prevent
24 cancer before it occurs in that case.

1 The funding in the Executive Budget
2 proposal is maintained at approximately
3 \$25.3 million, and we encourage that to be
4 maintained in the final budget.

5 In addition to screening -- there's a
6 great emphasis on screening in the budget.
7 We would like to see the same emphasis
8 actually placed on prevention activities. So
9 towards that end, one of the issues that was
10 brought up earlier today was tobacco and
11 smoking rates. The state's Tobacco Control
12 Program in the Executive Budget is proposed
13 at \$39.3 million. This is the same as in
14 previous years.

15 There's really three big things that
16 lawmakers can do, three big policy
17 interventions that will help in terms of
18 reducing smoking rates and reducing the toll
19 that tobacco takes on New Yorkers. There's a
20 number of policy interventions that can have
21 a small impact, but there's three that can
22 have a really large impact, and to your
23 credit, New York does a lot of things right.

24 We have the highest cigarette tax in

1 the nation, we have one of the strongest
2 Clean Indoor Acts that -- you know, many
3 followed in our footsteps once it was passed.
4 Where we don't meet the bar is when it comes
5 to tobacco control funding. Our Tobacco
6 Control Program is not adequately funded.
7 Currently, approximately 28,000 New Yorkers
8 lose their lives each year to smoking. We've
9 made some progress, but we still have about
10 73,000 high school kids who are still
11 smoking.

12 In addition to that, you can see on
13 page 4 there's a chart that shows the smoking
14 rates in New York State. So approximately
15 60.6 percent of adults are smoking; however,
16 there's huge discrepancies. So you'll see
17 with lower income levels, and you'll also see
18 with those with poor mental health, that the
19 rates can be in the high 20s, can be in the
20 30s percent. So there's pockets of
21 New Yorkers that we're still not reaching at
22 this point.

23 The CDC says that we should fund this
24 program at \$203 million, so we're falling far

1 short at \$39.3 million. I know that going
2 from 39 to 203 isn't practical. We are
3 recommending an increase to \$52 million this
4 year, and each year we'd like to see a little
5 bit more. We think at \$52 million we can
6 start to make a dent in those populations
7 where we're not being able to make that
8 same -- have the same impact right now.

9 In addition to tobacco, another area
10 that can have an impact on cancer which
11 many people don't think of is obesity. This
12 is an area where people don't often make the
13 obesity and cancer connection. However,
14 obesity is a major risk factor for several
15 types of cancers. Right now in New York
16 State 8.9 million adults are either
17 overweight or obese. That's the populations
18 of numerous states put together, just in
19 New York State.

20 In addition, approximately one-third
21 of kids are considered overweight or obese.
22 Obesity rates are also higher in Hispanic
23 populations, black populations, and
24 low-income populations. It will certainly

1 take a multipronged approach to start
2 reducing those obesity rates.

3 One of the areas where we can see some
4 improvement is trying to improve access to
5 healthy foods. It's hard for people to eat
6 healthy if they don't have healthy foods
7 available in their neighborhood -- for
8 children and families, if they don't have a
9 local grocery store, if they don't have a
10 corner store that has healthy foods
11 available.

12 In 2009 the state created what was
13 called the Healthy Food and Healthy
14 Communities Fund. It's a public-private
15 partnership that provides grants and loans to
16 either renovate or locate a supermarket or a
17 mobile market, whatever will work for that
18 particular community. That was started with
19 \$10 million in state capital funds. The
20 funding has now been depleted. Because of
21 the public-private partnership, the funds
22 actually lasted a number of years. They were
23 able to immediately get \$20 million
24 privately, and then from that point they were

1 able to fund 20 projects statewide.

2 If you look on page 6, you'll actually
3 see a map so you can see where those projects
4 have been funded. So in those communities,
5 we're actually starting to make a dent. So
6 previously they didn't have a healthy food
7 outlet; now they do in those communities.

8 But you'll also notice there's a lot
9 of communities that did not receive funding,
10 and certainly those are not the only food
11 deserts across New York State. So since
12 funding is now depleted for this program,
13 we'd like to see \$15 million dedicated to the
14 Healthy Food and Healthy Communities Fund.

15 In addition, we're also asking for
16 \$3 million for a healthy corner store/healthy
17 bodega-type initiative, because those smaller
18 types of outlets, where they may need the
19 funding for it, not necessarily renovating or
20 locating, but it may be a market that's in
21 existence, whether it's in an urban area or a
22 rural area, where they may need retrofits,
23 they may need refrigeration, they may need
24 some technical assistance. So those are

1 smaller amounts, so we would like to see
2 \$3 million dedicated towards that.

3 We think both of these initiatives
4 will go a long way to improving access to
5 healthy foods, and certainly as a first step
6 to combating obesity.

7 So thank you. And with that, I'm open
8 to any questions.

9 CHAIRMAN FARRELL: Questions?

10 Yes, Assemblyman.

11 ASSEMBLYMAN RAIA: Hi. Thank you.

12 Just for the record, I'd like to
13 mention that the commissioner didn't even
14 answer my question as far as how much money
15 was in the budget this year for tobacco
16 control funding.

17 It is my understanding, however, you
18 did mention we have -- New York State has the
19 highest tobacco tax.

20 MS. HART: Correct.

21 ASSEMBLYMAN RAIA: But it's also my
22 understanding that only 1.9 percent of that
23 tax actually goes into tobacco control-
24 funding programs. Is that correct?

1 MS. HART: Yeah, from tobacco
2 revenues. From the tax and also from the
3 master settlement agreement, we take in about
4 \$2.6 billion, but only \$39.3 million actually
5 goes to help New Yorkers quit smoking and to
6 keep kids from getting a deadly addiction.

7 ASSEMBLYMAN RAIA: The rest of it goes
8 where, the General Fund?

9 MS. HART: Correct.

10 ASSEMBLYMAN RAIA: Okay. Thank you.

11 CHAIRMAN FARRELL: Questions?

12 Thank you very much.

13 SENATOR KRUEGER: Thank you.

14 CHAIRWOMAN YOUNG: Thank you.

15 CHAIRMAN FARRELL: Community Oncology
16 Alliance, Ted Okon and Maryann Roefaro. How
17 close did I get it?

18 Next will be Empire State Association.
19 If you move down, you can speed it up. We've
20 got a lot to go.

21 MR. OKON: Good afternoon, although I
22 guess I should say good evening.

23 CHAIRMAN FARRELL: Good afternoon.
24 I messed up your name?

1 MR. OKON: We thank you for the
2 opportunity to share our views on the adverse
3 impact Medicaid payment cuts will have on
4 patients with cancer in New York State who
5 are covered under Medicare and also eligible
6 for Medicaid. I am the executive director of
7 the Community Oncology Alliance, a nonprofit
8 organization dedicated to serving patients
9 and providers in the community oncology
10 setting, where close to 70 percent of
11 Americans with cancer are treated.

12 After my initial remarks on this
13 critical issue, I will hand over this
14 testimony over to Maryann Roefaro, who is the
15 chief executive officer of a large community
16 oncology practice in New York that serves
17 patients with cancer in the greater Syracuse
18 area.

19 Recent changes to the State of
20 New York's Medicaid reimbursement policy for
21 patients dually eligible for Medicare and
22 Medicaid will hurt community oncology
23 practices and the patients with cancer they
24 serve. Specifically, we are concerned with

1 the budget-cutting policy that Medicaid is
2 now no longer reimbursing partial Medicare
3 Part B coinsurance amounts when the Medicare
4 payment exceeds the Medicaid fee for that
5 service.

6 Medicare covers 80 percent of the
7 reimbursement rates it sets for cancer care,
8 with patients responsible for the remaining
9 20 percent. For those individuals covered by
10 Medicare, who are also eligible for Medicaid,
11 it is Medicaid that is supposed to cover the
12 20 percent coinsurance. That is the issue --
13 although New York Medicaid relented in not
14 cutting payments for the 20 percent Medicare
15 coinsurance for cancer drugs, it is now
16 substantially cutting payments for the
17 administration of chemotherapy and other
18 vital services provided to the most
19 vulnerable patients with cancer; that is,
20 seniors and those disabled individuals
21 covered by Medicare.

22 As background on this issue, community
23 oncology practices like Maryann's have faced
24 many devastating payment cuts at both the

1 state and federal levels, such as the
2 automatic Medicare budget sequestration cut
3 in 2013. These cuts have slowly pushed more
4 practices to close or to be acquired by
5 hospitals, consolidating the cancer care
6 delivery system significantly. Over the last
7 eight years, nearly 40 percent of New York
8 State's community oncology practices have
9 closed clinics or have been acquired by
10 hospitals.

11 The problem is that as community
12 oncology practices close, patients have to go
13 to hospital for care they could be receiving
14 in the community setting. Patients that have
15 been receiving treatment from the same
16 practice -- in some cases for years -- face
17 dangerous gaps in their care when they are
18 displaced to the hospital setting.

19 Furthermore, many studies have
20 demonstrated that hospital-based cancer care
21 is 153 percent more expensive than in the
22 community setting.

23 The consolidation of cancer care in
24 New York State and across the country is

1 already creating stresses on the nation's
2 cancer care delivery system, with patients
3 being displaced and costs increasing as
4 cancer care is absorbed into large hospital
5 systems.

6 Now, New York Medicaid is adding to
7 the stresses by paying a fraction of the
8 20 percent Medicare coinsurance for
9 dual-eligible individuals. As it is,
10 community oncology practices are reimbursed
11 by Medicare for just 57 percent of the costs
12 related to chemotherapy administration and
13 related critical services. Additionally,
14 many other services are not reimbursed at
15 all, including psychological counseling, care
16 coordination, supportive care, telephone
17 support, and financial counseling.

18 Community oncology practices simply
19 cannot absorb additional payment cuts. They
20 either have to send patients to hospitals or
21 eventually close or merge into large hospital
22 systems, in which case all patients end up
23 being billed under the more expensive
24 hospital setting. Taxpayers end up paying

1 the price when that happens.

2 Representatives from community
3 oncology practices across New York State --
4 from Long Island, Queens, Brooklyn, Syracuse,
5 Albany and beyond -- are here today to say
6 that this Medicaid policy change is extremely
7 shortsighted. While it may save money in the
8 short run, there is no question that costs
9 for cancer care to New York State Medicaid
10 and the federal Medicare program will go up
11 dramatically.

12 Tragically, it is the most vulnerable
13 patients -- seniors and those with
14 disabilities -- who get caught in the policy
15 cross hairs. And when I get too caught up in
16 the policy, it is my wife, who is a full-time
17 oncology nurse, who reminds me what cancer
18 care is about: People battling a dreaded
19 disease.

20 Recently, President Obama and
21 Vice President Biden launched a moonshot to
22 cure cancer. We commend them for that and
23 know that New York oncologists have and will
24 continue to contribute greatly to that

1 effort. But as we prepare for the battle
2 tomorrow, we cannot forget the Americans,
3 especially the most vulnerable New Yorkers,
4 facing misguided public policy that threatens
5 their cancer treatment today.

6 I now will hand this testimony over to
7 Maryann Roefaro, of Hematology-Oncology
8 Associates of Central New York.

9 MS. ROEFARO: Thank you, Ted.

10 I'm very grateful for this opportunity
11 to speak with you today.

12 As Ted said, I run a large independent
13 private oncology practice in Central
14 New York. It's been providing services since
15 1982, serving people of greater Syracuse
16 area. We had 5,000 new patients last year
17 and served 17,000 visits.

18 We have a team of 16 specialists in
19 our practice and four clinic locations in the
20 area of oncology, hematology, and radiation
21 oncology, as well as a plethora of
22 professional clinical staff, of advanced
23 practical care nurses, nurse practitioners,
24 physician assistants, specialized oncology

1 nurses, and ancillary professionals. We have
2 a doctor of physical therapy who also does
3 our cancer rehabilitation program.

4 Our mission is simple -- it's to
5 provide the highest level of quality care in
6 a healing environment for the mind, body, and
7 spirit of those patients dealing with cancer
8 and blood disorders. Our goal is to offer
9 the highest-level, state-of-the-art
10 technology, care, and treatments while
11 meeting the emotional needs of our patients
12 and their families.

13 In taking care of the whole patient,
14 we provide an array of clinical cancer
15 diagnostic and treatment services in a highly
16 coordinated and efficient manner -- and I
17 often say that it takes a village to take
18 care of these people. We have 270 employees
19 to serve these patients. Our services
20 include the administration of chemotherapy,
21 biologicals, related cancer drugs, diagnostic
22 imaging, psychosocial services, and
23 nutritional counseling. We do support groups
24 for families and caregivers, provide

1 radiation therapy and specialty drug pharmacy
2 treatments.

3 We are extremely concerned with the
4 payment cuts that Medicaid is now
5 implementing for our patients dually covered
6 by Medicare and Medicaid. As Ted has
7 described, our practice has felt the brunt of
8 these cuts after cuts after cuts to cancer
9 care, including the blunt ax of the Medicare
10 sequestration cut. These types of cuts have
11 real impact on the cancer care system in each
12 of your districts. For example, our practice
13 alone had to close a smaller satellite office
14 a few years ago. And just recently, a few
15 months ago, we had to close a satellite in
16 Rome, New York, which is actually quite rural
17 and is feeling the effects of us not being
18 there, and they need to drive now into
19 East Syracuse.

20 It's been very difficult to absorb all
21 of the cuts that have come our way in the
22 recent years. The most recent Medicaid cuts
23 are truly unsustainable. Community oncology
24 practices with small populations of patients

1 who only have Medicaid coverage accept losses
2 in order to provide care to the needy.
3 However, for many of us, dual-eligible
4 Medicare and Medicaid patients represent a
5 large part -- upwards of 30 percent -- of the
6 Medicare population we serve, and this new
7 policy will hurt tremendously. For four of
8 the practices joining me today in this room,
9 losses from just this new Medicaid policy are
10 estimated to be over \$235,000 a year. And
11 although that doesn't sound like much to you,
12 with a budget of billions of dollars, it
13 means a lot to us and it will have an
14 incredible impact on our ability to render
15 cancer care to the people of New York.

16 The services impacted by these cuts
17 are critical to patient care and safety. For
18 example, skilled nurses that administer chemo
19 and care for patients while they receive
20 treatment will fall under these cuts. They
21 are essential to patient care, monitoring for
22 dangerous complications and ensuring good
23 treatment outcomes. In the short term, these
24 cuts will cause practices like ours to cut

1 back skilled nursing and similar key oncology
2 administrative services -- which is a very
3 shortsighted way to achieve any quick
4 savings -- or, in the end, being forced to
5 send these patients to hospitals for
6 treatment because we can no longer take care
7 of them and sustain the losses. The problem
8 in our case is that the hospital simply
9 cannot even absorb this number of patients --
10 there's about 980 of them alone in our
11 practice.

12 I underscore what Ted related from my
13 vantage point of running an oncology practice
14 and keeping it viable. As a businessperson,
15 I totally understand that it's about budgets
16 and finances. However, fundamentally it's
17 about people, people I watch every day
18 fighting terrible, often devastating disease.
19 I watch them struggle with treatment, their
20 own finances, and simply putting one foot in
21 front of another just to fight their disease.
22 These Medicaid cuts will have devastating
23 impacts on the most vulnerable of these
24 patients.

1 If you don't believe me, look at
2 recent studies documenting that patients who
3 are dual-eligible for Medicare and Medicaid
4 face significant disparities in outcomes of
5 quality cancer care. They are diagnosed at
6 more advanced stages of disease, have lower
7 five-year survival rates, receive lower
8 quality of care, and have poorer outcomes
9 than people with insurance from other
10 sources.

11 I call your attention to a recently
12 published study by the University of
13 California-Davis, which we have referred to
14 in our testimony. As an example, cancer
15 patients in California who are dual-eligible
16 for Medicare and Medicaid had the lowest
17 proportions of recommended treatment of
18 breast cancer with radiotherapy and of colon
19 cancer along with chemotherapy. In short,
20 dual-eligible patients end up being treated
21 like second-class citizens, and this simply
22 is not right.

