

1 BEFORE THE NEW YORK STATE SENATE FINANCE  
AND WAYS AND MEANS COMMITTEES

2 -----

3 JOINT LEGISLATIVE HEARING

4 In the Matter of the  
2018-2019 EXECUTIVE BUDGET ON  
5 MENTAL HYGIENE

6 -----

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8 Hearing Room B  
Legislative Office Building  
9 Albany, New York

10 February 13, 2018  
9:38 a.m.

11

12 PRESIDING:

13 Senator Catharine M. Young  
Chair, Senate Finance Committee

14

Assemblywoman Helene E. Weinstein  
15 Chair, Assembly Ways & Means Committee

16 PRESENT:

17 Senator Liz Krueger  
Senate Finance Committee (RM)

18

Assemblyman Robert Oaks  
19 Assembly Ways & Means Committee (RM)

20 Senator Diane Savino  
Vice Chair, Senate Finance Committee

21

Assemblywoman Aileen Gunther  
22 Chair, Assembly Committee on Mental Health

23 Senator George A. Amedore, Jr.  
Chair, Senate Committee on Alcoholism  
24 and Drug Abuse

1 2018-2019 Executive Budget  
Mental Hygiene  
2 2-13-18

3 PRESENT: (Continued)

4 Assemblyman Angelo Santabarbara

5 Senator John E. Brooks

6 Senator Fred Akshar

7 Assemblyman John T. McDonald III

8 Assemblywoman Melissa Miller

9 Assemblywoman Carmen de la Rosa

10 Assemblyman Luis Sepulveda

11 Senator Gustavo Rivera

12 Assemblywoman Crystal D. Peoples-Stokes

13 Assemblywoman Patricia Fahy

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20

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22

23

24

1 2018-2019 Executive Budget  
 Mental Hygiene  
 2 2-13-18

3 LIST OF SPEAKERS

4		STATEMENT	QUESTIONS
5	Ann Marie T. Sullivan, M.D. Commissioner		
6	NYS Office of Mental Health	9	14
7	Kerry A. Delaney Acting Commissioner		
8	NYS Office for People With Developmental Disabilities	107	112
9			
10	Arlene González-Sánchez Commissioner		
11	NYS Office of Alcoholism and Substance Abuse Services	152	157
12	Denise M. Miranda Executive Director		
13	NYS Justice Center for the Protection of People with		
14	Special Needs	209	215
15	Mark van Voorst Executive Director		
16	The Arc New York	235	239
17	Harvey Rosenthal Executive Director		
18	Elena Kravitz Director for Policy and		
19	Public Engagement		
20	NY Association of Psychiatric Rehabilitation Services		
21	-and-		
22	Glenn Liebman CEO		
23	Mental Health Association in New York State	244	257
24			

1 2018-2019 Executive Budget  
 Mental Hygiene  
 2 2-13-18

3 LIST OF SPEAKERS, Continued

4	STATEMENT	QUESTIONS
5	Wendy Burch Executive Director	
6	Ariel Kaufman Board Member	
7	National Alliance on Mental Illness of New York State	
8	(NAMI-NYS)	262
9	Kelly A. Hansen Executive Director	
10	NYS Conference of Local Mental Hygiene Directors	269 276
11		
12	Randi DiAntonio LMSW at OPWDD	
13	Darlene Williams Occupational Therapist at OMH	
14	NYS Public Employees Federation (PEF)	281
15	Samantha Howell Executive Director	
16	National Association of Social Workers, NYS Chapter	292
17		
18	Paige Pierce CEO	
19	Families Together in NYS	298 302
20	Dr. Ellie Carleton Residential Treatment Team Leader	
21	Astor Services for Children and Families	304 309
22	Christy Parque CEO and President	
23	The Coalition for Behavioral Health	310
24		

1 2018-2019 Executive Budget  
 Mental Hygiene  
 2 2-13-18

3 LIST OF SPEAKERS, Continued

4	STATEMENT	QUESTIONS
5	Ann M. Hardiman President and CEO	
6	Michael Seereiter Executive Vice President/COO	
7	New York Alliance for Inclusion & Innovation	317
8	Arnold Ackerley Administrative Director	
9	Clint Perrin Director of Policy	
10	Self-Advocacy Association of New York State	322
12	John J. Coppola Executive Director	
13	NY Association of Alcoholism & Substance Abuse Providers	327 337
14	Stephanie M. Campbell Executive Director	
15	Friends of Recovery New York	340
16	Donna Tilghman SAPIS Chapter Secretary	
17	Kevin Allen SAPIS Chapter Chair	
18	DC 37, New York City Board of Education Employees Local 372, Substance Abuse Prevention and Intervention Specialists (SAPIS)	347
21		
22		
23		
24		

1 2018-2019 Executive Budget  
 Mental Hygiene  
 2 2-13-18

3 LIST OF SPEAKERS, Continued

4 STATEMENT QUESTIONS

5 Winifred Schiff  
 Associate Executive Director  
 6 for Legislative Affairs  
 InterAgency Council of Developmental  
 7 Disabilities Agencies  
 -and-  
 8 Barbara Crosier  
 VP, Government Relations  
 9 Cerebral Palsy Associations  
 of New York State  
 10 -for-  
 Coalition of Provider  
 11 Associations (COPA) 353

12 Antonia Lasicki  
 Executive Director  
 13 Association for Community Living  
 -for-  
 14 Bring It Home Coalition 361

15 Maclain Berhaupt  
 State Advocacy Director  
 16 Supportive Housing Network  
 of New York 373

17  
 18  
 19  
 20  
 21  
 22  
 23  
 24

1                   CHAIRWOMAN YOUNG: Good morning.  
2                   We're running late, so I'd like to begin.

3                   I'm Senator Catharine Young, and I'm  
4                   chair of the Senate Standing Committee on  
5                   Finance. And we are joined today by our vice  
6                   chair, Senator Diane Savino; our ranking  
7                   member, Senator Liz Krueger; and Senator John  
8                   Brooks.

9                   CHAIRWOMAN WEINSTEIN: I'm  
10                  Assemblywoman Helene Weinstein, chair of the  
11                  Assembly Ways and Means Committee.

12                  We are joined by the chair of our  
13                  Mental Health Committee, Aileen Gunther;  
14                  Assemblymember John McDonald; and  
15                  Assemblymember Angelo Santabarbara. I'm  
16                  sorry, and our ranker, Assemblyman Bob Oaks.

17                  ASSEMBLYMAN OAKS: And Assemblywoman  
18                  Missy Miller.

19                  CHAIRWOMAN YOUNG: Thank you.

20                  Pursuant to the State Constitution and  
21                  Legislative Law, the fiscal committees of the  
22                  State Legislature are authorized to hold  
23                  hearings on the Executive Budget. Today's  
24                  hearing will be limited to a discussion of

1 the Governor's proposed budget for the Office  
2 of Mental Health, the Office for People With  
3 Developmental Disabilities, the Office of  
4 Alcoholism and Substance Abuse Services, and  
5 the Justice Center for the Protection of  
6 People with Special Needs.

7 Following each presentation, there  
8 will be some time allowed for questions from  
9 the chairs of the fiscal committees and other  
10 legislators.

11 So we would like to begin. And I  
12 would first welcome Dr. Ann Sullivan,  
13 commissioner of mental health.

14 Following the presentation by  
15 Dr. Sullivan, so you can get in the queue,  
16 there will be Kerry Delaney, acting  
17 commissioner of the Office for People With  
18 Developmental Disabilities; the Honorable  
19 Arlene González-Sánchez, commissioner of the  
20 Office of Alcoholism and Substance Abuse  
21 Services; and Denise Miranda, executive  
22 director of the Justice Center for the  
23 Protection of People with Special Needs.

24 Good morning, Commissioner. Welcome.



1                   COMMISSIONER SULLIVAN: Good morning.  
2           Senator Young, Assemblywoman Weinstein and  
3           members of the Senate and Assembly fiscal and  
4           mental health committees, I want to thank you  
5           for the invitation to present this year's  
6           Office of Mental Health budget.

7                   The Office of Mental Health is  
8           responsible for ensuring that the citizens of  
9           the state receive mental health services.  
10          The most effective care and the care that  
11          provides our citizens the best opportunity  
12          for full and enriching lives, is care that is  
13          provided in people's homes, neighborhoods and  
14          communities. To that end, OMH has and in  
15          this budget continues to expand community  
16          services to provide better care to more New  
17          Yorkers.

18                  However, in recognition that for some  
19          individuals a hospital stay remains a  
20          necessary part of their care, New York State  
21          retains the largest number of psychiatrist  
22          inpatient beds available in the nation, and  
23          we will continue to preserve access to this  
24          vital safety net as we work to transform the

1 system.

2 For your continuing support of  
3 community mental health investment, our  
4 efforts to provide individuals with mental  
5 illness the right service at the right time  
6 in the right setting have started to bear  
7 fruit.

8 Since 2014, with a commitment of more  
9 than \$90 million thus far, we have been able  
10 to provide services to approximately 35,000  
11 new individuals through December of 2017,  
12 including new supported housing for more than  
13 1300 individuals, state-operated community  
14 services, including crisis residences and  
15 mobile integration teams that have served an  
16 additional 10,000 individuals, a wide range  
17 of locally operated community-based services,  
18 including peer crisis respite, first-episode  
19 psychosis programs, community support teams,  
20 and home and community-based waiver services  
21 for more than 20,000 individuals and  
22 families.

23 Because these community services are  
24 now in place, we can provide inpatient

1 services when needed and ensure the necessary  
2 outpatient care and supports are available  
3 when an individual is discharged. Our  
4 ability to serve more citizens of the state  
5 has increased through the combination of  
6 these improvements and these new and existing  
7 services.

8 For the next fiscal year, OMH will  
9 continue the path towards greater access to  
10 community-based care, targeted towards an  
11 individual's needs. Importantly, the  
12 2018-2019 Executive Budget proposes to, one,  
13 continue the investment in community  
14 services. The budget adds another  
15 \$11 million annually to expand capacity in  
16 the less restrictive and integrated  
17 community-based settings. This will increase  
18 the amount of annualized investment to \$103  
19 million since reinvestment began in fiscal  
20 year 2015. This also includes 200 additional  
21 supported-housing opportunities in the  
22 community and other community-based services.

23 The budget supports additional  
24 residential capacity, including additional

1 homeless housing, which will open in fiscal  
2 year 2019 through the long-standing  
3 New York/New York program. The budget also  
4 authorizes \$50 million in new local capital  
5 spending, to enable the expansion of crisis  
6 respite capacity in the community to avoid  
7 unnecessary emergency room visits and  
8 inpatient hospitalizations.

9 Twenty new ACT teams, Assertive  
10 Community Treatment teams, were recently  
11 established and will be fully operationalized  
12 in fiscal year 2019 to serve an estimated  
13 1280 new clients. Ten teams in New York City  
14 will work specifically with homeless  
15 individuals, and the remainder throughout the  
16 state will work with high-need individuals.

17 The budget provides an additional  
18 \$10 million for existing supported housing  
19 and single-room occupancy programs, helping  
20 to preserve access and maintain housing  
21 capacity.

22 To address the workforce shortage, OMH  
23 has approved a total of 62 providers to use  
24 telepsychiatry, with an additional 24

1 providers under review. OMH has plans to  
2 expand regulations further, allowing licensed  
3 psychologists, social workers and licensed  
4 mental health counselors, in addition to  
5 psychiatrists, to utilize video technology to  
6 deliver treatment.

7 To improve access to treatment for  
8 maternal depression, OMH will expand its  
9 Project TEACH to connect OB-GYN and primary  
10 care providers with mental health specialists  
11 who treat mothers with maternal depression.  
12 Also OMH and DOH will launch a strategic  
13 awareness campaign to provide critical  
14 information about symptoms and treatment  
15 options. OMH will also support advancing  
16 cutting-edge specialty programs, including a  
17 mother/baby inpatient unit and outpatient  
18 programs that focus on maternal depression.

19 Finally, OMH is committed to a  
20 significant prevention agenda to promote  
21 mental wellness, prevent disorders, and  
22 intervene early in the trajectory of mental  
23 illness. This includes such initiatives as  
24 New York State's Suicide Prevention Plan,

1 expansion of school-based mental health  
2 clinics, and the OnTrackNY early psychosis  
3 intervention program.

4 Again, thank you for this opportunity  
5 to address you on the 2018-2019 OMH budget,  
6 which supports and continues the work we have  
7 begun to transform New York's mental health  
8 system.

9 Thank you.

10 CHAIRWOMAN YOUNG: Thank you,  
11 Commissioner.

12 (Scattered applause from audience).

13 CHAIRWOMAN YOUNG: I do have some  
14 questions based on your testimony, just what  
15 we see in the Governor's budget proposal. So  
16 the Executive Budget proposes to reduce the  
17 number of state-operated residential beds by  
18 a hundred and replace them with 200  
19 community-based scattered-site supportive  
20 housing units that would be operated by  
21 not-for-profits.

22 The Executive also proposes a second  
23 year of clinic restructuring, reviewing and  
24 taking administrative action to reduce the

1 overlap of services and ensure that clinics  
2 are operating at optimal patient capacity  
3 based on community need.

4 So the Governor anticipates  
5 \$2.1 million in savings from the reduction of  
6 state-operated residential beds, with \$1.2  
7 million invested in not-for-profit supportive  
8 housing beds, for a net savings of \$1 million  
9 in this coming fiscal year. There would be a  
10 loss of 55 FTEs associated with this  
11 proposal.

12 So one of the questions I had regards  
13 whether the actions proposed in the  
14 Governor's budget, such as the transfer of  
15 residential beds and clinical restructuring,  
16 represent the start of a future trend of  
17 shifting state-operated services --  
18 specifically, residential services -- to  
19 not-for-profit providers.

20 COMMISSIONER SULLIVAN: Thank you.

21 The purpose of moving the residential  
22 beds is really to fully integrate those  
23 clients in the community. When the  
24 residential beds which we are closing were

1           established -- it was like 30 years ago we  
2           began developing these. They're large  
3           buildings, large institutions where  
4           individuals are really separated from living  
5           in the community but would be capable of  
6           living in the community.

7                        So transitioning individuals from that  
8           particular kind of housing to the community I  
9           think is really in line with what Olmstead  
10          requires, and also what's really best care  
11          for the clients.

12                       We have additional housing in the  
13          system, what we call our transitional-level  
14          housing, on our campuses. We are not in any  
15          way decreasing that. And we in fact, on some  
16          campuses, are further developing that  
17          transitional level of housing.

18                       But these became housing where  
19          individuals stayed way too long, and they  
20          would be able to actually be in the  
21          community. So we're getting two-for-one  
22          here, where basically the cost of keeping  
23          those services on the campus enables us to  
24          open, for every one we close on the campus,



1 two slots in the community. Which is really  
2 better for the client.

3 What I think we really need on our  
4 campuses are really these transitional-level  
5 housing, not what had become kind of almost  
6 really long-term, close to permanent housing  
7 for individuals on our campuses, which is not  
8 what we really wanted.

9 In terms of the clinic restructuring,  
10 this is really an attempt to just make our  
11 clinics as productive as is required of kind  
12 of clinics everywhere. We have been very  
13 careful at this. We have looked at six  
14 clinics over the course of this year, and  
15 those reports have been sent to the  
16 Legislature. And basically each one that we  
17 have either downsized or closed to merge with  
18 another one of our clinics, we have discussed  
19 with the local stakeholders, with the county,  
20 with the local legislators to make sure that  
21 this makes sense.

22 Some of our clinics, for example, had  
23 a census of maybe only 60 individuals, which  
24 is really too small for a clinic. But they

1           were kind of close enough for many of those  
2           clients to come to another state hospital  
3           clinic or, if they preferred, we made sure if  
4           they wanted to go to other services in the  
5           community, they could do that.

6                     One of the big moves was actually two  
7           clinics which we had on the Staten Island  
8           campus, and there was really no reason to  
9           keep them separate. And one clinic had room,  
10          and basically we were able to move those  
11          clients, all of them, to the other clinic,  
12          not use that other space for clinic space,  
13          and consolidate staff.

14                    So it's really to make it more  
15          efficient. It's not a trend in any way for  
16          the state to not be involved with clinic  
17          services of the seriously mentally ill. We  
18          realize that's our responsibility, especially  
19          with those that have utilized our inpatient  
20          state hospitals.

21                    CHAIRWOMAN YOUNG: Well, I wanted to  
22          ask about that. Because I think I've been  
23          consistent about saying that I believe that  
24          this state should do more to help people with

1           serious mental illness, and I don't believe  
2           that we do enough.

3                     And you see it out in the streets  
4           every day with the exploding homeless  
5           population that we have, not only in the  
6           cities -- and New York City certainly has  
7           been grappling with this -- but all across  
8           the state. We see it in rural areas, we see  
9           it in smaller city areas. And OMH has  
10          reduced approximately 650 adult and  
11          children's beds in recent years. And this is  
12          in line with the negotiated agreement that  
13          the Governor had with the Legislature.

14                    But in order to close a bed, it must  
15          be vacant for a continuous 90-day period  
16          before it can be reduced. And all of these  
17          reductions must be fully reinvested into  
18          community services for the mentally ill,  
19          which I think is good, but I will point out  
20          that there have been situations where the  
21          Governor has reduced beds, and then shortly  
22          thereafter these facilities are over census.

23                    This highlights issues of supply and  
24          demand that are fluid in nature, as you know,

1 with this population. And the Governor has  
2 stated that beds will be reopened as needed  
3 if the funded bed number per facility is  
4 pierced.

5 So for example, at Creedmoor  
6 Psychiatric Center in Queens, the census has  
7 exceeded the number of funded beds for a  
8 three-month period, based on OMH reports. So  
9 the question is, what processes are in place  
10 at OMH to reevaluate the number of funded  
11 beds at a facility when the census exceeds  
12 capacity?

13 COMMISSIONER SULLIVAN: When the  
14 census exceeds capacity, we definitely open  
15 up the additional beds. Now, usually -- for  
16 example, Creedmoor there is a unit where you  
17 can expand the services, so you can admit a  
18 certain number of additional clients. We've  
19 been able to do that when we've had to.

20 So yes, we monitor it extremely  
21 closely. We have not closed any bed in any  
22 facility where there hasn't been a 90-day  
23 vacancy. And in fact at Creedmoor when that  
24 happens we absolutely do not close any of the

1 beds.

2           When you look across the system, we  
3 have instituted a centralized admission  
4 process in the city now so that we can  
5 basically know exactly where we need to have  
6 beds. And sometimes -- not always, but  
7 sometimes it's okay for a client to go to one  
8 of our other hospitals that may have a  
9 vacancy if the client wants to. But we  
10 monitor it extremely closely. And we have  
11 gotten the waiting list down to close to two  
12 weeks to wait to get into our hospitals. So  
13 when that begins to go up, we look very  
14 carefully at the beds. And if we need to  
15 temporarily expand beds to meet those needs,  
16 we do.

17           On the overall issue of lowering  
18 beds and providing mental health services,  
19 the answer really here is to get truly robust  
20 outpatient services. And we're really trying  
21 to do this across the state, things that  
22 include things like crisis respite, mobile  
23 integration teams -- all the things that can  
24 keep clients in the community. Eventually

1 individuals leave hospitals. And if we don't  
2 want them to come back, we have to have that  
3 kind of robust transformation into the clinic  
4 system, into the outpatient support system  
5 for the seriously mentally ill.

6 So we really are working very hard  
7 with that. But when the beds are needed, we  
8 will expand those beds if they are needed.

9 CHAIRWOMAN YOUNG: Okay. And I'd like  
10 to follow up. And I may be on a theme here,  
11 but I think it's a cause for concern. Our  
12 jails across the state are filled with people  
13 with psychiatric issues. They act out, and  
14 they end up in jail. Local governments are  
15 not equipped, you know, to deal with people  
16 with mental illness. And on top of it, we  
17 see that people are going to emergency rooms,  
18 they're being boarded in hospitals. And so  
19 with this reduction of beds, it is a cause  
20 for concern.

21 So you're saying that you will commit  
22 that OMH will add new beds where there's  
23 significant need? Specifically in cases  
24 where there is a lack of open beds at

1 state-operated facilities and then we are  
2 faced with the situation that I just  
3 described with people going to emergency  
4 rooms, people languishing in hospital beds.

5 COMMISSIONER SULLIVAN: When there's a  
6 need to -- so far, truthfully, it has been  
7 temporary. When there's a need to  
8 temporarily re-expand some beds, we do that.

9 But the problems that exist relative  
10 to individuals in emergency rooms and  
11 unfortunately jails and prisons are not just  
12 the state hospital beds. This involves the  
13 work that we are doing with the Article 28  
14 facilities, with a lot of the community-based  
15 services. And all those services, in  
16 addition to having them, have to really work  
17 well together.

18 So one of the initiatives which we're  
19 working very hard on is a survey of all the  
20 crisis services across New York State. If  
21 you're going to help individuals not end up  
22 in jails and prisons and you're going to help  
23 them not to go to emergency rooms when they  
24 don't need to, you need a robust mobile

1 crisis intervention system.

2 Working with many of the PPSs in the  
3 DSRIP program, working with many of the  
4 counties who have pieces of this system,  
5 we're trying to get a robust system across  
6 the state that can interface with police, in  
7 response to the CIT programs. That robust  
8 mobile crisis service is what will ultimately  
9 help us and help those individuals not kind  
10 of trail into the criminal justice system.

11 I absolutely agree with you that too  
12 many of our clients over the years have gone  
13 into the criminal justice system. I think  
14 the answer to that, though, is really to have  
15 the right kind of intervention at the  
16 community level -- and hospital beds when you  
17 need them, but the right kind of intervention  
18 at the community level is where the real  
19 diversion point should come. And that's what  
20 we're trying to grow with the \$100 million  
21 that we've reinvested in community services.

22 CHAIRWOMAN YOUNG: Thank you. Under  
23 the Regional Center of Excellence plan which  
24 was actually rejected by the legislature in



1           2014, approximately 600 adult beds and 100  
2           children's beds were estimated to be  
3           eliminated from the state-operated inpatient  
4           system. And this is an estimate, since we've  
5           never been able to get from the Governor's  
6           office or from the agency exact details  
7           beyond facility and ward closures.

8                         With the current system of bed  
9           reduction in place, the Governor will  
10          approximately reach their previous long-term  
11          goal in the next year. And I want to point  
12          out there have been no facility closures as a  
13          result of the Senate's intervention. But  
14          under the Executive Budget this year, the  
15          amount of total bed reductions since 2014 are  
16          approximate in number to the reductions  
17          proposed under the now-abandoned RCE plan.

18                        What is the long term plan for  
19          inpatient service reductions, such as what  
20          number is the end goal? What do you have in  
21          mind?

22                        COMMISSIONER SULLIVAN: You know,  
23          quite honestly, we don't have an end goal  
24          number because I think you can't do that.

1           You have to only lower -- as we have been  
2           doing -- beds that are vacant. And if you  
3           kind of come up with an end number, then  
4           you're not really following that, you're kind  
5           of saying, Well, this is my goal of beds I  
6           want to get to.

7                        So I'm not sure what the end number  
8           is. When we propose 100 beds in this year's  
9           budget, we're talking about looking very  
10          closely -- and never -- we've been very  
11          careful about this, in respect of the  
12          Legislature -- never closing a bed that is  
13          not 90 days vacant. So we have to see. And  
14          it really does depend upon utilization in  
15          Article 28 hospitals, community-based  
16          services, et cetera. So there are some  
17          hospitals where we have closed beds, others  
18          where we haven't. And I think it's a much  
19          more rational plan than just thinking of,  
20          well, we'll close a facility here, close a  
21          facility there. We're closing it based on  
22          the need for those beds to be utilized.

23                        So while we have proposed because we  
24          think, perhaps -- we can't do it unless

1           there's that 90-day vacancy. So I can't  
2           honestly give you a target number. And I  
3           think we will have to see as we -- because we  
4           have to keep up services if we need them. We  
5           just have to.

6                   CHAIRWOMAN YOUNG: So you're talking  
7           about reinvesting in community services,  
8           which I think is a good idea. And we've had  
9           those over the past several years. But there  
10          continues to be major issues related to  
11          individuals discharged from state psychiatric  
12          centers, related to emergency room use as  
13          well as readmission to inpatient settings.

14                   And since the reinvestment funding has  
15          not significantly improved these metrics, why  
16          does the Governor's budget actually propose  
17          additional funding for community services  
18          outside reinvestment dollars? Why don't we  
19          have additional funding going into community  
20          services? All that we really see are these  
21          reinvestment dollars that are included in the  
22          Governor's proposal.

23                   COMMISSIONER SULLIVAN: I think  
24          that -- it's a tough -- let me just say it's

1           also a very difficult budget. But there are  
2           some dollars that have gone into community  
3           services. For example, Medicaid savings on  
4           the 20 ACT teams -- ACT teams are Assertive  
5           Community Treatment teams, which are the most  
6           effective way of dealing with some very  
7           high-need seriously mentally ill in the  
8           community. And we are increasing that by 20  
9           across the state, which is significant. That  
10          came out of savings that was in the Medicaid  
11          premium in terms of mental health. So that  
12          was an investment also in community-based  
13          services.

14                 We have, through a variety of  
15          mechanisms, increased what we call  
16          first-episode psychosis teams, which are now  
17          up to I believe about 18 across the state.  
18          These teams work with individuals with an  
19          early diagnosis of schizophrenia in their  
20          teens and going into the middle twenties,  
21          helping them stay in school, helping them get  
22          jobs, helping stop this whole cycle of the  
23          chronic mentally ill eventually ending up in  
24          institutions. And we've been very successful

1 with that. We are one of the largest states  
2 to have expanded this program across the  
3 state. I think if we put up another five  
4 teams, which we are continuing to try to  
5 figure out kind of how to do, we could  
6 probably saturate the state for every new  
7 diagnosed schizophrenic.

8 So basically I think the issue here is  
9 that we are for many areas improving the  
10 mental health service system. For example,  
11 intensive outpatient services is something  
12 which is -- we have just passed in the  
13 regulations which will enable clinics to  
14 provide very intensive services and get  
15 appropriately reimbursed through Medicaid for  
16 those services. That's a new regulation  
17 that's just out. We have now established it  
18 I believe in 10 clinics and we will be  
19 establishing it in more.

20 So there's many ways, in addition to  
21 reinvestment, that community services are  
22 also expanding.

23 CHAIRWOMAN YOUNG: Thank you for that  
24 answer.



1           having psychiatrists stay in New York State,  
2           is something like loan reimbursement. This  
3           is only now for the state system.

4                         However, there is a program for  
5           underserved areas through the Department of  
6           Health. And the Department of Health, we're  
7           working with them, and they have expanded  
8           that to now include our psychiatrists as  
9           well. So that is for psychiatrists across  
10          the state. And that you have to apply for,  
11          but that gives tuition reimbursement of up to  
12          \$120,000 for a three-year commitment. So  
13          that's one area.

14                        The other is the use of  
15          telepsychiatry. I think that when we've  
16          looked at a lot of graduating psychiatrists,  
17          a lot of them are actually interested in  
18          telepsychiatry, and we have changed the  
19          regulations now to be able to really make  
20          that easy to do. Initially you had to kind  
21          of be a psychiatrist sitting in a clinic  
22          somewhere. Now a psychiatrist can do it from  
23          their office, their home, and basically can  
24          do it through clinic settings or we're

1 getting very close to having it totally in  
2 home-based settings as well. So I think that  
3 that will help with the shortage.

4 The other is I think just working with  
5 our --

6 CHAIRWOMAN YOUNG: If I may,  
7 Commissioner, actually I'm glad you went  
8 there on telepsychiatry, because we've  
9 expanded telehealth services in the state. I  
10 have a bill on expanding telepsychiatry. So  
11 you're saying you think that would be a good  
12 idea, then.

13 COMMISSIONER SULLIVAN: Yeah, I  
14 think -- well, I think telepsychiatry,  
15 telemedicine is really a big part of the  
16 future of healthcare. And I think we need to  
17 get increasingly creative about how we use  
18 it, as long as we keep an eye on what's  
19 happening. But I think we can get  
20 increasingly creative about how we use it,  
21 and it's incredibly helpful for both the  
22 client, I think, and for the practitioner.

23 So yes, I think we're in the process  
24 of really working on the regulations so that



1 telepsychiatry will become increasingly  
2 utilized in New York.

3 CHAIRWOMAN YOUNG: Thank you. I'm  
4 going to come back, but I just have a couple  
5 more questions. Thank you.

6 CHAIRWOMAN WEINSTEIN: So we've been  
7 joined by Assemblyman Sepulveda.

8 For questions we go to our Mental  
9 Health chair, Aileen Gunther.

10 ASSEMBLYWOMAN GUNTHER: So I have a  
11 few questions also. Thank you very much.

12 So the number of people receiving  
13 mental health treatment in prisons continues  
14 to rise, while the overall prison population  
15 is actually decreasing. Do you believe this  
16 is a result of any of the bed closures that  
17 have happened across New York State?

18 COMMISSIONER SULLIVAN: Truthfully, I  
19 don't think it's the result of bed closures.  
20 I think it is still the problem of not having  
21 adequate community-based services. Beds are  
22 only a temporary place for individuals to be.  
23 They ultimately need to be well-integrated  
24 into the community and get the services they

1           need. That's what can prevent prison use.

2                     You know, in the individuals who have  
3           left prison, there is a cohort that we worked  
4           with for the appropriate services for the  
5           seriously mentally ill. And this involved  
6           connecting them with housing and intensive  
7           wraparound services when they left prison.

8                     The usual returnee rate is  
9           significant, within three years to prison for  
10          both individuals with mental illness and  
11          individuals without. For those seriously  
12          mentally ill individuals that we got the  
13          right community-based services, we cut that  
14          returnee rate in half. So we're working very  
15          hard to continue to have those intensive  
16          supported housing systems and the intensive  
17          wraparound services. You can decrease  
18          individuals going into the prison system with  
19          that.

20                    We just need to, as we have been  
21          doing, continually move dollars in the  
22          appropriate way from very costly inpatient  
23          care to community-based care and getting the  
24          right balance. And I think that -- it's not

1 easy to do, but I think it's something that  
2 we're working very hard on.

3 ASSEMBLYWOMAN GUNTHER: Well,  
4 obviously when you look at the statistics I  
5 guess we haven't reached the right balance,  
6 because there are more people than ever  
7 receiving mental health services who have a  
8 diagnosis that are in jail beds today.

9 And the Executive has proposed to  
10 establish a jail-based restoration program  
11 for people deemed incompetent to stand trial.  
12 Do you believe that a jail is the best  
13 setting for an individual with mental health  
14 issues?

15 COMMISSIONER SULLIVAN: The  
16 individuals that we're proposing to have  
17 jail-based restoration clinically are  
18 individuals who if they weren't in the  
19 justice system would basically be outpatient  
20 restoration. They wouldn't be going into a  
21 hospital.

22 The way the law is written currently,  
23 if you are either in a jail or a prison to be  
24 restored, you have to go into a hospital from

1 a jail, you don't have a choice really of a  
2 lesser-restrictive setting.

3 Now, jail-based restoration has been  
4 done in 10 states and supported by the  
5 Judicial Council. If you do it, you've got  
6 to do it right. I think it -- I don't think  
7 jails are the best places, but I think you  
8 can do a very good job of jail-based  
9 restoration if you have the right standards,  
10 which we will have. We will make sure that  
11 there are appropriate clinical staff,  
12 including psychiatric staff, social workers,  
13 psychologists. And it has to be done with  
14 the standards that other places that have  
15 done jail-based restoration have done.

16 To that end, there's \$850,000, if a  
17 county is interested, to help support really  
18 getting that started and to support  
19 continuing those excellent services in the  
20 jails. So I think if it's done well, I think  
21 it can be appropriate for individuals.

22 The good thing about it is that it  
23 prevents this kind of movement back and forth  
24 from one place to the other for individuals,

1           and it has also been shown to decrease their  
2           actual time in confinement. So if you have a  
3           good jail-based restoration program, you're  
4           working with the DAs, you're working with the  
5           judicial system, the community-based system  
6           to get the clients out quicker. And I think  
7           that's a very important thing. We also know  
8           that when the mentally ill go into jails and  
9           prisons, they spend a longer time there than  
10          the general population.

11                        So I think if done well and  
12          appropriately, it can be very good.

13                        ASSEMBLYWOMAN GUNTHER: Well, do you  
14          think that -- as far as I'm concerned, you  
15          know, you have people that work in the jail  
16          system and the education process. Is there  
17          an education process to identify people that  
18          are coming in that are paranoid, that have  
19          been off their meds because maybe they  
20          haven't been able to afford them? And so  
21          that identification of the person that needs  
22          mental health care.

23                        COMMISSIONER SULLIVAN: Definitely in  
24          the prison system, everyone who comes in is

1 screened at the time that they arrive in the  
2 prison system. And many jails across the  
3 counties and in New York City are doing that  
4 as well.

5 ASSEMBLYWOMAN GUNTHER: Well, when we  
6 talk about housing, in New York State there's  
7 almost 12,000 individuals with mental illness  
8 in adult care facilities. So they are in  
9 adult care facilities, which I consider not  
10 an appropriate placement.

11 Do you believe the personal needs  
12 allowance needs to be increased so that  
13 people do not have to live in adult care  
14 facilities?

15 COMMISSIONER SULLIVAN: I think that  
16 it's very important that individuals can move  
17 out of those adult care facilities. When  
18 they move out of the adult care facilities,  
19 there's a change in the way they can then  
20 monitor their dollars. And actually for many  
21 of them, with appropriate supports and making  
22 sure they get all the other benefits they can  
23 get, when they move into a community-based  
24 setting, they do have more dollars to spend

1 on what they want to spend it on.

2 In the adult care facilities, because  
3 the institution is providing many of those  
4 services, the allowances are smaller.

5 So I think the goal here is to help  
6 individuals move into community-based  
7 settings but also make sure, if they do, that  
8 they get all the supports they would need --  
9 things like food stamps, et cetera,  
10 everything else that they need to support  
11 them so that their allowances in the  
12 community-based settings do become larger in  
13 terms of the actual dollars they can use for  
14 their own self care.

15 ASSEMBLYWOMAN GUNTHER: Part Y of the  
16 health and mental hygiene budget defines  
17 which duties and tasks can be performed by an  
18 individual without a clinical license. There  
19 have been concerns that this proposal could  
20 have unintended consequences on students  
21 pursuing a bachelor's or master's degree in  
22 social work. Is it the intent of this  
23 proposal to alter current authorized duties  
24 for these students? How many of these

1 student interns would the behavioral health  
2 service provider --

3 COMMISSIONER SULLIVAN: The intent of  
4 this is really not to change what is the --  
5 it doesn't, it couldn't change what is the  
6 scope of practice for individuals who are  
7 licensed or unlicensed. It maintains that  
8 scope of practice.

9 What it does is tighten up the degree  
10 of supervision, which has in many ways been  
11 going on all these years, of these  
12 individuals within the system. So that we  
13 really know, if you're licensed, this is what  
14 you can do, and if you're unlicensed, this is  
15 what you can do. It's based on the current  
16 scope of practice. We're not touching scope  
17 of practice.