23 If these Medicaid cuts being
24 implemented now are not bad enough, New York

1 Medicaid has indicated that the cuts will
2 retroactive from July of 2015. And this
3 means that we'll be required to refund -- and
4 yes, I underscore the word "refund" --
5 portions of reimbursements that we have been
6 provided since July. Not only will this be
7 devastating, it will be a big fat mess in our
8 practice management systems for billing.

9 We met with New York Medicaid last
10 December; they listened to the facts we
11 provided. But they said they are unable to
12 do anything, and we implore the Senate and
13 the Assembly to help us in this dire
14 situation. We're not just asking to stop
15 additional payment cuts to mandate Medicaid
16 to work, but also to work with practices
17 across the state. Community oncology
18 practices like ours have been leading the way
19 in real payment reform, with national
20 insurance companies like Aetna,
21 UnitedHealthcare, and even Medicare reducing
22 costs. Just recently, our practice received
23 accreditation as an Oncology Medical Home
24 from the Commission on Cancer. This is very

1 exciting and something that we're very proud
2 of -- and so should you, because there are
3 only nine of these practices in the United
4 States, and we are the only practice in
5 New York State that has achieved this. And
6 so we hope that you are proud also.

7 Given the special nature of cancer
8 care, the devastating impact of the disease,
9 and the vulnerable dual-eligible population
10 involved, we ask for a carve-out of cancer
11 care services from these Medicaid cuts,
12 including the suspension of the retroactive
13 payments back to Medicaid. This will
14 actually end up saving the state money, as
15 well as Medicare, by keeping cancer care from
16 migrating further into a more expensive
17 hospital setting. This way our practice can
18 work with New York Medicaid in devising
19 innovative solutions that provide quality,
20 efficient cancer care to these dual-eligible
21 individuals.

22 Please, please let us work together
23 for our patients, the New Yorkers you
24 represent, not to mindlessly cut cancer care

1 to the most vulnerable but to improve it for
2 generations to come.

3 Thank you for listening, and I know
4 it's -- we're out of time, but we'd be happy
5 to answer any questions.

6 CHAIRMAN FARRELL: Thank you very
7 much.

8 Questions?

9 CHAIRWOMAN YOUNG: Thank you.
10 Senator DeFrancisco.

11 SENATOR DEFRANCISCO: Not so much a
12 question, but I want to thank you both for
13 being here. You weren't here in the morning
14 when I talked to the health commissioner and
15 the head of the Medicaid department and told
16 them that I would send a copy of your
17 testimony to them because you'd be able to
18 elaborate on this issue much more than I can.

19 But the point is, if we are closing
20 satellite offices, where for people sick with
21 cancer that they have to travel many, many
22 miles to get to your facility now, and if we
23 keep this up and if facilities like yours
24 close, both of yours close and all throughout

1 the state -- even in Brooklyn, as I told
2 Marty Golden, and they close -- then it means
3 hospital care. And how shortsighted is it,
4 to spend -- when that cost is 153 percent of
5 the cost that you provide. It's just
6 shortsighted foolishness and long-term big
7 damage.

8 So thank you. I know I've talked to
9 Senator Hannon about this issue already, and
10 hopefully we can generate the support and
11 change some minds during this budget process,
12 because it's an essential issue. And I thank
13 you for coming again.

14 MR. OKON: Thank you, Senator. Thank
15 you all.

16 MS. ROEFARO: Thank you very much,
17 Senator.

18 CHAIRWOMAN YOUNG: Senator Hannon.

19 SENATOR HANNON: Yeah, I just want to
20 say that Senator DeFrancisco had said that,
21 and you can tell -- he can tell -- he's
22 really determined, because he came back just
23 for your testimony.

24 This is an issue that we tried to

1 solve, not to go along with the
2 administration's proposal last budget. And
3 they kept on making us pay for it and pay for
4 it. They had a total of 40 million, they cut
5 it in half, we ultimately didn't have the
6 last 20 million.

7 So we understand the issue, we're
8 going to try to fight for it here and make
9 sure that it does not remain, because we do
10 believe, as Senator DeFrancisco said, it's
11 counterproductive.

12 MR. OKON: Thank you, Senator.

13 MS. ROEFARO: Thank you very much.

14 MR. OKON: I just want to say that
15 there's a tremendous amount going on in
16 oncology payment reform that's happening
17 across the country, as Maryann said. So
18 we're ready to work with basically Medicaid
19 in terms of transforming the Medicaid payment
20 for oncology services.

21 SENATOR HANNON: And given your
22 sophistication, I would get ahead of it. I
23 would have proposals, I would make it to
24 Medicaid, because I've read some of the stuff

1 that CMS has tried to do, especially with
2 private physicians and what's going on with
3 oncology drugs in their offices. So if you
4 get ahead of it you can have it, probably,
5 the most reasonable and sane you can get it.

6 MR. OKON: Thank you. We've provided
7 Medicaid with a lot of the information on
8 these alternative payment models.

9 SENATOR HANNON: Thanks.

10 MR. OKON: Thank you very much.

11 MS. ROEFARO: Thank you very much.

12 CHAIRMAN FARRELL: Thank you.

13 Empire State Association of Assisted
14 Living, James Kane. Next it will be the
15 Pharmacist Society.

16 MR. KANE: Good afternoon.

17 CHAIRWOMAN YOUNG: Good afternoon.

18 CHAIRMAN FARRELL: Good afternoon.

19 MR. KANE: My name is Jim Kane, and I
20 am the past president and current treasurer
21 of the Empire State Association of Assisted
22 Living, commonly known as ESAAL.

23 Thank you for the opportunity to
24 testify today. I will limit my testimony to

1 one critical area for our low-income seniors
2 and disabled individuals on SSI: The urgent
3 need for an immediate increase in the SSI
4 rate, which is currently only \$41 per
5 resident per day.

6 ESAAL is the only association that
7 exclusively represents the assisted living
8 provider network, serving more than 275
9 licensed facilities and more than 23,000
10 seniors and disabled individuals throughout
11 New York. While ESAAL represents the entire
12 assisted living industry, my testimony today
13 is focusing on those facilities that provide
14 housing and care for our low-income SSI
15 seniors and disabled individuals.

16 Currently, adult care facilities are
17 paid \$41 per day and we provide housing and a
18 wide array of care and services to low-income
19 seniors and disabled individuals on SSI,
20 including three meals a day, housekeeping,
21 activities, supervision, case management,
22 medication assistance and hands-on personal
23 care. And let me repeat that number, it's
24 \$41 per day in total for these people. It's

1 approximately the same amount that you would
2 pay for a quick night out at the movies. You
3 know, we probably pay more than that to house
4 a dog in this day and age. So it's really a
5 shame that we're at this level.

6 I would have to believe that everyone
7 would agree that \$41 -- excuse me, I have a
8 bit of a cold today -- I have to believe
9 everyone would agree that \$41 per day is
10 grossly insufficient to adequately house and
11 properly care for a needy individual. I
12 doubt if anyone could find a decent hotel
13 room for that price.

14 The last time the state increased its
15 share of the SSI rate was nine years ago, in
16 2007, and the last increase before that was
17 17 years earlier. That is one rate increase
18 in approximately 25 years for our industry.
19 With one rate increase in two decades and no
20 state COLA, the SSI rate has fallen far
21 behind the costs of providing care and
22 services to our seniors.

23 Currently there are approximately 250
24 ACFs that house and care for seniors and

1 disabled individuals on SSI. Many of these
2 ACFs only accept a certain number of SSI
3 residents at any one time because it is
4 impossible to meet facility costs solely on
5 that rate. Indeed, a significant number of
6 ACFs that cater solely to this low-income
7 population have been forced to close their
8 doors and move their residents out of their
9 homes. Approximately 10 facilities
10 voluntarily closed over the past two years,
11 mostly because of financial hardship.

12 I can also speak from personal
13 experience here as well. In addition to my
14 role with the Empire State Association, I
15 also own and operate a small family-owned
16 company. We started in the early 1970s, and
17 at our peak we had 14 SSI facilities across
18 upstate New York serving approximately
19 500 low-income seniors and disabled
20 individuals. Over the past few years, we have
21 closed six of our 14 facilities due to
22 financial losses, so we now have eight
23 remaining facilities serving approximately
24 350 residents.

1 Over the past two years, we have
2 closed three SSI facilities, resulting in
3 88 low-income residents having to leave their
4 homes with us and having to move to other
5 settings, mostly including the far more
6 costly skilled nursing facility. And while
7 it has been painful to have to close our
8 facilities and move our residents, the part
9 that is so unbelievably frustrating is the
10 last part -- watching our residents move into
11 nursing home beds prematurely at a far
12 greater cost to the state.

13 For every displaced SSI resident
14 upstate who ends up in a nursing home, the
15 daily cost of housing and caring for the
16 state increases dramatically from
17 approximately \$41 per day to somewhere in the
18 neighborhood of \$150 to \$250 a day. Indeed,
19 in December 2014 an SSI facility closed in
20 Syracuse, and eight of the remaining 14 SSI
21 residents moved into higher levels of care,
22 resulting in the state paying approximately
23 \$325,000 more annually to house and care for
24 just those eight low-income seniors.

1 The simple reality is that SSI beds
2 are, by far, the best bargain the state has
3 to care for low-income seniors. Nursing home
4 beds are the most dramatic cost comparison,
5 generally costing four to five times the \$40
6 per day for an SSI bed. But even home care
7 agencies and adult day programs charge the
8 state far more than \$40 per day, and that is
9 for just a few hours of services each day, as
10 opposed to the 24 hours of housing and care
11 that comes with an SSI-funded adult home bed.

12 And it is important to note that most
13 of the residents that we are talking about
14 must live in a 24-hour supervised
15 environment. They cannot live alone and
16 receive services sporadically from those
17 other programs in a safe manner.

18 And yet the state is allowing this
19 bargain to slip away just as the state's
20 senior population is going to increase
21 dramatically. More and more ACFs that cater
22 only to this low-income population are
23 closing. And many ACFs that have reserved
24 some capacity for SSI residents in the past

1 are setting aside fewer and fewer slots for
2 this low-income population. Absent an
3 increase in the SSI rate, there will
4 eventually be no SSI beds in this state, and
5 nowhere for these low-income seniors and
6 disabled individuals to live.

7 In my view, it is absolutely
8 imperative that the state increase the SSI
9 rate this year. ESAAL is respectfully asking
10 the Legislature to increase the SSI rate by
11 \$7.50 per day in this year's state budget.
12 This modest increase of \$7.50 per day will
13 help make up for the fact that our rate has
14 been frozen for the last nine years, and help
15 stem the financial losses that many SSI
16 facilities are incurring right now.

17 However, I need to be crystal-clear
18 that this modest rate increase will not do
19 anything to offset the proposed minimum wage
20 increase to \$15 an hour the Governor recently
21 proposed. Like so many other small
22 businesses, the proposed minimum wage hike to
23 \$15 an hour would simply devastate our SSI
24 facilities, and we would need a dramatically

1 higher rate increase to avoid closure of our
2 SSI facilities.

3 For my facilities in upstate New York,
4 the direct impact of the minimum wage
5 increase to \$10.75 within this next year
6 would be \$495,000 a year. And I might add,
7 the impact once we've reached the entire \$15
8 an hour would be \$1.7 million annually. And
9 just to put that in perspective, I employ
10 approximately 155 employees, and I house 359
11 residents. My total payroll right now is
12 \$3.2 million, and this rate increase would
13 represent over a 60 percent increase in just
14 our labor costs.

15 Without substantial funding from the
16 state to offset these higher costs, there is
17 no doubt that I will have to close all eight
18 of my facilities -- and the same is true of
19 many of assisted living facilities throughout
20 the state. ESAAL is currently studying the
21 impact of the proposed minimum wage increase
22 for the assisted living industry, and
23 preliminary estimates indicate that the total
24 impact to our industry would be over

1 \$170 million per year. And that's just for
2 the direct labor costs.

3 In addition, I must point out two
4 additional funding requests the Governor made
5 in his Executive Budget that I believe
6 further justify an SSI rate increase as a
7 matter of basic fairness.

8 First, the Governor has proposed
9 \$38 million in the OMH budget for ongoing
10 compliance with a federal court settlement
11 called the O'Toole settlement, in which he
12 voluntarily agreed to attempt to move a few
13 thousand SSI residents out of 23 adult homes
14 in New York City and into supported housing.
15 Over the past three years, the Governor has
16 requested and received over \$84 million in
17 appropriations from the Legislature for
18 compliance with this federal court
19 settlement. However, according to a most
20 recent report to the federal judge, the
21 Executive has moved only 110 SSI residents
22 into supported housing to date. I want
23 repeat those numbers one more time:
24 \$84 million appropriated over the past three

1 years, and only 110 SSI residents have moved
2 into supported housing so far. And just like
3 last year, the Governor is now asking for an
4 additional \$38 million for this initiative,
5 on top of the \$84 million you have already
6 appropriated.

7 Our modest SSI rate increase of \$7.50
8 per day would also cost approximately
9 \$38 million annually, but unlike the O'Toole
10 appropriation, it would impact approximately
11 13,000 SSI residents statewide, not just a
12 few hundred in New York City. In addition,
13 our modest rate increase would actually help
14 save Medicaid dollars by helping avoid costly
15 nursing home placements. By contrast, the
16 O'Toole appropriation drives additional
17 Medicaid spending because, once the SSI
18 residents are moved out of their adult home
19 into supported housing, they need extensive
20 wraparound services to replace the 24/7 care,
21 services, and assistance they currently
22 receive in the adult home.

23 And second, the Governor has proposed
24 approximately \$640 million in spending to

1 help combat the homeless problem in the
2 state. Of course we do not take any issue
3 with the state increasing funding to help the
4 homeless, but if the state is going to spend
5 \$640 million to develop new housing for the
6 homeless, we respectfully ask for a fraction
7 of that amount -- approximately 6 percent --
8 to help save the existing SSI homes and beds
9 of our low-income seniors and disabled
10 individuals.

11 Thank you again for the opportunity to
12 testify today, and I'd be happy to answer any
13 questions.

14 CHAIRWOMAN YOUNG: Thank you. I don't
15 believe there are any questions, so thank you
16 very much for your testimony. We appreciate
17 it.

18 So it's almost 5:30, and we've been at
19 it here for nearly eight hours and we still
20 have about 17 speakers left in the queue. So
21 here's an idea. If everyone could please
22 cooperate -- instead of just reading your
23 testimony, please submit your testimony and
24 all members of the committee will take it

1 very seriously, we'll review it. But if the
2 remaining speakers could just cover the top
3 five things that they wish to highlight --
4 not read the testimony, but actually do it
5 that way -- that might allow us to get out of
6 here before 1 o'clock in the morning. So we
7 appreciate that.

8 Next, we have the Pharmacists Society
9 of New York State, and after that in the
10 queue we have the Chain Pharmacy Association
11 of New York State. So if the Chain Pharmacy
12 Association could be ready to go, on the
13 starting blocks, that'd be great. Thank you.

14 And from the Pharmacists Society of
15 New York State we have Roger Paganelli,
16 president, and Kathy Febraio, executive
17 director. So thank you so much for being
18 here today.

19 MR. PAGANELLI: Thank you. Good
20 evening and thank you, Senator Young and all
21 the distinguished members here today.

22 You introduced me, so I do have the
23 condensed version of our testimony here
24 today, and therefore I will be brief.

1 My name is Roger Paganelli. I am a
2 third-generation pharmacist and pharmacy
3 owner in the Bronx. I currently serve, as
4 you stated, as the president of the
5 Pharmacists Society of the State of New York.
6 With me is Kathy Febraio, our executive
7 director. You have our written testimony
8 before you, and in consideration of your time
9 and that of the witnesses coming up after us,
10 I'll keep the remarks as brief as I can.