18 I think that it might affect some  
19 clinics in terms of the work flow that they  
20 have to do, because they might require in  
21 some cases -- not in all -- some increased  
22 supervision over individuals. It should not  
23 deter students from being -- students have  
24 always been supervised in these settings, and



1 students have always had clear, outlined  
2 responsibilities based upon their schools and  
3 what they require.

4 So it shouldn't really change the  
5 placement of students at all. I think that  
6 the issue here is just to kind of tighten up,  
7 make sure that we have a very clear picture  
8 going forward.

9 There's also a grandfather clause  
10 which gives clinics a good period of time to  
11 be able to work on any issues that might be  
12 there. And the grandfather clause goes back  
13 and will be there until 2020.

14 So I think this bill offers a way out  
15 of what has been a many, many year extension  
16 and exemption that enables us to make sure  
17 that we're doing the right things in the  
18 clinic without any significant impact on the  
19 workforce. Although there will be some  
20 changes in work flow in some clinics.

21 ASSEMBLYWOMAN GUNTHER: Through my  
22 office, one of the constant subjects we talk  
23 about is the fact that so many people that do  
24 have insurance, that the psychiatrist does

1 not accept the reimbursement. So therefore  
2 they do not have access to a psychiatrist to  
3 actually control their medications or put  
4 them on the appropriate medications.

5 Is there anything that we can do as  
6 the State of New York that we're paying such  
7 high premiums to have insurance, yet that  
8 insurance doesn't give us access to mental  
9 health?

10 COMMISSIONER SULLIVAN: We have been  
11 working with the Department of Financial  
12 Services to look very carefully at the parity  
13 issue, especially for commercial payers.

14 There was a very interesting Milliman  
15 study that was done which showed that  
16 out-of-network use across the country was  
17 much higher for any kind of behavioral health  
18 service than for any medical service.

19 So with the Department of Financial  
20 Services, with the Milliman report, we are  
21 looking at critical parity issues here in  
22 terms of access for mental health care. In  
23 some ways there is better access -- there's  
24 significantly better access through the

1 Medicaid system for mental health care than  
2 there is for commercial payers. And very  
3 often what happens is that there's a  
4 difficulty with networks actually being  
5 adequate. And sometimes there's difficulties  
6 with people knowing how to access in  
7 insurance.

8 So we're working within the state to  
9 see what we can do. But the biggest issue  
10 here is to make sure that parity is being  
11 followed to the letter of the law. And the  
12 state has been very supportive of working on  
13 mental health parity in many instances. So  
14 we're continuing to work on that. It's a  
15 very serious issue.

16 ASSEMBLYWOMAN GUNTHER: You know,  
17 within my district one of the things I do  
18 notice is that when we talk about bed  
19 closures for like emergent care, like in  
20 hospitals, that we are closing the beds. And  
21 what you often see is that we are utilizing  
22 the emergency room. And sometimes people in  
23 crisis stay in the emergency room for two to  
24 three days until there's a bed available, and

1 especially with children in crisis.

2           There are -- you know, if you go to  
3 Four Winds, I mean, their census is always  
4 full. And you go across the board, and the  
5 census is full. And so we are closing the  
6 beds, but how much are we spending on  
7 emergent care and having a one-to-one in a  
8 hospital emergency room until a bed is  
9 available? And you know what, we cannot put  
10 children on medications without observing the  
11 effect of that.

12           And I personally know that I get calls  
13 from parents across New York State, not just  
14 in my district, of their kids not being able  
15 to access the care that we need. And we know  
16 that children are being diagnosed earlier,  
17 and their needs are greater. And yet between  
18 insurance and not letting -- the  
19 psychiatrists don't accept, you know, our  
20 private insurance -- that the access to care  
21 to me is just very, very difficult.

22           And I think that when children are in  
23 crisis, the quicker that we can get them in  
24 care -- but it doesn't seem to be working

1           that way, even though we pay very high  
2           premiums, we supposedly deliver the greatest  
3           healthcare, but there's something missing.

4                       And then if you look in terms of the  
5           jails and the more people that are needing  
6           treatment in the jail system, there's a  
7           message there. There's an underlying  
8           message. And you know what, I do think we  
9           have to balance. And I think that revisiting  
10          what's going on in real time in communities  
11          is very important.

12                      COMMISSIONER SULLIVAN: No,  
13          absolutely. And we work very closely with  
14          the communities and with the local county --  
15          local mental hygiene directors.

16                      There are two bed systems in New York  
17          State; there's the state hospital beds and  
18          there's the acute-care hospital beds. And  
19          the acute-care hospital beds have anywhere of  
20          a length of stay of usually two to four  
21          weeks. The acute-care hospital system is  
22          something that we have worked very hard also  
23          to preserve. And we have worked -- whenever  
24          there are threatened bed closures on the

1 acute-care side, we have worked very closely  
2 with those facilities and with those  
3 communities.

4 The acute care is the initial access  
5 valve from the emergency rooms, et cetera.  
6 And what we've often found as we've worked  
7 with the acute-care hospitals and the  
8 emergency rooms is setting up, again, this  
9 kind of continuum of care, especially with  
10 kids. Because many children who come to  
11 emergency rooms, if you have a mobile crisis  
12 team or a mobile integration team, which we  
13 have put in certain communities across the  
14 state that work with that ED and with those  
15 kids, that you don't need to have them  
16 admitted, that partly the admission is a  
17 default position because they don't have  
18 respite beds for youth, because they don't  
19 have mobile crisis intervention for youth.  
20 If you do, those can have a significant  
21 improvement in what tends to clog up the  
22 emergency rooms.

23 Similarly, we've worked with the  
24 counties, which are great in working with us

1           in this, and with some of them we have put  
2           some services in schools. Because a big  
3           issue of kids going to emergency rooms is  
4           often referrals from schools. And if you put  
5           mental health teams or clinics in schools,  
6           you decrease that volume that then goes to  
7           the emergency room.

8                        So when you have an area that's in  
9           distress -- and I'm not saying we solve this  
10          perfectly all the time -- what you really  
11          have to do is look at the multiple factors  
12          that are causing that distress. One is  
13          making sure you have acute-care beds. You  
14          have to also make sure you have state beds.  
15          But you also need to look at who's coming  
16          into those emergency rooms and making sure  
17          that you have the wraparound services.

18                       And we've been trying increasingly to  
19          do this for kids. Where we have put up  
20          crisis respite beds for kids, that has had a  
21          significant impact on those kids going to  
22          emergency rooms and going to hospitals,  
23          because we have another way for individuals  
24          to get the help they need.

1                   So that's what we're going to be  
2                   expanding, especially with some of the crisis  
3                   respite capital dollars this year, is to  
4                   increase that. And we want to increase that  
5                   significantly for kids.

6                   CHAIRWOMAN WEINSTEIN: Thank you.

7                   We've been joined by Assemblywoman  
8                   Crystal Peoples-Stokes.

9                   CHAIRWOMAN YOUNG: And we've been  
10                  joined by Senator George Amedore.

11                  And our next speaker is Senator John  
12                  Brooks. Senator Brooks.

13                  SENATOR BROOKS: Good morning.

14                  COMMISSIONER SULLIVAN: Good morning.

15                  SENATOR BROOKS: A couple of areas I  
16                  would like to address, first on the homeless  
17                  situation.

18                  You know, we're seeing and I'm getting  
19                  ongoing complaints in different areas that we  
20                  have people that are showing up at libraries,  
21                  people who are showing up at railroad  
22                  stations and sleeping during the night. How  
23                  much direct outreach do you have in the  
24                  various areas of the state to try to identify



1 and bring these people in? Or are you  
2 relying totally on the local communities, the  
3 local counties to address that?

4 COMMISSIONER SULLIVAN: A good portion  
5 of the state aid that we give to local  
6 counties goes to the outreach teams that  
7 work -- to work with the homeless. So while  
8 they are -- and I think best served by the  
9 local counties providing those kinds of  
10 services, a lot of it is supplemented or  
11 sometimes largely paid for by the state aid  
12 that we give to the counties, and the  
13 counties use that state aid to do the  
14 outreach.

15 Another piece of the importance is  
16 housing, to tell you the truth. And that's  
17 why across the state we are increasing, every  
18 chance we get, supported housing for  
19 individuals with serious mental illness, so  
20 that they really have a place to go.

21 And then the third is our expansion of  
22 Assertive Community Treatment teams and ACT  
23 teams, which we've also increased across the  
24 state as well as in New York City. Those

1 teams work very well with these clients and  
2 can help support them in terms of moving into  
3 housing.

4 Often with individuals who have become  
5 chronically homeless, on the street, the  
6 outreach teams have to do a lot of work to  
7 get them to begin to really see their lives  
8 differently and see the possibility of  
9 housing.

10 But we invest a fair amount -- I don't  
11 know the exact number of state aid -- in  
12 doing that pretty much across the state. But  
13 we need to have the supported housing  
14 available. And that's something that we're  
15 continuing to grow so that these individuals  
16 can be in safe environments.

17 SENATOR BROOKS: In terms of housing,  
18 one of the things that we're seeing in many  
19 communities is an increasing number of zombie  
20 houses where people have left those houses.  
21 Are you working in any way to try to recover  
22 those houses at a lower cost to expand the  
23 housing you can provide?

24 COMMISSIONER SULLIVAN: I'm not -- I'm

1 not actually sure. I think that's a  
2 suggestion we'll look into. I don't know. I  
3 mean, I know our providers are out there  
4 looking for sites. A lot of them have been  
5 supported apartments. But in terms of using  
6 some of that housing, I'm not sure. I know  
7 we have converted some, but it's usually  
8 fairly large areas. We -- I'd look into  
9 that, I'll look into that and let you know.

10 SENATOR BROOKS: Because I know within  
11 my district there are some communities with a  
12 large number of zombie houses available.

13 COMMISSIONER SULLIVAN: Yeah, mm-hmm.

14 SENATOR BROOKS: In terms of, again,  
15 opening up more local community beds, how  
16 tightly are you managing that expansion with  
17 the demand in those communities? Are you  
18 having problems in certain areas of the state  
19 where the demand is much higher than your  
20 ability to provide the housing?

21 COMMISSIONER SULLIVAN: In terms of  
22 local inpatient beds, it can vary. I mean,  
23 we have parts of the state where the local  
24 inpatient acute-care occupancy is probably

1           about 85 percent, 80 percent. We have other  
2           areas of the state where that occupancy on  
3           the acute-care Article 28 side can be as high  
4           as 90 percent, 95 percent.

5                        So when we have that high occupancy,  
6           we work with the counties to see other  
7           options that we can use. And that's why in  
8           this budget there's a significant \$50 million  
9           in capital for what we call respite beds.  
10          Respite beds are beds which can both prevent  
11          admissions but also help individuals leave  
12          inpatient services more rapidly.

13                       So we are particularly looking across  
14          the state at establishing those respite beds  
15          in areas where they are particularly needed  
16          because of the high occupancy in inpatient  
17          acute-care article 28 hospitals.

18                       SENATOR BROOKS: And to just pick up  
19          on the comments that have been made by some  
20          of my colleagues here today, I think we  
21          really, really have to get a handle on what's  
22          happening in the prisons in terms of people  
23          with mental illness in those facilities.  
24          And, you know, I think we're way behind the

1           eight ball on this. And the fact that we  
2           have a system where these people are being  
3           probably picked up off the streets more times  
4           than not where we've neglected to identify  
5           them there and then put into this process,  
6           and they're not really getting the help they  
7           need, I just think that's an area we have to  
8           put tremendous attention to.

9                        COMMISSIONER SULLIVAN: I think you're  
10           absolutely right. And I know this -- I'm  
11           sure there's no -- you're absolutely right  
12           that we need to put the emphasis -- and I  
13           think where -- you know, it's interesting, I  
14           think in some ways we know how to do this.  
15           It's getting all the services arranged so it  
16           can happen.

17                       We have a few counties where, in  
18           combination with the CIT training, which has  
19           been great in terms of being paid for by the  
20           Senate and Assembly to really provide the CIT  
21           training, connected with the mobile crisis  
22           centers, connected with stabilization  
23           centers, connected with the community -- when  
24           you talk to the sheriffs in those areas, they

1 are bringing less individuals to the jails  
2 and prisons.

3 Now, that hasn't yet gotten to the  
4 point of seeing gross numbers going down.  
5 But it works. And I think that's something  
6 that we are going to continue to look at.  
7 That's part of our looking at crisis services  
8 across the state, making sure that every  
9 county has that experience of planning both  
10 between the sheriff's office, between mental  
11 health services and between the legal system.  
12 And if you can pull all those pieces  
13 together, you can see a decrease in the  
14 number of individuals who manage to wend  
15 their way into the jails and then ultimately  
16 into the prison system.

17 So that's really our goal. It is  
18 taking much longer than anyone would like.  
19 And it really is something that I think we  
20 will be -- we are emphasizing and will  
21 continue to emphasize over the next few years  
22 to really get to see those numbers come down.

23 SENATOR BROOKS: I guess the last  
24 comment I would make, in speaking with some

1 of the families and the rest, they've got  
2 concerns as to where programs are going and  
3 heading. And I think we need to do a better  
4 job explaining to people our long-range plans  
5 as to how we're trying to address situations,  
6 and give families more comfort that we  
7 understand where we're going, there are  
8 programs. You know, we seem to be in a  
9 situation where we're playing more catch-up  
10 than talking about where we're going to  
11 address certain situations.

12 So I think, you know, better public  
13 relations in terms of the direction we're  
14 going in, what problems we have, and  
15 recognizing how we're going to handle those  
16 situations I think would be helpful.

17 COMMISSIONER SULLIVAN: Yeah. No,  
18 you're absolutely correct. And I think it's  
19 our responsibility to increasingly work with  
20 families and with clients to understand what  
21 we have, what's available, and also where --  
22 get their input on where our gaps are and  
23 where we are not serving them as well as we  
24 need to.





1           What is OMH doing to remedy this  
2           problem? We have over 800 people still,  
3           despite the law -- and then I'll have a  
4           follow-up question after you respond.

5           COMMISSIONER SULLIVAN: We follow very  
6           closely the SHU law. The law states that  
7           individuals with -- the law as it is written  
8           states that individuals with serious mental  
9           illness can't be in the SHU for more than  
10          30 days. During those 30 days, we work very  
11          closely with them. And after those 30 days,  
12          if unfortunately they would still be in SHU,  
13          they move into one of our treatment programs  
14          in the prison. So that's the law.

15          But what we are doing now is working  
16          very, very closely with DOCCS to divert  
17          people from ever getting into SHU, not even  
18          getting to that 30-day period. And a lot of  
19          it is systems within the prison that would --  
20          things that sometimes our mentally ill  
21          clients do that could get them to be  
22          considered for SHU, and we're trying to  
23          circumvent that and cut it off before they  
24          ever reach the SHU. We're working very

1           closely on that with DOCCS.

2                       But we follow the law. And we make  
3           sure that if mentally ill individuals are in  
4           SHU, that they get the four hours of -- the  
5           programming out of SHU that they need. And  
6           we work very closely with DOCCS to try to  
7           avert any individuals from getting in. And  
8           it's getting better. It's not where it needs  
9           to be yet, but it's getting better.

10                      ASSEMBLYMAN SEPULVEDA: The definition  
11           of serious mental illness versus mental  
12           illness, is that too restrictive? Do you  
13           suggest that we amend the law so we can  
14           include more individuals?

15                      COMMISSIONER SULLIVAN: I think, you  
16           know, it's -- I think absolutely it should  
17           stand for serious mental illness. I think  
18           that there have to be a lot of discussions  
19           about broadening the law. And I think that  
20           that's something that needs to be discussed  
21           between agencies and with DOCCS. And I don't  
22           think that that's solely a decision of  
23           Mental Health, so that's something we would  
24           need to discuss.

1                   ASSEMBLYMAN SEPULVEDA: You know,  
2                   Commissioner, we've spoken about the issue of  
3                   suicide for some time now. It's a personal  
4                   issue for me. Can you tell me if you have  
5                   any data on how many people that are in  
6                   solitary confinement either have successfully  
7                   or have attempted suicide while in solitary  
8                   confinement?

9                   COMMISSIONER SULLIVAN: I can't -- I'm  
10                  sorry, I can't give you the exact number for  
11                  solitary confinement. Unfortunately, the  
12                  number of suicides in the prison system over  
13                  years fluctuates per year, very sadly, from  
14                  somewhere usually between 12 to 16, 17  
15                  individuals. I can't tell you exactly how  
16                  many of those individuals were in solitary  
17                  confinement.

18                  ASSEMBLYMAN SEPULVEDA: So OMH doesn't  
19                  keep any of this -- that kind of data?

20                  COMMISSIONER SULLIVAN: We do, I  
21                  just can't -- I can get it to you. I can get  
22                  it to you. I'm sorry, no, I just don't know,  
23                  but I can get it to you. We do know. We do  
24                  know.

1 ASSEMBLYMAN SEPULVEDA: Okay, I'd  
2 appreciate it. Please get that to me.

3 Now, back in 2015, Samuel Harrell and  
4 Karl Taylor were both on the OMH caseload and  
5 were reportedly beaten to death by  
6 Corrections staff in 2015. What steps has  
7 OMH taken to ensure that this doesn't occur  
8 again and to protect patients that are  
9 suffering from mental illness from staff  
10 abuse and are responded to in an effective,  
11 therapeutic manner?

12 COMMISSIONER SULLIVAN: Well, we work  
13 very closely with -- first of all, we have  
14 throughout the prison system a series of  
15 services that go all the way from crisis beds  
16 to residential beds to outpatient clinic  
17 services. So it's really almost like a  
18 community-based treatment service within the  
19 prison system.

20 As part of that, we also work very  
21 closely with DOCCS and we work jointly  
22 together in assessing -- in training DOCCS in  
23 terms of working with individuals who have  
24 mental illness, and also in being aware of

1 signs and symptoms of individuals who might  
2 have mental illness.

3 So we -- it's a combination of our  
4 clinical services which we provide and also  
5 our relationship with DOCCS in terms of  
6 training.

7 We work very closely with the staff  
8 throughout the prison system in terms of  
9 trying to raise awareness of individuals who  
10 have mental health problems, and we then  
11 provide the services within the system. We  
12 serve about 10,000 inmates with a mental  
13 health problem a year, and about 25 percent  
14 of those have serious mental illness.

15 So we -- a lot of issues also can  
16 revolve around just making sure that the  
17 staff have the appropriate training. And we  
18 are doing that with some motivational  
19 interview training, cognitive behavioral  
20 training, and a number of trainings which we  
21 have instituted across the prison system to  
22 continually upgrade the skill sets of our  
23 staff. And some of that training also occurs  
24 with DOCCS.

1 ASSEMBLYMAN SEPULVEDA: I'll get a  
2 second round. I'll come back for additional  
3 questions.

4 CHAIRWOMAN YOUNG: Thank you.  
5 Our next speaker is Senator Krueger.

6 SENATOR KRUEGER: Good morning,  
7 Commissioner.

8 COMMISSIONER SULLIVAN: Good morning.

9 SENATOR KRUEGER: So you went over in  
10 your testimony a little bit about expanding  
11 housing opportunities within OMH and the fact  
12 that there's a \$13 million increase in  
13 funding of adult home beds. While explaining  
14 to me how that money is going to be used, can  
15 you also address the fact that many of us are  
16 hearing from organizations who already  
17 provide OMH beds in supportive housing  
18 settings and other community-based settings  
19 who point out that they get so much less per  
20 year to run their beds compared to new  
21 programs being approved by the state within  
22 Housing, OPWDD, OASAS, that they actually  
23 wonder why would they continue to run program  
24 beds under OMH for so much less money than

1           they could conceivably get if they dropped  
2           you and went and applied to run facilities  
3           under other state funding streams?

4           COMMISSIONER SULLIVAN: Yes, thank  
5           you. And that's -- it's a very difficult  
6           issue. But we have been -- over the past  
7           four years we have added a total of  
8           \$42 million, including the \$10 million in  
9           this year's budget, to up the rates for  
10          supported housing for the older housing.  
11          That has brought up the number significantly,  
12          so that now in the city, while still not as  
13          high as it should be -- I believe it's  
14          17,700, something like that, of the stipend  
15          that we give, when in the past it was like  
16          14,900 four years ago. So it's gone up.  
17          It's gone up considerably. It's not as high  
18          as some of the other supported housing  
19          programs that are coming out, but it is a  
20          significant increase.

21          All the new housing that OMH is doing,  
22          whether it's out of our reinvestment dollars  
23          or out of our two-for-one community-based  
24          conversions, are all going to be at the

1 higher rates. So the issue still remains  
2 with getting some of that older housing rates  
3 up to where it needs to be. We're continuing  
4 to work on that. But I think we have put in  
5 \$42 million.

6 Also with the increase in direct  
7 service workers dollars, a lot of that for  
8 our system lies with direct service workers  
9 in housing. So that has given another boost,  
10 in a way, to at least the staff who work in  
11 our housing services.

12 But we're continuing working to get  
13 those numbers where they need to be. And  
14 there's another \$10 million investment, in a  
15 very tight budget year this year, to bring up  
16 those rates.

17 SENATOR KRUEGER: And you also talked  
18 before about I guess the hypothetical, it  
19 seems to me, of when people leave adult homes  
20 and go into other community settings. Does  
21 that actually happen anywhere? Are there  
22 actual places that people can go that they're  
23 leaving these disturbing adult homes and  
24 going into better-quality programs? Or is



1           that a -- I don't know, I feel like that's a  
2           fairy tale as opposed to an actual reality  
3           for anyone.

4                        COMMISSIONER SULLIVAN: No, well,  
5           actually -- actually, you know, under -- we  
6           have moved, from the adult home system in  
7           New York City, 650 individuals into  
8           community-based apartments. And those  
9           apartments I believe the number that have  
10          returned to adult homes or have not been  
11          satisfied is extremely low. We're talking  
12          maybe five or six individuals.

13                       So 650 individuals have moved  
14          successfully into community-based  
15          apartments -- with a lot of help, with a lot  
16          of the wraparound services -- and the stories  
17          are really quite remarkable. I mean, they  
18          really talk about how they never really  
19          thought they could live independently like  
20          this, that they could, you know, take care of  
21          themselves.

22                       We do a lot of work when they move to  
23          help them join into the community, because it  
24          is a difference from going from a big

1 structure where there's lots of people to  
2 your own apartment. So we have staff and  
3 peers who can kind of work with them and help  
4 them understand what are the recreational  
5 things in their area, introduce them to them.  
6 And their lives have really significantly  
7 changed.

8 So 650 people have moved out of the  
9 adult home, and we're continuing that  
10 movement and will continue to move more and  
11 more individuals.

12 SENATOR KRUEGER: And there were  
13 already also several questions around what  
14 happens with people with mental illness in  
15 our prison population. And the Governor has  
16 a proposal in his budget which I actually  
17 support for geriatric parole, the recognition  
18 that people above the age of 55 with other  
19 serious illnesses are of no danger to the  
20 community and they should be let out of  
21 prison.

22 But letting someone out of prison to  
23 the streets of New York City, into the  
24 shelter system or an ER, is a completely

1           unacceptable and inhumane solution.

2                       I would project, based on what we know  
3           about people with mental illness in our  
4           prison system, that a significant percentage  
5           of these people will have mental illness.  
6           Are you being brought in to discuss a plan  
7           for how we're moving people, if we do  
8           geriatric parole, into programs and services  
9           as opposed to putting them on a bus and  
10          waving goodbye?

11                      COMMISSIONER SULLIVAN: Absolutely.  
12          It's important, it's very important. One of  
13          the key first steps is housing. So we're  
14          looking at, as this would happen, what kind  
15          of housing of our supported housing system we  
16          can dedicate to helping those individuals  
17          move.

18                      And then the other is we have in the  
19          prison -- and we will be working with the  
20          prison to work especially with this  
21          population -- we have what we call reentry  
22          programs for individuals who are seriously  
23          mentally ill for about 12 to 16 months before  
24          they leave prison, to be in a specialized

1 program to help them get ready to leave. So  
2 those individuals can partake in that.

3 Then when they leave, they will need  
4 appropriate housing, so we need to look at  
5 our housing resources. And they will also  
6 need wraparound services in that housing.  
7 And when we have done the housing with the  
8 wraparound services, we have great results.  
9 Generally, you know, we decrease the  
10 returning to prison, decrease  
11 hospitalizations, everything.

12 So we are going to be looking at that  
13 particularly for that population, so that  
14 they can have a real successful reentry into  
15 the community.

16 SENATOR KRUEGER: Thank you.

17 CHAIRWOMAN YOUNG: Thank you.

18 CHAIRWOMAN WEINSTEIN: Assemblywoman  
19 Melissa Miller.

20 Oh, and before she begins, we've been  
21 joined by Assemblywoman Carmen de la Rosa.

22 ASSEMBLYWOMAN MILLER: Hi. How are  
23 you? I just have one question.

24 You spoke before about the push to

1 create a more robust community crisis  
2 intervention and crisis services. Are we not  
3 there yet, and yet we're discharging patients  
4 fairly quickly from these beds? Could that  
5 be one of the reasons that maybe we're seeing  
6 the unmet need of patients, that's why  
7 they're showing up in jails or back in ERs so  
8 quickly, and maybe we're -- that's the hope,  
9 where you're hoping to reinvest some of that  
10 money back into those services. But is that  
11 service not yet fully in place?

12 COMMISSIONER SULLIVAN: It's not fully  
13 in place. And I think it depends on -- it's  
14 more in place in certain parts of the state  
15 than in other parts of the state, but I  
16 couldn't honestly say that it's in place  
17 everywhere that it needs to be.

18 But when someone -- we're still  
19 developing ways to ensure that individuals,  
20 when they leave hospitals, especially when  
21 they're leaving acute-care hospitals, that  
22 they have the kinds of wraparound services  
23 that enable them to successfully get into the  
24 community. And that includes

1 sometimes programs where individuals, whether  
2 it's the Health Home coordinator or other  
3 individuals, work with those individuals to  
4 help them adjust in the community.

5 Now, somewhere along the line mental  
6 illness can be a very relapsing illness, so  
7 you can have a crisis. You need them when  
8 you have that crisis to hopefully be able to  
9 stabilize so that you don't have to go to a  
10 hospital. There's some wonderful respite  
11 programs -- one of them is in New York City,  
12 called Parachute -- where individuals who  
13 begin to decompensate have the opportunity to  
14 go into a respite program with lots of  
15 supports so that they don't ever have to hit  
16 that emergency room or go to the hospital.

17 And I think as we have more of those  
18 services, we will begin to have less  
19 individuals going to the hospital.  
20 Individuals, once they are better, will leave  
21 hospitals. I mean, you can't keep people in  
22 hospitals after they are better.

23 ASSEMBLYWOMAN MILLER: But sometimes  
24 they're not even getting --

1                   COMMISSIONER SULLIVAN: The question  
2                   is what are you sending them to in the  
3                   community.

4                   ASSEMBLYWOMAN MILLER: They're not  
5                   even getting into the hospital. They'll be  
6                   held in the ER for three, four, five days,  
7                   there's not a bed, and then they're being  
8                   discharged from the ER and back -- you know,  
9                   got through the short-term crisis, then back  
10                  right out onto the street or wherever it is  
11                  they are. Then they're getting into trouble,  
12                  they're winding up in jail, they're winding  
13                  up in a different place in crisis. Or worse,  
14                  hurting somebody or themselves.

15                  COMMISSIONER SULLIVAN: One of the  
16                  major initiatives we're working on with DOH  
17                  and managed Medicaid -- the majority of --  
18                  almost all of these individuals are on  
19                  Medicaid -- is to have incentives within  
20                  managed care to do really robust discharge  
21                  planning and connecting to community services  
22                  when someone leaves the hospital, and  
23                  building incentives --

24                  ASSEMBLYWOMAN MILLER: Or ER.

1                   COMMISSIONER SULLIVAN: Or ER, I'm  
2                   sorry, yes, the hospital or ER -- and  
3                   building those incentives into the payment  
4                   structures of managed care companies.

5                   Now, this is new. This is something  
6                   which is in the DOH budget. And we really  
7                   believe that working through managed care,  
8                   working with them, working with hospitals,  
9                   working with community-based providers to  
10                  make sure that we pay for the kinds of  
11                  services that individuals need when they  
12                  leave emergency rooms and when they need  
13                  acute-care inpatient services.

14                 We have to get the payment service and  
15                 the service system aligned so that especially  
16                 those high-risk individuals get the services  
17                 they need. And that's something we're going  
18                 to be working on this year, and it's in the  
19                 DOH budget.

20                 ASSEMBLYWOMAN MILLER: I think --  
21                 because I applaud, I think it's a wonderful  
22                 goal. But if it's not fully there, we can't  
23                 ignore it and just, you know, oh, we're  
24                 there, and put these people out prematurely



1 if the service isn't there yet to meet their  
2 needs and give them the supports that they  
3 need.

4 COMMISSIONER SULLIVAN: I think the  
5 issue is that individuals can only be in  
6 mental hospitals against their will if  
7 they're acutely dangerous.

8 ASSEMBLYWOMAN MILLER: But what about  
9 a transition?

10 COMMISSIONER SULLIVAN: But the  
11 transition is what we need to fund, that's  
12 the issue. We need to fund those  
13 transitions.

14 ASSEMBLYWOMAN MILLER: Or a transition  
15 residence.

16 COMMISSIONER SULLIVAN: And we do have  
17 some transition residences and respite beds,  
18 which we have the \$50 million in capital  
19 which we're going to be putting up. Those  
20 will be transition beds. Which will be very  
21 helpful, I think, to the system.

22 Thank you.

23 ASSEMBLYWOMAN MILLER: Thank you.

24 CHAIRWOMAN YOUNG: Thank you.

1                   Our next speaker is Senator Savino.

2                   SENATOR SAVINO: Thank you, Senator  
3                   Young.

4                   Good morning, Commissioner. I want to  
5                   go back to the discussion about the reduction  
6                   in beds. I'm curious as to whether or not --  
7                   I see sitting behind you Commissioner Arlene  
8                   González-Sánchez of OASAS. And I'm somewhat  
9                   curious as to whether or not we -- are your  
10                  agencies coordinating together? You know, we  
11                  are all struggling with this opioid abuse  
12                  crisis, but quite honestly it's bigger than  
13                  just opioids, it's addiction in general.

14                  And many of the patients in New York  
15                  State that are struggling with addiction went  
16                  down that road starting in their doctor's  
17                  office, whether it was pain management or  
18                  psychiatry or a combination of the two. We  
19                  know that depression and pain intersect. We  
20                  know that many people who have been in an  
21                  accident or the victim of an assault, who  
22                  have chronic pain, also suffer from  
23                  posttraumatic stress disorder. And we see  
24                  patients who are being prescribed almost a

1 toxic combination of drugs to handle their  
2 pain, their depression, their anxiety. Many  
3 of them are chronically addicted now under  
4 the care of a psychiatrist and a doctor.

5 So when those patients go into crisis  
6 because of abusing their medication, which  
7 they get legally from their physician, where  
8 do they go? Right now they go into the  
9 emergency room, they go from the emergency  
10 room maybe into a detox bed if you can find a  
11 detox bed when they're being released. So  
12 what I'm wondering is, is there the kind of  
13 proper coordination between OMH and OASAS to  
14 really begin to address this new category?  
15 We've always had MICA patients -- mentally  
16 ill, chemically addicted -- but this is  
17 almost of an epic proportion, the number of  
18 patients who are cycling in and out and not  
19 really getting the services that they need,  
20 because it seems to be disjointed.

21 So can you speak to the types of  
22 coordination that exist between OMH and  
23 OASAS, and do you think we could do better?  
24 Are we directing the money properly to help

1 really get a handle on this crisis?

2 COMMISSIONER SULLIVAN: I think we  
3 work very well with OASAS, and we're  
4 really -- the important thing here is for  
5 both -- for those who treat mental illness to  
6 understand and be able to appropriately use  
7 medications for individuals who are addicted  
8 to, to understand addiction. And for  
9 individuals who are primarily addiction  
10 treatment, to understand and work with mental  
11 health.

12 And we have done together a lot of  
13 training. We also have a dual licensure  
14 program now where our clinics can be licensed  
15 in both addiction services and mental health  
16 services. And when you do that, when you say  
17 that you're licensed, then you make sure that  
18 everyone is really well-trained and that the  
19 services are well-designed to be able to have  
20 that kind of single point of entry so when  
21 someone comes in, a clinician, skilled, can  
22 decide which kinds of services someone needs  
23 the most of.

24 I absolutely agree with you that we

1           need to be making sure that psychiatrists are  
2           well-trained in understanding the risks of  
3           using some of these drugs. I think some of  
4           them are, and some are not. But we've been  
5           doing a lot of training of psychiatrists  
6           across the state, we've been doing a lot of  
7           training of psychiatrists who are primarily  
8           mental health clinicians, in using  
9           appropriate medications for addiction  
10          services, because some of them were not as  
11          up-to-speed. So we've been doing training in  
12          that area.

13                 So yes, we're working very closely. I  
14          think our -- both our goals I think is to  
15          have any family member or any individual who  
16          comes in for help, that they can get the help  
17          they need whichever door they come in,  
18          whether they come in something that's a  
19          little more mental health than addiction or a  
20          little more addiction than mental health.

21                 So yes, we're working very closely to  
22          try and work together to fight this crisis.

23                 SENATOR SAVINO: I'm glad to hear  
24          that. I just wonder if perhaps maybe instead

1 of reducing the number of beds at OMH,  
2 perhaps maybe we should reclassify them for  
3 this particular purpose. Just a suggestion.

4 Finally, on the adult home transition  
5 I heard you respond, I think it was to  
6 Senator Krueger, that since -- was it last  
7 year or the year before, we've moved  
8 650 people from adult homes to  
9 community-based residential settings on their  
10 own, which is a great thing, and that only  
11 five people have returned to the adult home.

12 But does that mean that 645 are still  
13 living on their own independently?

14 COMMISSIONER SULLIVAN: Yeah. Yeah.

15 SENATOR SAVINO: Because what I was  
16 concerned about is that maybe some of them  
17 are decompensating on their own and moving  
18 into nursing homes. Because we've heard from  
19 some of our nursing home providers that they  
20 are now providing almost residential  
21 treatment to people who used to live in an  
22 adult home or an adult facility.

23 COMMISSIONER SULLIVAN: I don't think  
24 of that cohort. I'm not saying that there

1           aren't others that maybe have transitioned to  
2           nursing homes or discharged perhaps from  
3           acute care and then go to nursing homes. But  
4           not that cohort. The vast majority, they  
5           have really been successful in the community.

6                     SENATOR SAVINO: Okay. Thank you.

7                     SENATOR KRUEGER: Thank you.

8                     CHAIRWOMAN WEINSTEIN: Assemblyman  
9           Santabarbara.

10                    ASSEMBLYMAN SANTABARBARA: Thank you.

11                    Thank you, Commissioner, for being  
12           here. And thank you for your testimony.

13                    You talk about supportive housing  
14           opportunities and the investments that we  
15           have made. And I know in my district there's  
16           still a significant shortage of supportive  
17           housing, and in the Capital Region. I know  
18           at the last round of funding we did see -- we  
19           were able to add some additional  
20           opportunities. But what I'm hearing from  
21           places like Schenectady ARC in Schenectady  
22           County and Montgomery ARC in Montgomery  
23           County in my district -- which are both here  
24           today -- is that the direct care crisis is

1 presenting a challenge to support these new  
2 opportunities.