11 Firstly, we'd like to thank you for
12 all your support that you've shown to
13 community pharmacy, both independent and
14 chain, in previous budget decisions and votes
15 for the legislation important to us.

16 Today I want to share our concerns
17 about another risky Medicaid initiative to
18 replace the existing fee-for-service Medicaid
19 reimbursement formula for so-called specialty
20 drugs with a method that would pay pharmacies
21 based on a cost basis to be determined by the
22 Department of Health.

23 Some key points that I need to make:
24 There is no such thing as a specialty drug.

1 "Specialty" is an arbitrary term used by
2 unregulated business entities such as the
3 PBMs, or pharmacy benefit managers, for their
4 own financial advantage. Another point I'd
5 like to make is that the term "specialty
6 drug" is not supported nor defined by any
7 federal or state agencies.

8 The published brand-name drug
9 benchmarks, AWP and WAC, which refer to
10 average wholesale price and wholesale
11 acquisition cost, are widely used in pharmacy
12 contracts to define drug costs both for
13 purchase and for reimbursement purposes. AWP
14 and WAC are adjusted when drug prices
15 increase or decrease. They're reliable,
16 transparent, published benchmarks understood
17 by everyone in the industry.

18 Replacing these established benchmarks
19 with a ceiling price determined by DOH would
20 constitute an irresponsible public policy. A
21 state agency is ill-equipped to set prices
22 for prescription drugs. Doing so would
23 result in significant risk for patient harm
24 while destabilizing community pharmacies --

1 again, both the independent and the chain
2 pharmacies. Given our knowledge of the costs
3 that pharmacies incur when purchasing their
4 inventories, we have no confidence that
5 payment levels under the new paradigm would
6 be either realistic or responsible if this
7 initiative was to be implemented.

8 I'm going to make two quick points
9 before I close up, and that is I understand
10 earlier that Jason Helgerson mentioned a
11 process that was in place with respect to
12 brand-name drugs for appeals in the event
13 that we were underpaid at the pharmacy level.
14 I'll go on the record stating that no such
15 process exists. It does not exist, and I
16 challenge it.

17 The second point I would like to make
18 before I close is if the DOH is focusing
19 efforts on cost savings of a few million
20 dollars, why would they leave \$95 million in
21 rebates to them uncollected?

22 So in closing, I will say that due to
23 market forces, pharmacies currently survive
24 on razor-thin margins and further cuts would

1 certainly impact the ability for us to care
2 for our patients, the citizens of New York,
3 whom we are determined to serve. On behalf
4 of the most vulnerable patients covered under
5 Medicaid fee-for-service and the 25,000-plus
6 pharmacists practicing in this great state,
7 we urge the Legislature to reject this deeply
8 flawed Medicaid budget proposal. We need
9 your help.

10 Thank you very much.

11 CHAIRWOMAN YOUNG: Thank you very
12 much.

13 CHAIRMAN FARRELL: Thank you.

14 MS. FEBRAIO: I'm Kathy Febraio, the
15 executive director of the Pharmacists
16 Society. Prior to joining the Pharmacists
17 Society I was an advocate for the Early
18 Intervention Program, and I have to say that
19 parallels between the budget's Medicaid
20 fee-for-service reimbursement proposal and
21 the shift to a state fiscal agent are
22 chilling.

23 The proposal will take a predictable
24 payment system and turn it on its head. It

1 relies on the Department of Health to gather
2 data, analyze it, and report results to key
3 stakeholders with little or no transparency.
4 It asks you to give up your authority to hold
5 the department accountable on a critical
6 state program. And, as Roger pointed out,
7 all for several million dollars -- while
8 \$95 million of rebates remain on the table.

9 The result in the EI program has been
10 devastating to both the providers and the
11 patients in the system. Please don't let the
12 Department of Health create another system
13 that forces providers with direct patient
14 contact out of a program that serves the
15 state's most vulnerable.

16 Thank you.

17 CHAIRMAN FARRELL: Thank you very
18 much.

19 CHAIRWOMAN YOUNG: Thank you.

20 Yes, Senator Hannon.

21 SENATOR HANNON: Yes, okay.

22 Mr. Paganelli, you made some statement about
23 an appeals bill. I'm reading from a
24 Pharmacists Society press release dated

1 December 21, 2015, that talks about the
2 Pharmacists Society and the Chain Pharmacy
3 Association worked to successfully pass a MAC
4 Appeal bill signed into law by Governor
5 Cuomo. I'm sure that's what the people were
6 referring to. I don't know why you are -- do
7 you have some explanation of that?

8 MR. PAGANELLI: The MAC appeal bill
9 refers only to generic drugs. What is on the
10 table today, and what was discussed
11 earlier -- and I was not here, that was
12 information that was shared with me -- was
13 referring to brand-name drugs in the Medicaid
14 program.

15 SENATOR HANNON: I don't know what --
16 I don't know what they were referring to.
17 I'm just telling you that I'm sure that they
18 were -- they thought they would be referring
19 to this bill that you and the chain
20 pharmacies had praised.

21 MS. FEBRAIO: The bill does not apply
22 to the Medicaid program.

23 SENATOR HANNON: It just talks about
24 all therapeutically equivalent drugs. Okay?

1 I thought it covered all the drugs that were
2 sold by a pharmacy.

3 MR. PAGANELLI: Generic drugs only.

4 SENATOR HANNON: All right. But I
5 simply think that if there's more to be done,
6 you might phrase it in that context instead
7 of just saying they don't -- you don't know
8 what they're talking about. Okay? Thank
9 you.

10 MR. PAGANELLI: Thank you.

11 CHAIRMAN FARRELL: Thank you.

12 CHAIRWOMAN YOUNG: Thank you.

13 CHAIRMAN FARRELL: Chain Pharmacy
14 Association of New York State, Mike Duteau.
15 I chewed that up.

16 MR. DUTEAU: Good evening.

17 (Discussion off the record.)

18 MR. DUTEAU: Honorable Chairwoman
19 Young and Chairmen Farrell and Hannon,
20 Senator Valesky and other distinguished
21 members of the committee, my name is Mike
22 Duteau. I am a pharmacist, vice president of
23 business development for Kinney Drugs, and
24 president of the Chain Pharmacy Association

1 of New York State.

2 We would like to thank you for your
3 strong past support of community pharmacy and
4 our patients, and for the opportunity to
5 testify today regarding the proposed state
6 budget.

7 Specific to the state budget, the
8 Chain Pharmacy Association has focused on two
9 issues: Protecting patient access to
10 critical pharmacy care by ensuring adequate
11 payment to pharmacies; secondly,
12 strengthening the role that pharmacists can
13 play in improving patient health outcomes
14 while reducing costs.

15 Both issues are referenced extensively
16 in my written testimony. For the purposes of
17 this hearing, I will briefly focus only on
18 the first issue.

19 The State Department of Health is
20 seeking broad authority in the Executive
21 Budget to set reimbursement rates for
22 community pharmacies for an undefined and
23 undisclosed list of specialty drugs as
24 designated by Medicaid. The proposal would

1 cut community pharmacy reimbursement by
2 \$3.7 million.

3 While this number seems relatively
4 small compared to previous Department of
5 Health budget cuts related to Medicaid
6 fee-for-service, the department has made
7 clear its intent to use this methodology
8 whenever it deems appropriate, and that it
9 plans to migrate this proposal into Medicaid
10 managed care.

11 Without question, the impact of this
12 on community pharmacies could be pharmacy
13 closures and job losses leading to patient
14 access issues, especially in our low-income,
15 rural, and underserved areas. This proposal
16 has numerous flaws and is extremely
17 concerning.

18 The data that the department would use
19 is not readily available to pharmacies, to
20 the Legislature, or to the public. Using
21 this data, the department would identify the
22 lowest reimbursement paid by managed care
23 plans, below cost in many instances, and
24 reimburse pharmacies in their network for

1 specialty drugs, setting that rate as a
2 ceiling for what Medicaid would pay.

3 While contractual agreements legally
4 prohibit me or PBMs from discussing specific
5 reimbursement rates, I can share with you
6 that it is becoming increasingly more common
7 for my company to lose \$1,000 or more on each
8 Medicaid managed care hepatitis C
9 prescription. I think it's obvious that that
10 is not sustainable, and unfortunately we have
11 been turning patients away.

12 Furthermore, while the department has
13 stated that they will initially only apply
14 this short list of drugs to the specialty
15 segment, it's pretty obvious that over time
16 they could significantly expand that list of
17 what they consider to be specialty drugs if
18 given broad authority.

19 I am also a member of the New York
20 State Board of Pharmacy, and there is no such
21 legal definition of a specialty drug or even
22 a specialty pharmacy. Therefore, this
23 proposal could be applied to any or all
24 drugs. That outcome would be catastrophic

1 for community pharmacy and all of the
2 patients we could no longer afford to care
3 for.

4 If enacted, this cut could jeopardize
5 patient access to essential medications
6 because it directly targets these patients
7 with the most serious and often life-
8 threatening diseases who still remain in the
9 fee-for-service program. This could include
10 drugs to fight cancer, multiple sclerosis,
11 cystic fibrosis, mental illness, HIV and
12 others.

13 New York State already has one of the
14 lowest Medicaid pharmacy reimbursement rates
15 in the entire country. We have just learned
16 that the Department of Health once again
17 failed to collect almost \$95 million in drug
18 rebates. From a dollar-amount perspective
19 alone, fixing this issue should be a bigger
20 priority than implementing this flawed
21 reimbursement proposal.

22 Finally, we respectfully ask that the
23 Senate and the Assembly firmly reject the
24 proposal, the proposed Medicaid cut to

1 pharmacy reimbursement, in the final state
2 budget in order to protect pharmacy care in
3 New York.

4 And again, I thank you for all of your
5 long-standing and unwavering support of
6 community pharmacy and all of those patients
7 that we serve. Thank you.

8 CHAIRMAN FARRELL: Thank you.

9 CHAIRWOMAN YOUNG: Thank you.

10 CHAIRMAN FARRELL: Questions?

11 CHAIRWOMAN YOUNG: No questions.

12 Thank you so much.

13 MR. DUTEAU: Thank you.

14 CHAIRMAN FARRELL: Thank you.

15 Susan Zimet, executive director,
16 Hunger Action Network.

17 MS. ZIMET: Hi, everyone, and thank
18 you.

19 First, I just want to tell you how
20 impressed I am that you're still here -- it's
21 5:30, and I know you started at 9:30. I've
22 come to these hearings before and they've
23 been pretty sparse at this time, so I'm
24 incredibly impressed. And it's good to see a

1 lot of you.

2 I'm going to be pretty quick because I
3 know you've been here for a long time, and
4 you could read this. And there's really
5 about three things that I really -- four
6 things that I wanted to just top-line and
7 talk about.

8 I started at Hunger Action Network --
9 after 20 years of being in local
10 government -- last year. And it was exactly
11 at this time, so last year I started by
12 coming here and testifying last year -- but I
13 didn't really know what I was talking about
14 because it was all new to me.

15 But what I have learned in this past
16 year, which we all know, is the level of
17 poverty and hunger in New York State and how
18 really devastating it is and how many kids
19 are living in poverty, how many kids are
20 using free or reduced-cost milk programs.

21 What's also happening right now,
22 though, is there are new sectors that are
23 growing every single day, and those sectors
24 are -- we have more seniors now than

1 ever before that are actually going hungry.
2 We have veterans, more than ever before, that
3 are actually going hungry. We have college
4 students, we have food pantries opening up on
5 college campuses -- in New Paltz, where I
6 lived for 30 years, at SUNY New Paltz they
7 opened, in the Christian Student Association,
8 a food pantry to help the kids who can't
9 afford to pay for their tuition, their
10 housing, and their food.

11 So we have a lot of new sectors that
12 are growing. And with some of these new
13 sectors, specifically the veterans and
14 specifically the seniors, these people are
15 very, very, very proud, and they're not the
16 kinds of people who are used to going into a
17 pantry and asking for help. And so the way
18 we approach hunger now is really a little bit
19 different than the way it just used to be.
20 Way back when, the emergency food pantries
21 were just that; they were emergency food
22 pantries. They weren't like the supermarket
23 that helped the working poor, the veterans,
24 the seniors, the parents with children who

1 have to go in and supplement so they can get
2 food on the table through the entire year.

3 And so the pantries and food banks are
4 really under a really great threat in terms
5 of pressure that they have, of the demand
6 since the recession, and it's just not
7 easing. HPNAP funding has been pretty much
8 flat for a number of years, and what's
9 happening now is that all the food banks want
10 to do nutritious food -- they are very, very
11 into that, they support it, they want local
12 food, they want local farm food -- but the
13 more that they have to buy healthier food,
14 the more costly it is. So the more
15 nutritious food they have to buy, the
16 low-sodium food they have to buy, the more
17 expensive it is. So they get less food for
18 the same amount of money.

19 So the demand is greater, they're
20 getting less food for the money because
21 they're buying better food, and so it's
22 ending up where people are now, when they go
23 to the food banks and pantries, are being
24 rationed or they're being turned away, and

1 every food bank or pantry tries not to turn
2 anybody away.

3 So when I started last year, I had
4 found out that the New York City Food Bank
5 had basically done an analysis where they
6 looked at the number of people who are in
7 poverty since the recession, the cost of
8 food, and then what it would take to
9 basically put everything even, and they came
10 up with \$51 million. That in order to
11 basically meet the needs of New York State,
12 HPNAP has three pantry bags a day for three
13 days for everybody in the family. So in
14 order for a food bank to meet the standards
15 that New York State sets, they calculated we
16 would need \$51 million.

17 And that's the number they said that
18 we need to basically feed the people of
19 New York. Sure, that's a hefty increase from
20 \$34.5 million. But at the end of the day,
21 ultimately a budget reflects who a government
22 is, a voucher reflects who we are as a
23 people. And letting kids go to bed hungry,
24 letting veterans go to bed hungry, letting

1 senior citizens not know when their next meal
2 is coming is not who I think we want to be as
3 New York State. If it takes \$51 million, it
4 takes \$51 million. And we know that there's
5 money there.

6 Last year -- you know, after you did
7 the budget last year -- there was an article
8 in the Legislative Gazette that talked about
9 dark money, about \$2.6 billion that was
10 approved but not allocated. And so I read
11 that and sort of said, you know what, let's
12 try and see if we can get \$16.5 million to
13 help make sure people are getting fed.

14 And Assemblyman Crespo stepped up to
15 the plate and helped, he did a sign-on
16 letter, Senator Bonacic did a sign-on letter,
17 a number of you actually signed the letter
18 asking the Governor to come up with
19 \$16.5 million. Unfortunately, we sort of
20 thought we would get the money, but we
21 didn't. But we were praying we would get it
22 in this year's budget. And this year we
23 didn't, it's just \$34.5 million again this
24 year.

1 And so we're really hoping that you
2 could consider asking the Governor to do an
3 amendment to really raise it to the
4 \$51.5 million, the \$51 million to make sure
5 that people get fed.

6 In the Anti-Hunger Task Force report,
7 one of the recommendations is to have
8 \$51 million given towards HPNAP. So it is in
9 the Anti-Hunger Task Force report, it just
10 didn't get embedded into this budget. So
11 that's just number one. Really, any help you
12 could do -- I mean, we just don't want to
13 have people being hungry. We understand we
14 want to solve the problems, and that's the
15 most important thing is solving the problems
16 and doing legislation to take people out of
17 poverty. But while we as government try to
18 solve the problem, we should make sure that
19 our kids aren't going to bed hungry and that,
20 you know, we just owe it to the kids of our
21 state and to the people of our state.

22 Number two is -- and I know Senator
23 Kemp Hannon I think knows about this -- I've
24 been working very closely with Long Island

1 Cares, the food bank down on Long Island, and
2 they created this very innovative pilot
3 program where they actually go out to the
4 veterans and they go out to events where
5 veterans are gathering and they go out there
6 and they bring the food to the veterans,
7 because they know the veterans are too proud
8 to walk into a pantry. So they actually
9 created a program to take it to the veterans,
10 they've created a program to take it to the
11 seniors, and they're being very, very
12 innovative in what they're doing. And
13 they're getting calls from all over the
14 country asking people how they did this so
15 they could replicate it.

16 So one of the things that I know that
17 the Long Island Cares food bank is talking to
18 their representatives -- I know they talked
19 with Senator Flanagan, I know they talk with
20 people in the Assembly -- and other food
21 banks are asking for a million dollars to be
22 set aside for a competitive program where
23 they figure out ways to service people who
24 are hungry that just don't go into your

1 normal food banks or pantries, so to come up
2 with some creative ways to make sure we're
3 getting the people who need to be fed fed.

4 The third thing is single-payer health
5 insurance. Most people who go into food
6 banks or food pantries -- you know, the three
7 biggest issues that they pay their bills on,
8 first it's their house, they want to keep a
9 roof over their head; second, it's their
10 utility bills, so they can stay warm in their
11 house; and then it's healthcare. And when
12 they get done paying those, they usually
13 don't have money left to pay for food, which
14 forces them into a pantry, and that's
15 happening more and more. So any way we can
16 help to alleviate the burden of single-payer
17 healthcare {sic}.

18 And just to wrap up real quick, there
19 was also just one thing. If you look at the
20 Governor's Anti-Poverty Agenda -- and let me
21 just say I think it's phenomenal that
22 everybody is focusing on poverty and hunger
23 and that we're making it an issue. We're
24 thrilled that the Governor incorporated the

1 Anti-Hunger Task Force report into his policy
2 book for the State of the State. We're
3 thrilled about that, we're thrilled about his
4 Anti-Poverty Agenda. But in the Anti-Poverty
5 agenda there is one particular thing that I
6 have, it's in there and it explains it a
7 little bit more.

8 There's the Empire State Poverty
9 Initiative, which the Governor is looking to
10 basically do for about \$500,000 each for
11 10 selected cities, for a total of like
12 \$5 million. And talking to some anti-poverty
13 people, it's come to our attention that the
14 Community Action Program is federally
15 mandated to do studies every three years.
16 And basically the belief is that that
17 \$500,000 is going to go for grants for these
18 cities to do assessments. And so what we
19 understand is Community Action does do these
20 assessments, and they're obligated to do it,
21 and they can fine-tune the targeted 10 cities
22 for about 75,000, not 500,000.

23 And they could be put under
24 contract -- they already are with the federal

1 government, they are the federal anti-poverty
2 arm for the past 50 years. By potentially
3 freeing up this money, we could then reinvest
4 it into housing, into hunger, into other
5 things. So that's just the one thing in the
6 Anti-Poverty Agenda that we should look at
7 closer, because that could free up possibly
8 like 4 or 5 -- \$4.5 million. And so that was
9 something that came to our attention when
10 some of the poverty people were reviewing
11 everything.

12 And we can get into that in more
13 detail, but I've taken up enough time. So I
14 want to thank you very much, and again, I
15 want to applaud you for all being here.

16 Thank you.

17 CHAIRMAN FARRELL: Thank you very
18 much.

19 Questions?

20 CHAIRWOMAN YOUNG: Senator Valesky.

21 SENATOR VALESKY: Not so much a
22 question, Susan. I just want to thank you
23 for your testimony.

24 Just to follow up on your last point.

1 You probably know in the City of Syracuse,
2 one out of every two children are born into
3 poverty. So the Governor's anti-poverty
4 initiative was welcome news, certainly for
5 those of us in Syracuse and across the state.
6 And I'd be very interested in following up
7 with you on the research that you have found
8 in regard to Community Action Program, so we
9 can stretch those dollars.

10 MS. ZIMET: Thanks. And I will just
11 say very quickly about Syracuse -- when I
12 first came in, there was a snowstorm, as
13 usual. But when I first came in, one of the
14 first phone calls I got was from Syracuse,
15 from public radio, because this -- Joe Burke
16 from New York City had just released
17 something about, you know, "After the Bell"
18 or whatever, and actually in Syracuse your
19 superintendent in -- someplace in Syracuse,
20 that they're doing an amazing job of
21 getting like 80 to 90 percent of the kids
22 getting fed in the school. So I actually
23 want to follow up --

24 SENATOR VALESKY: Great.

1 MS. ZIMET: -- with, you know, in
2 Syracuse to find out what they're doing and
3 how we can sort of replicate that, because
4 the most important thing is making sure kids
5 get fed --

6 SENATOR VALESKY: That's right.

7 MS. ZIMET: -- so they can learn and
8 they can have a chance at life and not end up
9 dropping out of schools. So I'd love to talk
10 to you more about this.

11 SENATOR VALESKY: Thank you.

12 MS. ZIMET: Okay. Great, thank you.

13 Any other questions?

14 CHAIRMAN FARRELL: Senator?

15 MS. ZIMET: Hi, Liz.

16 SENATOR KRUEGER: Thank you.

17 In your testimony you reference a
18 draft of the Governor's Hunger Task Force
19 Report. Is there an actual report out yet or
20 a draft out?

21 MS. ZIMET: Yes and no.

22 SENATOR KRUEGER: Okay.

23 MS. ZIMET: I've been asking for a
24 while, you know, about the Anti-Hunger Task

1 Force Report. We've been waiting to see it.
2 We thought it was going to come out around
3 Thanksgiving, and then I was told that it
4 would come out before the State of the State.

5 What ended up happening is the
6 Governor incorporated a bunch of it into his
7 State of the State policy book. Page 169 is
8 where it starts in the policy book. So he
9 talks about implementing the recommendations
10 of the Anti-Hunger Task Force. He's talked
11 about, you know, raising the 150 percent
12 community eligibility, which is phenomenal,
13 because it'll get about 750,000 more
14 families, you know, eligible for SNAP. He
15 talked about creating possibly a
16 cabinet-level Hunger Task Force, policy task
17 force. And he talked about the 250,000, I
18 think, Farm-to-School. So that was in his
19 book. And he said they're adopting the
20 recommendations.

21 I have since gotten -- but it's not
22 for public distribution, because it was a
23 draft and it's not mine to distribute -- but
24 I did get a copy of the 34 recommendations.

1 It started out at 25, but I think it's now
2 34. And what the draft shows -- what this
3 chart shows is all of the recommendations and
4 what's in progress and what has not started
5 yet.

6 So I'd be more than happy to come up
7 and meet with you and show it to you, but I
8 just can't release it because it's not my
9 document to release.

10 SENATOR KRUEGER: Thank you.

11 MS. ZIMET: You're welcome.

12 CHAIRMAN FARRELL: Thank you.

13 MS. ZIMET: Okay, thank you.

14 CHAIRMAN FARRELL: New York
15 Chiropractic Council, Dr. Bryan Ludwig,
16 Albany district president.

17 DR. LUDWIG: Thank you for having me
18 here to testify today.

19 I testified in 2014 before the
20 workers' compensation fee schedule hearing.
21 I want to thank you for having that hearing.
22 It was instrumental in worker's comp's
23 board --

24 CHAIRMAN FARRELL: We did it just for

1 you.

2 DR. LUDWIG: Huh?

3 CHAIRMAN FARRELL: Nothing. Keep
4 going. I said, you did it just for us.

5 DR. LUDWIG: So yeah, that fee
6 schedule is no longer going to be put into
7 effect. We appreciate that. And we also
8 want to thank you for proclaiming September
9 as Chiropractic Health Month.

10 We would like to draw your attention
11 to some pending legislation. Again, we have
12 the medical partnership bill -- we feel that
13 that would be instrumental in changing the
14 culture of healthcare in New York State.

15 As I sit here and I listen -- I've
16 listened to other years when I've
17 testified -- we keep hearing about how
18 there's more and more ill people and there's
19 increased costs with that and if it's not
20 handled at the local level, then it goes to
21 the hospital level and there's increased
22 costs there.

23 But what about just having fewer sick
24 New Yorkers? You know, that would lower the

1 cost for a lot of different things. In the
2 past I gave some testimony on Blue Cross/Blue
3 Shield of Chicago and how they reduced costs
4 and things like that, and we can get into
5 that more if you have some questions on how
6 they reduced pharmaceutical costs by about
7 80 percent. I wonder how big the Medicaid
8 budget is on just pharmaceutical costs --
9 it's a funny question, but I know we know
10 that answer.

11 As a chiropractor, we start to
12 think -- and I'm looking at things that are
13 promoted as health and healthy. And to me,
14 that is the major issue, is that those things
15 are not healthy that are usually promoted as
16 that. A quick fix of treating a symptom, not
17 finding what was causing the symptom, leads
18 to chronic illness, wasteful spending on
19 healthcare, and it just spirals and spirals.

20 Chiropractic can help New Yorkers
21 achieve true health. We do it safely,
22 naturally, and in the process can save the
23 health care system lots of money. So if you
24 want to spend less on prescription drugs and

1 needless surgery, if your goal is to have
2 fewer heroin addicts among young New Yorkers,
3 then you've got to reach the person before
4 they become an addict, before they become
5 sick, before they become diseased. You must
6 put and keep them on the road to good health.

7 So how do you do that? Well, we've
8 heard some people today talk about good
9 nutrition. Smoking cessation. All great
10 starts. A place that we keep going -- and I
11 keep saying this is not health -- detecting
12 an illness early is not preventing it. You
13 first have to bring the person to be healthy
14 before you can -- if you do that, then
15 they're not going to be sick and you're going
16 to lower your costs that way.

17 So we focus on the chiropractic, and
18 the Chiropractic Council focuses on how the
19 body works as a whole -- without drugs,
20 without surgery. So before early
21 intervention, before detection, before
22 screening, we don't pollute or modify the
23 body chemically merely to mask symptoms, we
24 help the body return to normal function.

1 So it's like if you're driving down in
2 your car and you're going through the tunnel
3 and you're listening to your radio, all of a
4 sudden you can't hear the radio. Well, maybe
5 the message to your radio isn't getting
6 there. You don't need a new radio. You
7 don't need to cut it out, you don't need to
8 inject more electricity to it. You just need
9 to get the message there.

10 So that's what we do. We get the
11 message there, from the brain to the body and
12 the body back up to the brain.

13 So a case in point, Medicaid,
14 chiropractic care could substantially help
15 many Medicaid-eligible New Yorkers, but we're
16 unfunded. So I have Medicaid people coming
17 to me and they're paying out of pocket for
18 preventive care. A hundred percent. Why?

19 I could have read the whole testimony,
20 but I kept it to five minutes.

21 CHAIRMAN FARRELL: Thank you.

22 CHAIRWOMAN YOUNG: Thank you very
23 much.

24 Any questions? Okay, thank you.

1 CHAIRMAN FARRELL: Renée Nogales, MPA,
2 Nurse-Family Partnership.

3 MS. NOGALES: Good evening, Chairman
4 Hannon, Chairwoman Young, Chairman Farrell,
5 and other committee members. My name is
6 Renée Nogales, I'm with the national office
7 of Nurse-Family Partnership.

8 And I want to start out by thanking
9 the Legislature for your support over the
10 past five years for this program, without
11 which we definitely wouldn't be where we are
12 today.

13 This year we ask you to support
14 \$5 million in funding to support NFP, and in
15 addition to this request we're asking that
16 you also support maintaining the COPS
17 funding, Community Optional Preventive
18 Services, which is an important funding
19 source for NFP, and also to support funding
20 for other home visiting programs, including
21 \$4.5 million for Healthy Families, \$3 million
22 for Parents as Teachers, and \$1.5 million for
23 the Parent-Child Home Program.

24 But I'm here to talk about

1 Nurse-Family Partnership today. Many of you
2 are already very familiar with this program,
3 which is one of the largest and most
4 extensively studied community health programs
5 that transforms the lives of
6 Medicaid-eligible women who are pregnant with
7 their first child. They get partnered with
8 nurses early in pregnancy, and the nurses
9 work with them until their child is 2 years
10 old, to help them set goals for themselves,
11 help them build their self-confidence, and
12 help them achieve milestones. And we really
13 believe that these nurses are helping reduce
14 poverty, one mother at a time.

15 The Nurse-Family Partnership is backed
16 by decades of research which show documented
17 reductions in the use of public programs like
18 Medicaid and food stamps, reductions in child
19 maltreatment, better pregnancy outcomes,
20 better language development for the children,
21 and also better academic performance for the
22 children.

23 In over 38 years of ongoing research
24 and development, which is continuing to

1 today, it's really showing positive results
2 both with the mothers and the children, which
3 really shows that NFP is a dual-generations
4 strategy. For example, we see a 35 percent
5 reduction in pregnancy-induced hypertension,
6 a 67 percent reduction in behavioral and
7 intellectual problems by the time the child
8 is six, and a 59 percent reduction in arrests
9 when the children are age 15.

10 So there's a lot more details on the
11 data in the program in my written testimony,
12 including some client stories at the end. I
13 hope you'll take an opportunity to read them,
14 but I just want to wrap up by reading one
15 very brief story.

16 This is from a former NFP participant
17 in New York City named Donna Freeman. "I
18 learned about NFP from a caseworker at my
19 shelter. I'm usually pretty open-minded, so
20 I thought I'd give this a try. My nurse
21 Joanne helped me in so many ways. She gave
22 me confidence as a mother, helped me create a
23 real relationship with my daughter, taught me
24 what it means to be nurturing. I would never

1 have thought about reading to her, or
2 teaching her to play with crayons -- but now
3 Zaira is 5 years old, and she's so smart and
4 she loves to write. She's doing really well
5 in kindergarten.

6 "I felt like NFP was my family --
7 extended family, better than my real family
8 in some ways. Raising a child is stressful,
9 especially when they get sick -- that baby
10 messes with your mood. You can feel really
11 alone. But I always had someone to talk to,
12 and the right someone, because Joanne is a
13 nurse and she knew what to tell me. She was
14 always positive and helpful, she taught me
15 everything I needed to know. And I always
16 felt heard with her. Plus Joanne built up my
17 self-esteem, not just as a mother but as a
18 human being -- now I know I'm worth a lot.

19 "I'm working as a police officer in
20 DHS now" -- which is the New York City
21 Department of Homeless Services -- "and it's
22 very challenging, but I use all the lessons I
23 learned from NFP about patience and
24 compassion every day."

1 I get so inspired when I have a chance
2 to meet these families, so I hope you'll
3 enjoy the other stories. I just want to
4 thank you all again for your continued
5 support, and I can answer any questions if
6 you have them.

7 CHAIRMAN FARRELL: Thank you very
8 much.

9 Questions? Thank you.

10 MS. NOGALES: Thank you.

11 CHAIRMAN FARRELL: Kim Atkins, board
12 chairman, Family Planning Advocates of
13 New York State.

14 MR. ATKINS: Thank you for the
15 opportunity to testify today. My name is Kim
16 Atkins, and I am the board chair of Family
17 Planning Advocates of New York State, as well
18 as the CEO of Planned Parenthood Mohawk
19 Hudson.

20 Family Planning Advocates represents
21 New York's family planning provider network,
22 including Planned Parenthoods, the hospital-
23 based, county-based, and freestanding family
24 planning centers that collectively represent

1 an integral part of New York's health care
2 safety net. Family planning centers provide
3 vital primary and preventive care services
4 that include full reproductive care; testing,
5 treatment, and counseling for STDs including
6 HIV; breast and cervical cancer screening;
7 family planning that often includes basic
8 primary care for women.

9 In 2010, more than six in 10 women
10 obtaining care at a family planning center
11 considered it their usual source of care.
12 For four in 10, it was their only source of
13 care.

14 Despite a continual decline in
15 unintended pregnancy, New York remains one of
16 three states with the highest unintended
17 pregnancy rates in the nation. And in the
18 absence of publicly funded family planning
19 services, the rate of unintended pregnancy
20 and abortion in New York would be 32 percent
21 higher.

22 By redoubling efforts to advance
23 access to family planning services, we can
24 improve the health of our communities, better

1 positioning individuals to explore and
2 achieve their educational, economic, and
3 family aspirations.