3 So the turnover rates continue, the  
4 vacancy rates continue. And last year we did  
5 include some funding to support direct care,  
6 direct care staff. But has any thought been  
7 given to the new housing opportunities in  
8 relation to the direct care crisis?

9 COMMISSIONER SULLIVAN: For mental  
10 health, what we try to do in terms of  
11 supportive housing for individuals who are  
12 mentally ill when we have either reinvestment  
13 dollars or whatever other source, we look at  
14 needs in various communities.

15 So I think we try to look at the needs  
16 where they're greatest, to try to get  
17 providers to put up the beds in those areas.  
18 So I think we continue to look and to work on  
19 that. I think we're not where we need to be  
20 yet in terms of having enough supported  
21 housing. But as dollars continue to come  
22 into the system for the seriously mentally  
23 ill, we continue to look at other places in  
24 the state that need those the most.



1                   And when RFPs come into those, that's  
2 part of the judgment as to where housing  
3 should go.

4                   ASSEMBLYMAN SANTABARBARA: If the  
5 shortage continues, is there additional  
6 investments that are planned for the future  
7 to reduce that shortage?

8                   COMMISSIONER SULLIVAN: Yeah, we're  
9 trying to reduce the shortage as much as we  
10 can.

11                   ASSEMBLYMAN SANTABARBARA: Just one  
12 more question. You mentioned the \$50 million  
13 for transition beds earlier. Where are those  
14 located?

15                   COMMISSIONER SULLIVAN: That RFP will  
16 come out, and then we will get responses.  
17 And we're hopeful that we get responses from  
18 all over the state. And that's \$50 million  
19 in capital to develop the respite beds. And  
20 those could be anywhere in the state. As  
21 soon as the budget's over, we'll get the  
22 paperwork out and we'll start to get requests  
23 for those beds.

24                   ASSEMBLYMAN SANTABARBARA: Thank you.

1                   COMMISSIONER SULLIVAN: Thank you.

2                   CHAIRWOMAN WEINSTEIN: Thank you.

3                   CHAIRWOMAN YOUNG: Thank you.

4                   Commissioner, I do have some follow-up  
5                   questions. We were talking about children's  
6                   services, and I believe there are a lack of  
7                   children's services in the state. What  
8                   concerns me too is that the Governor's  
9                   proposed budget has a delay of the  
10                  implementation of expanded Medicaid mental  
11                  health services for children. These  
12                  services, as you know, were originally  
13                  scheduled to be implemented on July 1st of  
14                  this year and now will be delayed for two  
15                  years. The Governor has indicated that this  
16                  delay is to preserve the financial plan.

17                  And some providers -- this is part of  
18                  the problem -- had already hired staff and  
19                  made preparations. These providers now face  
20                  substantial challenges in the face of this  
21                  delay.

22                  So the question is, will the 30-day  
23                  amendments that are out this Thursday include  
24                  any assistance to help these providers that

1 are impacted by the delay in children's  
2 services?

3 COMMISSIONER SULLIVAN: That's being  
4 discussed. I can't answer whether or not the  
5 30-day amendments at this point will.

6 I do know that we, as the Office of  
7 Mental Health, will be working very closely  
8 with the impacted child agencies. We have  
9 something that we call the technical  
10 assistance program, and we'll be working very  
11 closely with them to assist them in whatever  
12 the delay is, whether it -- hopefully to help  
13 them be able to redesign so that they will  
14 not be at financial risk.

15 Basically there were some changes that  
16 were federal changes to HCBS services, the  
17 waiver services for kids, that were  
18 independent of this delay. But some -- they  
19 happened about the same time, so they  
20 unbundled some services, making it more  
21 difficult for certain providers to bill,  
22 et cetera. We're going to be working with  
23 them very closely to be able to do that.

24 So we're going to be doing a lot of

1 technical assistance. Some providers are not  
2 in difficulty; even though they had changed  
3 some things, they've been able to adapt.  
4 Others are. So we're going to be working  
5 very closely with them from the OMH  
6 perspective on a technical assistance side.

7 CHAIRWOMAN YOUNG: So it sounds like,  
8 Commissioner, the answer is no, that these  
9 will not be in the 30-day amendments.

10 COMMISSIONER SULLIVAN: I don't know,  
11 actually, Senator. I can't answer it,  
12 Senator.

13 CHAIRWOMAN YOUNG: Well, I would urge  
14 you to discuss this with the Division of  
15 Budget and the Governor, because obviously  
16 there's a critical need out in the  
17 communities regarding children's services.  
18 And I think that even though there's a  
19 financial impact, I think delaying them is  
20 the wrong direction to take. So thank you.

21 CHAIRWOMAN WEINSTEIN: Assemblyman  
22 Oaks.

23 ASSEMBLYMAN OAKS: Yes, thank you,  
24 Commissioner.

1                   Earlier there was some discussion on  
2                   the jail-based restoration program. And just  
3                   checking with you, at this point has there  
4                   been specific -- I know this is the  
5                   Governor's proposal. Has there been talks  
6                   back and forth with the county sheriffs and  
7                   the local jails, and have counties expressed  
8                   an interest in this program at this point?  
9                   Just where are we?

10                   COMMISSIONER SULLIVAN: We have had  
11                   some discussions. We don't have any firm  
12                   commitments from any counties yet.

13                   ASSEMBLYMAN OAKS: Okay. And do we  
14                   know, is there funding behind it? And, you  
15                   know, how will counties, should they choose  
16                   to do it, how much -- do we know how much  
17                   they would receive back, a portion of what  
18                   they spend on it or whatever is the actual  
19                   cost, been discussed?

20                   COMMISSIONER SULLIVAN: Yeah, there's  
21                   \$850,000 in the budget to support the  
22                   establishment of a pilot for this. And also  
23                   some of those dollars could be ongoing,  
24                   depending upon the need, after it's

1 established.

2 Basically what counties pay now -- the  
3 cost for a restoration bed is about \$120,000.  
4 Counties pay half of that, which is about  
5 \$60,000. With jail-based restoration,  
6 because you don't have the overhead costs of  
7 inpatient hospitalization, counties would  
8 probably be expected to pay something like  
9 \$20,000, \$25,000. So there's significant  
10 savings to the county if they do this. And  
11 also there's the \$850,000 which is in the  
12 budget to support the establishment of  
13 jail-based restoration.

14 ASSEMBLYMAN OAKS: Thank you on that.

15 I didn't see funding in the Governor's  
16 proposal for the Joseph P. Dwyer program,  
17 which serves veterans in 16 counties around  
18 the state for things like posttraumatic  
19 stress and addiction and employment or even  
20 just welcoming veterans as they're returning  
21 back home.

22 Hopefully -- I know in last year's  
23 budget there was a \$3.1 million line for  
24 that. Hopefully it will get restored -- and

1 we're talking about restorative things --  
2 restored through negotiations with the  
3 Legislature. Do you see the importance of  
4 this program or these types of programs as a  
5 part of the important kind of community-based  
6 services to supplement other state and local  
7 programs that we have?

8 COMMISSIONER SULLIVAN: I think  
9 that's -- the Peer-to-Peer program is a very  
10 valuable program. I think it's very  
11 important for our veterans. It is not in our  
12 budget, so I can't speak to the restoration,  
13 but it's not in our budget. But those kinds  
14 of services for vets are very valuable and  
15 have been shown to have a significant impact  
16 on the lives of veterans.

17 ASSEMBLYMAN OAKS: Thank you very  
18 much.

19 CHAIRWOMAN YOUNG: Thank you.  
20 Senator Savino.

21 SENATOR SAVINO: Thank you.

22 One follow-up; I'll probably ask this  
23 of the other two commissioners as well. As  
24 you know, there has been some concern on the

1 part of the service providers over the years  
2 about rising costs and their ability to meet  
3 the demands of the minimum wage increase. So  
4 I was wondering if you could talk about  
5 how -- whether or not we're addressing  
6 that for the agencies that are going to be  
7 providing services to the mentally ill.

8 COMMISSIONER SULLIVAN: Yeah,  
9 basically the increase in salaries we have  
10 for the agencies providing mentally ill --  
11 3.2 -- a 6.5 percent increase for direct  
12 service, and for clinicians, a 3.25 percent  
13 increase in the direct -- in salaries. And I  
14 think that that is very welcome and very  
15 important for our staff, and I think it can  
16 make a significant difference. So we're very  
17 pleased that that's in the budget, and I  
18 think it's very supportive of our agencies.

19 SENATOR SAVINO: And finally, in the  
20 Governor's budget there's a proposal to  
21 clarify -- that's what it says, clarifying  
22 which tasks and assignments performed by  
23 certain individuals require psychology,  
24 social work or mental health practitioner



1 licensure. This applies to social and mental  
2 hygiene workers employed by programs or  
3 service organizations; OMH is one of them.

4 Can you -- the Governor wants to  
5 extend the current exemption of licensure  
6 through July 1, 2020. Can you give me a  
7 sense of the history of this exemption?  
8 because as you know, a lot of effort went  
9 into developing a license for social workers,  
10 so that the degree and the work would allow  
11 them to advance.

12 So this continuation of the exemption  
13 of licensed professionals in this field is an  
14 issue that NASW and others have a concern  
15 about. Can you explain the history and why  
16 we're continuing this exemption?

17 COMMISSIONER SULLIVAN: Yeah. When  
18 the initial legislation was passed, it was  
19 largely affecting individuals who are what we  
20 say in kind of private practice. In other  
21 words, that are licensed. An unlicensed  
22 social worker should not be able to provide  
23 independent services in a private practice or  
24 an unregulated setting.

1           We have always had, in our Article 31  
2           clinics -- which is where the exemption  
3           exists, the only place it exists -- and in  
4           the clinics in the state system, we've always  
5           had a system of supervision, where treatment  
6           plans are signed off on by physicians and  
7           supervisors, where there are treatment team  
8           meetings, where there's joint treatment  
9           planning. It's really quite intense.

10           And that level of supervision over the  
11           years has been felt to really be sufficient  
12           in terms of protecting the individuals who  
13           receive the services and in ensuring that the  
14           individuals who provide them are of the  
15           caliber that they need to be. But  
16           technically, no, they are still unlicensed.

17           Now, within the system as it exists  
18           even now, individuals can never do anything  
19           beyond their scope of practice. That's  
20           determined by their schools and where they  
21           come from. So that scope of practice is what  
22           is there. What the exemption did was not  
23           require some levels of supervision, which are  
24           now in the new proposal, that as tightly or

1 as -- what am I trying to say here -- as  
2 well-documented, because they'd had this  
3 other system.

4 So, for example, now we're trying to  
5 align the two so that instead of having an  
6 exemption out there, we are really providing  
7 the appropriate services. However, almost  
8 all of the services that unlicensed people  
9 provide can still be provided within our  
10 system. The one area is the ability to  
11 diagnose, and the ability to diagnose should  
12 be under supervision by State Ed requirements  
13 for certain work that is done.

14 So what it really does is kind of  
15 tighten it up. And I think letting the  
16 exemption be there for another two years  
17 enables the clinics that -- to be ready, and  
18 then people coming in in the future.  
19 Students who are coming to -- there should be  
20 no significant change in there, because they  
21 were always supervised.

22 So I think where it came from  
23 historically was this concept of unlicensed  
24 individuals without a lot of supervision

1           being out there maybe doing things. But  
2           this -- in our system, we have this whole  
3           layer of supervisory structure, which is why  
4           the exemption went on so long.

5                     SENATOR SAVINO: All right. Thank  
6           you.

7                     CHAIRWOMAN YOUNG: Thank you.

8                     CHAIRWOMAN WEINSTEIN: Thank you.  
9           We've been joined by Assemblywoman Pat Fahy.

10                    And to Carmen de la Rosa for a  
11           question.

12                    ASSEMBLYWOMAN DE LA ROSA: Thank you.

13                    Thank you, Commissioner, for being  
14           here and for providing testimony.

15                    You know, last session my colleagues  
16           and I made it a priority to talk about  
17           suicide prevention in our communities,  
18           specifically for the African-American  
19           children and the Latino children, because  
20           we're seeing trends, upward trends in  
21           children, at early ages, attempting suicide.  
22           And so the task force as well as the caucus,  
23           we got together and we made it a priority to  
24           not only push for funding for local providers

1           that were working in our communities, but to  
2           also push to make sure that the services were  
3           culturally fluent in our communities. And we  
4           actually passed legislation to do that.

5                     And I see that the last point in your  
6           testimony talks about, you know, the  
7           significant investment and commitment to  
8           making sure that these services are provided  
9           in our state.

10                    So I have two questions. The first  
11           one is, what does that look like in your  
12           budget? What are the programs that OMH is  
13           trying to put together to make sure that  
14           these services come down to minority  
15           communities? And the second is, how is OMH  
16           working with local providers to make sure  
17           that each sort of corner of the state is  
18           touched?

19                    COMMISSIONER SULLIVAN: Thank you.

20                    You know, I think that the budget  
21           right now for -- is about \$3 million for  
22           overall suicide prevention. We also have a  
23           grant of \$3.5 million for suicide prevention.  
24           So that makes about \$6.5 million directly for

1 suicide prevention.

2 I think that -- there's a couple of  
3 things that we're doing. One is a very  
4 wide-based clinical training for providers,  
5 training for communities, training for first  
6 responders, training for teachers, community  
7 organizations, et cetera, on suicide  
8 prevention, safe talk, a whole host of  
9 various trainings that we do. And last year  
10 we touched about 7,000 individuals in  
11 training across the state.

12 Those touch our minority communities,  
13 but they -- I can't say that they were  
14 specific -- I mean, every place we do it, we  
15 do it specific to that cultural area, but I'm  
16 not saying that they were specifically geared  
17 towards those communities, except where we  
18 provided them. So that I can't break out for  
19 you exactly -- I could get it to you if you  
20 need -- how many of those touched minority  
21 communities, et cetera. But depending upon  
22 where we do the trainings, we take into  
23 account all the cultural issues about the  
24 training.

1           So that's a training system that we  
2           have set up and we have been doing now for  
3           over five or six years on an ongoing basis.  
4           That touches the communities. The other  
5           areas that we have where we've been spending  
6           a good amount of dollars, including a grant,  
7           is something called working with all the  
8           mental health providers. You know, as we  
9           know, 20 percent of individuals who  
10          unfortunately successfully commit suicide  
11          have had contact with a mental health  
12          provider a month before. So that's a kind of  
13          red flag that maybe our providers aren't  
14          being as attuned to what they should be,  
15          wherever they are located across the state.

16          So that's called Zero Suicide, and we  
17          have invested a lot of training and work on  
18          that and had a grant from the federal  
19          government, from SAMHSA -- that's the  
20          3.5 million -- within health systems to  
21          expand and to get the appropriate screening  
22          in emergency rooms, the appropriate screening  
23          in inpatient units and in clinics, and  
24          enabling staff to do really evidence-based

1 best practices in suicide.

2 The third arm is a collaborative we've  
3 had with 170 clinics across the state in  
4 terms of suicide prevention. Some of those  
5 are in minority communities, some of those  
6 are in other communities. And they are  
7 working with us on doing suicide best  
8 practices.

9 And then lastly on the introduction  
10 into collaborative -- in collaborative  
11 care -- and a lot of this has happened  
12 through DSRIP, and also through other funding  
13 within budgets for collaborative care -- of  
14 screening for depression in primary care  
15 clinics, both for adults and for adolescents.  
16 And this is really probably one of the most  
17 important places to be doing this kind of  
18 screening. And we have done this, again,  
19 across communities across the state,  
20 including minority communities.

21 The PHQ-9, which is the screening  
22 tool, has been translated into multiple  
23 languages and is available across the state.  
24 And that kind of screening really identifies



1 individuals who otherwise would not be coming  
2 forward. And that kind of screening occurs  
3 in primary care clinics.

4 Now, in addition to all that, we know  
5 that we have targeted populations that have  
6 been growing in suicide attempts and risks.  
7 One is the Latino community; another is the  
8 LGBTQ community. And the Governor has  
9 established a task force which is looking at  
10 particularly the gaps in what we are doing,  
11 that we are not doing as much as we should.

12 And that task force is looking  
13 particularly at those populations and will be  
14 coming out with recommendations I believe  
15 towards the end of this year. And they're  
16 doing focus groups, they are doing real  
17 connections into the grassroots, into the  
18 communities, to say what will work.

19 We are doing all this, and we're  
20 hopeful it will have an impact. But  
21 nationally, the suicide rate has not gone  
22 down despite so many efforts. So one of the  
23 things we would like the task force to be  
24 doing is getting us some ideas about the

1           very, very best practices so that when we do  
2           do more, we know that we're doing it with the  
3           best possible outcome. So while we're doing  
4           a lot, we really need to do more.

5                     And it's just unfortunate that -- we  
6           know that Zero Suicide, in terms of working  
7           with mental health professionals, has an  
8           impact. Community interventions do have an  
9           impact. But it has not had the kind of  
10          impact across the country that we would still  
11          like to see in terms of really bringing down  
12          the number of individuals who unfortunately  
13          die by suicide.

14                    ASSEMBLYWOMAN DE LA ROSA: Well, the  
15          only thing that I would say is that as far as  
16          the task force is concerned, one of the  
17          things that's very important to us is that  
18          that diversity exists. You know, not only  
19          across cultures, across language, but also  
20          across genders. Right? We want to make sure  
21          that we have women that are represented  
22          there, that we have service providers that  
23          are actually doing the work in our  
24          communities represented there --

1                   COMMISSIONER SULLIVAN: Yes.

2                   ASSEMBLYWOMAN DE LA ROSA: -- and that  
3 we have LGBTQ individuals as well. So I  
4 would just say that that's really important  
5 for us.

6                   COMMISSIONER SULLIVAN: Yes. Yes.  
7 Thank you.

8                   SENATOR SAVINO: Before Senator  
9 Amedore asks a question, I would like to note  
10 that Senator Gustavo Rivera has joined us.

11                   Senator Amedore.

12                   SENATOR AMEDORE: Thank you,  
13 Commissioner, for being here and for your  
14 insight.

15                   I've got a quick question, and I'm  
16 going to ask the same question to  
17 Commissioner Sánchez of OASAS.

18                   According to published reports, over  
19 half the population in local jails suffer  
20 from substance abuse disorder. Over  
21 two-thirds of these individuals have been in  
22 jail before. This is a huge problem that  
23 needs to be addressed.

24                   So what consideration has OMH or this

1 administration given to reaching out to serve  
2 this population?

3 COMMISSIONER SULLIVAN: In terms of --  
4 I think really -- in some ways I think that  
5 is best answered by Commissioner González.

6 However, obviously those individuals  
7 do come for access to care through our  
8 clinics, et cetera, and through our -- to  
9 psychiatrists and social workers in our  
10 system of care. And what we have done is  
11 really upped the ante here in terms of  
12 getting our people trained to be able to kind  
13 of provide the kinds of services that can be  
14 provided to individuals to help divert any of  
15 the problems that can come down the road.

16 So we're working very closely with  
17 training and with having dual licensure,  
18 having every door be a door that you can open  
19 to come in for service. And that's what  
20 ultimately can prevent individuals from  
21 winding their ways into jails and prisons.  
22 And certainly to the extent that when we  
23 screen someone in our prison system for  
24 mental health issues, we also note any

1 substance use issues and work with DOCCS, who  
2 provide those services in the prison system.

3 SENATOR AMEDORE: So is there any  
4 available funding to the counties through  
5 local mental health agencies or the sheriff  
6 to deal with this problem?

7 COMMISSIONER SULLIVAN: Local aid,  
8 sometimes state aid has been used for these  
9 purposes in the counties. We give state aid  
10 to the counties, and the counties then report  
11 back to us on how they want to use those  
12 dollars. And I know that some of those have  
13 been used for jail-based services in the  
14 counties.

15 SENATOR AMEDORE: Okay, thank you.

16 CHAIRWOMAN WEINSTEIN: Assemblywoman  
17 Gunther.

18 ASSEMBLYWOMAN GUNTHER: It's my last  
19 question.

20 And I think there's now a new  
21 requirement to teach mental health in the  
22 schools, which I think is fabulous, I really  
23 do. But is there going to be any funding in  
24 the budget, with all the schools having

1 mandates, et cetera? They're struggling.  
2 And I was wondering if there's any money in  
3 the budget to help schools provide this  
4 service to our children.

5 COMMISSIONER SULLIVAN: There's no  
6 direct dollars in the budget, but we have met  
7 with the schools, and we are providing a lot  
8 of technical assistance in terms of  
9 curriculum, which is what they really need,  
10 in some ways, to provide this. So we're  
11 working very closely with them.

12 And the school district  
13 superintendents are very excited about doing  
14 this. I think that they have really shown a  
15 great willingness to incorporate this into  
16 the curriculum.

17 And I absolutely agree with you, I  
18 think in terms of reducing stigma and  
19 ultimately being able to have really an  
20 impact on future generations, this kind of  
21 mental health education in schools is  
22 critical. So we're really providing  
23 technical assistance in whatever way possible  
24 for a standardized curriculum.

1 ASSEMBLYWOMAN GUNTHER: I agree with  
2 you, and I think it's so important that kids  
3 recognize other kids' depression, or  
4 perhaps -- and I think this is a great  
5 learning tool for all of our children.

6 COMMISSIONER SULLIVAN: Absolutely.

7 ASSEMBLYWOMAN GUNTHER: Thank you.

8 CHAIRWOMAN WEINSTEIN: Assemblyman  
9 Sepulveda.

10 ASSEMBLYMAN SEPULVEDA: In that light,  
11 was there recently cuts to mental health  
12 services at community colleges? I believe  
13 there were programs that were set up, but was  
14 there a cut recently?

15 COMMISSIONER SULLIVAN: I don't know  
16 that. I'm not aware of that. But I can  
17 check it for you. I don't know. I'm sorry.

18 ASSEMBLYMAN SEPULVEDA: Now, this is  
19 by way of statement and a comment. But we  
20 hear about wonderful programs that are trying  
21 to be implemented or implemented, but do you  
22 have any sort of data to indicate the success  
23 of these particular programs? In terms of  
24 prisons, I'm sorry.

1                   COMMISSIONER SULLIVAN: Oh, within the  
2                   prisons.

3                   ASSEMBLYMAN SEPULVEDA: Yes.

4                   COMMISSIONER SULLIVAN: We track any  
5                   of the programs that we put in, and we track  
6                   it in terms of whether or not assaults go  
7                   down, whether or not -- individuals'  
8                   satisfaction with the programs, et cetera.  
9                   So we do get numbers.

10                  And basically they do show  
11                  improvement. And I think that we're not  
12                  where we need to be entirely yet. But yes,  
13                  when we put in the programs into the prisons  
14                  in terms of training, et cetera, we get  
15                  positive responses both from the prisoners  
16                  and from the outcomes in terms of, you know,  
17                  a decrease in incidents, which we like to  
18                  see, and also an improvement in outcomes in  
19                  terms of mental health, ability to go back  
20                  into the general population, et cetera. So  
21                  we track that, and we do see improvement.

22                  These are evidence-based practices  
23                  which kind of research-wise have been shown  
24                  to work. So if you do them right, they



1 should improve care.

2 ASSEMBLYMAN SEPULVEDA: And does that  
3 include any sort of racial assessment, the  
4 decisions by OMH, across the board from  
5 diagnosis to treatment?

6 COMMISSIONER SULLIVAN: I'm sorry? I  
7 don't --

8 ASSEMBLYMAN SEPULVEDA: As part of  
9 this analysis that you -- the data that you  
10 collect, do you also collect data on the  
11 racial impact, the racial assessment of the  
12 treatment from -- from diagnosis to treatment  
13 on some of the programs and policies that OMH  
14 is pushing?

15 COMMISSIONER SULLIVAN: Yes. Yes.

16 ASSEMBLYMAN SEPULVEDA: Is that  
17 readily available?

18 COMMISSIONER SULLIVAN: I can get it  
19 to you by -- we can get to you what we have  
20 by program. We look at outcome measures, we  
21 look at metrics -- for example, like hospital  
22 readmissions, we look at metrics -- length of  
23 stay, that kind of thing. We can get you  
24 impact on the programs, yeah.

1                   ASSEMBLYMAN SEPULVEDA: And just a  
2                   general statement.

3                   Since I've been here, the Executive  
4                   Budget has proposed cutting funding of  
5                   budgets for these types of mental health  
6                   programs. I think the Mental Health budget  
7                   should be sacred, certainly on the issue of  
8                   suicide. I believe that the funding that's  
9                   available now is woefully inadequate, and any  
10                  proposal to cut it more -- I know there's a  
11                  20 percent across the board cut for most of  
12                  the agencies for the state. But when you  
13                  consider the potentially major issues we have  
14                  with suicide, especially amongst the Latino  
15                  community 11 to 19 -- we've spoken about this  
16                  before. Any cut to these types of budgets I  
17                  think would be shameful. And I think that we  
18                  have to do a much better job, the Executive  
19                  Budget has to do a much better job, to not  
20                  just prevent any cuts, but should increase  
21                  the budget so that we can stop what I believe  
22                  is potentially an epidemic that's happening  
23                  now in our communities with Latino suicide  
24                  and suicide amongst communities of color.

1           So hopefully with the little funding  
2           that you have, you can do the best you can.  
3           But we shouldn't be discussing cutting any  
4           budgets on mental health, we shouldn't be  
5           discussing cutting budgets for suicide  
6           prevention. If anything, we should be  
7           discussing how do we increase it so that we  
8           can implement some of these that I know have  
9           been successful but are woefully, woefully  
10          and shamefully inadequately funded.

11           Thank you.

12           CHAIRWOMAN WEINSTEIN: Thank you for  
13          being here. I think you've answered many of  
14          the -- all of the questions. Thank you so  
15          much.

16           COMMISSIONER SULLIVAN: Thank you.

17           SENATOR SAVINO: Thank you,  
18          Commissioner.

19           (Discussion off the record.)

20           SENATOR SAVINO: Next we're going to  
21          hear from Kerry Delaney, acting commissioner  
22          of the New York State Office for People With  
23          Developmental Disabilities.

24           ACTING COMMISSIONER DELANEY: Good

1 morning, Senator Savino, Assemblymember  
2 Weinstein, Assemblymember Gunther, and other  
3 members of the Legislature. I'm Kerry  
4 Delaney, acting commissioner of the Office  
5 for People With Developmental Disabilities.  
6 Thank you for the opportunity to provide  
7 testimony today about Governor Cuomo's 2019  
8 Executive Budget proposal and how it will  
9 benefit the nearly 139,000 New Yorkers with  
10 intellectual and developmental disabilities  
11 who are eligible for OPWDD services.

12 Under the Governor's leadership, OPWDD  
13 continues to make significant strides in the  
14 transformation to a more integrated,  
15 person-centered system of services and  
16 supports for the people we serve. The 2019  
17 Executive Budget proposal includes more than  
18 \$7 billion in state and federal funding for  
19 OPWDD programs and services.

20 The budget proposal supports the  
21 investment of \$120 million in annual  
22 all-shares funding to provide new and  
23 expanded services for new and currently  
24 eligible individuals; \$15 million in capital

1 funding to expand affordable housing  
2 opportunities; and over \$275 million in  
3 all-shares funding to help service providers  
4 enhance staff salaries, \$85 million of which  
5 is provided to fund minimum-wage increases,  
6 and over \$190 million of which is provided to  
7 support a 6.5 percent wage increase for  
8 direct support and direct care staff, and a  
9 3.25 percent increase for clinical staff.

10 The Executive Budget proposal also  
11 supports two new critical initiatives that  
12 I'd like to highlight for you this morning.  
13 The first initiative is a residential pilot  
14 program, to be jointly operated by OPWDD and  
15 the Office of Mental Health, to serve  
16 individuals with both developmental  
17 disabilities and significant mental health  
18 challenges. This program will ensure that  
19 there are available and appropriate  
20 residential opportunities for individuals  
21 with significant challenges, to assist them  
22 to stabilize and return to the community.

23 The second initiative would be  
24 supported with a state investment of

1           \$39 million to support the transition from  
2           OPWDD's Medicaid Service Coordination program  
3           to a Comprehensive Care Coordination model.

4                     As you may know, we have developed a  
5           new model of enhanced, cross-system care  
6           coordination to be implemented by current  
7           service providers who are forming Care  
8           Coordination Organizations authorized under  
9           the federal Health Homes program.  
10          Implementing enhanced care coordination will  
11          be the first step in our system's multiyear  
12          move to managed care.

13                    I'd like to provide you with an update  
14          now on how OPWDD has been investing the  
15          resources you have been providing to improve  
16          the lives of the people we serve. In 2017,  
17          nearly 2,100 people accessed either certified  
18          or more-independent, noncertified residential  
19          services for the first time. Nearly 1,300  
20          people moved to a certified residence,  
21          75 percent of whom came from home.

22                    To meet future demand, OPWDD recently  
23          approved the creation of an additional 459  
24          certified opportunities by over 50 service

1 providers across New York State. This  
2 expands OPWDD's residential footprint, which  
3 supports more than 41,000 individuals at a  
4 cost exceeding \$5.2 billion annually and  
5 remains the largest in the nation.

6 OPWDD's more-independent residential  
7 assistance opportunities are expanding even  
8 faster than certified opportunities. The  
9 more than 5,300 rental vouchers issued in  
10 2017 were more than double the number issued  
11 five years ago. For the third consecutive  
12 year, the budget proposes to invest an  
13 additional \$15 million in capital to expand  
14 affordable housing capacity for individuals  
15 eligible for OPWDD services. These funds are  
16 in addition to the resources available from  
17 New York's five-year, \$20 billion affordable  
18 and supportive housing plan, which also helps  
19 support the development of residential  
20 opportunities.

21 Unwavering support from the Governor  
22 and the Legislature in recent years has  
23 enabled OPWDD and our service providers to  
24 provide an array of services and supports

1           that are among the richest and most  
2           integrated in the nation. Together we have  
3           built a system that now supports 78,000  
4           people in day habilitation or employment  
5           services; 43,000 people in respite services;  
6           and 16,800 people are now participating in  
7           self-direction after an increase of nearly  
8           40 percent in 2017.

9                     Thank you for your continued support  
10           and advocacy. We look forward to working  
11           with you and all of our stakeholders to  
12           achieve real and lasting system-wide  
13           transformation on behalf of our friends,  
14           neighbors and loved ones with intellectual  
15           and developmental disabilities.

16                     Thank you.

17                     SENATOR SAVINO: Thank you,  
18           Commissioner.

19                     Starting with questions is Senator  
20           Krueger.

21                     SENATOR KRUEGER: Hi, Commissioner.

22                     So partly you -- I think you partly  
23           answered when you described the joint beds  
24           with OMH, because of the concern, again, in



1 the community -- I don't know if you heard me  
2 when I asked the commissioner of OMH about  
3 what seemed to be inequity in the payment  
4 structure for whether you're running a  
5 program serving someone with mental illness  
6 as opposed to the other O contracts for  
7 supportive housing.

8 So when you are doing joint projects,  
9 are these then buildings with units that are  
10 defined as an OMH unit versus an OPWDD unit?  
11 And is it the same payment structure for both  
12 sets of units?

13 ACTING COMMISSIONER DELANEY: We  
14 actually are working jointly with OMH to  
15 develop those units, and we are now working  
16 on how they will be certified and operated.  
17 But we will ensure that there is sufficient  
18 funding for those units to operate.

19 SENATOR KRUEGER: But would you agree  
20 that it would not be right to have two  
21 different formulas of payments?

22 ACTING COMMISSIONER DELANEY: I think  
23 equity is very important. I think we need to  
24 have adequate payments to make sure that

1 people can get the services that they need,  
2 so that they can receive those  
3 community-based supports.

4 SENATOR KRUEGER: And then in your  
5 testimony you talk about 16,800 people now  
6 participating in self-directed services,  
7 which is an increase of nearly 40 percent in  
8 2017. Can you explain a little bit to me  
9 what we mean by self-directed services?

10 ACTING COMMISSIONER DELANEY: Sure.  
11 Self-directed services are an option that we  
12 have available for individuals who want to  
13 have more control over arranging and the  
14 delivery of their services.

15 So in more traditional service models,  
16 an individual works with an agency; that  
17 agency will arrange staffing, will arrange  
18 the programs the individual needs. In  
19 self-direction, individuals will work  
20 directly to hire their own staff, to arrange,  
21 for example, classes they're interested in  
22 attending. So it gives people a lot more  
23 control over the services that they're  
24 receiving and their staffing.

1                   SENATOR KRUEGER: And how do you  
2                   evaluate that model compared to models that  
3                   are actual programs that you contract with?

4                   ACTING COMMISSIONER DELANEY: Well,  
5                   these are programs that individuals with  
6                   self-direction participate in. So for  
7                   example community habilitation, where an  
8                   individual hires a community habilitation  
9                   worker to go with them in the community and  
10                  help them learn skills. So oftentimes  
11                  they're the same types of work that's  
12                  happening in traditional provider settings,  
13                  but the individual is just arranging for  
14                  their own services.

15                  We look at things like individual  
16                  satisfaction. We have a number of groups  
17                  around the state that we are meeting with  
18                  that contain our stakeholders who are talking  
19                  with us about either their concerns about  
20                  self-direction or areas where they feel  
21                  self-direction is really assisting them to  
22                  get the services that they need. And  
23                  overall, it does have very high satisfaction  
24                  reported from participants.

1                   SENATOR KRUEGER: So your population  
2                   at OPWDD is sort of one of the later ones to  
3                   explore moving into Medicaid managed care  
4                   through Health Homes. And I guess the public  
5                   comment period just closed a month ago. So  
6                   yesterday many of us sat through an entire  
7                   day of hearings on health and Medicaid where  
8                   there were endless people who testified,  
9                   Here's what's not working with Health Homes,  
10                  here we've done Health Homes, or here it's  
11                  time to stop Health Homes.

12                  So you're late into the entire story  
13                  line. You still believe that this is a model  
14                  that makes sense for the population you're  
15                  serving, even though there's a lot of lessons  
16                  to be learned about what the state rolled out  
17                  with different populations.

18                  ACTING COMMISSIONER DELANEY: I do. I  
19                  do.

20                  SENATOR KRUEGER: And how are you  
21                  going to be different and not make the  
22                  mistakes?

23                  ACTING COMMISSIONER DELANEY: I do  
24                  think it's still a model that needs to be

1           pursued. We have looked at and spoken with  
2           our sister state agencies about challenges  
3           that they've had, about things that are  
4           working, and we really believe that this is  
5           the right model because of the cross-system  
6           care coordination.

7                        Oftentimes people with developmental  
8           disabilities have needs that cross the mental  
9           health system, they have physical health  
10          needs, and bringing those services all  
11          together behind one care manager we think  
12          really will be helpful. But many of the  
13          challenges that have been experienced we are  
14          working on ways to ensure our system has  
15          resolved before we roll out Health Homes  
16          later this year.

17                      SENATOR KRUEGER: And how many Health  
18          Home providers do you estimate working with?

19                      ACTING COMMISSIONER DELANEY: We have  
20          not finalized the review process yet. We had  
21          10 applicants to become CCO Health Homes.  
22          We've now approved six. We have four more  
23          that are still under review.