4 With that in mind, Family Planning
5 Advocates asks the Legislature to allocate an
6 additional \$2.4 million in funding for the
7 Family Planning Grant to bolster the ability
8 of grantees to continue providing these
9 critical health services and connecting
10 individuals to health coverage. This request
11 reflects the \$750,000 in funding the Assembly
12 has added in the last several budget cycles,
13 and an additional \$1.65 million, adjusted for
14 inflation, which was reduced in the 2013-2014
15 enacted budget.

16 The cost savings achieved through
17 publicly funded family planning services are
18 simply undeniable. By assisting clients in
19 avoiding unintended pregnancies, reproductive
20 cancers, and STIs, New York's publicly funded
21 family planning centers saved \$605 million in
22 public funds in 2010.

23 As the state continues to implement
24 innovative approaches to improving health and

1 reducing costs, doubling down on effective
2 programs like family planning is a strategic
3 investment in the future health and economic
4 stability of the state.

5 We'd also like to urge the Legislature
6 to restore COLA funding that was cut in the
7 Governor's budget. So the funding level
8 contained within the enacted 2015-2016
9 budget -- a \$2.3 million reduction in COLA
10 funding absolutely hinders the family
11 planning providers from hiring the kind of
12 qualified healthcare professionals --
13 especially in this time of healthcare reform,
14 when there's a lot of change going on. And
15 we need to pay our providers what they're
16 worth and also handle the increasing costs of
17 healthcare benefits and other things that are
18 impacting the delivery of service.

19 So I understand the COLA budget is a
20 formula, but it's really important to
21 acknowledge that not everybody's affected by
22 the CPI in the same way and that it's
23 important to have quality healthcare
24 providers providing services.

1 And finally, I'd like to just make a
2 case for transformation funding for safety
3 net community health care providers, one of
4 which is family planning providers, but also
5 community health centers and other behavioral
6 health providers in the community. As we
7 collectively move towards the high-quality,
8 coordinated health care delivery system that
9 emphasizes the right care being delivered at
10 the right time and in the right location, it
11 is imperative that access to vital services
12 be ensured within communities across the
13 state.

14 Community health care providers,
15 including family planning agencies, are
16 essential partners in these efforts. Many of
17 these providers are small agencies with lean
18 operating budgets challenged by years of
19 stagnant or reduced funding pools and
20 increased costs of operation. Engagement in
21 transformation initiatives necessitates
22 resources not currently present within these
23 agencies or flowing from the Performing
24 Provider System lead agencies or

1 state-designated funding streams that support
2 capital or working capital needs. The
3 state's dependence on the community-based
4 health care provider network for the
5 successful transformation of the delivery
6 system must be matched with reasonable
7 investment in this provider network.

8 So in concert with other community
9 health providers, we recommend that a minimum
10 of 25 percent of the \$195 million Healthcare
11 Facility Transformation Program funding be
12 allocated to community health care providers
13 including family planning, behavioral health,
14 and home health agencies, as well as FQHCs.
15 This amount reflects the goal of DSRIP to
16 reduce avoidable hospitalizations by
17 25 percent.

18 And, too, the establishment of a new
19 funding pool in the amount of \$88.5 million
20 entitled "The Essential Community Healthcare
21 Provider Fund." This funding should be
22 solely available to community health care
23 providers, and the purpose is in direct
24 alignment with the funding pool in last

1 year's budget – to support the capital and
2 working capital needs of these providers.

3 With that, I just want to acknowledge
4 that we are thankful for the continued
5 funding of the Comprehensive Adolescent
6 Pregnancy Prevention Grant at current level,
7 and welcome the Governor's funding commitment
8 for a statewide plan to increase the state's
9 breast screening rate by 10 percent over the
10 next five years.

11 Thank you.

12 CHAIRMAN FARRELL: Thank you.

13 Questions? Have a good evening.

14 MR. ATKINS: Thank you.

15 CHAIRWOMAN YOUNG: Thank you.

16 CHAIRMAN FARRELL: Linda Wagner and
17 Frank Kruppa, New York State Association of
18 County Health Officials.

19 Yes, good evening.

20 MR. KRUPPA: Good evening. My name is
21 Frank Kruppa, and I'm the public health
22 director and mental health commissioner of
23 Tompkins County. I also serve as vice
24 president of the County Health Officials of

1 New York, a statewide association also known
2 as NYSACHO. With me is Linda Wagner, our
3 executive director. And Dr. Sherlita Amler
4 from Westchester County sends her regards;
5 she was unable to attend.

6 The work of local health departments
7 has been very visible over the last year,
8 dealing with emerging communicable diseases
9 such as Ebola, Legionnaire's Disease, and now
10 Zika disease, among others. Most of our
11 work, however, is much less visible, and our
12 time is spent touching almost all of the
13 issues you've heard presented by other
14 speakers today. And we serve as the
15 foundation of health in our local
16 communities.

17 We are requesting your help and
18 support to reinforce that foundation by
19 making a change to the state aid formula in
20 Article 6, Section 605 of the Public Health
21 Law. Article 6 provides a base grant to
22 local health departments, either a flat
23 amount of \$500,000 for smaller partial
24 service counties or \$650,000 for more

1 populous counties. Since the population of
2 New York City, Nassau and Suffolk counties is
3 so much larger, their base grant is a
4 per-capita amount of 65 cents per person.
5 This amount is higher than the flat base
6 grant would be, but 65 cents per person is a
7 low per-capita rate.

8 With the base grant, 100 percent of
9 allowed local expenses for core public health
10 activities can be reimbursed. Beyond that
11 base grant, local expenditures can be
12 reimbursed at a 36 percent rate.

13 So we're asking your support in making
14 changes to Article 6 state aid in two ways.
15 First, we're requesting an increase to the
16 base grant from \$500,000 to \$550,000 for
17 partial service counties. Also, an increase
18 from \$650,000 to \$750,000 for full-service
19 counties and provide \$1.30 for every resident
20 in the larger counties and in New York City.

21 This rate would be more equitable for
22 the city, Nassau and Suffolk counties, and it
23 would add Westchester, Erie, and Monroe
24 counties to the higher per capita base rate.

1 Our second request is that you provide local
2 health departments with an increase of
3 2 percent, from 36 percent to 38 percent, in
4 the Article 6 state aid reimbursement rate.
5 These increases will help us achieve the
6 goals that we've been asked to address,
7 including DSRIP, among many others. And we
8 seek your support in helping us reinforce the
9 foundation of local county health
10 departments.

11 Thank you, and I'd be happy to answer
12 any questions.

13 CHAIRWOMAN YOUNG: Any questions?

14 SENATOR HANNON: Good. Got the point.
15 Thank you.

16 CHAIRWOMAN YOUNG: Yes. Very
17 effective.

18 SENATOR HANNON: Good stuff.

19 CHAIRMAN FARRELL: Thank you very
20 much.

21 Kathleen Callan, assistant director,
22 New York State Area Health Education Center
23 System.

24 MS. CALLAN: Hi, there. My name is

1 Kathleen Callan. I'm the assistant director
2 of the New York State Area Health Education
3 Center System, which we refer to as AHEC. So
4 glad to be with you tonight. Several of you
5 are AHEC supporters and champions, and we are
6 so thankful for your support.

7 I'm here today relieved that we are
8 put in the budget for level funding this
9 year. There's no cuts. There's no buckets.
10 There's no consolidation. This is a great
11 day for us. I don't mean to -- I know, and
12 you were so supportive, and we want to say
13 thank you to the legislature last year for
14 turning back the buckets and the cuts. The
15 state funding helps our nine centers and our
16 three regional offices prepare the next
17 generation of health professionals that are
18 going to work in our underserved communities.

19 We are about one-third funded by the
20 state. That serves as the match to our
21 federal funding, that's another third. And
22 then the last third of our funding is other
23 grants that you'll hear about throughout my
24 testimony, things that we get on our own that

1 the state and federal funding helps sustain.

2 I want you to know, though, that it
3 wouldn't be fair to say that we have adequate
4 funding, and we can't turn back all the
5 primary care shortages in New York State that
6 we're facing and that you are all well aware
7 of in both rural and urban areas.

8 We are focused on grow-our-own
9 programs, taking middle school, high school,
10 college students, even some career-change
11 professionals, and turning them to the
12 opportunities, the many opportunities that
13 are in the medical professions and the
14 health-related professions.

15 You've heard all today about the many
16 transformation programs going on in New York
17 State: DSRIP, PHIP, SHIP. None of these are
18 possible without adequate staffing. And we
19 are involved in many of the PPSs, and we are
20 a consistent voice in those PPSs and with the
21 Department of Health, reminding them that we
22 need to think about the future health
23 professionals that are coming up and we need
24 to invest in that.

1 Just trying to summarize here. Okay.
2 So on the next page and in our annual report
3 which you have in front of you, you can see
4 that we worked with nearly 13,000 elementary
5 and middle school/high school students, we
6 worked with college students, we worked with
7 medical students, nursing students, health
8 profession students who are going through
9 their rotations, exposing them to an
10 underserved community and also recruiting
11 those students and supporting those students
12 from the underserved communities to help the
13 overall diversity of New York State.

14 We continue to do continuing education
15 programs that you can see listed here, and we
16 also collect short-term, intermediate, and
17 long-term impacts, and you can see that as
18 well.

19 I guess the best way to talk about
20 AHEC is to talk to our students. I invite
21 you all on February 3rd -- we have an open
22 house in 711A, some of our students will be
23 coming there and talking to you about their
24 experiences, about the mentorships that AHEC

1 offers, about the exposure that they got to
2 health careers that they had never
3 considered, and their commitment to working
4 in underserved communities.

5 Thank you so much for your support.

6 CHAIRWOMAN YOUNG: Questions?

7 CHAIRMAN FARRELL: Thank you very
8 much.

9 Leslie Grubler, founding director of
10 the United New York Intervention Providers
11 and Parents and Partners.

12 And after that is Daniel Lowenstein,
13 Bryan O'Malley next, and then Amy Lowenstein.
14 If you get close to the table, we'll move
15 faster.

16 MS. GRUBLER: Good evening. My name
17 is Leslie Grubler from the United New York
18 Intervention Providers and Parents as
19 Partners. I know, it's a mouthful. Thank
20 you all for being here this evening, I so
21 appreciate you staying.

22 The testimony -- it's not by accident
23 that I have this statement on the cover.
24 Dr. King was a fighter for liberation, not

1 unlike our families and our providers, and
2 UNYEIP represents not only the families but
3 also the independent contractors, all the
4 folks who are on the front lines in treating
5 children of Early Intervention, those zero to
6 three.

7 I'm going to be very brief and just
8 address the points that were in the EI
9 reforms of the Executive's budget. The first
10 point is the screenings. Screenings are just
11 that. They don't tend to tell everything,
12 they're not comprehensive, they don't give us
13 all the data, and they could very well
14 mislead. And that's an important component
15 if they're being added mandatorily to the
16 process. We may actually end up spending
17 more rather than less.

18 The second piece is -- there were
19 questions about the family-directed
20 evaluations, and the question of resources or
21 the exploration of resources of a family.
22 You should know that these types of
23 evaluations are already done in New York
24 City, and they're done basically to determine

1 whether there's appropriate support in the
2 family. That is, if there's caregivers, if
3 mom and dad work, if they have individuals
4 who are supporting them -- grandparents,
5 extended families, et cetera.

6 We have never found it in New York
7 City to be problematic. I'm not sure what
8 the Executive's perspective is here. I am a
9 little bit concerned about the wording,
10 because resources can be looked at from a
11 financial perspective as well. So I think
12 perhaps in reevaluating the paperwork, either
13 we change that word or we just delete the
14 entire idea.

15 The medical records component as being
16 used to determine eligibility -- we know that
17 typically medical records are written by
18 physicians. Not every physician has a bent
19 on developmental disorders or developmental
20 delays. They're not able to prescribe and
21 they don't know what type of treatment to
22 recommend.

23 Think of yourselves, those of you who
24 may have gone to physical therapy. Could

1 your physician, your general practitioner
2 tell you exactly what exercises to do to
3 relieve your pain or distress, et cetera?
4 Likely not. But your physical therapist
5 could, not unlike something a speech-language
6 pathologist like myself could do, or an
7 occupational therapist as well. So we have
8 to be mindful of that.

9 The language in the reforms reflects a
10 1 percent increase in the administrative
11 function. That would mean that none of the
12 hands-on providers typically would have the
13 opportunity to partake of that unless they
14 were an independent contractor. The
15 1 percent is 1 percent of the administrative
16 costs. If we consider that to be 20 percent
17 of the rate, that would come to about 10 to
18 16 cents per session, or a per annum increase
19 of about \$344 a year.

20 If you take a look at the testimony,
21 I've included some charts in the back that
22 reflect that since 1993, the inception of the
23 program, there's been a cost of living
24 increase of 64.58 percent. The next chart

1 reflects -- or I should say the previous
2 chart -- what the decreases in rate were,
3 anywhere between 15 and 20 percent as well.

4 So it's just important to note that
5 while that 1 percent is helpful, it's
6 1 percent of administrative costs, which is
7 significantly less. It probably could pay
8 for a cup of coffee at Dunkin' Donuts, I
9 think. Maybe every day.

10 So Early Intervention families,
11 they've been unknowingly sacrificed by a
12 system that has not only dismissed the
13 vulnerability of the children's conditions
14 but has dismissed the evidence-based practice
15 that supports and enables their children's
16 progress.

17 There are questions as to waiting
18 lists. Yes, they still occur. Those
19 questions as to whether the lists the Early
20 Intervention DOH department has are accurate,
21 we know that they are not. We've known that
22 for three years, and those lists have still
23 not been made accurate. I'm not quite sure
24 what is taking all of the time in ensuring

1 that they are accurate.

2 A couple of other comments on prompt
3 pay and what I call "prompt say." The
4 prompt-pay provisions, which I indicate on
5 Chapter 4, are great. However, the 90 days
6 must start from the time of authorizations,
7 because service coordinators do not process
8 that before -- on a timely basis, and the
9 90 days is then ticking away.

10 "Prompt say," again, is also very
11 good. However, presently the SFA has no
12 capacity to update data in NYEIS. They must
13 refer this change to the provider, who then
14 must relay the information to the service
15 coordinator. So if we're going to make
16 change happen and if we really want to make
17 this system efficient, then we need to go all
18 the way.

19 My last comment, and that's on the
20 last pages, is that I think we need to
21 recognize that the system, and I'm speaking
22 of the NYEIS system, is a dinosaur system.
23 And still to this day, almost three years
24 after the inception of the fiscal agent,

1 there are insurmountable inefficiencies. If
2 we want to attract good providers back into
3 the system, then we need to really look at
4 rebranding, rebranding the DOH and the Early
5 Intervention program so that it is again
6 meaningful to the children that we service.

7 And that's really all that I have to
8 say today. Any questions at all?

9 CHAIRMAN FARRELL: Thank you very
10 much.

11 SENATOR KRUEGER: Thank you.

12 CHAIRMAN FARRELL: Questions? Yes.

13 ASSEMBLYMAN ABINANTI: Just one
14 question.

15 You said "tracked back into the
16 system." My understanding is a lot of
17 providers have left the system because of the
18 process. Can you just very briefly tell us
19 your experience, how many have left, and why?

20 MS. GRUBLER: Yeah, 45 percent of
21 providers since 2013 have left the system.
22 And that's what is in fact yielding the
23 waiting lists that we have.

24 So here we know that Early

1 Intervention will help our children, will
2 perhaps take them from disability to ability,
3 and we're dismissing that. And it's not
4 something that we can dismiss. And as I said
5 on the cover here, our lives begin to end
6 when we become silent about things that
7 matter. Our children matter. Our most
8 vulnerable children matter. And we have to
9 start making them a priority.