24                      SENATOR KRUEGER: And the six that

1           you've approved are already working with  
2           other populations so they have a track  
3           record, or they're new entities?

4                    ACTING COMMISSIONER DELANEY: No, we  
5           felt that it was very important, after  
6           listening to our stakeholders, that OPWDD's  
7           Health Homes be comprised of OPWDD providers,  
8           who really understand the unique and  
9           habilitative nature of our services. So our  
10          providers are actually starting OPWDD  
11          eligible-individual-specific Health Homes.

12                   SENATOR KRUEGER: My time's up. Thank  
13          you.

14                   ACTING COMMISSIONER DELANEY: Thank  
15          you.

16                   CHAIRWOMAN WEINSTEIN: Thank you.  
17          Assemblywoman Gunther.

18                   ASSEMBLYWOMAN GUNTHER: Thank you for  
19          coming today.

20                   As you know, last year's budget  
21          included funding to increase salaries for  
22          direct care workers. The first phase, a  
23          3.25 percent increase, was due to take effect  
24          January 1st of this year. Have DSPs been

1 receiving those increases?

2 ACTING COMMISSIONER DELANEY: We have  
3 been working with the Department of Health on  
4 incorporating the funding for that first  
5 3.25 percent increase. That increase in  
6 rates will be posted by the end of this week.  
7 It will be retroactive to January 1st. So  
8 DSPs should start seeing those increases very  
9 soon.

10 ASSEMBLYWOMAN GUNTHER: Since 2010, we  
11 have had two COLAs for our DSPs, one being  
12 just .2 percent. Do you believe this has had  
13 an effect on the ability to recruit and  
14 retain DSPs? DSPs is direct support  
15 professionals, by the way.

16 ACTING COMMISSIONER DELANEY: I think  
17 there are a number of factors that impact our  
18 ability to recruit and retain DSPs as a  
19 system, salary obviously being one of the  
20 most significant. That is why the Governor  
21 and the Legislature last year worked together  
22 to provide about \$191 million in funding to  
23 support what will amount to a 6.5 percent  
24 increase over the course of this year, so the

1 January and April amounts.

2 So we are going to be monitoring the  
3 impact of that increase. There are also a  
4 number of other actions that we're taking to  
5 try to help develop and continue to  
6 professionalize our direct support workforce,  
7 including working with community colleges and  
8 other entities to try to develop a workforce  
9 for our DSPs.

10 ASSEMBLYWOMAN GUNTHER: Do you believe  
11 that it would be beneficial to create a  
12 career ladder and credentialing? You know,  
13 the care that direct support professionals  
14 give on a daily basis to a lot of times our  
15 most vulnerable folks, and it's not  
16 considered a career. And it's been -- you  
17 know, having just opened a casino, which  
18 we're grateful for, but the -- as far as the  
19 reimbursement.

20 The other issue I think is important  
21 to talk about is most of the people that work  
22 in DSPs across New York State are women, many  
23 of them women with children.

24 So I think that, you know, in order to



1 provide this care, we have to look at the  
2 whole picture. And I think a career ladder  
3 is important, and I also think that there are  
4 women -- and these are low wages. You know,  
5 now that we increased minimum wage, look at  
6 the care they're giving to this vulnerable  
7 population.

8 ACTING COMMISSIONER DELANEY: Yes. I  
9 think the two issues you raised are  
10 incredibly important in how we can recruit  
11 and retain additional DSPs.

12 First, with respect to the credential,  
13 as you know, several years ago we did a  
14 comprehensive study designed to look at how a  
15 credential would operate in our system. We  
16 have now been working over the last several  
17 years to develop a pilot program for a  
18 credential, which we anticipate to be  
19 operational within the next year or so.

20 And you're absolutely right, about  
21 75 percent of the direct support workforce  
22 are women. And one of the things we've been  
23 looking at -- and in addition to the work of  
24 the Governor's Task Force on Women and Girls,

1 we're looking at issues related to improving  
2 the economic standing of women -- is we've  
3 been looking at how we can make our  
4 workplaces more flexible, more  
5 individual-friendly, looking at flexible  
6 scheduling, working with our providers, on  
7 how we can really take the workforce that we  
8 have, which is predominantly women, and adapt  
9 in some ways to the needs that women have.

10 ASSEMBLYWOMAN GUNTHER: I've heard  
11 complaints from providers that they don't  
12 even receive their rates, you know, their  
13 rates for the next year in order to make an  
14 appropriate budget, until six months after  
15 the beginning of the fiscal year.

16 Is OPWDD doing anything about that?  
17 And I hear this from many of the providers:  
18 How can you have a budget for a year when you  
19 don't know what your rates are going to be?  
20 And I just think that they're living on the  
21 edge at this moment. You know that salaries  
22 are difficult to go up. And basically I feel  
23 that the least we can do is give them their  
24 rates so they can make an appropriate budget.

1           And I hear this from all the agencies across  
2           New York State.

3                   ACTING COMMISSIONER DELANEY: It is  
4           accurate that rates that were effective  
5           July 1st of 2017 were only published months  
6           later. That is not a situation that we  
7           wanted to be in or that the Department of  
8           Health wanted to be in. They are the lead  
9           rate-setting entity for Medicaid, as you  
10          know.

11                   However, we and the Department of  
12          Health began hearing a number of concerns  
13          from providers about the expected impact of  
14          those rates. And we really felt that it was  
15          important to take the time, before we just  
16          went out with the rates, to understand what  
17          those concerns were. And we actually made a  
18          number of changes to the methodology based on  
19          what we heard from providers during that time  
20          period. So we really did take that time to  
21          try to improve the rate methodology so that  
22          the end product was better and was something  
23          that many of our provider associations who  
24          helped us in this process could support.

1                   ASSEMBLYWOMAN GUNTHER: Well, they  
2                   live very close to the edge. And when you  
3                   get a letter a year later that you owe  
4                   New York State a million dollars and you have  
5                   to come up with the money, it makes it very,  
6                   very difficult to budget at all. And I mean,  
7                   these are large agencies that are really  
8                   providing such vital services.

9                   The Executive Budget also provided  
10                  \$30 million for OPWDD service expansion. Do  
11                  you feel there's a sufficient amount of  
12                  resources to meet housing and other  
13                  community-based needs?

14                 ACTING COMMISSIONER DELANEY: So the  
15                 \$30 million becomes \$60 million when you add  
16                 in the federal share. And when you look at  
17                 the commitments for last year that are  
18                 annualizing and what we expect to bring  
19                 online this year, it's really the value of  
20                 \$120 million that we receive for services  
21                 this year.

22                 We do believe that that commitment  
23                 will meet individuals' needs. In fact we  
24                 were able to, as you know, put out a request

1           for services for 459 new housing  
2           opportunities. So we believe that that  
3           funding will really help us this year to grow  
4           our service system.

5                   ASSEMBLYWOMAN GUNTHER: Do we have an  
6           accurate number -- I know that I have a lot  
7           of parents that come and meet with our  
8           office, and I just think this is an important  
9           point. What they feel is like they have  
10          young people that have been together since  
11          early childhood, and a lot of the housing, it  
12          seems that goes to emergent situations. That  
13          there's 459 spots, and there's a waiting  
14          list, but what happens is when there's an  
15          aging parent, that person goes to the top of  
16          the list.

17                   So movement in that 459 doesn't seem  
18          to be -- there doesn't seem to be much  
19          movement. And I think that having talked to  
20          parents, that the trepidation, the anxiety --  
21          and also, when we talk about self-directed  
22          care, there are young people that I've met,  
23          they've been in the same school, they're in  
24          the DD community for seven, 10 years. And

1 the parents are friendly. So their wish in  
2 life is that they stay together. And because  
3 of the housing situation, that might never  
4 happen.

5 And, you know, in the past like  
6 parents have, you know, offered to pay for  
7 the house itself, to put their finances  
8 together and buy the house. But we need the  
9 service. And, you know, I think in the  
10 future that what I'm hearing is there are not  
11 enough available spots, even though we made  
12 some investment, that we don't even have any  
13 realization of how many people are waiting in  
14 line.

15 ACTING COMMISSIONER DELANEY: One of  
16 the things that we've done over the course of  
17 the last several years is to really try to  
18 take a proactive look at who will need  
19 housing in our system in the coming years.  
20 We looked at what the natural turnover is,  
21 and with 41,000 opportunities, you can  
22 imagine we have significant turnover each  
23 year. And then we looked at what we think  
24 will be needed investments, so that we can

1 make sure that parents and loved ones  
2 understand that we are developing new  
3 opportunities as we need them.

4 We've actually worked with a number of  
5 families who have come to us with those kind  
6 of creative options and said they wanted to  
7 work towards buying a residence, could a  
8 provider provide staffing for that, and we've  
9 successfully done that on a number of  
10 occasions. And flexibility and creativity --

11 ASSEMBLYWOMAN GUNTHER: I had one in  
12 my community that I know of that worked with  
13 an ARC.

14 ACTING COMMISSIONER DELANEY: Yes.

15 ASSEMBLYWOMAN GUNTHER: But only one.

16 ACTING COMMISSIONER DELANEY: Yes.

17 They can sometimes be difficult within our  
18 current structure of the Home and  
19 Community-Based Services Waiver, but we've  
20 done it successfully. We want to do more of  
21 that. And in the 1115 waiver that we're  
22 moving to, that's the place where we want to  
23 try to provide a lot more of that flexibility  
24 and ability to more creatively meet people's

1 needs.

2 ASSEMBLYWOMAN GUNTHER: The next thing  
3 I wanted to talk about is telemedicine, which  
4 I'm very fond of.

5 Do you believe that the use of  
6 telemedicine can be an effective way to  
7 improve health outcomes and improve  
8 efficiencies in the OPWDD system?

9 ACTING COMMISSIONER DELANEY: I  
10 absolutely do. I think, as Commissioner  
11 Sullivan indicated, telemedicine is certainly  
12 something we'll be talking about a lot in the  
13 future of healthcare in the coming years.

14 But for many of our individuals, the  
15 individuals we serve, particularly those who  
16 have concerns, difficulty leaving their  
17 homes, what we want to do is enable them to  
18 receive access to specialty services that  
19 they need right from their homes. Certainly  
20 it has to be carefully done. We have to make  
21 sure that where someone needs emergency  
22 response, they can have that.

23 But we think telemedicine will overall  
24 improve the quality of care and individual



1 outcomes for the people we serve, and also  
2 help us provide services in areas where we  
3 don't have enough providers and people would  
4 have to travel very long distances to see a  
5 specialist that they might need.

6 ASSEMBLYWOMAN GUNTHER: The Executive  
7 Budget also includes \$38.9 million to support  
8 the establishment of Care Coordination  
9 Organizations, or CCOs. Can you provide more  
10 detail about what this funding will be used  
11 for and how it will be distributed in  
12 New York?

13 ACTING COMMISSIONER DELANEY: Sure.  
14 We are, as I noted, establishing Care  
15 Coordination Organizations under the federal  
16 Health Home program. Those entities will  
17 have a number of startup costs, including IT,  
18 which is a very significant cost --

19 ASSEMBLYWOMAN GUNTHER: And difficult  
20 in places in upstate New York.

21 ACTING COMMISSIONER DELANEY: And  
22 difficult, absolutely.

23 -- and a number of other costs as they  
24 start up these new organizations, which will

1           be made up of OPWDD providers. So that  
2           funding is really going to support these  
3           startup costs in IT and in other things.

4           CHAIRWOMAN WEINSTEIN: Thank you.  
5           Senate?

6           SENATOR SAVINO: Senator Brooks.

7           SENATOR BROOKS: Thank you.

8           And good morning. Or good afternoon,  
9           whatever it is. Just a couple of points.

10          First I think on the caregivers. I  
11          think it is absolutely critical that we work  
12          on a career-path-type program for them. I  
13          think these folks are doing an outstanding  
14          job, and we really haven't given them the  
15          recognition and the compensation that they  
16          deserve.

17          On your transition plan to the managed  
18          care program, we're hearing a lot of concern  
19          from the parents, as they're not really sure  
20          what's totally happened. Can you talk about  
21          how you're providing them the information on  
22          what's going on, what benefits they're going  
23          to see from these programs, and what input  
24          they'll have in the care given to these

1 individuals going forward?

2 ACTING COMMISSIONER DELANEY: Sure.

3 We have been talking about the move to  
4 managed care in our system for a number of  
5 years, and we've held a number of public  
6 forums. We have released a number of  
7 stakeholder messages, webinars, we have  
8 videos on our website. We are really trying  
9 to work with the individuals we serve and  
10 their parents, to understand what the next  
11 several years in our system will bring. We  
12 are always looking for how we can improve  
13 communication to the people we serve and  
14 their families.

15 But we have been talking about these  
16 changes for a number of years. We've been  
17 meeting with parent groups, with advocacy  
18 groups, and trying to get the understanding  
19 out there of the changes coming to our  
20 system, and we'll continue to do so.

21 SENATOR BROOKS: From a housing  
22 standpoint, as has been pointed out, there  
23 are a number of parents rightly concerned  
24 with what the future is going to hold.

1           Can you address or put together a  
2           situation where you're providing some of  
3           these parents with an indication of your  
4           longer-range planning so they can see that  
5           these facilities are going to be available  
6           for their children when that time comes? It  
7           is a major concern. As has been mentioned,  
8           many of the parents are looking to put funds  
9           together or use their own home for that  
10          purpose. So it's a major concern.

11           And I think there's that uncertainty  
12          for the parents on what the long-range  
13          planning is in terms of facilities going  
14          forward. I think it's important that we  
15          communicate it to the people.

16           ACTING COMMISSIONER DELANEY: Yes,  
17          absolutely. And our hope is that parents and  
18          people in our system will see that for the  
19          first time in several years, our proactive  
20          development of residential supports that we  
21          began this year with the 459 opportunities,  
22          is exactly OPWDD doing that -- looking at  
23          what our needs will be and projecting that  
24          into the future, and beginning development so

1           that we have opportunities available when  
2           people need them.

3                        SENATOR BROOKS:  Are you comfortable  
4           with where you are in terms of facility and  
5           what we have in terms of short-term needs  
6           right now?

7                        ACTING COMMISSIONER DELANEY:  Yes.  I  
8           believe that with the plans that we have for  
9           new development, I believe we'll be able to  
10          meet the needs of those who will need housing  
11          in our system in the coming years.

12                       SENATOR BROOKS:  Okay, thank you.

13                       CHAIRWOMAN WEINSTEIN:  Assemblywoman  
14          Melissa Miller.

15                       ASSEMBLYWOMAN MILLER:  Hi.  Good  
16          morning.

17                       ACTING COMMISSIONER DELANEY:  Hi.  
18          good morning.

19                       ASSEMBLYWOMAN MILLER:  I know that  
20          we've spoken about this, and I want to thank  
21          you for your commitment to working with me on  
22          making some of these changes.  But for the  
23          sake of everybody else, I just want to  
24          reiterate a little bit of what we spoke about

1 and what my concerns are.

2 As far as self-direction and the  
3 self-direction budget that I had some  
4 concerns over, my first question was  
5 basically about transparency and who decides  
6 what funds can and can't be used for. Is  
7 there a panel that is put together, and by  
8 whom? Because it doesn't seem to me that the  
9 family has much input as to what the  
10 individuals who are receiving the budget  
11 funds -- you know, we should have some input  
12 over what those funds are used for.

13 So I was just curious who decides.

14 ACTING COMMISSIONER DELANEY: You  
15 absolutely should have input into how those  
16 funds are used. Every person who comes into  
17 the OPWDD system receives an assessment as  
18 far as what their needs are, what their  
19 strengths are, where they need support. At  
20 that point people should be presented with a  
21 range of options that will be available to  
22 meet their needs. So at that point in our  
23 process, families and individuals should have  
24 significant input into what services their

1 loved one will be receiving.

2 ASSEMBLYWOMAN MILLER: But that isn't  
3 what -- at what point are the decisions made?  
4 What items or what services are approved in a  
5 self-direction budget, and what are not?

6 For instance -- and this was the next  
7 point -- it seems that skilled care services  
8 or, in our case, an enhancement of a skilled  
9 care service seems to be a nonapproved  
10 service. So we were looking to -- since my  
11 son has skilled care needs, we were looking  
12 to enhance a private-duty-nursing hourly  
13 rate. And that was a firm no, as something  
14 you cannot do with a self-direction budget.

15 However, he is excluded from most of  
16 the approved items that you can use a  
17 self-direction budget for, because of his  
18 skilled care needs. So it seems somewhat  
19 discriminatory.

20 So I was just curious, who does decide  
21 what is approved and what is not approved?

22 ACTING COMMISSIONER DELANEY: And I  
23 will tell you that self-direction for people  
24 that have medical challenges or significant

1           mental health challenges has been one of the  
2           most difficult issues that we have confronted  
3           as we've been trying to grow self-direction,  
4           because there are some very strict Medicaid  
5           rules about how funding can be used in  
6           various settings, and the federal government  
7           is very concerned that funding streams are  
8           separated.

9                         That's one of the very reasons why  
10           we're moving into Health Homes and managed  
11           care, because we do believe that when you  
12           bring these sources of funding together and  
13           you look together at all of the different  
14           funds that are available to help meet  
15           someone's needs, we can do a much better job  
16           actually of analyzing and saying are there  
17           additional nursing hours needed, how do we  
18           make that happen, versus looking at it purely  
19           from the, well, in self-direction, we can't  
20           pay for this.

21                         We change from looking at what the  
22           funding stream can pay for and what the  
23           requirements are to what are the individual's  
24           needs and how do we bring those resources to



1 bear to meet those needs.

2 ASSEMBLYWOMAN MILLER: But it's -- a  
3 large part of the population have these  
4 medical needs, so it's --

5 ACTING COMMISSIONER DELANEY: It is.  
6 It is. And again, it's been one of our --  
7 one of the greatest challenges that we have  
8 had with self-direction, and I know something  
9 that has been very frustrating to many  
10 parents and loved ones in our system who feel  
11 that self-direction really is not something  
12 that can meet their needs. And it's  
13 something we're really looking to fix.

14 ASSEMBLYWOMAN MILLER: Especially  
15 because the push is so towards  
16 self-direction.

17 ACTING COMMISSIONER DELANEY: Right.  
18 Well, we do want to get to a place where  
19 everyone who's interested in self-directing  
20 can do so. But that should not come at the  
21 expense of people who want or need a  
22 different type of service model or option.  
23 And that should be available to those  
24 individuals.

1 ASSEMBLYWOMAN MILLER: Okay. My next  
2 question is about residential facility. And  
3 there is a need, obviously, across the state,  
4 but I have been contacted by numerous  
5 families, and there seems to be a need for  
6 one upstate, specifically in the Capital  
7 District.

8 And it seems to be -- the families  
9 have been asking for more of a campus-style.  
10 I was happy that you were acknowledging that  
11 there is a need and that you are in agreement  
12 that a campus-style might be an approach that  
13 would work to meet the needs for individuals  
14 that have both behavioral challenges as well  
15 as complex medical needs or skilled care  
16 needs. It would provide, you know, similar  
17 to like a college-style campus where you  
18 could meet all of the needs without having to  
19 really leave a facility.

20 Is there a way that maybe OPWDD could  
21 work collaboratively with the Department of  
22 Health, similar to how you work with OMH, for  
23 funding for setting rates in order to provide  
24 the necessary level of skilled care to meet

1           those needs?

2                   ACTING COMMISSIONER DELANEY: Yes. So  
3           first I would say we have looked very closely  
4           and worked very hard with our stakeholders to  
5           make sure that everyone lives in the most  
6           community-integrated setting possible. As  
7           you and I have talked about, there are some  
8           individuals who because of their medical  
9           needs might benefit from living with other  
10          individuals. And maybe for them an  
11          apartment-style setting is not the right  
12          opportunity.

13                   We're certainly willing to talk with  
14          you, with our families, with our advocates  
15          about how we can design and make sure that we  
16          have the right opportunities for individuals  
17          who may have skilled nursing needs or other  
18          types of needs that sometimes can be  
19          difficult in the community.

20                   CHAIRWOMAN WEINSTEIN: Thank you.

21                   Senate?

22                   CHAIRWOMAN YOUNG: Senator Savino.

23                   SENATOR SAVINO: Thank you, Senator  
24          Young.



1 homes, unfortunately, were not designed to  
2 help people who are developing complex  
3 physical problems as they age. So they're  
4 oftentimes waiting a very long time to get  
5 approval for changes to the home that will  
6 accommodate people who are aging in place.

7 Is there anything you can do to  
8 expedite that process?

9 ACTING COMMISSIONER DELANEY: You  
10 know, the issue of how people with  
11 developmental disabilities age in the  
12 community is very similar to that that's  
13 confronted by everyone else, which is how do  
14 we make sure that we have the right supports  
15 in place as someone ages and as their needs  
16 change.

17 Our service system probably has not  
18 been as easy to navigate in those situations.  
19 We are looking at how we can speed up and how  
20 we can make better the process by which  
21 providers come to us and say that they need  
22 some funding to help make modifications to  
23 allow individuals to stay in their homes.

24 SENATOR SAVINO: Well, I would

1 encourage you guys to develop that expedited  
2 process, because it would be disruptive.

3 Now, it would not be a budget hearing  
4 if I didn't turn to one of my favorite issues  
5 that I think every commissioner has to  
6 address because it's -- when I embarked on  
7 this journey to bring medical marijuana to  
8 New York State, I never thought I would be  
9 like peeling back the layers of an onion.  
10 And so now what we're seeing is patients or  
11 consumers who are residing in homes that are  
12 licensed and operated by your partner  
13 agencies. They are suffering from the same  
14 physical ailments and the same chronic  
15 conditions that the general public does, and  
16 many of them are eligible to become medical  
17 marijuana patients in New York State.

18 But there seems to be some  
19 concern about the delivery or the dispensing  
20 of medication in these residential  
21 facilities. We addressed this with school  
22 nurses, who in State Ed issued an advisory to  
23 school districts about nurses being able to  
24 dispense medical marijuana without it being

1 in violation of their license, which says  
2 that they can't handle Schedule 1 substances.  
3 But in this instance they can, because we've  
4 made that Schedule 1 substance legal in  
5 New York State.

6 I have heard from some parents of some  
7 of the consumers who are residing in homes  
8 that they're encountering the same thing,  
9 because there seems to be some concern on the  
10 part of the partner agencies about whether  
11 their staff can administer the medication to  
12 people who are entitled to it.

13 So have you addressed that with the  
14 agencies? Or are you able to do that, or do  
15 you need some direction on how to make that  
16 happen?

17 ACTING COMMISSIONER DELANEY: Yes, we  
18 are working with the Department of Health,  
19 which as you know is the lead state agency  
20 tasked with implementing medical marijuana in  
21 New York State.

22 There have been a number of  
23 complexities that have given us some pause as  
24 far as being able to implement as

1           expeditiously as we would like to. First we  
2           had issues with the State Board of Nursing,  
3           as you referenced. We're also somewhat  
4           concerned about recent federal guidance in  
5           this area and the impact of that on direct  
6           support professionals. So we are working  
7           with the Department of Health on what our  
8           next best step should be in light of those  
9           complexities.

10                    SENATOR SAVINO: I'm glad to hear that  
11           you guys are working on it. I would probably  
12           like to speak offline with you about that if  
13           there's a legislative issue that needs to  
14           address the problem or if it's purely  
15           regulatory. But I do think that we need to  
16           find a solution.

17                    I wrote to both the president -- as  
18           you can imagine, he didn't reply -- but I  
19           have also written to the four U.S. Attorneys  
20           in New York State to ask them to respect not  
21           only the Legislature and the Governor, who  
22           have created this program, but the rights of  
23           the patients in New York State who have  
24           registered for it. Hopefully one of them



1 will respond to me.

2 But in the meantime I look forward to  
3 working with you on this because it doesn't  
4 help us to have patients who become certified  
5 and then are incapable of having access to  
6 the medication that they -- that we've  
7 determined is best for them. Thank you.

8 ACTING COMMISSIONER DELANEY: Thank  
9 you.

10 CHAIRWOMAN YOUNG: Thank you.

11 I'd like to announce that we've been  
12 joined by Senator Fred Akshar.

13 CHAIRWOMAN WEINSTEIN: Thank you.  
14 Assemblyman Angelo Santabarbara.

15 ASSEMBLYMAN SANTABARBARA: Thank you,  
16 Commissioner. Thank you for being here  
17 today. Thank you for your testimony.

18 I just wanted to get an update on the  
19 development of certified and noncertified  
20 housing opportunities that you talked about.  
21 What I hear in my district, and a lot of  
22 people hear the same issue, parents talk  
23 about their child not being able to get a  
24 placement unless they're in an emergency

1 situation. So with the new priority system,  
2 how is it working for deciding who's eligible  
3 for these opportunities? And does it offer  
4 more opportunities to those that are still on  
5 the waiting list -- that is still very  
6 long -- and that are not necessarily in those  
7 emergency situations, but still in need of  
8 residential housing?

9 ACTING COMMISSIONER DELANEY: Sure.  
10 So we have heard concern from families, from  
11 parents of the individuals we serve, about  
12 access to a housing opportunity in our  
13 system.

14 It is accurate that we always  
15 prioritize those who have an emergency need  
16 first, because they truly have an emergency  
17 need, as you can imagine. However, each year  
18 we help many other people access residential  
19 placements in our system who are not of that  
20 emergency need category.

21 The 459 opportunities that we're now  
22 working with providers to develop are not for  
23 people that are in that highest category of  
24 need, it's for people who are living at home

1 with their caregivers. In some cases we are  
2 seeing some new development for people with  
3 mental health needs.

4 But parents absolutely should  
5 understand that we are working and doing all  
6 we can to ensure sufficient opportunities for  
7 residential placements in our system for  
8 those who will need them.

9 ASSEMBLYMAN SANTABARBARA: And I  
10 talked about this earlier, there's still, you  
11 know, a significant shortage of DSPs, direct  
12 care staff, and the turnover rates are still  
13 there, the vacancy rates. And, you know, we  
14 talked about the funding in the budget last  
15 year, but without continued investment in our  
16 direct care staff, the new opportunities that  
17 we've seen still, it still presents a  
18 challenge, you know, to staff those  
19 opportunities.

20 So what more can be done to support  
21 the direct care workers and recruit and  
22 retain this critical piece of the puzzle?

23 ACTING COMMISSIONER DELANEY: I think  
24 there are a number of things. Obviously the

1           \$191 million that's going into our system  
2           from the increases for the #bFair2DirectCare  
3           campaign is one. The career ladders that we  
4           are looking at is another. Looking at how we  
5           develop and professionalize and continue to  
6           professionalize the direct support workforce  
7           is another.

8                         So there are a number of things that  
9           we need to do to ensure that we have an  
10          adequate direct support workforce, from  
11          compensation to specific targeted  
12          recruitment.

13                        ASSEMBLYMAN SANTABARBARA: And my last  
14          question is about children who are remaining  
15          in hospitals for too long because they don't  
16          have adequate access to services. Is there  
17          something being done in the budget to address  
18          this issue? It's a very significant issue.

19                        ACTING COMMISSIONER DELANEY: Yes, we  
20          are aware of circumstances where children end  
21          up in the hospital, end up in situations  
22          where we don't want them to have to be.

23                        One of the key things that we look at  
24          is how can we prevent this from happening, as

1 much as how can we help people leave those  
2 settings. That's why we and the Office of  
3 Mental Health, because it's very often kids  
4 that have significant psychiatric issues, are  
5 working on a program -- there's actually two  
6 programs. There's one for adults, which will  
7 be downstate, and one for children that will  
8 be in the western part of the state, that  
9 will help us to better address the  
10 cross-system needs of those children.

11 Because oftentimes the problem comes  
12 in when you have two different government  
13 systems trying to work together to meet those  
14 needs, developing a cross-system coordinated  
15 program we think will really help and assist  
16 in this issue.

17 ASSEMBLYMAN SANTABARBARA: Thank you.

18 ACTING COMMISSIONER DELANEY: Thank  
19 you.

20 CHAIRWOMAN WEINSTEIN: Thank you.

21 Assemblywoman Miller.

22 ASSEMBLYWOMAN MILLER: Thank you.

23 I just wanted to finish up what I was  
24 asking before and then just make one comment.

1                   When I met with your team last week, I  
2                   did ask for an actual number -- I haven't  
3                   received it yet -- of the actual number of  
4                   patients or individuals that are over 21 that  
5                   are living in residential facilities that are  
6                   children's facilities, up to age 21, and have  
7                   been for some time.

8                   ACTING COMMISSIONER DELANEY: Sure.

9                   ASSEMBLYWOMAN MILLER: Just curious  
10                  what that actual number is. But what that  
11                  does -- because I know of a few families who  
12                  have children who are over 21 who have been  
13                  living in those residential facilities for  
14                  several years and feel that not enough has  
15                  been done or that there really just is no  
16                  appropriate placement. They feel somewhat  
17                  forced into choosing a less than appropriate  
18                  placement, and rather than choose that,  
19                  they're just staying where they are.

20                  But that is what's creating this  
21                  waiting list and these backlogs for everybody  
22                  else, and it puts everybody in a very unsafe  
23                  situation -- the children who are in the home  
24                  with 22-, 23-, 24-, 25-year-olds when they

1 shouldn't be there, the staff -- it's a  
2 strain on everybody. So it's just not a  
3 healthy situation for anybody involved.

4 So if you could just get me that  
5 number at some point, I would appreciate it.

6 ACTING COMMISSIONER DELANEY: Sure, I  
7 will do so.

8 ASSEMBLYWOMAN MILLER: Thank you.

9 And I just wanted to make a comment.  
10 Like Senator Brooks, I too was getting a lot  
11 of feedback and comments to my office when  
12 there was the open comment period about the  
13 conversion process, the transition process,  
14 to the care coordination, the 1115. But I  
15 have to applaud you for the efforts you've  
16 been making because as a parent myself with a  
17 child in the process, the webinars, the  
18 workshops, the outreach has been  
19 extraordinary and very, very helpful, and I'm  
20 hearing that as well.

21 So I am hearing very positive feedback  
22 on the families are responding to that, and  
23 that is helping them. So that response to  
24 parents asking for help is very -- you know,

1 something to applaud you for. So thank you.

2 ACTING COMMISSIONER DELANEY: I'm glad  
3 to hear that. Thank you.

4 CHAIRWOMAN WEINSTEIN: Thank you.

5 CHAIRWOMAN YOUNG: Thank you.

6 Everybody set? Okay. So that  
7 concludes your appearance today. We truly  
8 appreciate it, Commissioner, and look forward  
9 to having more positive dialogue.

10 Our next speaker is Commissioner  
11 Arlene González-Sánchez, New York State  
12 Office of Alcoholism and Substance Abuse  
13 Services.

14 So we welcome the commissioner. Thank  
15 you for being here.

16 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Thank  
17 you.

18 CHAIRWOMAN YOUNG: Anytime you want to  
19 go ahead.

20 If we could have some order in the  
21 house, please. Go ahead, Commissioner.

22 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Thank  
23 you. Good afternoon, Senator Young,  
24 Assemblymember Weinstein, Senator Amedore,



1 and distinguished members of the Senate and  
2 Assembly. My name is Arlene  
3 González-Sánchez. I am the commissioner of  
4 the New York State Office of Alcoholism and  
5 Substance Abuse Services.

6 First, thank you all for supporting  
7 our mission and providing me the opportunity  
8 to present Governor Cuomo's 2018-2019  
9 Executive Budget as it pertains to OASAS.

10 Before I discuss the specific details  
11 of the upcoming Executive Budget, I want to  
12 take a moment to share with you our  
13 accomplishments to date. We have opened new  
14 programs and expanded existing services to  
15 respond to the needs created by the opioid  
16 epidemic. We have added treatment capacity  
17 and have launched Peer Engagement and Family  
18 Support Navigator Programs, and opened Youth  
19 Clubhouses, Recovery Centers and Addiction  
20 Resource Centers in every region of the  
21 state.

22 We have more than 160 prevention  
23 agencies, at least one in every county,  
24 providing education-based programming, public

1 awareness activities, positive alternatives  
2 and counseling services. Overall, more than  
3 60 percent of our prevention programs target  
4 elementary school children. And we recently  
5 launched a \$2.5 million prevention initiative  
6 at 20 SUNY and CUNY colleges designed to help  
7 prevent and reduce underage drinking and drug  
8 use on college campuses.

9 To ensure the availability of  
10 treatment services throughout the state, we  
11 have implemented telepractice and now have  
12 more than 20 mobile treatment vehicles,  
13 providing services and transporting people to  
14 treatment programs. More are expected to  
15 come online this year. Additionally, we have  
16 expanded our educational campaigns and  
17 created a Youth and Young Adult Statewide  
18 Recovery Network.

19 We've opened our first 24/7 Open  
20 Access Center, to help people access  
21 treatment on demand by providing assessments  
22 and referrals to the appropriate level of  
23 care 24 hours a day, seven days a week.

24 It gives me great pleasure to inform

1           you that today we will be announcing the  
2           award of more than \$4 million to open 10 more  
3           Open Access Centers, resulting in there being  
4           at least one in every region of the state.  
5           So as you can see, we have been implementing  
6           the Governor's strategies for combating the  
7           opioid epidemic and developing new programs  
8           for New Yorkers in need of our services. But  
9           we realize that much more work still needs to  
10          be done.

11                        The Governor's Executive Budget  
12          proposes nearly \$787 million that supports  
13          OASAS's ability to respond to needs  
14          identified by our constituents throughout the  
15          state, and allows us to move forward on our  
16          key priorities, including the full annual  
17          salary increases of 6.5 percent for direct  
18          care and support positions and 3.25 percent  
19          for clinical titles, as well as the increase  
20          in the minimum wage for funded OASAS  
21          providers.

22                        We will open 203 new residential  
23          treatment beds and 350 Opioid Treatment  
24          Program slots. In addition, we are

1 continuing a scholarship program to support  
2 250 new candidates to become Certified  
3 Recovery Peer Advocates. And in the coming  
4 weeks, we will announce the award of  
5 \$10 million in capital funding to develop new  
6 detox beds throughout the state.

7 The Executive Budget allows us to  
8 develop seven regional Problem Gambling  
9 Resource Centers and gives us the flexibility  
10 to expand evidence-based prevention models in  
11 schools that teach children self-regulation  
12 and positive decision-making, focusing on  
13 school engagement and achievement as  
14 protective factors.

15 The budget also includes funding to  
16 support on-site, peer-delivered substance use  
17 disorder treatment services in eight homeless  
18 shelters in New York City and 14 shelters in  
19 the rest of the state, reaching a total of  
20 22 shelters statewide.

21 There is a proposed surcharge on  
22 opioid prescriptions, to be assessed at  
23 2 cents per morphine milligram equivalent.  
24 These funds will be used to support opioid

1 prevention, treatment and recovery efforts.  
2 Opioids purchased by OASAS programs to treat  
3 addiction, like methadone and buprenorphine,  
4 will be exempt from the surcharge.

5 So to conclude, the 2018-2019  
6 Executive Budget proposal includes funding to  
7 support OASAS's continued work to develop  
8 innovative new services and advance key  
9 initiatives, to confront the opioid epidemic.  
10 We look forward to your continued partnership  
11 and support as we advance these priorities.