10 Thank you.

11 CHAIRMAN FARRELL: Thank you.

12 Daniel Lowenstein, senior director of
13 public affairs, Primary Care Development
14 Corporation.

15 MR. LOWENSTEIN: Okay. Thank you very
16 much, chairpeople, vice chairs, and ranking
17 members, members of the Legislature.

18 I'm going to take less than
19 10 minutes -- I'm going to probably take less
20 than five, which is only slightly less than
21 your average primary care visit.

22 (Laughter.)

23 MR. LOWENSTEIN: We're trying to
24 change that.

1 As was said, I am the senior director
2 of public affairs for PCDC, the Primary Care
3 Development Corporation. We are a nonprofit
4 that works to expand access to primary care
5 in underserved communities.

6 We provide affordable capital to
7 expand primary care, we provide expert
8 technical assistance to change the primary
9 care model, and we provide advocacy to really
10 support policies and funding that support and
11 sustain the primary care sector. Overall, we
12 have had investments of about \$670 million in
13 primary care projects that have provided
14 access to primary care to 860,000 new
15 patients. We have trained thousands of
16 workers and hundreds of organizations,
17 including 200 patient-centered medical homes
18 that have been recently transformed.

19 Primary care really is the linchpin of
20 healthcare delivery and payment reform
21 because of its proven ability to improve
22 health while lowering costs. And we do
23 support the New York State agenda, DSRIP, the
24 State Health Innovation Plan, value-based

1 payments, which are really working to
2 transform the system. Primary care is at the
3 heart of that system, but it must be funded
4 and there must be strong policies that
5 support it.

6 Right now, about 5 to 8 percent of
7 total spending is on primary care -- this
8 despite the fact that more people use primary
9 care than any other healthcare service.

10 Here's our priorities. Number one,
11 capital for community-based healthcare
12 providers, who were largely left out of the
13 funding last year and in previous years. We
14 are asking for \$20 million for the Community
15 Healthcare Revolving Capital Fund which, we
16 are very grateful was supported last year in
17 the budget -- there was \$19.5 million. We
18 think that that can be utilized very quickly,
19 and we're looking for another 20. We're
20 looking for 25 percent of the Healthcare
21 Facilities Transformation Program to be
22 targeted to community-based healthcare
23 providers, and 25 percent of the Essential
24 Healthcare Provider appropriation also for

1 community-based providers.

2 Number two, to restore and increase
3 funding for PCDC to \$600,000. We're very
4 grateful to the Legislature, which has
5 restored it over the last number of years.
6 We use it to really help the primary care
7 sectors and individual providers in this
8 increasingly complex environment.

9 Number three, provide \$54.4 million in
10 contingency funds to make up for the
11 potential lost funding in the Diagnostic and
12 Treatment Center Uncompensated Care pool.
13 This is the item that the Community Health
14 Care Association of New York State advocated
15 for. We fully support the request; it is
16 important to the stability of the sector.

17 Number four, we support the language
18 regulating retail clinics to ensure greater
19 integration with primary care.

20 And number five, just regarding the
21 minimum wage, we know that front-line workers
22 work directly with patients, work in our
23 communities, are absolutely essential to this
24 transformed model. They are the ones who are

1 going to be coordinating the care, they are
2 the ones who are going to take the higher
3 costs out of the system.

4 A recent report by PCDC and 1199 SEIU
5 found that about three-quarters of providers
6 were having trouble retaining these types of
7 staff, and that about half of those -- the
8 reason for that half was insufficient salary.
9 We also know that this money is not something
10 that they have hanging around. These
11 providers have to be funded in order to
12 support these essential workers in the
13 healthcare system.

14 Thank you.

15 CHAIRMAN FARRELL: Thank you very
16 much.

17 Questions? Yes.

18 SENATOR KRUEGER: Thank you. Hi.

19 MR. LOWENSTEIN: Senator Krueger.

20 SENATOR KRUEGER: Very quickly. Your
21 definition of a retail care center, is that
22 what we call an urgent care and emergency
23 care center?

24 MR. LOWENSTEIN: No. Urgent care is a

1 different definition, to our understanding.
2 This is retail within the confines of a
3 retail establishment. So it's more like a
4 CVS with a clinic.

5 SENATOR KRUEGER: Got it. Okay.

6 CHAIRWOMAN YOUNG: Senator Valesky has
7 a question.

8 SENATOR KRUEGER: I have one more, I'm
9 sorry.

10 CHAIRWOMAN YOUNG: Oh, I'm sorry.

11 SENATOR KRUEGER: Sorry, Senator
12 Valesky.

13 And the integration of primary care
14 with alcohol and substance abuse. I thought
15 when they moved to Article 28, that was their
16 intention. That's what they were going to
17 do, provide primary care at the site they
18 were also providing substance abuse
19 treatment. That's not the case?

20 MR. LOWENSTEIN: My understanding is
21 that the integration is -- what this
22 provision in the budget does is it gives
23 them access to a DASNY financing pool for
24 alcohol and substance abuse providers that

1 they -- to make sure that even though they
2 are going to have an Article 28 also, they
3 can still have access to that pool of money.
4 Which is fully within -- and we completely
5 support that.

6 SENATOR KRUEGER: Thank you.

7 CHAIRWOMAN YOUNG: Thank you.

8 CHAIRMAN FARRELL: Thank you.

9 CHAIRWOMAN YOUNG: Senator Valesky.

10 SENATOR VALESKY: Thank you, Madam
11 Chair.

12 Thank you, Dan. Very, very quickly,
13 just one point.

14 Both HANYS and the Iroquois Healthcare
15 Alliance in their presentation earlier today
16 in regards to access to primary care -- both
17 referred to the Doctors Across New York
18 program. I noticed in your testimony and
19 your five points that you don't speak to that
20 program. Do you have a thought on Doctors
21 Across New York in terms of --

22 MR. LOWENSTEIN: It was more of a
23 matter of -- yes, we fully support it. Very
24 much so, yeah.

1 SENATOR VALESKY: It just didn't make
2 the cut in terms of the top five.

3 MR. LOWENSTEIN: Yes. Yes.

4 SENATOR VALESKY: Okay. Thank you.

5 CHAIRWOMAN YOUNG: Thank you.

6 CHAIRMAN FARRELL: Thank you.

7 MR. LOWENSTEIN: Thank you.

8 CHAIRMAN FARRELL: Bryan O'Malley,
9 executive director, Consumer Directed
10 Personal Assistance Association of New York
11 State.

12 MR. O'MALLEY: Hi, good evening.

13 I'm going to try and be brief. We
14 have a number of programs that would help
15 mitigate costs and strengthen protections,
16 but I do want to focus on just three primary
17 ones this evening.

18 I do thank you for taking the time to
19 hear from us. For those who don't know, the
20 Consumer Directed Personal Assistance
21 Association of New York State represents
22 nearly 15,000 New Yorkers with disabilities
23 and chronic health needs who use the Consumer
24 Directed Personal Assistance Program where

1 they can recruit, hire, supervise, and if
2 necessary terminate their own workers. These
3 workers can be anyone except a spouse or
4 parent -- and actually, that latter one will
5 change in April, due to legislation passed
6 last year.

7 Our consumers employ approximately
8 30,000 workers across the state. It's one of
9 the fastest growing areas of the home care
10 industry, which, in and of itself, is one of
11 the fastest growing sectors of the current
12 economy.

13 Overall, from our perspective, there's
14 actually very little to like about this
15 budget. The largest problem with it is the
16 fact that the Governor, as you've already
17 heard, has proposed dramatic increases in the
18 minimum wage without honoring the state's
19 obligation to fund those increases through
20 the Medicaid program.

21 To be clear, our program is a hundred
22 percent Medicaid. We do not exist outside of
23 the world of Medicaid. We cannot raise the
24 cost of a t-shirt, we cannot raise the cost

1 of a hamburger, we cannot buttress these
2 costs in a private-pay marketplace. If the
3 minimum wage increase is not funded, then the
4 program goes out of business.

5 This hits hardest in the Southern Tier
6 and Central New York, where there's about
7 \$4 million to \$5 million of unaccounted-for
8 costs, and in New York City, where there's
9 about \$30 million of unaccounted-for costs.
10 This is in Year 1 only.

11 These costs are truly layered on top
12 of a system that has already degraded
13 reimbursement to a point where fiscal
14 intermediaries -- those are the providers --
15 cannot add one penny to the cost of providing
16 direct services. In an ironic twist, many of
17 my members have commented that they could
18 dramatically increase their reimbursement by
19 doing such things as purchasing company cars
20 or increasing expense accounts.

21 However, as good stewards of taxpayer
22 dollars committed to the services they
23 provide, this is not the course of action
24 they choose. In fact, most of my members

1 have about an 8 to 12 percent administrative
2 cost, with 88 to 92 percent of each dollar
3 going to providing direct services.

4 The fact that the direct care
5 costs are insufficient has led to what is
6 already an all-time low in funding for these
7 organizations, with the average funding being
8 less today than it was in 2006, not adjusting
9 for inflation. There is no more fat to trim,
10 there's no more efficiencies to find. The
11 failure to fund this minimum wage increase
12 and adequately fund this program is causing
13 the entire program to collapse upon itself.

14 CDPA is not worried that one or two
15 FIs will have to close their doors. We're
16 discussing the potential wholesale collapse
17 of an industry. FIs in New York City -- I'm
18 sorry, this is the problem with jumping
19 around in your testimony.

20 CDPA is integral to the state's
21 efforts to achieve the Triple Aim.
22 Delivering high quality services for less
23 money with higher consumer satisfaction, CDPA
24 allows the state to lower costs. It is

1 estimated that we saved the state Medicaid
2 program over \$50 million just last year.
3 That's expected to grow exponentially this
4 year, as the program has increased by
5 40 percent in the last year due to managed
6 care.

7 The budget undermines all of that by
8 ignoring a simple financial truth, that
9 services cannot be delivered if the money is
10 not there to pay for them.

11 The Governor noted that the failure to
12 pay a minimum wage, that is a living wage,
13 amounted to nothing more than a subsidy for
14 employers. He stressed that it costs \$6,800
15 per year in public subsidies to keep a
16 McDonald's or Burger King employee at the
17 current minimum wage. What he fails to note
18 is that the current worker in the Medicaid
19 system who receives a minimum wage, because
20 that is what the state's inadequate
21 reimbursement allows, also costs the state
22 \$6,800 per year in public subsidies.

23 What he fails to mention is that the
24 accomplishment of his global cap and reining

1 in Medicaid growth has come on the back of
2 the working poor, often single mothers.
3 These workers do back-breaking work and
4 cannot afford to put food on the table for
5 their family or heat their home without
6 benefits and subsidies from TANF, HEAP, and
7 other social safety nets. In other words,
8 while the Governor decries McDonald's and
9 Burger King for using public benefits to
10 lower their bottom line, his Medicaid program
11 is doing just that.

12 Last year Governor Cuomo,
13 acknowledging the distinct differences in
14 CDPA from other traditional services,
15 committed to fully funding the program's
16 costs incurred as a result of the new federal
17 rules that require full overtime to be paid,
18 as well as travel costs. He committed to
19 doing this in consumer directed because he
20 acknowledged that we have no control over who
21 consumers hire and how long they schedule

22 them for.
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costs incurred as a result of the new federal rules that require full
overtime to be paid as well as travel costs. He committed to doing this
in consumer directed because he acknowledged that we have no control over
where consumers hire -- over who consumers hire and how long they
schedule them for.

23 He promised \$20 million to fund

overtime last year. His ultimate solution of

1 34 cents an hour would deliver \$10 million to
2 this program, a 50 percent cut. He has
3 proposed that same number on an annualized
4 basis this year, meaning that this year's
5 proposal is a 50 percent cut from what was
6 promised and passed in the budget last year
7 for overtime and travel in consumer directed.

8 This is an enormous problem that again
9 threatens the stability of this program.
10 Many workers have subsidized inadequate wages
11 by working 60 or 70 hours a week, and they
12 cannot afford to take these pay cuts.

13 Finally, I want to promote the
14 certification of fiscal intermediaries. This
15 is legislation sponsored by Senator Hannon
16 and Assemblyman Gottfried that the
17 Legislature passed unanimously last year.
18 For some reason, it was vetoed by the
19 Governor -- he purported that it had
20 outrageous fiscal costs but was very
21 important. Despite his feeling that it was
22 important, the Legislature's obvious feeling
23 that it was important, and any number of
24 organizations that felt it was important, he

1 did not include it in his budget.

2 We feel it is imperative that the
3 Legislature again address this issue and put
4 it in the budget this year to make sure that
5 fiscal intermediaries operating in consumer
6 directed are not merely operating scofflaw
7 home care programs and are in fact running a
8 consumer directed personal assistance
9 program.

10 With that, I am available for
11 questions and will be in to see all of you.

12 Thank you.

13 CHAIRMAN FARRELL: Questions? Any
14 questions?

15 CHAIRWOMAN YOUNG: Senator Krueger.

16 SENATOR KRUEGER: Thank you.

17 So I know we made you skip around, but
18 is there a definition of a scofflaw program
19 versus an approved program?

20 MR. O'MALLEY: So in consumer directed
21 we would argue that many agencies,
22 traditional licensed agencies, are merely
23 taking what were their personal care aides
24 and putting them into a now consumer directed

1 case where that consumer's not hiring -- for
2 instance, we had one worker call who said she
3 was brought in to work for two different
4 consumers who she never met prior to the day
5 she went in. She is now doing nursing tasks,
6 which is well outside the scope of what a PCA
7 can do. The agency is still scheduling her,
8 not the consumers. In fact, one consumer
9 will not even allow her to touch them, which
10 makes you wonder what they're billing
11 Medicaid for.

12 But, you know, this is what we're
13 talking about in terms of scofflaws. It's
14 individuals acting outside their scope of
15 what they're allowed to do.

16 SENATOR KRUEGER: So if I understand
17 it right, consumer directed is a lower cost
18 reimbursement. So why would an agency in the
19 home care business create a fake consumer
20 districted subsidiary or within their --

21 MR. O'MALLEY: Largely, managed care
22 companies are increasingly driving more and
23 more individuals to consumer directed. More
24 and more individuals are identifying consumer

1 directed as a means in which -- as a platform
2 they want pursue. And particularly
3 downstate, consumer directed is not subject
4 to the wage parity laws, and so agencies can
5 get out of paying their workers wage parity
6 in wage parity counties.

7 SENATOR KRUEGER: I knew there was
8 something like that there. Thank you very
9 much.

10 MR. O'MALLEY: Thank you very much.

11 CHAIRMAN FARRELL: Thank you.

12 CHAIRWOMAN YOUNG: Thank you.

13 CHAIRMAN FARRELL: Empire Justice
14 Center, Amy Lowenstein, senior attorney.

15 MS. LOWENSTEIN: Good evening. Thank
16 you for staying so late. And thank you for
17 the opportunity to testify.

18 I've shortened -- first of all, don't
19 worry, it's large print. It's not as big as
20 it looks. I just want to touch on a few
21 points I know some of my colleagues at
22 Schuyler Center, Medicaid Matters, and
23 Healthcare for All New York will also touch
24 on in more detail, and then I want to just go

1 into a little more detail on some things that
2 I don't believe anybody has addressed, or at
3 least from a consumer perspective.

4 So Empire Justice Center is a
5 statewide legal assistance organization with
6 offices in four cities, including Albany. We
7 focus on issues that affect low-income
8 families, and healthcare and access to
9 healthcare is one of our critical programs.
10 My testimony details the work we've done in
11 the area of healthcare over the years, in the
12 committees and workgroups we're on. I will
13 not get into that.

14 So the first thing I want to talk
15 about is our request to expand the Community
16 Health Advocates program and support that
17 program. We appreciate the Governor's
18 continued support for Community Health
19 Advocates, also called CHA -- this is the
20 one-H CHA, not the two-H CHHA -- through a
21 \$2.35 million allocation in the Executive
22 Budget. But we're still seeking from the
23 Legislature, once again, additional funds for
24 CHA to bring it to its current annualized

1 budget of \$4 million. This will allow the
2 program to continue providing the same level
3 of services, and without this investment CHA
4 is going to face a 25 percent reduction
5 across the board.