12 Thank you for your time today.

13 CHAIRWOMAN YOUNG: Thank you.

14 Our first speaker will be Senator  
15 George Amedore, who is the chair of our  
16 Committee on Alcoholism and Drug Abuse.  
17 Senator Amedore.

18 SENATOR AMEDORE: Thank you,  
19 Senator Young.

20 And thank you, Commissioner, for being  
21 here today. It's always a pleasure to work  
22 with you, and there's no question this  
23 substance abuse disorder is wreaking havoc in  
24 every part of the State of New York in every

1           which way, whether it's gambling, alcohol,  
2           whether it's tobacco, whether it is now the  
3           scourge of heroin and the increase of opiate  
4           deaths, we're trying to tackle this in a  
5           multipronged approach. And I know that  
6           you've given us testimony that you've  
7           increased prevention and educational  
8           opportunities, so thank you for that.

9                         The 24-hour Open Access Centers have  
10           been -- are new, and they have been helpful.  
11           The clubhouses have been helpful,  
12           particularly with our young adolescents and  
13           after-school programs. And the need for more  
14           recovery peer advocates and the investment in  
15           such plays a big part of how we're going to  
16           eradicate this epidemic that we see.

17                        As you mentioned, the Governor has  
18           proposed a surcharge on the first sale of  
19           opiates. And, you know, I want to discuss  
20           that a little bit with you, because according  
21           to Commissioner Zucker, the surcharge is  
22           meant to be paid for by the pharmaceutical  
23           companies. However, under the language of  
24           the bill, the surcharge is levied at the

1 first sale in the state.

2 So my question is, what is the first  
3 sale? And when in the supply chain is it  
4 going to occur?

5 COMMISSIONER GONZÁLEZ-SÁNCHEZ: The  
6 last part of your question, when --

7 SENATOR AMEDORE: When in the supply  
8 chain is it going to occur, that first sale?

9 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Okay,  
10 so the way it was written was so that the  
11 surcharge would be, of course as you  
12 indicated, at the first point of sale to the  
13 state, essentially targeting the  
14 manufacturers and the distributors who I  
15 don't think I have to beleaguer the issue  
16 that they have really financially gotten a  
17 lot of monies out of the sale of these  
18 opioids, and I think that maybe they need to  
19 take a little responsibility for the increase  
20 in the sale of these opioids.

21 In terms of --

22 SENATOR AMEDORE: But -- excuse me,  
23 Commissioner, I'm not -- I'm not actually  
24 asking who's meant to pay for the surcharge,

1 I'm asking who actually will pay for the  
2 surcharge.

3 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Those  
4 specifics, I think it's better to ask the Tax  
5 Department, who will be actually implementing  
6 that. That is out of my jurisdiction, so I  
7 really don't want to say something that's  
8 incorrect. So I'm not in a position to  
9 answer that.

10 SENATOR AMEDORE: Okay. So can the  
11 first sale be a consumer?

12 COMMISSIONER GONZÁLEZ-SÁNCHEZ: This  
13 first sale is not the consumer. The first  
14 sale is who sells the actual product to the  
15 state, in which case it would be the  
16 manufacturer and the distributors.

17 SENATOR AMEDORE: Okay, but I'm  
18 thinking of those who get their prescription  
19 drugs on mail order. Is there any language  
20 regarding a mail order pharmaceutical -- or  
21 pharmacies?

22 COMMISSIONER GONZÁLEZ-SÁNCHEZ: I am  
23 not familiar to that extent on the language  
24 of the bill. Again, I think that that's a



1 better question to the Tax Department, who  
2 will be monitoring how this surcharge will be  
3 delivered.

4 SENATOR AMEDORE: Okay. You also  
5 mention in your testimony that the exclusions  
6 of Suboxone and buprenorphine, which are --  
7 OASAS providers are excluded from this. But  
8 what about those who are not and those  
9 medically assisted treatment centers?

10 COMMISSIONER GONZÁLEZ-SÁNCHEZ: We've  
11 heard similar concerns. And what I say is  
12 that I think that there's still room for some  
13 discussions around those items.

14 SENATOR AMEDORE: Has there been any  
15 discussion regarding exclusion of hospice or  
16 palliative care or cancer patients that -- be  
17 considered on --

18 COMMISSIONER GONZÁLEZ-SÁNCHEZ: It's  
19 the same -- my same answer. We heard of  
20 concerns that have been raised, and I believe  
21 that there's still room for discussion.

22 SENATOR AMEDORE: Well, I would hope  
23 that there would be discussion and exclusions  
24 for this, particularly at the end of life and

1 at hospice, when there's a large amount of  
2 morphine or other opiate type of medication,  
3 you know, that it would really put a huge  
4 financial burden on those services.

5 You know, what are -- are there any  
6 new opiate prevention, treatment, education  
7 initiatives that will be brought online with  
8 the funding received from the surcharge?

9 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Well,  
10 it's -- the language says that the money  
11 could only be used to develop, you know,  
12 opioid prevention, treatment and recovery  
13 services. Based on that, my assumption is  
14 that monies will be -- we will be allowed to  
15 use some of those monies to be able to,  
16 moving forward, deliver some of the services  
17 that we have planned.

18 SENATOR AMEDORE: Would that be  
19 medically assisted treatment centers?

20 COMMISSIONER GONZÁLEZ-SÁNCHEZ: I'm  
21 sorry?

22 SENATOR AMEDORE: Would that include  
23 medically assisted treatment centers?

24 COMMISSIONER GONZÁLEZ-SÁNCHEZ: It

1 would include all of our services within our  
2 budget.

3 SENATOR AMEDORE: Okay. How does the  
4 department intend to monitor or establish  
5 enforcement that requires this legislation to  
6 ensure that the surcharge is not going to be  
7 passed on to the consumer?

8 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Again,  
9 that's something that, you know, I would say  
10 that we need to work on and discuss further.

11 SENATOR AMEDORE: Let's move to  
12 for-profit providers. As you know, I have  
13 carried a bill for several years, sponsored a  
14 bill for several years which would allow  
15 providers, all providers in the state, not  
16 just not-for-profits, to participate in  
17 OASAS's RFP process, the request for  
18 proposal. This legislation has passed the  
19 Senate several times. What can we do to make  
20 progress in this area?

21 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Well,  
22 you know, we welcome for-profit providers to  
23 be part of our delivery of care, we just  
24 can't fund for-profits. In fact, we do have

1 several for-profits that we do license. So  
2 there's no intention to not continue that  
3 practice. If there are for-profit providers  
4 that want to be licensed by us and are  
5 willing to, you know, give the care that's  
6 needed, we will entertain doing so.

7 SENATOR AMEDORE: Well, I hear from a  
8 lot of for-profit providers that a lot of  
9 times the RFP process is closed to them and  
10 they're not able to apply. And that, you  
11 know, when we have such high demand for the  
12 services, the capacity that we're trying to  
13 build in the State of New York to service  
14 this problem that we have in society, I would  
15 just think that we would need all hands on  
16 deck, everyone who's involved in this to have  
17 the opportunity.

18 So I would look forward to some  
19 assistance and your help on this.

20 COMMISSIONER GONZÁLEZ-SÁNCHEZ:  
21 Absolutely. I agree. And if there's  
22 anything, just -- you know where to find me,  
23 we can talk.

24 SENATOR AMEDORE: As I asked the

1 commissioner of OMH, I will ask you the same  
2 question. According to the published  
3 reports, over half of the population in local  
4 jails suffer from substance abuse disorder.  
5 Over two-thirds of these individuals have  
6 been in jail before. This is a huge problem  
7 that needs to be addressed.

8 So what consideration has OASAS or  
9 this administration given to reach out to  
10 serve this population?

11 COMMISSIONER GONZÁLEZ-SÁNCHEZ: So  
12 thank you for that question because, you  
13 know, we've been working really very closely  
14 with the commissioner of Corrections.

15 Currently we have -- out of the  
16 54 state correctional facilities, 52 of them  
17 provide SUD services behind the wall. And  
18 what we do is we have developed guidelines  
19 that they are to use performing the  
20 counseling that they do behind the wall. We  
21 monitor those guidelines, we monitor them,  
22 we go, we visit, we do site visits to ensure  
23 that they are doing what the guidelines are  
24 requiring.

1           We also meet with some of the inmates  
2           that are receiving the services to get their  
3           input as to how it's going, and so on and so  
4           forth.

5           Separate and aside from that, there's  
6           like five programs that are specifically for  
7           parole violators that are under the umbrella  
8           of DOCCS. Edgecombe is the one in New York  
9           City that a lot of people are very familiar  
10          with. And there will be three more opening  
11          throughout the state, I believe in Orleans,  
12          Hale Creek, and Willard. And these programs  
13          will be running a Vivitrol program with these  
14          inmates -- or not really inmates but parole  
15          violators. And I'm sure you know that  
16          Bedford Hills does have a medication assisted  
17          treatment program for women who are pregnant  
18          who are incarcerated.

19          Aside from that, you know, there are  
20          like 58 county jails throughout the state --  
21          I believe 58, if my brain is working. We  
22          have already established 35 Vivitrol programs  
23          in those county jails, and this coming year  
24          12 more will come on board. So that means we

1           have -- 35, 12 -- 47. We will be in 47 out  
2           of the 58 county facilities. They will be  
3           offering Vivitrol assistance to individuals  
4           that come in front of them.

5                     Also let me just remind you that DOCCS  
6           also provides a -- you know, Narcan for  
7           inmates that are being released back into the  
8           community.

9                     So you know, we're very aggressively  
10          working with DOCCS to see how we could  
11          continue to improve on services and how can  
12          we work better with them behind the wall.

13                    SENATOR KRUEGER: Thank you.

14                    SENATOR AMEDORE: Thank you. I'm out  
15          of time.

16                    SENATOR KRUEGER: We'll come back for  
17          a second round, I'm sorry.

18                    Assembly?

19                    CHAIRWOMAN WEINSTEIN: Assemblywoman  
20          Gunther.

21                    ASSEMBLYWOMAN GUNTHER: On behalf of  
22          my good friend Linda Rosenthal, who couldn't  
23          be here today -- but she's probably  
24          watching -- can you explain why the increases

1 in the Executive Budget are primarily for  
2 continued funding of existing programs and  
3 wage support and not new or expanded  
4 programming? And why are we not increasing  
5 funding to match the scope of the ongoing  
6 opioid crisis?

7 COMMISSIONER GONZÁLEZ-SÁNCHEZ: So in  
8 general this budget really accommodates over  
9 \$200,000 -- over \$200,000 for programming  
10 directed at the opioid treatment, prevention  
11 and recovery. It allows us to move forward  
12 with programs that will be opening, like I  
13 just indicated.

14 ASSEMBLYWOMAN GUNTHER: Two hundred  
15 million, right?

16 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Two  
17 hundred, yes. Which I just finished saying,  
18 we will be opening more clubhouses, a couple  
19 more recovery centers, the 24/7 Open Access  
20 Centers. There will be additional  
21 residential treatment beds that will be  
22 opening up. This is all in this budget. So  
23 these are all new services. These are not  
24 services that have been implemented. They



1 will be implemented in this coming year.

2 ASSEMBLYWOMAN GUNTHER: Thank you.

3 Is OASAS working with community-based  
4 providers and DOH to increase harm-reduction  
5 initiatives? Have safe consumption or safe  
6 injection sites been part of that discussion?

7 COMMISSIONER GONZÁLEZ-SÁNCHEZ: We  
8 always work with our community-based  
9 providers to get input on whatever we do.

10 With respect to safe injection  
11 facilities, what I can assure you is that  
12 given the epidemic that we have, we are  
13 looking at everything very seriously. I'm  
14 working with the Department of Health, and  
15 everything's on the table. We're giving  
16 everything serious consideration.

17 ASSEMBLYWOMAN GUNTHER: We hear from  
18 your presentation each year that there are  
19 enough beds for persons in need of care.  
20 However, we still hear about people traveling  
21 great distances to access appropriate  
22 treatment. Are there currently an adequate  
23 number of beds with sufficient geographic  
24 representation to ensure those who need

1 treatment are able to receive it?

2 COMMISSIONER GONZÁLEZ-SÁNCHEZ: So  
3 you're absolutely right, and thank you for  
4 that question. I hear that everywhere I go.

5 Just yesterday I went online myself,  
6 and there were over a thousand beds available  
7 throughout the state.

8 I continuously say, can I promise you  
9 that there will be a bed, you know, down the  
10 block from where people live and they need?  
11 I can't promise that. But is there a bed in  
12 this state that will serve the purpose? Yes.  
13 I mean, just yesterday I actually looked. So  
14 there is quite a bit of beds.

15 I think that there are other issues  
16 that are in play here that get murky into the  
17 fact that there are no beds. There are beds.  
18 There are beds available at any one time.

19 ASSEMBLYWOMAN GUNTHER: The last one  
20 is -- you know what, I was going to -- I'll  
21 ask you something that Linda didn't ask you.  
22 What about there are beds available, but  
23 insurance-wise and accepting insurances -- I  
24 mean, if you're not on Medicaid -- but a lot

1 of insurances won't pay unless you fail like  
2 three or four times, and they will not pay.

3 COMMISSIONER GONZÁLEZ-SÁNCHEZ: If  
4 that happens, it shouldn't be happening  
5 because we passed, you know, regulations last  
6 year that indicated that that could not  
7 happen. And there's no fail-first.

8 And every time I hear that, I get a  
9 little annoyed because that should not be  
10 happening. I always tell people, if you know  
11 that that is happening, you need to reach out  
12 to us. There is no fail-first. You are to  
13 get the service that you need, as long as  
14 it's deemed necessary by a physician. If a  
15 physician says this is the level of care you  
16 need, that's where you need to go. Insurance  
17 companies cannot deny that access.

18 If it does happen, please, reach out  
19 to us. That's the only way we're going to be  
20 able to ensure that this doesn't continue.

21 ASSEMBLYWOMAN GUNTHER: What progress  
22 has the state made in implementing CARA? Has  
23 there been an increase in providers in  
24 underserved areas as a result of this act?

1           What is the state doing or can the state do  
2           to encourage more providers to prescribe  
3           buprenorphine?

4                       COMMISSIONER GONZÁLEZ-SÁNCHEZ: Okay,  
5           there's a couple of questions there.

6                       With the CARA, we're hopefully going  
7           into the second year. With the first year,  
8           we identified 16 regions, underserved regions  
9           throughout the state. And we have been able  
10          to develop the mobile vans that I've been  
11          talking about. We're developing Centers of  
12          Treatment Innovations throughout the state in  
13          these 16 regions. We've expanded capacity in  
14          terms of treatment beds. So we've done a lot  
15          with the monies that we got through the STR  
16          grant last year.

17                      And moving forward, we're planning now  
18          on maybe adding another 16 or 17 more regions  
19          to have now a total of over 30-something  
20          regions that we will be addressing with the  
21          same similar programming. So we've been  
22          really hard at work making sure that we, you  
23          know, get the money out in the street and do  
24          the things that we need to do.

1           I need to remind you, the first phase  
2           we really targeted in the very, you know,  
3           rural areas where people -- I've not only  
4           heard but I've experienced, as I've traveled  
5           the state, where people would have to travel  
6           two and three hours to just get medication.  
7           I mean, the chances that people would do that  
8           will be slim.

9           So that's where we're focusing on  
10          doing the mobile treatment. But we're also  
11          focusing on bringing telehealth. You know,  
12          until we're able to maybe develop more stable  
13          clinics in those areas. But we've been  
14          really, really implementing a lot of very  
15          innovative work and programming to address  
16          this.

17          ASSEMBLYWOMAN GUNTHER: Through my own  
18          office -- we're somewhat in the middle of an  
19          area where there is a lot of addiction and  
20          treatment, and one of the things that I have  
21          spent hours and hours on the phone is -- are  
22          people that do have private insurance,  
23          et cetera, but a lot of these addiction  
24          centers are asking for cash up-front.

1           Namely, I've had as far as \$45,000 to  
2           \$60,000.

3                     And, you know, I work very closely  
4           with Catholic Charities and, you know, we  
5           spent an afternoon looking. And it's very,  
6           very difficult sometimes when someone is in  
7           that moment of readiness and you can't get  
8           the bed.

9                     Secondly, I do -- my other thought is,  
10          you know, as a nurse, I remember a long time  
11          ago when the joint commission said that no  
12          one should be free of pain {sic}. And it  
13          seems to me at that point in history was when  
14          the use of Demerol, morphine and all those  
15          wonderful drugs and sending people home, you  
16          know, with a prescription not with two pills  
17          but 40 pills, happened.

18                    And what are we doing to control these  
19          drug manufacturers about, number one,  
20          advertising on our television and kind of  
21          encouraging everybody to be pain-free, that  
22          that's what life is all about. And, you  
23          know, doing something to correct, I think,  
24          something that went very, very wrong.

1                   COMMISSIONER GONZÁLEZ-SÁNCHEZ: So a  
2 couple of things. You know, we've been very  
3 proactively out there with our own campaign,  
4 really reaching out to as many people as we  
5 can, trying to educate folks around what  
6 their rights are and, you know, what to do in  
7 certain situations.

8                   It's very complicated. I don't know  
9 that, you know, we could address all of  
10 those. But what we are doing is very  
11 aggressively out there with campaigns,  
12 talking to as many people as we can,  
13 informing them of their rights. And when we  
14 are told that things are not going the way  
15 they should be going based on revised  
16 regulations, we will enforce them.

17                  ASSEMBLYWOMAN GUNTHER: But again, I  
18 know right now we're going to charge them a  
19 surtax because I guess somebody must think  
20 there's some responsibility there. But I  
21 also think that at this point in time using  
22 the television to like pound it in people's  
23 heads, you know, I think that's important to  
24 address. And also prescribing habits.

1                   And I think that with prescribing and  
2                   also addressing some of those issues, we  
3                   educate the public with an advertisement.

4                   So --

5                   COMMISSIONER GONZÁLEZ-SÁNCHEZ: And we  
6                   are doing advertisement -- TV advertisement  
7                   is a little over the top, but we are doing  
8                   advertisement --

9                   ASSEMBLYWOMAN GUNTHER: Not you, I  
10                  meant the drug manufacturers.

11                  COMMISSIONER GONZÁLEZ-SÁNCHEZ: Okay.

12                  ASSEMBLYWOMAN GUNTHER: Not you at  
13                  all. You're good.

14                  COMMISSIONER GONZÁLEZ-SÁNCHEZ: Thank  
15                  you.

16                  CHAIRWOMAN WEINSTEIN: Thank you.

17                  CHAIRWOMAN YOUNG: Thank you.

18                  Our next speaker is Senator Akshar.

19                  SENATOR AKSHAR: Thank you very much,  
20                  Madam Chairwoman.

21                  Commissioner, always good to be in  
22                  your company. Allow me to begin, of course,  
23                  by thanking you for being a good partner to  
24                  me and the people that I represent in the



1 Southern Tier, you and your team.

2 I want to publicly thank you and the  
3 Governor for all of your hard work on the  
4 work we did at the former Broome  
5 Developmental Center to bring additional  
6 treatment services online there. It was a  
7 very heavy lift, of course, in our community.  
8 However, it's done and I applaud you and your  
9 staff for that.

10 I just want to hit a couple of things  
11 if I can. I want to go back to the  
12 surcharge, as Senator Amedore spoke about. I  
13 just want to be clear about something, that  
14 this surcharge could in fact, as the Governor  
15 has proposed, generate something like  
16 \$127 million in revenues. Is that your  
17 understanding?

18 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Yes.  
19 If it passes, if it starts July 1st, yes,  
20 that's what's anticipated.

21 SENATOR AKSHAR: Okay, you know that  
22 there is probably no bigger fan of OASAS than  
23 I, so I have concerns about this surcharge,  
24 of course, because my understanding is that

1           that \$127 million is simply going to supplant  
2           current funding, and it's not for new  
3           services. Is that your understanding as  
4           well?

5                        COMMISSIONER GONZÁLEZ-SÁNCHEZ: That  
6           is not my understanding, being that the way  
7           it is written, it says it goes into a fund  
8           and it's to be used only for treatment,  
9           prevention and recovery services to deal with  
10          the opioid epidemic.

11                      And as I indicated, moving forward,  
12          you know, I would expect that some of that  
13          funding we would be able to tap into for  
14          future programming.

15                      SENATOR AKSHAR: So with all due  
16          respect, Commissioner, am I to believe  
17          sitting here that we will have access -- I  
18          say "we," you and your agency will have  
19          access to an additional \$127 million if  
20          passed as proposed by the Governor to deal  
21          with this particular issue?

22                      COMMISSIONER GONZÁLEZ-SÁNCHEZ: What  
23          it says is that the monies could only be used  
24          to provide prevention, treatment and recovery

1 services to deal with the epidemic.

2 Having said that, there may be other  
3 departments like the Department of Health  
4 that may provide and do provide very critical  
5 services around addiction that they may be  
6 able to access dollars. That's the way it's  
7 written.

8 But it's our anticipation that we will  
9 be able to access some of those dollars as  
10 well.

11 SENATOR AKSHAR: One would always feel  
12 so much more comfortable if we could put that  
13 \$127 million in the proverbial lockbox and  
14 make sure that nobody else took that money  
15 from you, of course.

16 Let me change topics, if I may, and go  
17 back to substance use disorder within the  
18 confines of correctional facilities. Are you  
19 familiar with the recent report published by  
20 the Conference of Local Mental Hygiene  
21 Directors in which they're asking for  
22 \$12.8 million to address SUD in the 57 county  
23 correctional facilities throughout the state?

24 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Yes, I

1 am familiar.

2 SENATOR AKSHAR: So is that something  
3 that you would support?

4 COMMISSIONER GONZÁLEZ-SÁNCHEZ: I  
5 think we need to talk about it and look at  
6 it. It's something that has been presented  
7 to me. It's something, as I indicated, we  
8 ourselves have been talking with the  
9 commissioner of DOCCS to see how we could  
10 better implement services and complement  
11 services that exist there.

12 So it's under review, and that's all I  
13 can really say at this point.

14 SENATOR AKSHAR: Sure, I appreciate  
15 that.

16 With that said on that particular  
17 issue, giving local control to the local  
18 mental health providers and so on and so  
19 forth, with oversight from OASAS -- of course  
20 it's under review, as you just said -- is  
21 that something that you're comfortable with,  
22 or that too needs additional discussion?

23 COMMISSIONER GONZÁLEZ-SÁNCHEZ: I  
24 think that needs additional discussion.

1                   SENATOR AKSHAR: Okay, let me move to  
2                   the topic of fentanyl and -- I'm running out  
3                   of time. Is OASAS seeing an influx of  
4                   overdoses related to increased use of  
5                   fentanyl?

6                   COMMISSIONER GONZÁLEZ-SÁNCHEZ: Yes.

7                   SENATOR AKSHAR: Okay. Is the agency  
8                   taking any particular steps to deal with this  
9                   particular issue?

10                  COMMISSIONER GONZÁLEZ-SÁNCHEZ: Well  
11                  like I said, we are very aggressively out  
12                  there, campaigns -- we have a lot of  
13                  campaigns to inform people of fentanyl,  
14                  because a lot of the overdoses that we are  
15                  seeing is really the fentanyl that is lysed  
16                  in the chemical.

17                  So it's really important that we get  
18                  the word out there, that we educate people as  
19                  much as we can about the dangers of fentanyl,  
20                  and the fact that people think they know what  
21                  they're buying but they really don't. Never  
22                  before have we heard of people OD'g on  
23                  cocaine. Well, it's not the cocaine, it's  
24                  the fentanyl that's in there.

1                   So we are aggressively doing whatever  
2                   we can to inform the public about the  
3                   fentanyl piece and to access, you know,  
4                   treatment. We're out there also aggressively  
5                   trying to get people to seek treatment.

6                   SENATOR AKSHAR: As you well know, my  
7                   background's in law enforcement. And one  
8                   thing that I have been consistent about since  
9                   the day I was elected in dealing with this  
10                  particular issue is that we should focus less  
11                  attention on enforcement and more on  
12                  prevention and treatment, recovery and so on  
13                  and so forth.

14                  However, this is one particular area  
15                  in which I think we need to make  
16                  improvements. Clearly the federal government  
17                  has moved fentanyl, its derivatives, so on  
18                  and so forth, into a schedule. We are  
19                  lagging behind in that particular area, and  
20                  I'm wondering if you have a position on  
21                  whether or not it's time for the State of  
22                  New York to make some changes as -- where  
23                  fentanyl is concerned.

24                  COMMISSIONER GONZÁLEZ-SÁNCHEZ: I

1 believe just recently there was a press  
2 release that there is consideration to have  
3 fentanyl and fentanyl analogs as well as  
4 synthetic marijuana to be part of this  
5 scheduling.

6 SENATOR AKSHAR: I would hope that  
7 regardless of our politics or regardless of  
8 what side of the aisle we sit on, that this  
9 is an area where we could come together and  
10 find some common ground. Because clearly  
11 this influx of fentanyl is killing people by  
12 the masses, and we have to address it.

13 I'll end on this, by simply saying  
14 thank you once again for your commitment to  
15 the people of this great state. And you have  
16 a difficult job, and I want to personally  
17 thank you again for the friendship that we've  
18 developed. Thank you.

19 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Thank  
20 you, Senator.

21 SENATOR AKSHAR: Thank you, Madam  
22 Chairwoman.

23 CHAIRWOMAN WEINSTEIN: Assemblyman  
24 Oaks.

1 ASSEMBLYMAN OAKS: Yes, thank you.

2 One of the Governor's proposals in the  
3 budget is allowing BOCES to enter into an MOU  
4 with non-component school districts to  
5 develop what have been called Recovery High  
6 School programs. So I was just checking --  
7 at this point, have any BOCES expressed an  
8 interest in operating one of these types of  
9 schools?

10 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Yes.  
11 Actually, we did an RFI, we got 11 responses  
12 from throughout the state, so there are 11  
13 areas that have expressed interest. And in  
14 the coming weeks, we will be meeting with all  
15 11 to discuss next steps.

16 ASSEMBLYMAN OAKS: And that would  
17 include, obviously -- so is the proposal just  
18 to do a single one, model one, or is it --

19 COMMISSIONER GONZÁLEZ-SÁNCHEZ:  
20 Originally we had anticipated three, but  
21 we're going to meet with the schools and see  
22 how far they are. Every one will be  
23 different, and we will be able to implement  
24 as many as we can throughout the state.



1                   This has been something that has been  
2                   very well received, and not only well  
3                   received but very much needed, especially  
4                   with a lot of our young people who are  
5                   addicted and are in the high-school age and  
6                   really should be able to finish their  
7                   education in a setting where they get the  
8                   support that they need.

9                   ASSEMBLYMAN OAKS:   And do we have a  
10                  sense of how the funding would work for those  
11                  recovery schools?

12                 COMMISSIONER GONZÁLEZ-SÁNCHEZ:  Yeah,  
13                  I don't have that.  I could try to get  
14                  something to you, but I don't have it off the  
15                  top of my head.

16                 ASSEMBLYMAN OAKS:  I'd appreciate it.  
17                  Thank you.

18                 COMMISSIONER GONZÁLEZ-SÁNCHEZ:  Okay.

19                 CHAIRWOMAN YOUNG:  Thank you.

20                 Actually, I have a couple of  
21                  questions, Commissioner.  And again, we  
22                  appreciate you being here today.

23                 But I know that this is an issue of  
24                  importance that we would like to have

1           answered, and I know that Senators Amedore  
2           and Akshar both asked about it. We want to  
3           have the specifics of the opioid surcharge  
4           proposal that the Governor has put forward,  
5           the \$127 million. And you've been asked  
6           twice about it, and you haven't given any  
7           specifics. So we're hoping that you can  
8           provide those to us.

9                        COMMISSIONER GONZÁLEZ-SÁNCHEZ: Okay.  
10           I will try. I mean, I've been as specific as  
11           I can.

12                      CHAIRWOMAN YOUNG: So how would the  
13           \$127 million actually be spent?

14                      COMMISSIONER GONZÁLEZ-SÁNCHEZ: The  
15           way it indicates in the bill is that it could  
16           only be used for the prevention, treatment,  
17           and recovery of opioids.

18                      CHAIRWOMAN YOUNG: But -- so that's  
19           kind of a broad, broad, broad, broad  
20           overview. But what exactly would the money  
21           be spent on to meet those ends?

22                      COMMISSIONER GONZÁLEZ-SÁNCHEZ: Well,  
23           from a department perspective, it would be to  
24           develop more clubhouses, recovery supports,

1 if we need to expand residential treatment  
2 programs, if we need to continue to expand  
3 mobile capacity. It would mean all of that  
4 if that was to go forward.

5 I mean, all of that is what we have in  
6 our current budget system moving forward to  
7 address the opioid epidemic. I can't tell  
8 you I'm going to open six clubhouses,  
9 seven -- because the details have yet to be  
10 determined. And I need to also make some  
11 analysis as to where there's still some  
12 needs, you know, in terms of areas that there  
13 are gaps that we don't have certain basic  
14 things that we would maybe need to look at.

15 So I'm not being evasive purposely,  
16 I'm just trying to be honest and up-front.

17 CHAIRWOMAN YOUNG: So you don't have  
18 that analysis already as to where there are  
19 gaps in the system?

20 COMMISSIONER GONZÁLEZ-SÁNCHEZ: We do  
21 have -- I do have -- I have -- I know where  
22 the gaps are, and we know what we would need  
23 to do if we needed to move forward, and we  
24 have the money to address those gaps, yes.

1                   CHAIRWOMAN YOUNG: Okay. So you just  
2                   said you need to do the analysis, but now you  
3                   say that you haven't. So what I would say to  
4                   you is if you have a specific plan, I would  
5                   recommend that you get that to the  
6                   Legislature as soon as possible.

7                   This is a serious issue, to raise  
8                   these taxes. And without any kind of  
9                   specifics, it's hard for us to make any kind  
10                  of informed decision on whether or not we  
11                  would go ahead with this. As you know, we  
12                  have a concern about the tax burden already  
13                  in New York State, and to have kind of this  
14                  open-ended -- not even plan that you've  
15                  talked about, really doesn't do much to  
16                  advance the issues that you're talking about.

17                  So we would like to see if you could  
18                  get it to our offices, a detailed explanation  
19                  of the plan, how the money would be used,  
20                  where it would be used, when it would be  
21                  used. That would be very, very helpful to  
22                  us.

23                  And just following up on that, you had  
24                  said that you're trying to fund new services

1 and those are coming online. The question  
2 that I have, are these actual services that  
3 were supposed to be put forward this year,  
4 and they're not new services but they're  
5 services that were already funded in this  
6 year's budget and they just haven't come  
7 online yet?

8 COMMISSIONER GONZÁLEZ-SÁNCHEZ: No,  
9 these are -- the new services that I spoke  
10 about are services that are coming online  
11 this fiscal year.

12 CHAIRWOMAN YOUNG: So they are not --

13 COMMISSIONER GONZÁLEZ-SÁNCHEZ: They  
14 are new services.

15 CHAIRWOMAN YOUNG: But are they new,  
16 or should they have already been services  
17 that were already established?

18 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Some  
19 of them may have been procured last year but  
20 weren't operational. They will become  
21 operational this year, and the funding is in  
22 this year's budget.

23 CHAIRWOMAN YOUNG: And what are those  
24 new services again?

1                   COMMISSIONER GONZÁLEZ-SÁNCHEZ: The  
2                   203 treatment beds, the 75 -- up to maybe  
3                   75 detox beds throughout the state, the  
4                   \$10 million. I believe we have a couple of  
5                   clubhouses that we will be bringing online.  
6                   The 24/7 access centers that we're  
7                   announcing, that we just announced, these are  
8                   all new services, and all the dollars are in  
9                   this current budget.

10                  CHAIRWOMAN YOUNG: Okay, thank you.

11                  (Discussion off the record.)

12                  CHAIRWOMAN WEINSTEIN: Thank you --

13                  CHAIRWOMAN YOUNG: No, we have other  
14                  speakers.

15                  So on the list we have Senator Savino,  
16                  then Senator Rivera, Senator Krueger, and  
17                  finally Senator Brooks. We have a lot.

18                  SENATOR SAVINO: Thank you. Thank  
19                  you, Senator Young.

20                  Good afternoon, Commissioner.

21                  So I'm going to ask you the same  
22                  question that I asked Commissioner Sullivan  
23                  from OMH. Knowing that there are so many  
24                  patients suffering with addiction treatment

1 disorder that also have mental health issues,  
2 do you believe there's sufficient  
3 coordination between your agencies to help  
4 address that, whether it's through detox  
5 beds, into inpatient settings, or a  
6 coordination of programs?

7 And is there -- what more can we do to  
8 bring in, I think, the medical providers,  
9 particularly psychiatrists who are treating  
10 these patients, many of whom are taking  
11 psychotropic drugs, they're also taking  
12 Ativan or Xanax or Valium for their anxiety  
13 disorder or posttraumatic stress, as well as  
14 pain medication?

15 COMMISSIONER GONZÁLEZ-SÁNCHEZ: So as  
16 Dr. Sullivan indicated, you know, we've been  
17 very proactively working among ourselves,  
18 including with the Department of Health, to  
19 better get a better integration of care, not  
20 only between mental health and addiction but  
21 also primary health.

22 There's language actually in the  
23 budget now that allows for one single  
24 licensure, which I think is going to really

1 help and move this integration process  
2 further.

3 And, you know, we continue the best  
4 that we can to work together to ensure --  
5 because I believe that that's the key. You  
6 can't treat people for different parts. You  
7 know, you have to treat them altogether,  
8 everything in the same. So we continue to  
9 work towards, you know, a better integrated  
10 plan, and I think we're getting there.

11 Now, with the single licensure, I  
12 think you're going to see that that may open  
13 other opportunities.

14 SENATOR SAVINO: I certainly hope so.

15 Assemblywoman Gunther asked about the  
16 denial of coverage by some insurance  
17 carriers. And while there may not be as many  
18 instances of the fail-first requirement --  
19 because as you pointed out, we outlawed  
20 that -- I do think the bigger problem is a  
21 lot of insurance carriers don't provide the  
22 right type of coverage.

23 So if you're on Medicaid, you're fine,  
24 because there's no restrictions. If you are



1 a 55-year-old woman who's disabled and is on  
2 Medicare, you're pretty much on your own.  
3 There's no programs that accept Medicare, and  
4 that is I think the bigger problem that we're  
5 seeing, is an inconsistency in insurance  
6 coverage for addiction treatment.

7 And so that leaves a lot of people  
8 out. So if they get out -- if they go to  
9 detox and they get out, they have to go to  
10 outpatient, and many of them are not able to  
11 go to -- I mean, this is, as you know, this  
12 is a new kind of addiction problem we're  
13 seeing where, you know, people are saying  
14 that they can't get off of these drugs  
15 because they're that much more potent and  
16 that much more dangerous.

17 So I think -- I really think that's  
18 the challenge for us, is how do we get  
19 consistency across all insurance carriers so  
20 that everyone, when they finally realize that  
21 they need help, are able to access the help  
22 best suited for them.

23 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Yeah.  
24 And we have been working with DFS along those

1 lines to see how we could maybe implement  
2 some changes along those policies.

3 But it is difficult. I mean, it's  
4 something that -- you know, it's outside of  
5 my realm. But, you know, DFS has been very  
6 helpful in terms of listening to us and  
7 working with us to see what we can do to  
8 resolve that issue.

9 SENATOR SAVINO: And I think someone  
10 asked you about the issue of locations where  
11 people could -- what is the term that's used?  
12 Where they can come in and be -- supervised  
13 injection sites? I have my own concerns  
14 about that because of what they're injecting.

15 But I have a piece of legislation that  
16 I've introduced, along with  
17 Assemblyman O'Donnell, to add addiction  
18 treatment disorder as a qualifying condition  
19 under the medical marijuana program.

20 As you know, the majority of opioid  
21 abusers who are in treatment are under  
22 medical therapy as well. So they're either  
23 replacing their opioids with Suboxone or  
24 methadone or Vivitrol or whatever the other

1 medications are.

2 And so there's sufficient evidence in  
3 other states that have medical marijuana  
4 programs that placing your opioids with  
5 medical marijuana, instead of one of the  
6 other medical treatments, has been  
7 successful.

8 I don't know if you have an opinion on  
9 that. If you don't, that's fine. What I  
10 would appreciate is, though, if you could  
11 look into it and see if you think that would  
12 be something that would work here in  
13 New York.

14 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Yeah.  
15 I don't have an opinion right now, but what I  
16 can tell you is that we are looking at  
17 everything, together with DOH.

18 SENATOR SAVINO: Okay. Thank you.

19 CHAIRWOMAN YOUNG: Thank you.

20 Our next speaker is Senator Rivera.

21 SENATOR RIVERA: Hello, Commissioner.  
22 How are you? Just -- I just -- just a couple  
23 of quick questions.

24 A few of my colleagues already asked

1           about this, and I just want to reiterate  
2           that -- so that it's clear on both sides of  
3           the aisle, whether it's Senator Young,  
4           Senator Akshar, or Senator Amedore and  
5           myself, who is obviously in quite a different  
6           wing of the thing, we both are concerned  
7           about the details of this surcharge, the  
8           opioid surcharge.

9                         I want to reiterate, like Senator  
10           Akshar said, that language should be added --  
11           and I did not see it -- that is -- that -- so  
12           it's a lockbox. And I know this is not you,  
13           but I just want it for the record, there  
14           needs to be a lockbox on it. We know too  
15           much about dedicated taxes that don't  
16           actually go to the things that they're  
17           dedicated to. Ask MTA about that.

18                        So there's that. The fact that having  
19           a more detailed plan about \$127 million --  
20           which is a good chunk of change, certainly  
21           necessary for the crisis that we're dealing  
22           with -- having a more detailed plan would be  
23           a welcome -- would be something very welcome  
24           to us.

1                   And also clarification on the issue of  
2                   first points of sale. We had -- just  
3                   yesterday we had pharmacists come in and tell  
4                   us that they were extremely concerned.  
5                   Because even though they were, like the rest  
6                   of us, concerned about the crisis, they --  
7                   because of the way that many pharmacies do  
8                   their purchasing, they would be the first  
9                   point of sale. So it would not get the  
10                  manufacturers or the distributors. It would  
11                  get the pharmacists.

12                  And if you have local pharmacies,  
13                  that's going to be a problem. They would  
14                  have to restructure the whole way that they  
15                  do their business, and they might not stock  
16                  some things that are necessary in some  
17                  medical cases.

18                  And so on that first point of sale, do  
19                  you have any further clarification on that  
20                  issue?

21                  COMMISSIONER GONZÁLEZ-SÁNCHEZ: I  
22                  don't. I don't.

23                  SENATOR RIVERA: Okay. So that is  
24                  something -- again, and I know it is not you,

1 Commissioner, but it is obviously -- it is  
2 going to potentially, hopefully accrue to the  
3 agency that you run so that you have more  
4 resources to do the good work that you do, so  
5 that would be important.

6 And lastly, I just want to -- just  
7 like Assemblymember Gunther asked earlier  
8 about supervised injection facilities, I'm  
9 glad that the state is looking into them. We  
10 had a brief discussion about it yesterday  
11 with the commissioner of Health, and he said  
12 basically the same thing, that the state is  
13 looking at it. I would certainly suggest  
14 that we need to seriously look at it, as it  
15 is a policy area that is -- it is an area  
16 that we need to go into if we're really going  
17 to deal with this crisis.

18 So I just wanted to put those things  
19 out there. Sorry that you do not have  
20 further clarification, but I am hoping that  
21 we can get you more resources to do the work  
22 that you do.

23 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Okay.

24 SENATOR RIVERA: Thank you.

1                   COMMISSIONER GONZÁLEZ-SÁNCHEZ: Thank  
2                   you.

3                   CHAIRWOMAN YOUNG: Thank you.

4                   Our next speaker is Senator Krueger.

5                   SENATOR KRUEGER: Hi, Commissioner.

6                   COMMISSIONER GONZÁLEZ-SÁNCHEZ: Hi.

7                   SENATOR KRUEGER: Okay. So Senator  
8                   Rivera just started off where I was going to,  
9                   which is it's critical we understand what's  
10                  new money for new things versus just  
11                  replacement. Because your budget shows an  
12                  \$80 million increase, and yet you're  
13                  expecting \$127 million from this tax. So  
14                  that's why there are red flags being raised.  
15                  Okay?

16                  Second, even though it was also asked,  
17                  but I was not satisfied with the answer --  
18                  and you said ask Tax and Finance, but I think  
19                  it's very important for you to go back and  
20                  help us get the answer. So the Governor has  
21                  proposed this opioid manufacturer surcharge.  
22                  If you sat through yesterday's hearing, you  
23                  heard from the pharmacies, panicked that they  
24                  would be the ones expected to collect the

1 money, which would be a charge to the  
2 consumer which they wouldn't be able to bill  
3 the opioid manufacturers for or the  
4 wholesalers for, because they have no  
5 negotiating room with the wholesalers or  
6 manufacturers, many of which are out of  
7 state.

8           What I think we need to know, is the  
9 Governor proposing this as a kind of excise  
10 tax, the way we do excise taxes on alcohol or  
11 tobacco? Where, even if you're a  
12 manufacturer out-of-state, we make you pay  
13 it? Or are we talking about a situation  
14 where this would land on pharmacies and  
15 consumers to deal with? Which I think most  
16 of us here think that's the wrong punch line.

17           Okay? So yes, maybe it's someone  
18 else's division, but as the commissioner who  
19 sits here for OASAS, we need to get that  
20 information back from you --

21           COMMISSIONER GONZÁLEZ-SÁNCHEZ: Okay.

22           SENATOR KRUEGER: -- about who  
23 actually would pay it and how it would be  
24 collected. Okay.



1                   So I want to go on to ask you about  
2 something that people didn't ask about yet.  
3 In your testimony you talked about having  
4 funds to open up up to seven gambling  
5 addiction sites. So are we going to open up  
6 seven gambling addiction sites? And tell me  
7 what the basis for that is.

8                   COMMISSIONER GONZÁLEZ-SÁNCHEZ: Yes,  
9 actually we should be making the announcement  
10 shortly.

11                   The monies come from -- remember, last  
12 year we said that there would be some fees on  
13 table games and so on and so forth. That's  
14 what's funding this initiative.

15                   And there are seven centers that have  
16 been identified throughout this state, and  
17 currently I believe the RFP is being reviewed  
18 by OSC, so it should be out shortly and we  
19 should be able to identify these seven  
20 centers in the very near future.

21                   SENATOR KRUEGER: And so you're going  
22 to put out an RFP to providers to run these?

23                   COMMISSIONER GONZÁLEZ-SÁNCHEZ: Yes.  
24 Yes.

1                   SENATOR KRUEGER:  So --

2                   COMMISSIONER GONZÁLEZ-SÁNCHEZ:  We  
3                   have to bid it out, yes.

4                   SENATOR KRUEGER:  Right.

5                   Is there going to be any coordination  
6                   between the gambling addiction sites and  
7                   other substance abuse providers for alcohol  
8                   or drugs?

9                   Because I've been doing quite a bit of  
10                  reading of the scientific research, and  
11                  basically the researchers have concluded that  
12                  it's a comorbidity of being someone who could  
13                  be trapped in gambling addiction and also  
14                  addiction to other items such as alcohol  
15                  and/or drugs, because it has the same  
16                  triggers in the brain.  And that we have more  
17                  and more models that trigger addiction in our  
18                  brains on a daily basis.

19                  So we've been expanding gambling --  
20                  and as I told you, I was concerned about the  
21                  fact that there's more and more research  
22                  showing that smartphones and computers and  
23                  games are also being programmed to train us  
24                  for an addiction.  I actually think Cathy

1 Young and I need a 12-step program for our  
2 phones.

3 (Laughter.)

4 SENATOR KRUEGER: I'm naming myself  
5 first. But --

6 CHAIRWOMAN YOUNG: I'm not giving up  
7 my phone.

8 (Laughter.)

9 SENATOR KRUEGER: I'm not either. But  
10 I'm just highlighting the addiction issue.

11 So is there going to be co-programming  
12 between other addiction issues and gambling  
13 at these centers?

14 COMMISSIONER GONZÁLEZ-SÁNCHEZ:  
15 Absolutely. There has to be, yes,  
16 coordination of care.

17 SENATOR KRUEGER: And so the money for  
18 gambling addiction treatment is a formula off  
19 of the casinos?

20 COMMISSIONER GONZÁLEZ-SÁNCHEZ: Yes.  
21 The funding came -- remember, there was a  
22 \$500 charge for each table game. And the  
23 results thus far has been the \$3.5 million.

24 SENATOR KRUEGER: So \$3.5 million for

1           this coming year with -- as there's a growth  
2           in the table games. But not the slot  
3           machines, just the table games?

4                    COMMISSIONER GONZÁLEZ-SÁNCHEZ: I  
5           think it's table games and it could be slot  
6           machines too. I can't remember right now,  
7           but -- yeah, I think so. Yes. Yes.

8                    SENATOR KRUEGER: Yes, okay.

9                    So as these sites come online and  
10          get -- the assumption is they'll get bigger,  
11          although maybe not -- that we will have an  
12          increased, ongoing funding stream that can't  
13          be used for anything else?

14                   COMMISSIONER GONZÁLEZ-SÁNCHEZ: That's  
15          the way I understand it, yes.

16                   SENATOR KRUEGER: Thank you.

17                   COMMISSIONER GONZÁLEZ-SÁNCHEZ: Okay.

18                   CHAIRWOMAN YOUNG: Senator Brooks.

19                   SENATOR BROOKS: Thank you,

20          Madam Chair.

21                   Commissioner, it's good to see you.

22                   Obviously we're in a situation with  
23          the opioid addiction that's an epidemic  
24          throughout the country, and one that we're

1 not doing so well with. Back at home, I'm a  
2 first responder, and I see many of these  
3 cases firsthand.

4 One of the things we did in our  
5 offices, we established workgroups in all of  
6 the communities that we're trying to address  
7 and put programs forward, including drug  
8 take-back programs and educational programs  
9 for the community.

10 But the reports show last year, on  
11 Long Island alone, more than 600 lives were  
12 lost from addiction. Do you have any  
13 specific programs targeted for Long Island  
14 that you're working on?

15 COMMISSIONER GONZÁLEZ-SÁNCHEZ:  
16 Actually, yes. We actually opened the first  
17 recovery center, THRIVE, in Long Island.

18 SENATOR BROOKS: Right. I was there.

19 COMMISSIONER GONZÁLEZ-SÁNCHEZ: We've  
20 also opened family support programs there.  
21 We've also expanded young adult beds in  
22 Long Island. And as we move forward, we're  
23 going to continue to see -- my understanding  
24 is that, you know, there's a request for

1 additional recovery centers in Long Island.  
2 And so as we move forward, these are some of  
3 the things that we're going to continue to  
4 address and look at.

5 Having been in Long Island for a  
6 while, I understand the complexities of the  
7 travels and so on and so forth.

8 So yes, we are looking at Long Island  
9 the same way we're looking at other parts of  
10 the state that need, you know, specific  
11 attention.

12 SENATOR BROOKS: Okay. I think --  
13 I've been at THRIVE, I think it's a great  
14 program. Obviously, I think we should be  
15 expanding that.

16 The fentanyl is an absolute problem  
17 we've got to be addressing.

18 I think one of the driving points  
19 that's being made here by everyone, you know,  
20 we're putting in place a fee to raise an  
21 additional \$127 million to go into this  
22 effort. Everybody, I think, in the  
23 Legislature, regardless of party, is  
24 absolutely committed to addressing this

1 epidemic. But I think we are asking, and we  
2 have a right to know, exactly how those funds  
3 are going to be used specifically, enhancing  
4 programs that you know are working or changes  
5 in new programs.

6 But, you know, there was a commercial  
7 years back: Where's the beef? I think  
8 that's what we're saying, because this  
9 problem isn't going away. We're making  
10 limited progress. We're asking people in a  
11 state right now that pay some of the highest  
12 taxes going, we're going to put in a new  
13 program, a new tax that hopefully is not  
14 going to be passed on to the residents, but  
15 funded by the manufacturers of these drugs.

16 But I think it's critical that we know  
17 exactly how these funds are being used, and I  
18 think it's critical that we start measuring  
19 the various programs that we have in terms of  
20 what is successful and not. And certainly  
21 the programs that you have that are  
22 successful can be passed down to workgroups  
23 like we have, or we can work with you to  
24 enhance and utilize those programs.

1                   So I think this whole problem has been  
2                   a cooperative effort. But I think the  
3                   Legislature is saying we're going to put  
4                   forward a significant money source, but we  
5                   want to see exactly how that's going to be  
6                   used. This problem is an everyday problem in  
7                   every single community, in almost every  
8                   family. And we've got to get it resolved.

9                   So I thank you for everything that  
10                  you're doing. I think it's clear both sides  
11                  have the same request: What are we doing  
12                  with the money, number one? And perhaps most  
13                  importantly, how is that being charged, how  
14                  is that being collected?

15                  And I apologize, that was -- Madam  
16                  Chairman -- Chairwoman, excuse me, I  
17                  apologize. Thank you.

18                  COMMISSIONER GONZÁLEZ-SÁNCHEZ: Thank  
19                  you.

20                  CHAIRWOMAN YOUNG: Thank you,  
21                  Senator.

22                  I think we're done? Okay. Well,  
23                  thank you, Commissioner, for being here  
24                  today. We really appreciate your testimony.



1                   COMMISSIONER GONZÁLEZ-SÁNCHEZ: Thank  
2                   you.

3                   CHAIRWOMAN YOUNG: Our next speaker is  
4                   Executive Director Denise Miranda, New York  
5                   State Justice Center for the Protection of  
6                   People with Special Needs.

7                   Thank you for appearing today. We  
8                   appreciate it. Anytime you're ready.

9                   EXECUTIVE DIRECTOR MIRANDA: Good  
10                  afternoon, Senator Young, Assemblywoman  
11                  Weinstein, Assemblywoman Gunther, and other  
12                  distinguished members of the Senate and  
13                  Assembly.

14                  CHAIRWOMAN YOUNG: Could you get  
15                  closer to your mic?

16                  EXECUTIVE DIRECTOR MIRANDA: Sure. Is  
17                  this better?

18                  CHAIRWOMAN YOUNG: A little bit, yeah.

19                  EXECUTIVE DIRECTOR MIRANDA: My name  
20                  is Denise Miranda, and I am the executive  
21                  director of the New York State Justice Center  
22                  for the Protection of People with Special  
23                  Needs. I would like to thank you for the  
24                  opportunity to testify today regarding

1 Governor Cuomo's 2018-2019 Executive Budget  
2 proposal for the Justice Center.

3 New York has a history of implementing  
4 changes that shape the course of the nation,  
5 and the Justice Center is no exception. I  
6 can unequivocally say those receiving  
7 services in the State of New York are safer  
8 today than they were five years ago. Our  
9 agency's Staff Exclusion List has prevented  
10 400 people who committed heinous acts against  
11 individuals with special needs from working  
12 in direct care positions. The Justice  
13 Center's Criminal Background Check Unit  
14 prevents several hundreds of applicants with  
15 convictions including assault, rape, and  
16 murder from working with vulnerable  
17 populations.

18 But we believe our mission consists of  
19 more than investigating after an incident has  
20 happened. It also centers on preventing it  
21 in the first place. To do that, the  
22 Justice Center works extensively with  
23 providers, advocacy organizations, and other  
24 relevant stakeholders. In 2017, more than

1 125 external on-site training and outreach  
2 seminars involving various stakeholders were  
3 conducted across the state.

4 Another key agency effort focuses on  
5 reviewing cases and identifying abuse and  
6 neglect-related trends. The agency produces  
7 the Spotlight on Prevention, a tool developed  
8 for providers, individuals and family  
9 members. The Spotlight includes educational  
10 materials on the dangers of being left  
11 unattended in vehicles, of recognizing  
12 caregiver fatigue, and on the danger of the  
13 inappropriate use of restraints. These  
14 efforts will continue in 2018.

15 While we are very proud of the work  
16 that has been accomplished, the  
17 Justice Center is no stranger to criticism,  
18 and I want you to know that we have heard  
19 you. I recognize there needs to be a balance  
20 between our oversight responsibilities and  
21 the anxiety and fears of the dedicated  
22 workforce. I have spent the past year  
23 meeting with service recipients, caregivers,  
24 direct care workers, and providers to hear



1 we've eased the burden on mandated reporters.  
2 In cases where there are multiples witnesses,  
3 only one is now required to report. This  
4 model allows workers to focus on providing  
5 care while still giving the Justice Center  
6 critical information about an incident.

7 In the interest of transparency, we  
8 post monthly aggregate data reports  
9 summarizing the Justice Center's abuse and  
10 neglect work. Additionally, we are now  
11 publicly posting our findings regarding  
12 visits to New York State correctional  
13 facilities to monitor their compliance with  
14 the Special Housing Unit Exclusion Law.

15 While our goal is to maintain an  
16 environment free from abuse and neglect,  
17 unfortunately incidents do happen. It is our  
18 duty to hold workers involved in abuse and  
19 neglect responsible for their conduct. We  
20 believe the work of the Justice Center is  
21 crucial to the health, safety, and support of  
22 our most vulnerable populations.

23 The Governor's Executive Budget  
24 supports the Justice Center in a number of

1           ways, by operating 16 regional offices and a  
2           24/7 hotline to receive reports of abuse and  
3           neglect; expanding our Individual and Family  
4           Support Unit to help family members and  
5           individuals throughout the investigative  
6           process; offering extensive training for both  
7           internal and external investigators;  
8           supporting training for all staff on the  
9           various ways diversity fosters professional  
10          and culturally appropriate interactions with  
11          our varied stakeholders; and collaborating  
12          with provider agencies and our Advisory  
13          Council on the best ways to educate the  
14          workforce about their responsibilities.

15                 This year will mark the five-year  
16          anniversary of the Justice Center. It will  
17          be a year of continued improvement. We will  
18          be evaluating the processes by which the  
19          agency operates and examining areas for  
20          efficiency improvements. This includes an  
21          audit of all investigatory training, a  
22          thorough examination of our intake model,  
23          exploring an expedited track for cases with  
24          certain fact patterns, and a shortened time

1 frame for appeals. We will also be enhancing  
2 our collaborative efforts with stakeholders  
3 at all levels.

4 The Justice Center looks forward to  
5 working with our partners in the Legislature,  
6 state oversight agencies, and our other  
7 stakeholders to enhance the protections for  
8 some of New York's most vulnerable people.

9 I now welcome your questions.

10 CHAIRWOMAN YOUNG: Thank you very  
11 much. And I appreciate your testimony. I'm  
12 glad to hear of some of the advances, because  
13 the Legislature has brought those to the  
14 agency's attention in the past.

15 So for example, on the mandated  
16 reporters, if, you know, 10 people are  
17 witnessing an incident, only one has to  
18 report now. That's what you're saying?

19 EXECUTIVE DIRECTOR MIRANDA: The  
20 requirements for mandated reporting have been  
21 relaxed. So if a person is a mandated  
22 reporter and they're aware that a report has  
23 already been made and that they were named in  
24 that report as a witness, they no longer have

1 the obligation to make that report.

2 We're hoping that that will ease the  
3 burden for providers in ensuring the safety  
4 and quality of the people that they're caring  
5 for.

6 CHAIRWOMAN YOUNG: That seems like a  
7 great change, because it was very duplicative  
8 before. So it sounds like progress.

9 But one of the issues that we still  
10 see is that staff who are being investigated  
11 as a result of a complaint may either be  
12 placed on administrative leave or terminated.  
13 The length of time for investigation forces  
14 providers to hire new staff, and employees  
15 then can be left in employment without pay  
16 until the situation is resolved. So  
17 obviously those situations create a lot of  
18 issues. And this -- these situations may  
19 last a significant amount of time.

20 So you talk a little bit about some  
21 upcoming reforms. What specific actions has  
22 the center taken in response to the numerous  
23 complaints regarding the length of time for  
24 investigations? Because from what we're



1 hearing, it continues to be an issue.

2 EXECUTIVE DIRECTOR MIRANDA: So I've  
3 traveled the state, and I heard that concern  
4 throughout the various meetings that we've  
5 had.

6 We recognize the burden that's placed  
7 on providers, and so in an effort to be  
8 responsive, we're constantly trying to  
9 improve our cycle times. But we have to be  
10 mindful that we do have to balance the need  
11 for a thorough investigation with  
12 efficiencies.

13 I'm very happy to report that case  
14 cycle time is down by 40 percent. In 2016,  
15 the average was 117 days. In 2017, we're  
16 down to 71 days. Cycle time is still a  
17 priority for us, and we'll continue to  
18 improve those numbers.

19 We also have a 72-hour protocol that  
20 was introduced this year, and the 72-hour  
21 protocol seeks to pull certain cases of abuse  
22 and neglect so that they can be assessed for  
23 the accuracy of the classification.

24 And so what happens in that process is

1           that we're able to communicate directly with  
2           a provider and get information that will help  
3           us make a more informed decision regarding  
4           the category. These are desk-review sort of  
5           audits.

6                         And so what we found in looking at  
7           2500 cases is that we were able to reclassify  
8           approximately 47 percent of those cases. So  
9           looking at that model and seeing what we've  
10          learned, we hope to implement that overall at  
11          the Justice Center to make sure that we can  
12          be responsive.

13                        CHAIRWOMAN YOUNG: Anytime you can get  
14          the time period -- any time period to be  
15          shorter -- even over two months still -- I  
16          don't know, it still seems like a long time  
17          for some of these investigations to hang out  
18          there.

19                        But we really want to make sure that  
20          people are protected. And -- however, there  
21          continues to be complaints that the Justice  
22          Center has a law enforcement approach for  
23          every investigation, regardless of the nature  
24          of the complaint. And this has led to fear

1 and anger among provider staff.

2 I know that I've personally spoken to  
3 people in my district office who have come to  
4 me, and they're very concerned about the very  
5 heavy-handed way things sometimes are handled  
6 by the Justice Center.

7 So how do you respond to these  
8 allegations, and what actions have been taken  
9 to make it more a helpful approach and less  
10 of a coming-down-on-your-head approach?  
11 Because not everything that you investigate  
12 has the same level of seriousness.

13 EXECUTIVE DIRECTOR MIRANDA:  
14 Absolutely. And so we recognize that that is  
15 an important concern that is articulated by  
16 many of the providers, and so we've engaged  
17 extensively in outreach. We've conducted  
18 over 48 workshops for DSPs, to make sure that  
19 we're able to answer questions and correct  
20 misconceptions that exist regarding the  
21 Justice Center.

22 We employ 175 investigators. I think  
23 it's noteworthy that only 15 percent, a  
24 little less than 15 percent of these

1 investigators are sworn police officers. We  
2 recognize that very few cases are criminal in  
3 nature, which is a good thing. And so we  
4 recognize that we need to certainly make  
5 adjustments in our tone.

6 And so to that end, we're very proud  
7 to share with you that our investigative  
8 workforce comes from a background of  
9 employment within the settings that we have  
10 jurisdiction. So over 50 percent of the  
11 investigators have actually worked in these  
12 service settings. Additionally, many of our  
13 investigators also have family members who  
14 are in these service settings.

15 So with respect to the approach, there  
16 have also been some policy changes. We  
17 eliminated the use of the word "suspect" this  
18 year, which I think was very important. I  
19 think the word "suspect" should only be used  
20 in a criminal context. I think language  
21 matters, and I think that reflects a shift in  
22 how we're approaching business at the  
23 Justice Center.

24 CHAIRWOMAN YOUNG: I think language

1 matters too, and I -- I mean, that's a great  
2 example to point out the power that you have.  
3 And by calling somebody a suspect, obviously  
4 that has very negative connotations. And  
5 oftentimes I talk to people who are being  
6 investigated by the Justice Center, and they  
7 just feel like their lives and their careers  
8 are over.

9           So if it's not a serious complaint,  
10 you still have to follow up on it, we  
11 understand that. But at the same time,  
12 anything that you can do to kind of parse out  
13 the levels of seriousness, I think it would  
14 be helpful.

15           Now, the most recent information from  
16 the Justice Center indicates approximately  
17 11,254 closed cases. Does that sound correct  
18 to you?

19           EXECUTIVE DIRECTOR MIRANDA: That  
20 sounds correct.

21           CHAIRWOMAN YOUNG: Okay. So of this  
22 amount, only 4,169 -- or 35 percent -- were  
23 found to be substantiated. So that's quite a  
24 difference. And I was wondering -- I wanted

1 to get your thoughts about it, because of the  
2 Justice Center's closed cases, with  
3 approximately 35 percent found to be  
4 substantiated, there is a discrepancy there.

5 So why is there such a discrepancy  
6 between the reports of abuse and neglect that  
7 are investigated and the actual number of  
8 cases that are substantiated? Is this a  
9 staff training problem? What is it?

10 EXECUTIVE DIRECTOR MIRANDA: No, I  
11 would maintain that the staff is extremely  
12 well trained at the Justice Center. But the  
13 reality --

14 CHAIRWOMAN YOUNG: No, but I mean also  
15 out in the field.

16 So say, for example, you're at an  
17 OPWDD facility. I had one person come to me  
18 and say they were put on report because there  
19 was a participant in the house, a program  
20 participant who had a nickname that he  
21 preferred to go by. And apparently the  
22 supervisors wanted him to be called by his  
23 full name, his real name, whether it's  
24 William or Robert or whatever. And they were

1 reported because they continued to call him  
2 by his nickname.

3 So like -- if there are complaints  
4 like that, isn't that a staff training issue  
5 more than anything else? So -- that's a  
6 two-part question.

7 EXECUTIVE DIRECTOR MIRANDA: So with  
8 respect to the example you gave, I'm not  
9 familiar with the specifics. But I can  
10 certainly assure you that in 2018 the  
11 Justice Center would not find that, as you  
12 described it, to be an incident of abuse and  
13 neglect.

14 We do realize that these cases are  
15 substantiated approximately one-third, as you  
16 mentioned. And I think it's important to  
17 remember that these are extremely complicated  
18 cases. We're dealing with sometimes multiple  
19 victims with very different capacities.  
20 We're dealing with trauma. We're also  
21 dealing with circumstances that are difficult  
22 with respect to the care that these people  
23 are receiving.

24 So I think that the substantiation

1 rate is consistent with the Child Abuse  
2 Hotline, which is the 33 percent number. And  
3 so we're confident that we'll continue to  
4 assess cases in a reasonable way to make sure  
5 the cases like you're mentioning, Senator,  
6 are not part of that pool of cases that are  
7 classified as abuse and neglect.

8 CHAIRWOMAN YOUNG: Okay, thank you.

9 And you just brought up trauma, which  
10 is great, because that's where I wanted to go  
11 to next.

12 And the Justice Center provides  
13 background information and contact to assist  
14 providers, and also they give it to family  
15 members for individuals who have been  
16 suffering from some sort of trauma. Can you  
17 share more details of your efforts in that  
18 direction? Because I think that's a great  
19 idea.

20 EXECUTIVE DIRECTOR MIRANDA: So we've  
21 trained all of our investigators to make sure  
22 that they are using an appropriate approach  
23 when investigating these cases. And this is  
24 a trauma-informed, evidence-based,



1 victim-centered approach that we are using.

2 We've also been doing a lot of  
3 education with our investigators to help them  
4 understand that when we're talking about  
5 trauma, we're talking about trauma across the  
6 field. Right? So if you're a witness, or  
7 perhaps you are a subject in an  
8 investigation, inherently this is a traumatic  
9 experience. And so we want to make sure that  
10 our investigators are leading with that in  
11 mind, and using that approach, whether you're  
12 a witness, whether you're a subject, or  
13 whether you're a victim of abuse and neglect.

14 So we've done extensive training and  
15 invested a significant amount of resources in  
16 that effort.

17 CHAIRWOMAN YOUNG: Okay, thank you.

18 Assembly?

19 CHAIRWOMAN WEINSTEIN: Assemblywoman  
20 Gunther.

21 ASSEMBLYMAN GUNTHER: Well, we just  
22 met the other day, and I was certainly  
23 impressed by the changes that you've  
24 initiated in the Justice Center -- not making

1           it punitive, but more educational. And we do  
2           appreciate that.

3                     Do you think that the definition of  
4           abuse and neglect should be changed, like  
5           statutorily?

6                     EXECUTIVE DIRECTOR MIRANDA: I believe  
7           the statute as it exists is fine. I believe  
8           that we are able, as an agency, to make sure  
9           that we're using a reasonable standard when  
10          we're making these assessments.

11                    There's been a lot of discussion about  
12          the use of "neglect" and making sure that the  
13          appropriate cases are being classified.  
14          That's not a function of changing the  
15          statute. That's a matter of making sure that  
16          the lens with which we're looking at these  
17          cases is appropriate given the circumstances  
18          that people are working in every single day.

19                    ASSEMBLYMAN GUNTHER: Thank you.

20                    CHAIRWOMAN YOUNG: Thank you.

21                    Senator Krueger.

22                    SENATOR KRUEGER: Hi. Thank you for  
23          your testimony today.

24                    So I think I want to just do a little

1 bit of follow-up on the questions. So if --  
2 I just want to double-check on the record  
3 you're right, that if a third of your cases  
4 are being concluded as something needed to be  
5 done, there was in fact abuse or neglect,  
6 that is a standard that is not uncommon in  
7 other kinds of mandatory reporting hotline  
8 type of situations?

9 EXECUTIVE DIRECTOR MIRANDA: So every  
10 case that comes into the Justice Center  
11 that's classified as abuse and neglect will  
12 conclude with either a substantiation or an  
13 unsubstantiation.

14 Cases are unsubstantiated perhaps  
15 because we're unable to meet our burden, our  
16 standard of proof, which is preponderance of  
17 the evidence. Sometimes they are  
18 unsubstantiated because there may be false  
19 allegations, we see that as well. So there  
20 are a host of different reasons why a case is  
21 unsubstantiated.

22 But I think, you know, the  
23 Justice Center is here to ensure that that  
24 one-third of the people where cases are

1           substantiated, that those individuals are  
2           held accountable. Right? And that we're  
3           able to issue corrective action plans. And  
4           whether that's retraining, changing policies  
5           or looking at supervision levels, that abuse  
6           and neglect is being accounted for but also  
7           being prevented.

8                         SENATOR KRUEGER: And just to remind  
9           us all, the reason that we created the  
10          Justice Center was because there were so many  
11          complaints being brought to the state, to  
12          individual legislators, to police and DAs of  
13          problems happening, so to speak, on the  
14          state's watch for the most vulnerable people.  
15          I mean, all the agencies that you oversee  
16          serve people who are in institutional-type  
17          settings and are quasi -- the responsibility  
18          of the State of New York. That's correct,  
19          right?

20                        EXECUTIVE DIRECTOR MIRANDA: Correct.

21                        SENATOR KRUEGER: So while there is  
22          going to be a stress between those who think  
23          you're pushing too hard and those who may  
24          think you're not pushing hard enough, again,

1 I think I wanted to remind myself that there  
2 was a very specific reason we created the  
3 Justice Center.

4 My understanding is that there was a  
5 decision concerning whether the Justice  
6 Center had prosecutorial authority and  
7 whether you needed DAs to be the leads in  
8 court. And I'm curious whether, based on  
9 that decision, you're finding that you need  
10 to change your protocols or that you need the  
11 Legislature to change the statute.

12 EXECUTIVE DIRECTOR MIRANDA: So the  
13 constitutional issue is an important  
14 question. Thank you for asking it.

15 There's nothing in the State  
16 Constitution that prohibits the Legislature  
17 from appointing a special prosecutor. We  
18 receive our authority in the same fashion as  
19 county DAs, through the Legislature. We have  
20 concurrent authority with county DAs, and we  
21 enjoy a very collaborative and supportive  
22 relationship with them.

23 There are, as you mentioned, a small  
24 handful of cases in Albany County, but there

1 are also cases downstate in the Bronx as well  
2 as in Kings County where motions to dismiss  
3 based on the constitutional challenge of  
4 prosecutorial authority have been denied.

5 We're very confident that upon appeal,  
6 the cases here in Albany -- that we will be  
7 successful and the Justice Center will remain  
8 in good stead.

9 SENATOR KRUEGER: Thank you. Thank  
10 you for your work.

11 CHAIRWOMAN YOUNG: Thank you.  
12 Assembly?

13 CHAIRWOMAN WEINSTEIN: Assemblyman  
14 Santangelo -- I'm sorry, Santabarbara.  
15 Angelo Santabarbara.

16 ASSEMBLYMAN SANTABARBARA: That's  
17 okay. It's sort of a combination of names.

18 CHAIRWOMAN WEINSTEIN: It's been a  
19 long couple of weeks.

20 ASSEMBLYMAN SANTABARBARA: That's  
21 okay.

22 Thanks for being here today, and  
23 thanks for your testimony. Just a few  
24 questions.

1           In the testimony you talk about you've  
2           eased the burden for mandated reporters, and  
3           you list a couple of changes. How are these  
4           changes going to help compared to what was in  
5           place before that?

6           EXECUTIVE DIRECTOR MIRANDA: Sure. So  
7           previously -- and under the Justice Center,  
8           there's an obligation, mandated reporting of  
9           any abuse and neglect. That's any person who  
10          witnesses or has knowledge of an event.

11          So we take for an example an incident,  
12          perhaps, of abuse or neglect that may occur  
13          in a dining room where there are four or five  
14          DSP workers. Under our previous guidance,  
15          all four or five would have to make their own  
16          individual report to the Justice Center.  
17          Now, with the relaxed requirements, we only  
18          require for one person to make that report.

19          And I think it's important to realize  
20          that that one person who makes the report  
21          doesn't necessarily have to be a DSP who's  
22          providing care, it can be a supervisor. So  
23          our hope is that we are leaving workers where  
24          they need to be, right -- working, taking

1 care of individuals with special needs, and  
2 not creating situations where we're pulling  
3 staff away to make phone calls that are  
4 duplicative.

5 ASSEMBLYMAN SANTABARBARA: And my next  
6 question is around the -- sort of the  
7 auditing process. You're talking about  
8 looking for improvements on operations and  
9 efficiency. How often does that happen? Is  
10 it every time an incident is reported, or is  
11 it periodic?