6 So, quickly, Community Health
7 Advocates is a statewide network of community
8 based organizations, including chambers of
9 commerce, that assist individuals and small
10 employers so that they're able to effectively
11 use the health insurance that they have now
12 attained.

13 We also do help people who don't have
14 insurance, who are finding themselves with
15 bills, figuring out how they can get coverage
16 for those bills. And that's briefly it, I'm
17 not going to get into any more detail on
18 that. But the requests we're making --

19 SENATOR HANNON: I don't have your
20 printed testimony.

21 CHAIRMAN FARRELL: No, you're getting
22 it in a minute.

23 SENATOR HANNON: Okay. All right.

24 I'm reading something that says

1 Schuyler Center --

2 CHAIRMAN FARRELL: Yeah, I know.

3 SENATOR HANNON: -- and that's funny,
4 you don't look like Bridget.

5 MS. LOWENSTEIN: Some of it's similar.

6 I don't think that's going to help
7 you.

8 (Laughter.)

9 CHAIRMAN FARRELL: I jumped ahead.

10 MS. LOWENSTEIN: Okay, so once you
11 have it -- I won't reference it until you
12 have it.

13 CHAIRMAN FARRELL: I already had it.

14 SENATOR KRUEGER: You're fine.

15 MS. LOWENSTEIN: Okay.

16 CHAIRMAN FARRELL: I'm the one that's
17 having problems.

18 SENATOR HANNON: I didn't know it was
19 you.

20 CHAIRMAN FARRELL: I was reading
21 backwards.

22 MS. LOWENSTEIN: So anyways, just to
23 sum up, we're seeking an investment -- last
24 year the Legislature, the Assembly put in

1 \$500,000 for CHA, to bring it to \$3 million.
2 We're asking for 1.5 million, because our
3 budget has now been annualized to \$4 million.

4 Quickly, to touch on a few issues, we
5 ask that the Legislature ensure that sick and
6 disabled children, New Yorkers with
7 disabilities, and seniors continue to have
8 access to medically necessary care by
9 preserving spousal and parental refusal in
10 the Medicaid program.

11 We also ask that the prescriber-
12 prevails provisions in fee-for-service
13 Medicaid and Medicaid Managed Care be
14 preserved as well, so that providers who are
15 really working with people with multiple
16 conditions are able to make the choices about
17 what is best for their patients.

18 Quickly, there are some proposed
19 changes to MLTC, putting in a nursing
20 home-level care requirement. We are asking
21 the Legislature to consider this cautiously,
22 because if this means a smaller number of
23 people going onto MLTC, it means more people
24 going back to the local districts to get

1 their care. And already we're hearing from
2 local districts that they're having trouble
3 meeting the home care needs of people over
4 whom they still retain responsibility.

5 Like our colleagues in the provider
6 community, we're concerned about the cross-
7 claim issue between Medicaid and Medicare.
8 Last year it was done for Part B so that the
9 amount of the coinsurance that Medicaid would
10 pay was reduced. We've seen the impact on
11 our clients. I have one story in here, and
12 we don't want to see it happening even
13 further, because what it means is people will
14 lose access to providers, providers won't
15 want to see people who are dually eligible.
16 I mean -- not all of them, of course.

17 So I wanted to get into a little more
18 detail, but I promise not too much. We're
19 calling, along with our colleagues at
20 Medicaid Matters, Schuyler Center, and
21 Healthcare for All New York, for an expansion
22 of the Essential Program to cover all
23 immigrants who are permanently residing under
24 color of law. The Basic Health Program has

1 been renamed the Essential Plan, and it
2 launched on January 1st. We think of it as a
3 huge step forward in making health insurance
4 much more affordable for people who are just
5 above the Medicaid income threshold.

6 But while it promises affordable
7 health insurance to many low-income
8 New Yorkers, there is a subset of people who
9 are permanently residing under color of law,
10 including people who are deferred action for
11 childhood arrival, who are left out of the
12 Essential Plan. These individuals are
13 eligible for Medicaid but, once their income
14 goes above the Medicaid level, they basically
15 have a health insurance cliff. They are not
16 allowed to enroll in the Essential Plan,
17 they're not allowed to enroll in any
18 marketplace products, there are no affordable
19 health insurance options for them because of
20 certain federal rules.

21 So what we're asking -- instead of
22 having insurance, people forgo treatment or
23 they seek out care only in emergencies, and
24 they wind up using the, quote, unquote,

1 charity care system in hospitals. So we're
2 asking the Legislature to ensure access to --
3 this population.

4 The Community Service Society is going
5 to come up with a study -- and they have a
6 study, it's going to be published very
7 shortly, like in the next week -- that says
8 it's about 5,500 people who are affected, and
9 that the cost to the state would be \$10.3
10 million and it would create basically a
11 state-funded Essential Plan.

12 Something that came up very briefly in
13 the beginning of this long day was the
14 reduction in the spousal impoverishment
15 resource allowance, and I don't think anyone
16 really touched on it. But basically,
17 20 years ago New York State set the resource
18 allowance at just below \$75,000. That amount
19 has never been adjusted, and this year what
20 is being proposed is reducing that amount by
21 \$50,000. So these are the resources that a
22 community spouse of somebody who is in a
23 nursing home, a waiver program, or managed
24 long term care -- these are the resources

1 that they are able to keep. Those who
2 benefit from spousal impoverishment are
3 usually on fixed incomes, and they're using
4 their income and spending down their
5 resources to pay the cost of their living
6 expenses, including their own medical bills.
7 It helps stave off their need to rely on
8 Medicaid.

9 So I don't know if you have my
10 testimony, but if you look on page 7, I
11 actually put in a chart -- this is courtesy
12 of New York Legal Assistance Group -- but
13 there's a formula under federal law for how
14 you figure out what resources can be retained
15 by the well or community spouse, and it's the
16 federal minimum allowance or whatever the
17 state sets -- so that's just below 75,000, in
18 New York -- or one-half of the couple's
19 combined assets, up to \$119,000, whichever is
20 higher. So already in New York we have a
21 situation where people who have more
22 resources get to have a higher resource limit
23 than people with lower resources.

24 This morning it was said that the

1 reason for this proposal is to ensure that
2 the people who need it most are the only ones
3 getting access to the spousal impoverishment
4 protections. This will do the opposite.
5 People who have the lower resources will
6 actually be able to keep less, while people
7 with higher resources will be able to retain
8 the same amounts they can currently.

9 So we are actually asking for New York
10 to up its spousal resource allowance to the
11 federal maximum, which would put everybody on
12 the same level. And I couldn't find updated
13 data in time, but in an AARP study of states
14 in 2010, there were 18 states that used the
15 federal maximum.

16 Okay, the last thing I want to -- two
17 quick things I want to touch on is addressing
18 barriers to care that we're seeing in home
19 care, and we've moved to managed long term
20 care and Medicaid Managed Care as the primary
21 source for obtaining home care. However, we
22 as a legal office have seen a huge amount of
23 people having trouble accessing care.
24 There's an aide shortage upstate. We hear

1 from local districts and managed care plans
2 and they just can't fill hours that they've
3 approved. We have fair hearing decisions
4 saying that the plans or the local district
5 have to comply with the number of hours
6 they've approved, and we're still not able to
7 get the care in.

8 We are also concerned that managed
9 care plans are discouraging people with
10 higher needs from enrolling by offering
11 insufficient number of hours, requiring
12 people to have a backup from a family member,
13 telling them that their needs are too high
14 before actually assessing them, and telling
15 them that they don't provide 24-hour care,
16 which is not permissible.

17 We've also seen widespread,
18 across-the-board reductions in hours by some
19 plans, and when those cases are taken to
20 hearing, they are almost always overturned.

21 So we have some recommendations. My
22 colleague Lara Kassel is actually going to
23 touch on those in order to address that.

24 The last thing I want to quickly say

1 is -- and I'm not going to go into detail --
2 we have been looking at fair hearing
3 decisions and talking to clients, and we
4 think the four-year experiment on a physical
5 therapy, occupational therapy, and speech
6 therapy cap of 20 visits has failed. We have
7 people who are forgoing -- who are unable to
8 get the physical therapy they need after
9 surgeries, after accidents, people who -- we
10 have a client who uses maintenance therapy.
11 She uses up her 20 visits every year, she
12 basically deteriorates, and then she has to
13 start up all over again.

14 And so we're asking the Legislature to
15 reconsider that and repeal the cap.

16 Thank you.

17 CHAIRMAN FARRELL: Thank you very
18 much.

19 Any questions? One question.

20 ASSEMBLYMAN ABINANTI: Does the
21 20-visit cap, does that apply to people with
22 developmental disabilities as well? Or is
23 this just --

24 MS. LOWENSTEIN: There are some -- I

1 don't know the exceptions off the top of my
2 head. It depends on where they're getting
3 the services, so there are some clinics where
4 it doesn't apply. And it doesn't apply to
5 people who have TBIs.

6 But it applies to, you know, anybody
7 who's getting physical therapy, occupational
8 therapy, or speech therapy in an outpatient
9 setting other than sort of clinics that have
10 certain licenses.

11 ASSEMBLYMAN ABINANTI: So you might
12 have somebody with autism or something like
13 that, does it apply to them?

14 MS. LOWENSTEIN: Sorry?

15 ASSEMBLYMAN ABINANTI: Does it apply
16 to people, let's say, with autism or
17 something like that?

18 MS. LOWENSTEIN: Well, it doesn't
19 apply to children, for starters.

20 ASSEMBLYMAN ABINANTI: Right.

21 MS. LOWENSTEIN: I think that the
22 waiver programs have -- and this is something
23 that my colleagues who do the waiver programs
24 know a little better than me, so I'm going to

1 admit to not being great on this one. That
2 there are certain clinic environments where
3 it can be done for people who are in waiver
4 programs.

5 ASSEMBLYMAN ABINANTI: Because I
6 thought our statute was a monetary, not a
7 visit cap. And I'm --

8 MS. LOWENSTEIN: No, our statute is a
9 visit cap. So the hearing officers will say
10 there's no doubt that you need this physical
11 therapy, however, you already had 20. And, I
12 mean, there's hundreds of fair hearing
13 decisions like this.

14 ASSEMBLYMAN ABINANTI: Okay. Thank
15 you.

16 CHAIRMAN FARRELL: Thank you.

17 MS. LOWENSTEIN: And I can get you
18 additional information on that as well, on
19 who's covered and who's not.

20 ASSEMBLYMAN ABINANTI: I think it's
21 relevant, because the Governor -- I mean, the
22 proposal was for insurance companies to pick
23 up more on Early Intervention, for example.
24 That seems to be contrary to this concept

1 here of you want people to get better. Or to
2 maintain at a level where they can function.

3 MS. LOWENSTEIN: Right. It is. I
4 mean, the Early Intervention, it wouldn't
5 apply -- our statute doesn't apply to
6 children. So they are sort of --

7 ASSEMBLYMAN ABINANTI: I'm just saying
8 consistency -- in one place we're trying to
9 get insurance companies to cover more, and
10 here we don't seem to be caring at all
11 whether they cover at this end.

12 MS. LOWENSTEIN: Right. Yes.

13 ASSEMBLYMAN ABINANTI: Okay. Thank
14 you.

15 MS. LOWENSTEIN: And in a commercial
16 setting, you can actually get far more.

17 ASSEMBLYMAN ABINANTI: Thank you.

18 CHAIRMAN FARRELL: Thank you very
19 much.

20 Now we'll get the real Bridget Walsh,
21 Schuyler Center.

22 (Laughter.)

23 MS. WALSH: Thank you.

24 SENATOR KRUEGER: Are you the real

1 Bridget Walsh?

2 MS. WALSH: Yeah.

3 Thank you very much for the
4 opportunity to comment today on the Executive
5 Budget.

6 The Schuyler Center is a 144-year-old
7 statewide, nonprofit organization dedicated
8 to providing policy analysis and advocacy in
9 support of public systems that meet the needs
10 of disenfranchised populations and people
11 living in poverty. The Schuyler Center often
12 works in areas that fall between multiple
13 systems, including physical and mental
14 health; child welfare; human services, and
15 early childhood development.

16 You have our testimony before you, and
17 you can see that we commented today on a wide
18 variety of topics in the budget, including
19 maternal infant home visiting, investment in
20 community-based health infrastructure, the
21 impact of the minimum wage on health
22 providers, funding for community health
23 advocates, and funding for the transition of
24 adult home residents to community-based

1 settings.

2 I'm just going to touch briefly on a
3 couple of items today. The first is that the
4 Executive Budget includes \$5 million in
5 funding for communities to repair, upgrade,
6 and purchase fluoridation equipment. This
7 investment fulfills a promise that was made
8 last year of a \$10 million fluoridation
9 equipment fund, and we appreciate the support
10 of the Legislature last year for that
11 appropriation and seek your support again
12 this year.

13 In October, the New York State Health
14 Department released a set of RFAs for the
15 first round of that funding, and the
16 opportunity remains open for communities
17 through February 29th of this year. We
18 understand from talking to some communities
19 that applications are coming in, and we're
20 looking forward to an announcement releasing
21 the grant awards for that first round of
22 funding.

23 Community water fluoridation is, far
24 and away, the single most cost-effective way

1 to improve oral health, especially for
2 children in poverty. The Governor's proposal
3 is a smart, cost-saving public health
4 investment. In fact, in a study that was
5 done by the New York State Department of
6 Health, it was shown that low-income children
7 on Medicaid in less fluoridated counties of
8 New York needed one-third more fillings, root
9 canals, and tooth extractions than those
10 living in counties where the water was
11 optimally fluoridated.

12 But as beneficial as community water
13 fluoridation is, there's large areas of the
14 state where residents do not have access to
15 this benefit. Outside of New York City,
16 fewer than 50 percent of New York residents
17 on community water systems receive
18 fluoridated water. A recent study modeling
19 practices in New York to prevent oral disease
20 found that raising the share of children
21 outside of New York City who have access to
22 fluoridated water has the potential to save
23 the Medicaid program \$27 million over
24 10 years by reducing the need for fillings

1 and dental treatment.

2 So, once again, we ask your support
3 for the funding for this appropriation this
4 year.

5 And I also want to lend our support
6 for the increase in funding to the county
7 health departments. As you heard a few
8 minutes ago, the Executive Budget maintains
9 the existing base grant and state aid
10 percentage for Article 6 funding to local
11 county health departments. Without a change
12 in the formula, local public health will
13 continue to experience reduced capabilities.

14 As New York State aims to reduce
15 health care costs and improve outcomes in
16 part by focusing on community-based
17 initiatives and prevention, strengthening
18 local public health capacity with an increase
19 in Article 6 funding is a step in the right
20 direction.

21 Finally, I just want to touch on
22 children's behavioral health services. As a
23 result of a long planning process to better
24 meet the needs of children with significant

1 behavioral health issues, the budget includes
2 funding for six new Medicaid services for
3 children. And we know that the state will be
4 submitting a State Plan Amendment to CMS to
5 approve this change.

6 And while the funding is welcome,
7 children's behavioral health care system
8 suffers from a history of underinvestment and
9 a lack of integration with primary care.
10 Children's behavioral health providers are
11 preparing for a transition to managed care
12 and developing the infrastructure necessary
13 for children's health homes. These endeavors
14 require attention and preinvestment that is
15 at least commensurate with the state's
16 investment in the adult-serving system.

17 We're urging you to support the
18 increase for these new services, but would
19 welcome additional discussion on the further
20 investment for children's behavioral health
21 infrastructure.