12 EXECUTIVE DIRECTOR MIRANDA: I'm  
13 sorry, can you repeat the question? The  
14 beginning again?

15 ASSEMBLYMAN SANTABARBARA: You talk  
16 about evaluating the process and the  
17 efficiencies of your operations, and you talk  
18 about an audit of investigatory training  
19 that's going to happen. Does that happen  
20 every time, or is it just a periodic --

21 EXECUTIVE DIRECTOR MIRANDA: So audits  
22 are built into the agency. I will say,  
23 though, upon arriving here a year ago, we've  
24 done a deep dive as to our various processes



1 to see where we can make improvements.

2 You know, the Justice Center is also a  
3 new agency, we'll be turning five years old  
4 this year. I think it's important for us to  
5 use this opportunity to assess what has  
6 worked and what hasn't worked so well, and to  
7 make those changes.

8 So while some of the audits that I  
9 mentioned are operationalized and occur on a  
10 regular basis, we're taking a more holistic  
11 look and view of the entire agency to see  
12 where we can improve efficiencies, whether  
13 it's investigative cycle times or the appeal  
14 process. All of these areas are areas that  
15 are points of focus for 2018.

16 ASSEMBLYMAN SANTABARBARA: And my last  
17 question is on the training for internal and  
18 external investigators. What does that  
19 training consist of?

20 EXECUTIVE DIRECTOR MIRANDA: Sure. So  
21 our internal investigators receive an  
22 extensive training process when they come  
23 on board. As I mentioned, about 50 percent  
24 of them actually have experience working in

1 the service settings, so we find that to be,  
2 I think, of great value to the agency. They  
3 will receive training on forensic  
4 interviewing, evidence collection, working  
5 with people with special needs, as well as,  
6 as I mentioned before, the victim-centered,  
7 evidence-based, trauma-informed approach of  
8 investigating these cases.

9 Additionally, every year we convene an  
10 in-service, and all 157 of our  
11 investigators are brought up to Albany and we  
12 have a three-day training program where we  
13 will discuss new trends, perhaps there will  
14 be some training on legal issues that have  
15 presented within the past year. We'll  
16 discuss different approaches, and there will  
17 be guest speakers. And so we'll offer a more  
18 robust training. But we ensure that that  
19 occurs every single year and that every  
20 investigator participates.

21 With respect to external  
22 investigators, our law enforcement academy  
23 conducts trainings, and they trained over  
24 500 individuals outside of the agency. And

1 the goal there is to make sure that we're  
2 able to educate people as to working with  
3 this population that has very distinct and  
4 special needs.

5 ASSEMBLYMAN SANTABARBARA: Thank you.

6 CHAIRWOMAN YOUNG: Are you all set?

7 CHAIRWOMAN WEINSTEIN: Yeah. We're  
8 done.

9 CHAIRWOMAN YOUNG: Okay. So I want to  
10 thank you for your testimony today. And we  
11 need to protect our most vulnerable  
12 New Yorkers, and I know that you're working  
13 hard at it, and I know that you've made  
14 several changes at the center which sound  
15 like they're very positive, and I would just  
16 say to you, keep going.

17 EXECUTIVE DIRECTOR MIRANDA: Thank  
18 you.

19 CHAIRWOMAN YOUNG: Thank you.

20 CHAIRWOMAN WEINSTEIN: Thank you.

21 CHAIRWOMAN YOUNG: Our next speaker is  
22 the Arc New York and its executive director,  
23 Mark van Voorst. The Arc.

24 Welcome.

1 MR. VAN VOORST: Excuse me?

2 CHAIRWOMAN YOUNG: Welcome.

3 MR. VAN VOORST: Thank you.

4 CHAIRWOMAN YOUNG: Good to see you.

5 Look forward to your testimony.

6 MR. VAN VOORST: Thank you.

7 Senator Young, Assemblywoman

8 Weinstein, Senators and Assemblypeople, thank  
9 you for giving me the opportunity to speak to  
10 you today.

11 I come to you today with two and a  
12 half months of experience as the executive  
13 director of the Arc New York, but 40 years of  
14 experience in the field. I started off as a  
15 direct support worker, and before coming to  
16 the Arc New York I had completed a 16-year  
17 stint in the city, so I'm familiar with the  
18 upstate/downstate issues.

19 One of the things that I wanted to  
20 point out before we get into some of the more  
21 specific requests that we have is that a lot  
22 of our requests probably wouldn't be even  
23 relevant had the Legislature, OMRDD -- or  
24 OPWDD, as it's now called in the voluntary

1 sector -- not actually established what is  
2 truly the gold standard of service provision  
3 in the entire country.

4 We have historically done a tremendous  
5 job. The Arc of New York itself serves  
6 roughly 60,000 individuals. It employs  
7 30,000 staff and it operates in 52 counties.

8 With that as a backdrop, though, there  
9 are serious issues that we are currently  
10 facing. I'm not going to go through the  
11 testimony which I have provided to you in  
12 writing, but there are a couple of things  
13 that I do want to highlight.

14 The most significant problem we are  
15 facing is our ability to hire and retain  
16 competent staff. We are extremely grateful  
17 for the money that has been given to us, the  
18 3.25 -- 3.25 for direct support and then  
19 3.25 for clinical staff -- is obviously a  
20 tremendous help to our burden. However,  
21 having said that, we also want to highlight  
22 that it is only the beginning of a process  
23 that we hope continues. And we actually need  
24 it to occur at a faster pace than it was

1 originally planned, because the statistics  
2 seem to suggest that not only are our vacancy  
3 rates increasing, but our turnover rates are  
4 increasing.

5 Now, ironically, this should not have  
6 come as a surprise to anyone. In 2006, HHH  
7 provided a report to the United States  
8 Congress on direct support professionals.  
9 And at that time, so 12 years ago, the  
10 vacancy rate was already noted to be roughly  
11 37 percent and was estimated to hit  
12 50 percent by 2020. We are well on our way  
13 to hitting 50 percent.

14 The voluntary sector has prided itself  
15 on providing the best quality of care for  
16 individuals with developmental disabilities.  
17 Our ability to continue to do that is being  
18 weakened at this point because we cannot find  
19 and retain sufficient staff. The numbers  
20 suggest at this point that our vacancy rate  
21 is somewhere around 24 percent. Our turnover  
22 rate within the first six months is somewhere  
23 around 30 percent. And the way you have to  
24 understand this, I think, is to put it in the

1 context -- if you had a family who was in a  
2 nursing home or receiving medical care and  
3 you had that kind of turnover rate, what  
4 would your level of comfort be?

5 We can hardly get staff trained before  
6 they're leaving. It's costing us a fortune  
7 to hire new people. And so accelerating the  
8 dollar amount that we can pay staff and doing  
9 a couple of other things that I've outlined,  
10 I think, in my testimony would be extremely  
11 helpful to trying to stabilize the field.  
12 But this is a long-term problem, and we need  
13 to begin to work on it extremely quickly if  
14 we hope to maintain the gold standard.

15 Thank you.

16 CHAIRWOMAN YOUNG: Thank you.

17 Where are staff leaving to? Where are  
18 they going for jobs?

19 MR. VAN VOORST: Probably any job  
20 that's somewhat easier. It's an extremely  
21 difficult position. This is not a specialty  
22 where you can say, okay, this person does one  
23 thing. Direct support professionals do just  
24 about everything that you can imagine with a

1 person of need. But they're leaving for jobs  
2 that pay more. They're leaving for jobs with  
3 less responsibility. We're competing with  
4 the Burger Kings, with the Walmarts. There  
5 are tremendous stresses that are placed on  
6 the staff that work for us.

7 I know that, you know, the executive  
8 director of the Justice Center has made  
9 tremendous strides in trying to improve the  
10 relationship between the Justice Center and  
11 the field, and I give her tremendous credit  
12 for that because the past year has seen many  
13 changes. However, direct support staff still  
14 are extremely fearful of the Justice Center,  
15 because once your name is on that list as  
16 a -- she doesn't call them suspects anymore,  
17 but they themselves would call themselves  
18 suspects -- they're sitting out there for  
19 weeks, if not months at a time, not knowing  
20 what their future is -- and for things that,  
21 you know, probably in the criminal world  
22 would not be regarded as criminal, but in our  
23 world can come very close to having sort of  
24 criminal consequences. Peoples' lives are



1 getting ruined.

2 The other thing I just wanted to  
3 quickly highlight, though -- and again, this  
4 is not to take away anything from the  
5 #bFair2DirectCare campaign, because it has  
6 been a tremendous success -- is that's what  
7 we actually looked at, one level of staff  
8 that we're hurting for. We actually have a  
9 huge need for mid-line supervisory staff, who  
10 are leaving in droves and we cannot seem to  
11 find clinical staff who want to work in this  
12 field at the salaries that we can pay as  
13 well.

14 So you have actually three types of  
15 employees who are critical to our ability to  
16 perform top-quality care who we actually are  
17 now having a difficult time attracting.

18 CHAIRWOMAN YOUNG: Thank you for that  
19 answer.

20 And just to switch gears for a second,  
21 I've had several agencies that serve people  
22 with disabilities, and they've come to me and  
23 said that they have a very substantial case  
24 for a rate appeal, and rate appeals are

1 almost impossible to get through right now.

2 MR. VAN VOORST: Correct.

3 CHAIRWOMAN YOUNG: Could you address  
4 that problem?

5 MR. VAN VOORST: The only thing I can  
6 tell you, Senator, is rate appeals don't  
7 exist anymore. They stopped several years  
8 ago, and that's a huge problem.

9 In fact, one of the chapters of the  
10 Arc of New York went out of business --  
11 actually merged with another county --  
12 because it was costing them so much to  
13 operate one four-person facility that they  
14 financially couldn't sustain themselves, and  
15 they collapsed. So there are no more rate  
16 appeals.

17 CHAIRWOMAN YOUNG: And what happened  
18 to the people served by that agency?

19 MR. VAN VOORST: Well, fortunately the  
20 Arc of New York is comprised of 52 chapters,  
21 and we had a chapter that was adjacent --  
22 actually, it wasn't adjacent, it was somewhat  
23 south of where this chapter was -- where they  
24 were able to take over the operations and

1 continue to supply the services to the  
2 individuals.

3 CHAIRWOMAN YOUNG: So this would be  
4 Niagara County and Cattaraugus County.

5 MR. VAN VOORST: Correct.

6 CHAIRWOMAN YOUNG: Okay. All right.  
7 Thank you for that answer.

8 I think we're all set, but we  
9 appreciate you taking the time today.

10 MR. VAN VOORST: If I'm not going to  
11 be asked -- I would like to put one thing on  
12 the table, and I spoke to Assemblymember  
13 Gunther about this.

14 Telemedicine has been mentioned a  
15 couple of times today. It is absolutely  
16 essential that OPWDD begin to move this  
17 forward. You know, for years and years our  
18 industry has been criticized for overusing  
19 emergency rooms and hospitals. Well, there's  
20 a reason for that. There's a reason when  
21 state survey teams -- or prior to Denise  
22 taking over the Justice Center, there was  
23 this constant questioning of nursing  
24 decisions. To protect themselves, nurses

1 would say: Well, I'm not going to make that  
2 call, I'm going to send somebody to the ER.

3 There are organizations out there now  
4 where you can use telemedicine where you're  
5 actually -- the person picking up the phone  
6 is an ER physician. There's tremendous costs  
7 savings associated with it. And at this  
8 stage I can't conceive of a reason why we  
9 wouldn't want to push telemedicine as quickly  
10 as we possibly can.

11 CHAIRWOMAN YOUNG: I totally agree on  
12 telemedicine, telehealth.

13 Thank you so much.

14 MR. VAN VOORST: Thank you.

15 ASSEMBLYWOMAN GUNTHER: Thank you.

16 CHAIRWOMAN YOUNG: Our next speakers  
17 are Executive Director Harvey Rosenthal and  
18 Director for Policy and Public Engagement  
19 Elena Kravitz, from the New York State  
20 Association of Psychiatric Rehabilitation  
21 Services, Incorporated, and also Glenn  
22 Liebman, CEO of Mental Health Association of  
23 New York State. I think. Is that correct?

24 MR. LIEBMAN: Yes, it is.

1 CHAIRWOMAN YOUNG: Okay. Very good.

2 MR. ROSENTHAL: Good afternoon.

3 CHAIRWOMAN YOUNG: Good afternoon.

4 MR. ROSENTHAL: Thank you, Senator  
5 Young, Assemblywoman Weinstein, and members  
6 of the committee, Ms. Gunther --

7 CHAIRWOMAN YOUNG: As you know, we're  
8 asking the speakers to summarize their  
9 testimony, so --

10 MR. ROSENTHAL: What's that?

11 CHAIRWOMAN YOUNG: We're asking the  
12 speakers to summarize their testimony instead  
13 of reading it word for word. So if you could  
14 do that, that would be great.

15 MS. KRAVITZ: A summary. Summarize.

16 MR. ROSENTHAL: Summary? Oh, a  
17 summary. I'm sorry. I didn't bring my  
18 hearing aids.

19 (Laughter.)

20 MR. ROSENTHAL: So speaking of my  
21 hearing aids, this is my 25th year of  
22 providing testimony, and I hope that 25 is  
23 the charm.

24 So I want to first introduce Elena

1 Kravitz to you. She is our new policy  
2 director. I'm particularly proud to have  
3 stolen her back from New Jersey. She was a  
4 Brooklyn native, but -- she has a great  
5 story, we won't have time for you to hear it  
6 today. And she'll be doing some incredible  
7 work. But we're also proud that she sits on  
8 the highest body in the nation, which is the  
9 Interdepartmental Serious Mental Illness  
10 Coordinating Council.

11 So Elena -- and welcoming Glenn, of  
12 course. You'll be hearing from him. He's my  
13 partner and colleague, and we'll be going  
14 over a number of issues. So I'm going to go  
15 fast.

16 NYAPRS is a statewide -- a unique  
17 statewide coalition of people with mental  
18 illnesses, like Elena and me, and community  
19 providers who have been working for 37 years  
20 to try to transform the system, to move one  
21 from illness to wellness and from  
22 institutions to the community and from  
23 coercion to rights and things like that.

24 Over the years we've worked on a

1 number of issues together with the  
2 Legislature, and last year we were very  
3 grateful that you funded the \$1.9 billion for  
4 supportive housing over 35 years, crisis  
5 intervention teams, raised the age of  
6 criminal liability, and the increase in the  
7 workforce that you just heard about.

8 We're very grateful for that, and  
9 we're also grateful to the Governor for some  
10 of the things he put in his budget -- the ACT  
11 teams reinvestment, the crisis in community  
12 beds.

13 I'm not going to talk about -- I am  
14 going to talk about the housing issue.  
15 Housing, stable housing, is essential to hope  
16 and health and recovery. We work on the  
17 streets of New York City with people that are  
18 frequently readmitted in emergency rooms or  
19 hospitals, jails and prisons, and the one  
20 thing they share, so many of them in common,  
21 is they didn't have stable housing.

22 So it's really important not only to  
23 build new housing, but to keep and maintain  
24 the housing we have now. And even though the

1 Governor -- he puts up \$10 million, it's not  
2 enough by any means. And so we're a member  
3 of the Bring It Home, Better Funding for  
4 Better Care Campaign, and we urge the  
5 Legislature and the Governor to make a  
6 commitment to put in \$120 million to  
7 stabilize 40,000 units of mental health and  
8 permanent housing in five program types over  
9 the coming years.

10 I'm going to focus a little bit on  
11 criminal justice. I was so glad to hear the  
12 questions earlier. This is a top priority  
13 for us. We have way too many people in jails  
14 and prisons. Right now we have people  
15 suffering in the box who are 23 hours a day  
16 in the dark -- and you heard earlier today  
17 that's 850, I think. And even though we have  
18 that law we all worked on to pass, there  
19 still are these procedures where people can  
20 be put in the box.

21 Actually, I'm out of order here, but  
22 the way to really prevent folks even getting  
23 into prison is at the arrest level. And so  
24 the training of police to be more responsive,



1 and to not escalate but to be able to handle  
2 a situation and avoid a tragedy or an arrest,  
3 is critical. The Legislature has been great  
4 on that, the Senate in particular has  
5 funneled money -- if you look at my  
6 testimony, you'll see a broad number of  
7 communities that have received that funding.  
8 And Mrs. Gunther, last year you funded for  
9 half a million dollars an alternative to  
10 outpatient commitment that's very -- it goes  
11 to people before tragedy and before crisis  
12 whenever possible. We're looking forward to  
13 seeing how that goes.

14 I mentioned earlier about solitary  
15 confinement. There are 844 people in the OMH  
16 caseload in the SHU. Thirty percent of the  
17 suicides in 2014 to 2016 happened in the SHU.  
18 Rates of suicide attempts and self-harm,  
19 11 times higher in solitary confinement.  
20 Even though Colorado has implemented a  
21 program to cut solitary confinement from  
22 1,500 to 18, for our population, New York is  
23 still -- is lagging behind.

24 As part of the Mental Health

1 Alternatives to Solitary Confinement  
2 Coalition, we urge the Legislature to pass  
3 the HALT legislation. We want to  
4 particularly appeal to the Senate because our  
5 understanding is last night Speaker Heastie,  
6 he made a commitment to pass this bill, which  
7 would not only get into this issue about  
8 serious mental illness, or mental illness, it  
9 would ban solitary confinement with  
10 vulnerable groups -- the young and elderly,  
11 people with physical or mental disabilities,  
12 pregnant women and new mothers, and LGBTQI  
13 individuals. Long overdue.

14 If you're not mentally ill before you  
15 get in the SHU, you will be afterwards. We  
16 really have to stop this practice. So we  
17 urge you, we urge you for help in this area.

18 I won't talk about the living wage,  
19 because Glenn will. You heard earlier about  
20 adult homes. I think it is tragic that only  
21 14 percent of the 4500 that were supposed to,  
22 by a court settlement, be able to move into  
23 supportive housing have moved. I know  
24 there's been some progress, but it's

1 miniature.

2           And I'm glad that the Governor's  
3 budget is funding \$5 million for specialized  
4 peer supporters to go to the adult homes and  
5 instill hope and trust and help the people  
6 move all the way through the very complex  
7 process into the community. I think you  
8 heard earlier, too, that -- I know last year,  
9 at the end of last year, the operators, adult  
10 home operators, were able to get a bill  
11 passed through both houses that would  
12 increase their rates. The Governor, he  
13 vetoed it, partly because he didn't want to  
14 do budget outside of budget.

15           But we really urge and insist that if  
16 there's a hike to the operators, there needs  
17 to be an equal hike to the personal needs  
18 allowance of the residents. They live on so  
19 little money.

20           We are very -- again, one more year,  
21 really happy to see the funds from the  
22 downsizing of facilities into the community.  
23 This reinvestment money, \$11 million this  
24 year, goes to mobile intensive outreach

1 teams, peer bridger and respite programs,  
2 crisis intervention, warm line and housing  
3 services, family empowerment services,  
4 managed care transitional supports, forensic  
5 ACT team and social club services. It's  
6 critical, and we're grateful to the Governor  
7 and the Legislature for supporting this year  
8 after year.

9 Are you doing prescriber prevails?

10 MR. LIEBMAN: No --

11 CHAIRWOMAN YOUNG: Yeah, Harvey, I was  
12 wondering if you could kind of summarize --

13 MR. ROSENTHAL: Actually, you know  
14 what --

15 CHAIRWOMAN YOUNG: And then we'll let  
16 Glenn go.

17 MR. ROSENTHAL: -- the rest of my  
18 issues he's going to take.

19 CHAIRWOMAN YOUNG: Perfect.

20 MR. ROSENTHAL: So I'll yield to my  
21 partner.

22 CHAIRWOMAN YOUNG: Thank you.

23 MR. LIEBMAN: Thank you very much.

24 And I appreciate you squeezing me in here at

1 the last minute. I thank Harvey as well for  
2 working with me on this.

3 So my name is Glenn Liebman. I'm the  
4 director of the Mental Health Association of  
5 New York State, and this is my 16th year of  
6 testifying. I really appreciate it very  
7 much.

8 Our organization is comprised of  
9 26 affiliates in 52 counties throughout  
10 New York State. Largely we provide  
11 community-based mental health services; we're  
12 also involved in a lot of education and  
13 advocacy as well. And we want to thank  
14 Assemblymember Gunther for being part of our  
15 press conference yesterday when we introduced  
16 a new mental health license plate -- as well  
17 as Senator Ortt, who I know is not here  
18 today. But we thank them for all their  
19 support, not just for that.

20 But there has been a major sort of  
21 change, and New York is leading the way on a  
22 lot of anti-stigma efforts. The license  
23 plate, we have a mental health tax check-off.  
24 And more significantly, we even have a mental

1 health education bill in New York State now,  
2 which is great. And I appreciate questions  
3 being asked about that, because it's going to  
4 be operationalized on July 1st of this year.

5 And we're very excited to make sure  
6 that all schools across New York State and  
7 all students across New York State now have a  
8 greater knowledge about mental health in  
9 schools, and I'll get into just that briefly.  
10 And I'll be very brief, because frankly there  
11 are 13 issues we're covering, and I obviously  
12 won't cover -- carry -- Harvey did carry most  
13 of them.

14 But I did want to talk about workforce  
15 specifically. I think workforce -- you've  
16 heard it from everybody, it's a continuing  
17 theme. What you all did last year was  
18 phenomenal. The #bFair2DirectCare campaign  
19 and everybody who was involved -- and this  
20 was the greatest change in over a decade for  
21 living wage, for the direct care workforce.  
22 It was a great victory, and we as the mental  
23 health organizations and behavioral health  
24 organizations also were able to receive

1 funding for that. And again, that was  
2 terrific.

3 But it's a step. It's a step in a  
4 staircase of need, frankly. We have a lot of  
5 issues that are going on. This is a great  
6 add to the workforce, but we need so much  
7 more. We need continuous support. We're  
8 looking for -- and it's in our budget  
9 proposal -- we're looking for a 3.25 percent  
10 increase, much like you had last year, to be  
11 implemented January 1st of this year for the  
12 so-called 100, 200, 300 series in the direct  
13 care workforce, which also includes clinical  
14 staff as well, which we think is essential to  
15 support because many of us in the mental  
16 health system recognize that our clinical  
17 folks are really in many ways our direct care  
18 folks. So we're really appreciative of  
19 hopefully your support in this.

20 And the other thing I'll just touch on  
21 is the mental health education bill. Again,  
22 we look at this as a groundswell of support.  
23 We look at this as a major transformation of  
24 the system of care, but there is absolutely

1 no money behind it. And this is -- we don't  
2 want this to go down as an unfunded mandate.  
3 We don't want to look at this as the great  
4 experiment -- we finally broke through the  
5 schools and all that, and yet there's no  
6 money behind that.

7 So we have a proposal that we put out  
8 that's in your testimony as well in creating  
9 a mental health education resource center,  
10 which we think is very important.

11 And again, I keep -- so many of these  
12 issues are so important, and Harvey did a  
13 great job in covering them, but I just want  
14 to also thank Senator Krueger.

15 Senator Krueger, thank you for  
16 bringing up gambling prevention. And really,  
17 nobody talks about it, and it's so important.  
18 We have a \$4 billion gaming industry in  
19 New York State, and we work very closely with  
20 the gambling prevention folks -- they get  
21 \$1 million. A \$4 billion industry,  
22 \$1 million in prevention. So there's got to  
23 be a complete sea change in that area.

24 And again, I can go on and on, but you



1           have my testimony. And we're very strongly  
2           supportive of NYAPRS and many of our other  
3           colleagues who you will hear from.

4                     CHAIRWOMAN YOUNG: Thank you.

5                     I do have a couple of questions.  
6           So -- and I appreciate everything that you  
7           said. I had a conversation with Commissioner  
8           Sullivan regarding the Governor's plans to  
9           actually close more inpatient beds, which I'm  
10          very concerned about because, as you know,  
11          we're over census in several of the  
12          facilities, so beds stay closed and there are  
13          too many people that need to be served.

14                    Could you give your perspective on  
15          that?

16                    MR. ROSENTHAL: Well, we have been a  
17          supporter of the downsizing of the state  
18          hospital system. I started when there were  
19          5,000 beds, and at one point there was  
20          92,000 -- 90,000 to 100,000 -- 92,000.

21                    But I think the OMH has taken the  
22          right direction with preinvesting the  
23          services before the closures and putting in  
24          play the kinds of services and the continuum

1           that should really support people and prevent  
2           readmissions.

3                       I will say, too, that the Governor's  
4           managed-care redesign is very street-based  
5           and very outreach, engagement, and diversion.  
6           So I think there's a number of instances  
7           where the right resources are on the street  
8           and that in -- we don't want to keep  
9           expensive hospital beds open. We have I  
10          don't know how many campuses all over the  
11          state, and we really -- the focus ought to be  
12          on the community.

13                      And when people do need inpatient  
14          services, they are available, including the  
15          Article 28s.

16                      CHAIRWOMAN YOUNG: But we do have  
17          people that go to the hospital and just -- or  
18          the emergency room, and they're languishing  
19          there in some cases. So I think there's a  
20          balance.

21                      And I agree with you that the pendulum  
22          has swung, I think. So back in the day, we  
23          used to have all kinds of developmental  
24          centers and psychiatric centers that were

1           just warehousing people inappropriately, I  
2           fully agree with that. And then the pendulum  
3           swung in the other direction.

4                     And I guess what we have to find is  
5           the balance. Because people with mental  
6           illness, let's face it, are still severely  
7           underserved in this state in so many ways,  
8           whether it's been urban areas -- and we see  
9           the exploding homelessness that we discussed  
10          earlier. But that's all over the state where  
11          we see homelessness on the rise. We see  
12          people in jail cells, as you pointed out,  
13          local jails. The sheriff's departments  
14          aren't equipped to deal with people with  
15          mental illness. And so we see a lot of the  
16          problems that are out there.

17                    And one of the questions I have,  
18          though, has to do with whether or not -- so  
19          let me preface it by saying this. I'm  
20          excited about the transitional housing and  
21          supportive housing that's included in the  
22          budget, because I think that's sorely needed.  
23          But is that sometimes quite a step down, to  
24          go from inpatient to transitional housing?

1           And you talked about the managed care, but  
2           could we just talk about that for a second?  
3           Because I'm concerned that maybe there's too  
4           much of a step down. Is there something that  
5           should be in the middle?

6                     MR. ROSENTHAL: Well, you mean -- for  
7           example, the crisis respite beds to some  
8           degree are --

9                     CHAIRWOMAN YOUNG: Right.

10                    MR. ROSENTHAL: -- a diversion.

11                    CHAIRWOMAN YOUNG: Yeah. Right. So  
12           things like that.

13                    MR. ROSENTHAL: And maybe will  
14           function if people do relapse sort of  
15           quickly, they'll be able to go there?

16                    CHAIRWOMAN YOUNG: Right. Could you  
17           address that? Because it's -- I think that  
18           there may be a gap --

19                    MR. ROSENTHAL: I understand your  
20           point. I have seen people backed up in the  
21           Capital District Psychiatric Center waiting  
22           for a bed.

23                    I'm not saying this is black and white  
24           either, Senator. I just -- I don't know the

1 answer is to keep the state hospital beds  
2 open, though.

3 CHAIRWOMAN YOUNG: But again, we have  
4 a census that is going over in some cases.

5 Glenn, did you want to say something?

6 MR. LIEBMAN: Just from my  
7 perspective -- and I agree with Harvey that  
8 we have been long, strong advocates of  
9 reinvestment for many years. And we're glad  
10 to see that there's over \$100 million now  
11 annualized for reinvestment.

12 There -- you know, as a family member,  
13 and many of us are, you know, I've seen  
14 firsthand some of the issues around housing  
15 and bed use and inpatient facilities. But I  
16 really, you know, agree and the Mental Health  
17 Association agrees that, you know, we are  
18 very supportive of, you know, that money  
19 going to the community.

20 And I think that the failure of the  
21 system -- and the closures of the beds aside,  
22 the failure of the system is we've been so  
23 underfunded for so long -- you know, the  
24 outcomes in terms of community-based services

1 are so much stronger than what you're seeing  
2 in outcomes from other arenas. And yet we  
3 have been severely underfunded for as long as  
4 we've been doing this.

5 So had we been properly funded from  
6 the get-go, I think a lot of the issues that  
7 we see right now would not be appearing to as  
8 us, unfortunately, as they are.

9 CHAIRWOMAN YOUNG: Thank you, Glenn.  
10 Assembly?

11 CHAIRWOMAN WEINSTEIN: No. We're  
12 done.

13 CHAIRWOMAN YOUNG: I think we're done.  
14 Thank you. Thanks for testifying  
15 today.

16 MR. ROSENTHAL: Thank you.

17 SENATOR KRUEGER: Thank you very much.

18 MR. LIEBMAN: Thank you.

19 CHAIRWOMAN YOUNG: Our next speaker is  
20 Executive Director Wendy Burch, from the  
21 National Alliance on Mental Illness of  
22 New York State.

23 Welcome.

24 MS. BURCH: Thank you. Good

1           afternoon. Can you hear me okay?

2                       My name is Wendy Burch, and I am the  
3           executive director of the National Alliance  
4           on Mental Illness of New York State. With  
5           me today is Ariel Kaufman, a NAMI-NYS board  
6           member and a family member of someone with a  
7           serious mental illness. We represent  
8           thousands of New Yorkers living with a mental  
9           illness as well as the family members who  
10          love and support them. We appreciate the  
11          opportunity to testify today.

12                      You have our written testimony, so  
13          briefly, our focus is to ensure that those  
14          living with a mental health condition have  
15          the tools necessary to pursue their recovery.  
16          One of the most important is access to safe  
17          and affordable housing, which is why NAMI-NYS  
18          is an active participant in the Bring It Home  
19          campaign.

20                      When providers don't have the adequate  
21          funding to retain qualified staff, our loved  
22          ones suffer. Instead of focusing on  
23          improving their health, they find themselves  
24          hospitalized, incarcerated, or living on the

1 streets. They must have a home before they  
2 can begin to think about the things that many  
3 of us take for granted, like having a job and  
4 being an active part of the community.

5 NAMI-NYS also wants to ensure that the  
6 budget addresses community reinvestment. For  
7 someone living in recovery, access to  
8 services is vital to sustained progress. For  
9 every hospital that closed, we've been  
10 assured that \$110,000 will be invested in  
11 community resources. These community  
12 investments are not only essential for those  
13 living with mental illness to have meaningful  
14 lives, they also save the state the  
15 astronomical costs associated with  
16 hospitalization and incarceration.

17 MS. KAUFMAN: I'm proud to be here  
18 today representing NAMI-NYS and the tens of  
19 thousands of New York State families and  
20 individuals who live daily with the  
21 devastating effects of serious and persistent  
22 mental illness. Not only have I worked in  
23 the behavioral health system for nearly  
24 20 years, I am also the caregiver and



1 daughter of a father who lives with a serious  
2 mental illness. So these issues mean more to  
3 me than just data, statistics, and politics.

4 I ask all of you to envision a family  
5 member that you care deeply about struggling  
6 to recover from a life-changing illness that  
7 affects their ability to reason, their  
8 physical health, and their ability to  
9 maintain the social ties that mean so much to  
10 them. This is what families and caregivers  
11 of people with serious mental illness face  
12 every day.

13 We work tirelessly to troubleshoot a  
14 fragmented health system that lacks  
15 appropriate resources just to ensure that our  
16 loved ones get the medication, healthcare,  
17 and housing that they so desperately need in  
18 order to remain stable and connected to daily  
19 activities that many of us just take for  
20 granted -- like planning a meal, calling a  
21 friend, or following up on our physical  
22 health needs.

23 As deinstitutionalization has  
24 progressed, families have been faced with the

1           troubling reality of whether or not their  
2           loved one will be able to integrate into a  
3           community that they have limited ties to in a  
4           world that frequently stigmatizes their  
5           battle to recover from mental illnesses that  
6           they did nothing to cause.

7                     My father lives in mental health  
8           housing and receives treatment at a certified  
9           community behavioral health center on  
10          Long Island. Most recently, he experienced a  
11          life-changing event. In his mid-60s, he  
12          began to experience tremendous pain in his  
13          back to the point where his 6-foot-5 frame  
14          was literally bent over a walker for months.  
15          He couldn't get out of the house to shop, and  
16          we needed an aide to come to his house just  
17          to complete simple daily tasks. During this  
18          time his psychiatric symptoms began to spiral  
19          due to his fears about surgery and his  
20          inability to fulfill his daily routine.

21                    Fortunately, this story does not end  
22          in sadness like so many others, because my  
23          dad lived in a permanent subsidized apartment  
24          in Long Island. He was able to have surgery,

1 go to rehab, get consistent psychiatric  
2 treatment, and return home to an apartment  
3 that was safe and supportive. Without the  
4 mental health housing system, these triumphs  
5 would not have been possible.

6 That is why funding existing mental  
7 health housing at sustainable rates is  
8 imperative. When properly funded and  
9 staffed, this type of housing allows people  
10 to focus on recovery in a supportive and safe  
11 environment. I believe that it is the duty  
12 of our Legislature to set aside political  
13 discourse and achieve a moral imperative by  
14 ensuring people like my father do not lose  
15 their housing or face limitations on their  
16 opportunities to leave institutional settings  
17 because there are no appropriately funded  
18 community housing options with wraparound  
19 services that fulfill the obligation that the  
20 state has to ensuring that disabled citizens  
21 receive the best quality care and treatment  
22 possible.

23 NAMI-NYS calls upon the Legislature to  
24 make our families a priority by funding

1           mental health housing and services in the  
2           community at sustainable rates, to ensure  
3           access to mental health services, properly  
4           prescribed medication, and adequate resources  
5           such as psychiatrists, psychologists, and  
6           mental health professionals.

7                     Adequately funded mental health  
8           housing and services keep people from falling  
9           through the cracks, help avoid unnecessary  
10          incarcerations, hospitalizations, and  
11          repeated trips through the homeless system.

12                    I do thank you for your motivation and  
13          desire to fix these long-standing issues, and  
14          thank you for allowing me to talk to you  
15          today.

16                    CHAIRWOMAN YOUNG: Thank you.

17                    MS. KAUFMAN: I've taken a lot out of  
18          this hearing today, and I do believe that all  
19          of you are on the same page as me, so I  
20          know --

21                    CHAIRWOMAN YOUNG: Good. Thank you.

22                    MS. BURCH: And I had a couple more  
23          points to make, which I won't, because -- in  
24          the interests of time. But I just wanted to

1 mention that as you'll see in our testimony,  
2 we do address enforcing insurance parity,  
3 funding for CIT, and also reinstating  
4 prescriber prevails.

5 CHAIRWOMAN YOUNG: Thank you very  
6 much. We really appreciate it.

7 MS. KAUFMAN: Thank you.

8 MS. BURCH: Thank you very much.

9 CHAIRWOMAN YOUNG: Next we have  
10 Executive Director Kelly Hansen, New York  
11 State Conference of Local Mental Hygiene  
12 Directors.

13 (Discussion off the record.)