22 And we thank you very much and are
23 available to discuss any of the items that
24 are in our testimony.

1 CHAIRMAN FARRELL: Thank you very
2 much. Questions?

3 CHAIRWOMAN YOUNG: No questions.
4 Thank you so much.

5 CHAIRMAN FARRELL: Thank you very
6 much.

7 Lara Kassel, coordinator, Medicaid
8 Matters New York.

9 MS. KASSEL: Good evening.

10 CHAIRMAN FARRELL: Good evening.

11 MS. KASSEL: Thanks very much for
12 being here at this late hour. I appreciate
13 it.

14 CHAIRMAN FARRELL: Thank you for being
15 here.

16 MS. KASSEL: As Amy Lowenstein
17 indicated, several of us from the community
18 consumer perspective got together a little
19 while ago and we decided who would touch on
20 what topics, and so some of us are glossing
21 over some topics and focusing on others to
22 kind of tag --

23 SENATOR KRUEGER: Could you pull your
24 mic up to your --

1 MS. KASSEL: Sure.

2 So some of us are -- okay -- we're
3 kind of tag-teaming each other on issues.

4 So Medicaid Matters, as some of you
5 know, is the statewide coalition representing
6 the interests of Medicaid beneficiaries.
7 While there are lots of other interests, as
8 is demonstrated by the fact that we're here
9 until the evening, there are lots of other
10 interests related to how Medicaid debates and
11 how Medicaid budgeting and policy making
12 impacts on the industry and on managed care
13 plans, et cetera. We are the statewide voice
14 that has come together to represent the
15 interests of real people.

16 In recent years, as you might imagine,
17 we have focused our energies on advocating
18 around the initiatives of the Medicaid
19 Redesign Team, beginning in 2011, and in the
20 last year or so -- year to two years -- we
21 have been focusing our attention on the
22 state's initiatives related to payment and
23 delivery system reform, namely the Delivery
24 System Reform Incentive Payment Program, or

1 DSRIP, as well as, more recently, value-based
2 payment, which is the state's move to have 80
3 to 90 percent of all payment, beginning with
4 Medicaid, be paid on a value basis rather
5 than paying for volume.

6 So we as a consumer community have
7 been very involved in these discussions. We
8 sit on any number of workgroups, and our goal
9 in all of this is to bring voices to the
10 table when it comes to debating these topics
11 and creating new initiatives, bringing voices
12 to the table that represent the interests of
13 real people.

14 So I'm just going to touch on a few
15 initiatives in the Governor's budget this
16 year. First, changes to managed long term
17 care. There are two in particular I'd like
18 to bring to your attention.

19 One that would change the eligibility
20 criteria from 120 days or more, needing 120
21 days or more to needing nursing home level of
22 care. And while the numbers may be low as
23 far as how many people that could impact, our
24 concern is that the local social service

1 districts may not have the capacity to take
2 on the volume of people who could be impacted
3 by this eligibility change.

4 And so I think a keen eye needs to be
5 focused on what will happen to the people who
6 will be impacted by the eligibility change,
7 and in particular what their needs are,
8 because it's likely they're still high-need
9 people and we want to make sure that their
10 services are provided.

11 In addition, there's a change to
12 managed long term care as it relates to the
13 transportation benefit. The Governor
14 proposes to take the transportation benefit
15 out of managed long term care, and that may
16 be fine, but we have heard reports, mostly on
17 an anecdotal basis, that the transportation
18 vendor that the state has used over, I think,
19 a couple of years now to administer the
20 transportation benefit has not worked well
21 for everyone. And so we would want to make
22 sure that we pay attention, pay careful
23 attention to the vendor that provides the
24 transportation benefit and make sure that

1 people continue to have access to that
2 benefit.

3 As Amy pointed out, there are a number
4 of consumer protections that we believe
5 really ought to be built into managed care.
6 Many of these are not new. There are things
7 that we have brought to the table before that
8 we believe would go a long way to make sure
9 that people are protected in managed care and
10 managed long term care. So now is a good
11 time to -- a good opportunity to raise those
12 again.

13 For instance, we would encourage
14 establishing a high-needs community rate cell
15 to counteract the financial incentive to
16 place people in nursing homes. We would
17 encourage strengthening the community-based
18 long-term-care workforce and addressing
19 workforce shortages in some areas by ensuring
20 adequate wages and benefits. We would urge
21 providing the necessary funding to pay for
22 the new overtime and travel requirements of
23 the Fair Labor Standards Act, which includes
24 providing managed-care capitation rates that

1 are sufficient to account for increased
2 costs.

3 And last but certainly not least,
4 there is a significant amount that we believe
5 could be done in the area of oversight,
6 oversight and accountability. We would urge
7 you to consider requiring managed care plans
8 to report on any reductions in home care
9 hours and any new placements in nursing
10 homes. We think it's also incumbent on the
11 Department of Health to publish detailed and
12 specific data on grievances, appeals -- both
13 internal and external -- complaints to the
14 Department of Health, and fair hearings,
15 because that would give us a better glimpse
16 into access issues as it relates to
17 reductions in hours and placement in nursing
18 homes.

19 And we think that airing that kind of
20 information would help give better insight
21 into what's actually happening in the program
22 as relates to access. And we believe that
23 managed care organizations should be held
24 accountable for the Governor's own goals of

1 the Olmstead Plan, which would require that
2 all people be served in the most integrated
3 setting possible.

4 We join other people who have
5 testified today in opposing the elimination
6 of prescriber prevails. Amy spoke about the
7 elimination of the spousal -- and others,
8 many others as well -- spoke about the
9 elimination of the spousal and parental
10 refusal.

11 We also align ourselves with groups
12 who support the Community Health Advocate
13 program. Amy spoke about -- Amy and others,
14 and I know Health Care for All New York as
15 well will talk about the expansion of the
16 Essential Plan to cover income-eligible
17 immigrants.

18 My testimony also speaks to the
19 minimum wage impact, which many other groups
20 spoke about today. And while we are a
21 coalition that represents the interests of
22 people, we believe that making sure that the
23 providers who serve people, particularly
24 safety net providers, have all of the

1 resources available to them to continue to do
2 the work that they do while also employing a
3 workforce that deserves the higher wages.

4 And last but not least, I want to
5 touch on something that we at Medicaid
6 Matters have been working on, in particular
7 for the last few years as relates to Medicaid
8 redesign, and that is making sure that
9 community-based safety net providers have
10 access to the same types of funding -- in
11 particular capital, IT, and infrastructure.

12 There are billions and billions of
13 dollars that have been appropriated in
14 previous years -- also appropriated in this
15 year's proposed budget -- for large
16 institutions, namely hospitals, and we
17 believe that community-based safety net
18 providers ought to have access to that
19 funding as well. Not doing that is really
20 antithetical to the state's own goals in
21 Medicaid redesign and systems transformation,
22 and we would urge you to make sure community
23 safety net providers have access to those
24 funding pools as well.

1 And in addition, community-based
2 organizations which are nonmedical,
3 non-Medicaid providers, but human-service-
4 type providers, will have a pretty
5 significant role to play in all of this
6 health system transformation work.

7 The state has spent a lot of time,
8 through many different workgroups and many
9 different discussions, highlighting the need
10 for more focus on social determinants of
11 health. And it is the human service
12 organizations that provide food security,
13 vocational training, et cetera, that really
14 are going to be the community-based
15 organizations that lend to helping us reach
16 the good outcomes that are inherent in DSRIP
17 and value-based payment.

18 And without making sure that CBOs have
19 support and technical assistance to
20 participate in all of this, we're afraid that
21 they won't be able to continue to do the work
22 that they have a long history of doing -- and
23 that they ought to be able to do that work in
24 order to contribute to the overall goals.

1 So I'll leave it at that and trust
2 that we will have many more opportunities as
3 the budget process continues.

4 CHAIRWOMAN YOUNG: Questions?

5 CHAIRMAN FARRELL: Thank you very
6 much.

7 CHAIRWOMAN YOUNG: No questions. But
8 thank you for being a trooper. Lots of good
9 information.

10 ASSEMBLYMAN ABINANTI: And you did it
11 all without taking a breath.

12 MS. KASSEL: Thank you.

13 SENATOR KRUEGER: Thank you, Lara.

14 CHAIRMAN FARRELL: Adam Prizio,
15 manager of government affairs, Center for
16 Disability Rights.

17 (No response.)

18 CHAIRMAN FARRELL: Is he here? Going
19 once. He may come back.

20 Bob Cohen, policy director for Citizen
21 Action of New York, Health Care for All
22 New York.

23 MR. COHEN: Good evening.

24 In respect of the fact that it's a

1 little after 7 o'clock, and a fair amount of
2 what I was going to say has been said by my
3 colleagues, I will be quite brief.

4 And I do want to say in -- by way of
5 introduction that if I gloss over things, and
6 talk about one or two other things, that it
7 doesn't mean that I don't care about those
8 other things. But I want to be respectful of
9 all of your time.

10 If people don't know, Healthcare for
11 All New York is a large coalition -- over
12 170 organizations -- of consumer
13 organizations with an interest in healthcare
14 reform. We're the ACA folks and work on
15 many, many other issues concerning consumer
16 access to quality affordable healthcare.

17 So I'm just going to really breeze
18 through a number of quick things and
19 reiterate what some of my colleagues have
20 said very recently. And just for your
21 information, my organization, Citizen Action
22 of New York, is a member of the steering
23 committee of Healthcare for All New York, as
24 is the Empire Justice Center -- Amy

1 Lowenstein just spoke -- and Bridget Walsh of
2 the Schuyler Center for Analysis and Advocacy
3 is also a member of our steering committee.
4 So we share views on many issues.

5 So just to briefly reiterate, our
6 entire coalition supports the \$4 million
7 allocation that Amy talked about for
8 Community Health Advocates. It's an
9 incredibly important program that fills in a
10 gap that is not covered by navigators, the
11 folks that are trained to enroll people in
12 health insurance. My organization has about
13 nine navigators, and I can say that we don't
14 have the expertise or the capacity to deal
15 with post-enrollment issues, and that's why
16 CHA is incredibly important.

17 As we have more folks enrolled in
18 health insurance, it stands to reason that
19 there's going to be more people who have not
20 had health insurance that need to be assisted
21 to use their health insurance effectively.

22 I'm not going to again repeat what Amy
23 said -- she covered it very well about our
24 desire to have \$10.3 million for, as she

1 described it, essentially a state funded
2 essential plan for DACA immigrants -- only to
3 add that we believe this is also a profoundly
4 important moral case that these folks be
5 covered.

6 One thing that I'm going to talk about
7 that I believe has not been mentioned by
8 other speakers is we believe that there needs
9 to be -- we're requesting a small amount --
10 and incidentally, I'm on page 4 of my
11 testimony -- \$2 million to fund
12 community-based organizations and small
13 business serving groups to reach the
14 remaining uninsured through outreach
15 activities.

16 As we say in our testimony, there's
17 still about 8 percent of New Yorkers that are
18 uninsured. We've obviously done a great job
19 collectively in enrolling people, but as we
20 get into where we are now, which is Year 3 of
21 the Affordable Care Act and New York State of
22 Health's active operations, it's getting
23 harder and harder to reach certain folks.
24 And we believe one way to address that would

1 be to have a small but effective grant
2 program that would address situations where
3 navigators either can't or don't have the
4 time to reach certain communities such as
5 rural New Yorkers and people whose first
6 language is not English.

7 And I just want to -- actually, I have
8 two things to say in conclusion, really
9 quickly. Our entire coalition shares our
10 colleagues' view that the Legislature should
11 once again reject the Governor's proposals to
12 eliminate spousal refusal and to repeal
13 prescriber prevails. We know you've been
14 doing that the last few years, we praise you
15 for doing that, and we trust and hope you'll
16 do it again.

17 And I just want to make one last
18 statement. And I'm quite frankly using my
19 hat as Citizen Action of New York, it doesn't
20 necessarily represent our entire coalition --
21 not because our coalition has rejected this
22 position, but because we haven't discussed it
23 in our coalition. Obviously many providers
24 have talked earlier today about the impact of

1 an increased minimum wage on their
2 operations. It's certainly not something
3 we're going to deny is true. But from an
4 equity standpoint, it seems to us that the
5 most rational approach would be to provide
6 the adequate funding so these agencies -- at
7 the risk of saying the obvious, the state
8 should provide, in our opinion, the funding
9 these agencies need to pay adequate wages
10 rather than continue to have employees that
11 are dependent on public assistance who are on
12 their staff.

13 Thank you.

14 SENATOR KRUEGER: Thank you.

15 CHAIRMAN FARRELL: Thank you.

16 Henry Garrido, executive director,
17 DC 37.

18 MR. GARRIDO: Good evening. I want to
19 thank you all for your leadership and for
20 sticking around. Long day. But I like to
21 think that you left the best for last. So if
22 I can have a moment of your time, I will,
23 respectfully, not go through my testimony,
24 but actually I just want to take a moment to

1 highlight some of the most important, more
2 salient points that you see, in respect of
3 your time and that of everybody else's.

4 I'm Henry Garrido. I'm the executive
5 director of District Council 37, the largest
6 municipal union in New York City. We
7 represent about 18,000 workers in the
8 hospital system and about 4,000 in the
9 Department of Health and Mental Hygiene. And
10 I won't mince any words here today. Quite
11 frankly, we need your help. The workers need
12 your help.

13 Over the next few years, the Health
14 and Hospitals will be facing \$1.2 billion in
15 deficits. Now, I'm usually skeptical of
16 announced deficits because I believe that
17 numbers are used to lie repeatedly. But this
18 time, we've actually looked at these numbers
19 and found them to be accurate and true. And
20 despite last week's announcement by the city
21 that it would pour in an additional
22 \$337 million to try to eliminate the deficit,
23 the honest truth is that with the changes in
24 the healthcare law and the industry, the

1 Health and Hospitals system could not and
2 would not survive without your help.

3 And what we are asking for, quite
4 simply, is equity, is fairness. You cannot
5 have 80 percent of the uninsured patients in
6 the Borough of Brooklyn be serviced by a
7 hospital system that continues to be
8 underfunded.

9 So first I want to take your attention
10 to the indigent care part. Whereas
11 \$3.5 billion of distribution of funding goes
12 from the state to distribute it throughout
13 the state, our Health and Hospitals only
14 receives \$96 million of that, despite
15 covering 50 percent of the patients in the
16 emergency rooms. That is unfair, and it's
17 inequitable. It needs to stop.

18 Now, we're not begrudging any
19 voluntary hospitals for the work that they
20 do. I think they do a great job sometimes.
21 But the fact is that the hospital system
22 continues to provide 40 percent for the
23 mental {sic} care in New York City and
24 throughout the state. Ninety-six million

1 dollars is just simply good enough, and we
2 need your help to try to make our system more
3 equitable.

4 Second, safety net definition and DSH
5 funding. As you know, things are changing
6 continuously in New York State in terms of
7 funding. But we need a formula that better
8 reflects and follows the patient. So I want
9 to thank Senator Hannon for his leadership
10 and great work and education in this process,
11 particularly on the Vital Access Funds that
12 we need in New York. I think that
13 definitely, if there's a place where you
14 underscore the kind of inequity we're looking
15 it, this is one.

16 And as you know, the state is going
17 through a major reform through DSRIP. And
18 we've been in consultation with our sisters
19 and brothers and with the Health and
20 Hospitals program, and we would like to be
21 part of the major reforms that One City
22 Health is continuing to do. But the fact is
23 the funding still remains inadequate,
24 \$800 million short. And their expectation is

1 that you have to train 10 percent of the
2 city's workforce and the workforce
3 throughout.

4 So that, combined with a \$400 million
5 shortfall committed, we believe creates a
6 structural financial deficit for the Health
7 and Hospitals System that's providing the
8 majority of care for the patients.

9 So I want to thank you for listening
10 today and for the long hearing and, again,
11 for your great work. But New York City helps
12 you, and so do we. Thank you.

13 CHAIRMAN FARRELL: Thank you very
14 much.

15 Questions?

16 SENATOR KRUEGER: Thank you.

17 CHAIRMAN FARRELL: Thank you.

18 We will adjourn until tomorrow at
19 10 a.m. Not 9:30, but 10:00.

20 (Whereupon, at 7:11 p.m., the budget
21 hearing concluded.)

22

23

24