14 MS. HANSEN: Good afternoon, ladies  
15 and gentlemen.

16 CHAIRWOMAN YOUNG: Good afternoon.

17 MS. HANSEN: My name is Kelly Hansen,  
18 and I am executive director of the Conference  
19 of Local Mental Hygiene Directors. We  
20 represent the county mental health  
21 commissioners in each of the counties and the  
22 Department of Mental Health in the City of  
23 New York.

24 We have several topics on the budget

1 to talk about, but I'm going to limit my  
2 testimony to one specific issue, and it has  
3 to do with the opioid and heroin epidemic.

4 Attached to my testimony is a copy of  
5 a report that was conducted by the Conference  
6 of Local Mental Hygiene Directors, our  
7 organization, in collaboration with the  
8 New York State Sheriffs' Association and the  
9 New York State Association of Counties. And  
10 what it does is it provides the evidence base  
11 and the research that shows that providing  
12 substance abuse disorder treatment and  
13 transition services to individuals in jails  
14 will increase public safety, save costs, and  
15 most importantly, save lives.

16 In listening to all of this testimony,  
17 I think almost everyone has raised an issue  
18 about the opioid and heroin crisis. So the  
19 reason we did this study is that our  
20 directors of community services and the  
21 sheriffs have continually been seeing an  
22 increase in the number of individuals coming  
23 into the jails with a substance use disorder.  
24 And because we have kind of this drone view,

1 the DCSs see all of the system together,  
2 they're able to see the linkages between  
3 criminal justice, foster care, all of this  
4 other extra-collateral damage that's  
5 happening because of the opioid epidemic.

6 And what they were finding is that  
7 there is no funding to offer services inside  
8 the jail. And that while there's been a lot  
9 of support, with the Legislature and the  
10 Governor providing funding to provide  
11 services in the community, there's no money  
12 going into the jail.

13 And while they're putting together  
14 these new services -- on-call peer programs  
15 that can meet people in the emergency room, a  
16 24/7 crisis center, recovery centers, family  
17 support navigators -- there's all of these  
18 community services being put together, but  
19 there's a donut hole right in the middle, and  
20 that's the jail.

21 Because we know that addiction is  
22 directly linked with criminal justice  
23 activity. National data will tell you that  
24 drugs and alcohol are implicated in

1           80 percent of the crimes related to DWI, drug  
2           abuse, domestic violence, property damage,  
3           and personal injury.

4                       And we also know -- when we surveyed  
5           our jails, we asked the sheriffs on this  
6           particular day how many individuals -- what  
7           was the percentage of individuals who have  
8           come in on substance-use-related crime who  
9           have been in the jail already. And that  
10          number was 68 percent.

11                      So people are coming in and out of the  
12          jail, and we know that that's an area where  
13          we're missing an opportunity. So what the  
14          conference, the Sheriffs' Association, and  
15          NYSAC are doing is we're coming to you to ask  
16          for funding to be able to provide these  
17          services. Because like it or not, the jail  
18          is part of the continuum of care. We know  
19          that the jails are housing thousands of  
20          individuals with substance use disorder, and  
21          they have no money to provide any treatment.

22                      We also know from the clinical  
23          standpoint, even more importantly, is that we  
24          are missing a huge opportunity to be able to



1 offer treatment when an individual is clean  
2 and sober and may have some insight into  
3 their addiction, insight as to why they're  
4 using, and be able to put in place, you know,  
5 treatment services so that they know when  
6 they leave there is another option other than  
7 just going out and starting to use again, and  
8 being able to transition.

9 In New York State there's several  
10 counties who have put together model  
11 programs, so I'll just talk briefly about the  
12 Albany County SHARP program. This is Sheriff  
13 Apple's program, the Sheriff's Heroin  
14 Addiction Recovery Program. I actually had  
15 the opportunity to visit the program a couple  
16 weeks ago in preparation for our advocacy  
17 here, and it's a separate unit of the jail.  
18 It's outside of the general population. They  
19 have a CASAC, who everyone loves, they have  
20 peer programs, they do groups, they do  
21 individual counseling. And in talking with  
22 the women and the gentlemen who are in that  
23 program, they were grateful that they had  
24 this opportunity, they appreciated the

1 support and the safety they had with other  
2 folks in the unit as well.

3 But I want to just give you this  
4 number, because the reduction in recidivism  
5 is astounding. So Sheriff Apple's county  
6 numbers are generally, out of everyone who is  
7 coming into jail with a substance use  
8 disorder -- they're screened for suicide and  
9 substance use at booking -- 40 percent of  
10 those individuals are going to recidivate.  
11 That's what their number is.

12 For individuals who have been in the  
13 SHARP program, that number drops to  
14 12 percent. That's a 28 percent reduction in  
15 recidivism. And think of what that means for  
16 public safety for the community. It means  
17 less crime, less court costs, less  
18 prosecution costs. And it's a diversion  
19 program, because those folks will not be  
20 coming back into the jail after.

21 And in fact, a DCJS study that looked  
22 at over 1,000 New York State specific data  
23 elements, looking at the cost benefit of  
24 specific criminal justice interventions --

1           and by the state's own data, they indicated  
2           that if you provided substance use disorder  
3           services during incarceration, it would save  
4           the system \$2,100 per person in cost  
5           avoidance. Again, court, prosecution, law  
6           enforcement, incarceration costs.

7                     And they also went a step further and  
8           said it would save victims \$670 per person  
9           served in the program. And those costs are  
10          tangible costs -- medical costs, mental  
11          health costs, property damage, and loss of  
12          earnings due to loss of wages due to injury.

13                    So we have evidence that shows that  
14          this works in county programs in New York  
15          State. We have New York State data that  
16          indicates that there's a savings to the  
17          system. And we haven't -- these are just the  
18          numbers. We haven't even talked about the  
19          human component as well, which I know you all  
20          hear about repeatedly from the constituents  
21          in your county.

22                    CHAIRWOMAN YOUNG: Could you summarize  
23          the rest, please?

24                    MS. HANSEN: Yup, absolutely.

1                   So what we are asking for is an annual  
2                   appropriation to the counties of  
3                   \$12.8 million, which we find and think is a  
4                   very reasonable amount, and --

5                   (Interruption.)

6                   CHAIRWOMAN YOUNG: Okay.

7                   MS. HANSEN: So that is what we're  
8                   looking for in terms of some funding to go to  
9                   the counties to be able to provide substance  
10                  use disorder treatment and transition  
11                  services for people to be able to re-enter  
12                  into the community with housing, hopefully,  
13                  and treatment, and we would hope that we  
14                  would have your support.

15                  Those are my formal comments. I don't  
16                  know if you're interested, Senator; I could  
17                  catch you at another time in terms of what  
18                  the county directors are experiencing in  
19                  terms of bed closures.

20                  CHAIRWOMAN YOUNG: Okay. Thank you.

21                  CHAIRWOMAN WEINSTEIN: Assemblyman  
22                  Oaks has a question.

23                  ASSEMBLYMAN OAKS: Just -- I know one  
24                  of the questions that came up before was on

1 the jail-based restoration. And I know in  
2 speaking -- I know in this instance you're  
3 talking about sheriffs and county mental  
4 health kind of working together to say we can  
5 do this within our setting.

6 When I asked the question have any  
7 counties come forward to do the restoration  
8 one --

9 MS. HANSEN: Competency restoration.

10 ASSEMBLYMAN OAKS: The sheriffs have  
11 not been as supportive on that end, I don't  
12 think, because of some of the challenges, or  
13 maybe feeling not capable of actually having  
14 success. Are there any comments --

15 MS. HANSEN: Yes, absolutely. And a  
16 very good question.

17 So what we're asking for for the  
18 substance use disorder treatment -- and these  
19 are individuals who we know have a substance  
20 use disorder. They're competent, they've  
21 been charged with a crime, and that we can --  
22 the counties can bring in services from the  
23 community to be able to provide treatment in  
24 the jail, and hopefully they will not come

1 back again.

2 On the jail-based restoration, which  
3 the conference does not support -- it relates  
4 to individuals who've been charged with a  
5 crime and have been deemed incompetent to  
6 stand trial and understand the charges  
7 against them. Those individuals will go from  
8 the arrest and the county jail, they have a  
9 psych eval, a determination of competency is  
10 made, and then they are sent to a state  
11 psychiatric center to be restored to  
12 competency, for which the county pays  
13 50 percent.

14 The state is saying that this jail --  
15 that restoration could be done in the jails.  
16 As you said, the sheriffs are not supportive.  
17 We are not supportive because it is not the  
18 right therapeutic place, for someone who has  
19 been deemed incompetent, to be restored to  
20 competency in a jail. They don't have the  
21 resources, they don't want to build these  
22 programs, and they're just not appropriate.

23 So in fact last year, when you guys  
24 were nice to take that provision out of the

1 budget, at Commissioner Sullivan's direction,  
2 OMH staff had been meeting all over the  
3 summer with our attorneys, mental hygiene  
4 legal services, the DAs association -- they  
5 put together the workgroup that we wanted  
6 them to and started working on what can we do  
7 to help move the process, what can we do to  
8 share information, what can we do -- because  
9 what my members would tell you, what the  
10 county directors would say is it's extremely  
11 difficult to get a 730 bed -- which is what  
12 we refer, 730 of the Criminal Procedure Law.

13 And if you have an inmate who has a  
14 serious mental -- has a mental illness,  
15 serious mental illness in the jail and just  
16 needs that level of care -- 508 is what they  
17 refer to it as -- they don't even ask  
18 anymore, because there's no bed. They can't  
19 get a bed.

20 So we're not a fan of the jail-based  
21 restoration. I was disappointed to see that  
22 the state booked savings again with this,  
23 after we had thought we had made some pretty  
24 significant progress. And I'm sure we'll

1 continue that workgroup.

2 But yes, you're correct, Assemblyman,  
3 there is no real appetite out there.

4 ASSEMBLYMAN OAKS: Thank you.

5 CHAIRWOMAN YOUNG: Thank you.

6 ASSEMBLYWOMAN GUNTHER: Just before  
7 you go --

8 MS. HANSEN: Yes.

9 ASSEMBLYWOMAN GUNTHER: You know what?  
10 I do believe that there should be some sort  
11 of education, because you know, we just --  
12 sometimes if -- the way that we approach a  
13 person, that some other approach would be  
14 different, but that if you do it calmly --  
15 and a lot of times -- you know, we just saw  
16 something, and it's your approach. And, you  
17 know, somebody else -- if you approach  
18 certain people quickly or fast or without any  
19 knowledge of what's going on, the reaction  
20 and the outcome is so much different.

21 So that's why these kinds of programs  
22 in jail situations, incarceration situations,  
23 that you have to have that education to be  
24 able to approach and get better outcomes.



1 MS. HANSEN: Absolutely. Absolutely.

2 Thank you for your time.

3 CHAIRWOMAN YOUNG: Thank you.

4 CHAIRWOMAN WEINSTEIN: Thank you.

5 CHAIRWOMAN YOUNG: Our next speakers  
6 are -- actually, a very good crew. We have  
7 the New York State Public Employees  
8 Federation. We have Darlene Williams,  
9 occupational therapist at OMH; Greg Amorosi,  
10 legislative director; Randi DiAntonio,  
11 licensed master social worker.

12 So welcome. Thank you for being here  
13 today.

14 MR. AMOROSI: Thank you for having us.

15 MS. DiANTONIO: Good afternoon. I  
16 want to start by thanking Senator Young,  
17 Assemblywoman Weinstein, and Chairwoman  
18 Gunther and members of the Senate and  
19 Assembly for the opportunity to speak to you  
20 today about the 2018-2019 Executive Budget  
21 proposal as it relates to OPWDD.

22 My name is Randi DiAntonio. I'm a  
23 licensed social worker, and I've been  
24 employed by OPWDD since 1999. I'm here today

1 representing the New York State Public  
2 Employees Federation and the more than 3,000  
3 members who provide services across New York  
4 State to the developmentally disabled.

5 Our members take very great pride in  
6 the work that they do. They care deeply  
7 about the individuals that we serve. And as  
8 we've heard today, for the past several years  
9 OPWDD has undergone a massive system  
10 transformation. Some of these initiatives  
11 have resulted in positive impacts, while  
12 others have sounded really good on paper but  
13 unfortunately resulted in closures as well as  
14 services and choices being diminished, mostly  
15 due to lack of staffing and resources being  
16 provided.

17 You have our written testimony, so I  
18 am going to touch on a few things briefly.  
19 This year's Executive Budget has some  
20 positives and some negatives. We were very  
21 pleased that there were no additional  
22 closures in this budget.

23 We were also very pleased to see the  
24 continuation of the blue ribbon panels for

1 the IVR facility in Staten Island, so that  
2 there are ongoing discussions as to whether  
3 it is logical or reasonable to move that  
4 facility under the auspices of CUNY. We are  
5 supportive of it remaining under OPWDD, and  
6 we believe the 100 or so PEF members there  
7 have a lot to contribute.

8 We're also very positive about the  
9 salary increases for the direct support  
10 professionals, even though they're not in our  
11 sector. We believe that this really improves  
12 the likelihood of our system continuing to do  
13 the great work that it does.

14 We are also supportive of the plan to  
15 convert the Bernard Fineson program into a  
16 transitional program for individuals who are  
17 being discharged from the OMH system into the  
18 OPWDD system. We believe this model gives us  
19 a chance to evaluate and assess before  
20 plunking somebody into a setting that might  
21 not be in their best interest or anybody  
22 else's best interest.

23 We actually believe this model should  
24 be evaluated and potentially expanded across

1 the state. We've had several situations  
2 where placements have occurred because of  
3 emergencies, and they've been very unsafe for  
4 both the consumer and the other individuals  
5 in the home, as well as the staff.

6 Now on to the things we're not so  
7 pleased about. When it comes to residential  
8 opportunities, we do see that there's  
9 \$120 million in the Executive Budget, but not  
10 one single dime of it is going towards the  
11 state-operated end. It's our position that  
12 this is really short-changing the needs of  
13 consumers with very highly specialized needs.

14 We have undergone closures throughout  
15 the state for the last several years,  
16 reducing the number of specialized inpatient  
17 and intensive treatment beds by 1300, give or  
18 take. We have realized down to about  
19 150 beds, but that is not sufficient to take  
20 care of the needs of those who have  
21 behavioral, medical, or severely challenging  
22 psychiatric issues and are dually diagnosed.

23 We believe that some of this money  
24 should be given towards the state-operated

1 end to develop specialized services so that  
2 people with these needs can be served in the  
3 community-based settings and can be treated  
4 in ways that will allow them to be  
5 successful.

6           Additionally, we are pleased to hear  
7 from the Justice Center that things are  
8 changing. However, I'm not sure that this is  
9 rippling out into the field. PEF continues  
10 to be concerned about the Justice Center and  
11 some of their practices. We certainly  
12 understand and support the importance of  
13 thorough investigations, but in many cases  
14 their frivolous accusations end up putting  
15 people out of work and scaring people from  
16 coming to work with us, and for us, that are  
17 really skilled in their field.

18           I can tell you in my own district we  
19 have over 50 employees, primarily direct  
20 care, that are placed on administrative  
21 leave. That ripples into how our members do  
22 their work, because if we don't have people  
23 in the homes that are familiar with our  
24 individuals that are supplying staff from one

1 place to another, the quality of care and  
2 ability to provide clinical services is  
3 diminished.

4           The last thing I'd like to touch on,  
5 just for the sake of time, is the money being  
6 put in towards the move to managed care and  
7 CCOs. While conceptually PEF supports the  
8 idea of care coordination -- we ourselves  
9 provided Medicaid service coordination from  
10 the state side for many, many years -- we are  
11 very skeptical that this is again another  
12 initiative that is not well resourced, not  
13 well thought out, and that there's almost  
14 unlimited numbers of details in how it's  
15 actually going to be implemented and what the  
16 impact will be on those living in  
17 state-operated homes.

18           What we have found is that the further  
19 disconnected the care coordinator or Medicaid  
20 coordinator is from the person and the  
21 treatment team, the less accountability and  
22 communication there is. And we would like  
23 this to be slowed down, possibly done as a  
24 pilot, or to have more dialog about the

1 direct impact this would have on the  
2 consumers in the state system.

3 I thank you for your time. I will  
4 give the rest of my time to my colleague.  
5 And I appreciate being here with you today.

6 CHAIRWOMAN YOUNG: If you could  
7 summarize, because you've gone over a lot of  
8 time. But that's fine. If you could please  
9 summarize, though, that would be good.

10 MS. WILLIAMS: Yes, I will. I will  
11 not read the testimony, and I'll try my best  
12 to speak more from the heart than reading off  
13 information.

14 CHAIRWOMAN YOUNG: That's always the  
15 most effective.

16 MS. WILLIAMS: Every Tuesday afternoon  
17 before I start my 4 p.m. patient rights  
18 group, I tell our clients: Your illness  
19 doesn't define you. For the past 37 years, I  
20 have entered an OMH facility. And my name is  
21 Darlene Williams, and I work as a certified  
22 occupational therapist. And I'm a PEF  
23 member. So I know the good, the bad, and the  
24 ugly.

1                   For 2018-2019, OMH has proudly  
2 emphasized their downsizing plans of  
3 inpatient beds in order to reinvest more  
4 resources into outpatient. A 150-bed  
5 reduction -- I think we heard someone else  
6 talk about this earlier.

7                   With money being allocated into  
8 outpatient, it hasn't done anything for our  
9 outpatient staff members. PEF members are  
10 still overburdened with excessive caseloads.

11                   I was just talking to a social worker  
12 during a health and safety conference where  
13 she explained to me that she had a list of  
14 20 patients she was going to see for the day.  
15 She was starting her day at 9:00, and she was  
16 going to leave at 6:00, but her day actually  
17 was supposed to end at 5:00. Well, her day  
18 didn't end -- she didn't go home until  
19 9 o'clock because she had to see -- three  
20 additional patients came in, with the 20  
21 patients that she was already scheduled to  
22 see. Those three patients were released from  
23 their treatment facility. Those three  
24 patients had no food to eat. And she had to



1           make sure that they had a place to live and  
2           food to eat.

3                     But our problems are not just limited  
4           to outpatients, they also extend to  
5           recruitment and retention. I was just  
6           watching television this morning, I heard  
7           that President Trump has a problem also with  
8           recruitment and retention.

9                     (Laughter.)

10                    MS. WILLIAMS: PEF continues to be  
11           concerned about recruitment and retention of  
12           professionals in OMH. Recruitment and  
13           retention is still ongoing with our nursing  
14           professionals as well as psychiatrists. But  
15           OMH has challenges recruiting other titles.  
16           I was just looking online for our civil  
17           service, and I think there are only maybe  
18           five occupational therapists within the State  
19           of New York.

20                    Occupational therapists as well as  
21           other titles go to the private sector, where  
22           the pay scale is more. But these challenges  
23           are -- just don't boil down just to money.  
24           It's also the Justice Center, nurses working

1 multiple voluntary or involuntary overtime,  
2 not getting time off, and dealing with health  
3 and safety issues of violent attacks. Those  
4 issues have not decreased.

5 One of the things that I have a guilty  
6 pleasure of is that I look at Facebook, and I  
7 saw that a nurse sent a meme with a skeleton  
8 looking out of the window. The skeleton  
9 represented a nurse, she was waiting for her  
10 break to come. I know nurses who keep food  
11 in their pockets so that they can treat  
12 patients and eat at the same time.

13 First I would like to thank you for  
14 passing the bill last year to stop the  
15 closing and consolidation of the Western  
16 New York Psychiatric Center. Unfortunately,  
17 the Governor vetoed the legislation. But  
18 moving forward, we hope that you will  
19 continue to work with us to keep this  
20 children's facility open at its current  
21 location. That just as well as there are  
22 plans for Hutchings Children Psychiatric  
23 Center, that all stakeholders be provided  
24 with the opportunity to weigh in on potential

1 changes and deliver mental health services.

2 Lastly, the previous speaker spoke  
3 about the jail-based restoration to  
4 competency. As an OMH employee, I know  
5 firsthand that most of our patients would  
6 want to receive treatment in a hospital  
7 facility and not in a jail. I have a son  
8 who's a New York City detective, and each day  
9 he's out there on those streets looking and  
10 taking care of the citizens of New York City.  
11 And he sees full well that we have people  
12 with mental illness who he has to arrest and  
13 place them in jail. And he always says,  
14 "Mom, I think the best thing would be is to  
15 make sure that those individuals got help  
16 within a treatment-like setting instead of in  
17 a prison or in a jail."

18 So I'm going to end by saying that at  
19 the end of the day we have limited resources,  
20 but like I said, our limited resources -- the  
21 mental illness doesn't define our patients,  
22 and our limited resources don't define us as  
23 mental health professionals. We will  
24 continue to do our best with what we have.

1                   And thank you for this opportunity.

2                   CHAIRWOMAN YOUNG: Thank you for being  
3 here today.

4                   Any questions?

5                   SENATOR KRUEGER: We appreciate your  
6 testimony.

7                   MS. WILLIAMS: Thank you.

8                   MS. DiANTONIO: Thank you.

9                   CHAIRWOMAN WEINSTEIN: Thank you for  
10 your work in the community.

11                   CHAIRWOMAN YOUNG: Our next speaker is  
12 Executive Director Samantha Howell, National  
13 Association of Social Workers, New York State  
14 Chapter.

15                   Welcome.

16                   MS. HOWELL: Thank you. Good  
17 afternoon.

18                   CHAIRWOMAN YOUNG: Go ahead. If you  
19 could summarize your testimony, please.

20                   MS. HOWELL: Of course.

21                   CHAIRWOMAN YOUNG: Within five  
22 minutes.

23                   MS. HOWELL: Thank you very much for  
24 allowing me to testify today and to be here

1 with you. My name is Samantha Howell, and  
2 I'm the executive director for the National  
3 Association of Social Workers. I'm here  
4 today also on behalf of our partners, the  
5 National Association of Social Workers for  
6 New York City, the New York State Society for  
7 Clinical Social Workers, and the New York  
8 State Association of Deans for the Schools of  
9 Social Work.

10 NASW is the largest social work  
11 membership association in the world, and the  
12 primary mission of social work is to enhance  
13 human well-being and help meet the basic  
14 human needs of all, with particular attention  
15 to vulnerable communities.

16 Social workers possess a varied and  
17 broad set of skills necessary to practice  
18 appropriately and, therefore, the current  
19 licensure law that guides and directs social  
20 work in this state reflects the importance of  
21 education and experience that we think is  
22 necessary to engage in this profession.

23 The current licensure law was passed  
24 as a consumer protection measure to ensure



1 providing mental health treatment and  
2 diagnosis have been properly trained and  
3 supervised in those very skills. But with  
4 the exemption, these seven state agencies --  
5 OMH, OPWDD, OASAS, OCFS, OTDA, the Department  
6 of Corrections and Community Supervision, as  
7 well as the Office for Aging, and any local  
8 mental hygiene or social services  
9 department -- are exempt from hiring social  
10 workers for those very responsibilities.

11 This is an unfathomable exemption for  
12 us to have in New York State. One of the  
13 criticisms that has come up over the request  
14 to end the exemption this year is that it  
15 would be costly to hire licensed clinical  
16 social workers to provide diagnoses and  
17 treatment in these facilities. But I ask  
18 you, where else would this happen within a  
19 profession?

20 Imagine going into an emergency room  
21 with a broken leg, and rather than seeing a  
22 surgeon to fix it, you're told: Well there's  
23 somebody here who passed biology and they've  
24 been working on the job for a couple years,

1 so we're going to let them patch you up.

2 That wouldn't happen.

3 Nor would it happen in the legal  
4 profession. You couldn't go into a courtroom  
5 and say, You know what, I passed civics, I  
6 failed the bar a couple of times, but I think  
7 I can handle this capital murder case. That  
8 doesn't happen.

9 And yet we are allowing individuals  
10 who don't have those 2,000-plus hours of  
11 supervised training to provide mental health  
12 diagnosis and treatment for people in need.

13 As a result, we are calling on the  
14 Legislature to finally end this exemption.

15 There's a couple of steps to this,  
16 because we are cognizant of the concerns that  
17 have been raised by other organizations. We  
18 don't want people to lose their jobs  
19 unnecessarily, so we have requested a  
20 financial contribution in investing in the  
21 profession of just over \$22 million total,  
22 which would include an \$18 million incentive  
23 program for currently exempt agencies to  
24 increase the number of licensed social



1 workers available; \$4 million for a loan  
2 forgiveness program, to encourage people to  
3 enter the profession; and then an additional  
4 financial contribution to help develop  
5 appropriate test materials and do data  
6 analysis.

7 We also have included several  
8 recommendations we went over in testimony  
9 today that I think will also go to help the  
10 profession, including a grandparenting window  
11 for people who have MSWs with at least two  
12 years of documented supervised experience to  
13 become licensed at the LMSW level, so that we  
14 can help move people who are currently  
15 unlicensed into licensed positions within  
16 these seven agencies.

17 Appropriately licensed clinical  
18 supervisors being directly involved -- there  
19 was testimony earlier today that while  
20 unlicensed individuals might be the first  
21 person of contact, that there's an  
22 institutional hierarchy of supervision. We  
23 contend that is not enough. We want direct  
24 supervision to be part of these provision of

1 services, and we think that the state can do  
2 this.

3 And so, in conclusion -- I see I'm out  
4 of time -- I want to just thank you so much  
5 for your work. Thank you for allowing me to  
6 be here today. And I urge you to let this  
7 exemption end and implement a financial  
8 investment in the social work profession.

9 Thank you.

10 CHAIRWOMAN YOUNG: Thank you for being  
11 here today. We appreciate it.

12 Our next speaker is CEO Paige Pierce,  
13 Families Together in New York State.

14 MS. PIERCE: Good afternoon. How are  
15 you?

16 CHAIRWOMAN YOUNG: Good afternoon.  
17 Well.

18 MS. PIERCE: I'm Paige Pierce. I'm  
19 the CEO of Families Together in New York  
20 State. We're a family-run, family-governed  
21 organization that represents families of kids  
22 with social, emotional, and behavioral needs.  
23 We represent thousands of families across the  
24 state who have had children in multiple

1 systems including mental health, substance  
2 use, special education, juvenile justice, and  
3 foster care.

4 I'm here today just to talk about the  
5 mental hygiene budget. You know, you guys  
6 have seen me here before for Raise the Age,  
7 you've seen me here for the child welfare  
8 funding, but this is the year -- this should  
9 have been the year that the state budget put  
10 children first. It should have been the year  
11 that children were up at the top of the list.

12 And unfortunately, we weren't.  
13 Children and families really got a raw deal  
14 as it relates specifically to this budget.  
15 The Office of Mental Health's budget should  
16 have included \$15 million for -- it wouldn't  
17 have been in Office of Mental Health budget,  
18 but it was for children and families with  
19 behavioral health needs, \$15 million that was  
20 to shore up the -- to match the federal match  
21 for Medicaid managed care for children's  
22 behavioral health. And they decided to kick  
23 the can down the road for two years.

24 And what they did by doing that was

1 not only put providers in a difficult  
2 position -- because they spent the last  
3 several years gearing up for this, and have  
4 reduced the services that did exist -- but  
5 more importantly, it affects families and  
6 children. The children that would have  
7 gotten those services are not going to  
8 anymore.

9 We spent six years, as part of the  
10 Medicaid Redesign Team for Children's  
11 Behavioral Health, designing a system that  
12 would be comprehensive and wrap around the  
13 child and family. We used a lot of research,  
14 we knew -- we had experts on the team who  
15 knew what would work and what wouldn't, and  
16 we all agreed. And we applied to CMS to get  
17 it approved, and it was approved.

18 And now, at the 11th hour, when it's  
19 time to flip the switch in July, they kicked  
20 it down the road for two more years. The  
21 kids who are currently needing those services  
22 can't wait two years. There's no reason for  
23 them to be at the bottom of the list, except  
24 that we hadn't already been -- because of

1 other delays, we hadn't already implemented  
2 the Medicaid managed care in our system. But  
3 that made us low-hanging fruit. And just  
4 because our kids weren't getting the services  
5 they needed now, doesn't mean we can continue  
6 for two more years.

7 So we're asking that \$15 million that  
8 was supposed to be earmarked for the state  
9 match for the children's behavioral health  
10 Medicaid managed care be allocated for  
11 children's behavioral health services --  
12 specifically, SPA services, which are what we  
13 call -- the State Plan Amendment, we call  
14 them SPA services. It's SPA services like  
15 family care support, youth peer support,  
16 respite. We know that those are the kinds of  
17 services that are inexpensive and will save  
18 millions of dollars down the road, millions.

19 Because the average childhood  
20 experiences that happened that are going to  
21 cause health problems later and all kinds of  
22 other problems later can be avoided if we can  
23 get children and families served first.

24 Any questions?

1 CHAIRWOMAN YOUNG: Are you done?

2 MS. PIERCE: I'm done.

3 CHAIRWOMAN YOUNG: Well, I do want to  
4 make a comment, I guess.

5 And so what you're talking about was  
6 actually brought up in the questioning of the  
7 commissioner of OMH.

8 MS. PIERCE: Right.

9 CHAIRWOMAN YOUNG: And could you give  
10 a little bit more of a sense -- and I think  
11 you've done a great job covering it, because  
12 now everyone's geared up to provide these  
13 services. The families and the children are  
14 expecting these services, the providers are  
15 ready, and the plug is being pulled for two  
16 years.

17 So could you give us a better sense of  
18 the impact on the providers and where they're  
19 at in the process?

20 MS. PIERCE: Yes. So they spent a lot  
21 of money, a lot of money getting technical  
22 assistance so that they could make sure that  
23 they had like electronic health records and  
24 value-based payment structures. Because

1           that's all part of the scheme, right? It's  
2           all part of what they needed to have come  
3           July 1. None of that is going to be  
4           necessary for the next two years, so they've  
5           spent that money when they didn't have it.

6                     And worse is that the kids that would  
7           have been being served under our Home and  
8           Community-Based Waiver, which is a waiver  
9           that we've had for, you know, 20 years that  
10          provides those kinds of soft services, they  
11          were -- people weren't being -- families  
12          weren't being referred to the Home and  
13          Community-Based Waiver. We have 1800 slots  
14          statewide, 500 vacant waiver slots, 500 slots  
15          for kids who would have -- should be getting  
16          those services and they're not because they  
17          thought waiver was going away in July. They  
18          thought that they were going to have the SPA  
19          services, and it was going to be available to  
20          so many more thousands, literally thousands  
21          more children.

22                     And now not only are the kids that  
23          need the waiver not getting the slots filled,  
24          but the other kids who would have gotten the

1 SPA services aren't going to get them.

2 CHAIRWOMAN YOUNG: So it's really  
3 created a crisis, right?

4 MS. PIERCE: It really has, for both  
5 the providers and for the children and  
6 families.

7 CHAIRWOMAN YOUNG: Okay. Thank you  
8 for that. That's very valuable testimony.

9 Any questions?

10 SENATOR KRUEGER: Thank you again for  
11 coming back.

12 CHAIRWOMAN YOUNG: Thank you.

13 MS. PIERCE: Thank you.

14 CHAIRWOMAN YOUNG: Our next speaker is  
15 Dr. Ellie Carleton, residential treatment  
16 team leader, from Astor Services for Children  
17 and Families.

18 DR. CARLETON: Good afternoon. My  
19 name is Ellie Carleton. I'm a residential  
20 treatment team leader for the RTF, the  
21 Residential Treatment Facility, at Astor  
22 Services for Children and Families. I am a  
23 licensed psychologist, and I have been  
24 working at Astor in the RTF for 20 years.



1           And I appreciate the opportunity to be here  
2           today.

3                     Astor is a large provider of  
4           children's early childhood and behavioral  
5           health services in both the Hudson Valley and  
6           the Bronx. Last year, we served 10,000  
7           children throughout our various programs.  
8           Our RTF serves 20 children between the ages  
9           of five and 14.

10                    RTFs were created as a subclass of  
11           hospitals and were able to have -- the  
12           program has been funded 100 percent by  
13           Medicaid, as children were deemed a family of  
14           one for Medicaid purposes by virtue of their  
15           mental health disability. RTFs have been  
16           viewed as a less restrictive, community-based  
17           alternative to state psychiatric inpatient  
18           treatment.

19                    There are currently 18 RTFs in the  
20           state that serve nearly 500 children. For  
21           many children and families, the RTF is their  
22           last hope. The children that we serve in  
23           these programs have very serious emotional  
24           and behavioral disorders. They are

1 physically aggressive, lack social skills,  
2 and demonstrate problems with impulse  
3 control. Many have psychotic disorders,  
4 learning problems, and are prone to  
5 self-injury. Many have a history of  
6 tremendous trauma.

7           The children's mental health community  
8 has been participating and planning for the  
9 transformation of the healthcare system;  
10 however, we've only been able to access a  
11 relatively small amount of money. We have  
12 not been able to access capital dollars to  
13 any significant degree.

14           Older RTFs do not have the physical  
15 facilities to provide the kinds of services  
16 that children need and deserve. Our programs  
17 are committed to reducing restraints,  
18 shortening lengths of stay, and the  
19 facilities that we have are not adequate to  
20 do so. Programs that want to redesign their  
21 units to meet the needs of the children do  
22 not have a access to capital dollars.

23           RTFs are a critical safety net and  
24 need to be able to have the environments

1 necessary to provide the highest quality of  
2 care.

3 Astor is one of the few programs  
4 that's been able to construct a brand-new  
5 facility. Our space is state-of-the-art and  
6 allows for single bedrooms for each child.  
7 The space was designed and constructed in  
8 accordance to all OMH standards, and it's a  
9 safe space, physically and emotionally, that  
10 helps meet the children's needs.

11 We obtained a mortgage for  
12 construction, and those costs are being paid  
13 down due to an add-on on our Medicaid rate.  
14 If the RTF is to continue to operate as it  
15 has been since opening, there would be no  
16 concerns with this debt. However, given all  
17 the work that is going on to transform the  
18 systems, we believe the future of our agency  
19 could be in jeopardy. It is not a given that  
20 managed-care companies would include the rate  
21 in any payments that would occur when the  
22 program transfers to managed care.

23 We're budgeted at 98 percent  
24 occupancy, something we have achieved without

1           difficulty. However, we expect that  
2           commercial payers will want to significantly  
3           reduce length of stay, and this will result  
4           in reduced occupancy as a percentage of care  
5           days, which would put our ability to pay the  
6           debt in jeopardy.

7                     We believe debt relief would provide  
8           us with long-term security as well as the  
9           flexibility needed to adjust in an  
10          environment that demands that we are very  
11          nimble to respond to the needs.

12                    In summary, RTFs are a vital provider  
13          in the continuum of care for the most needy  
14          and the most high-risk children. We need  
15          capital to be able to provide the therapeutic  
16          facilities for this population that we are  
17          being asked to serve. Hospital systems have  
18          been able to access hundreds of millions of  
19          dollars. We ask that in the name of mental  
20          health parity, RTFs have the same  
21          opportunity.

22                    Thank you.

23                    CHAIRWOMAN YOUNG: Thank you for your  
24          testimony.

1 Any questions?

2 ASSEMBLYWOMAN GUNTHER: Yeah. I  
3 actually visited the one in Rhinebeck.

4 So your length of stay in your  
5 facility, average length of stay? And just  
6 because I visited there -- these children  
7 really had very few options as far as where  
8 to go, and I just think that it would be  
9 important for people to know your success  
10 rate.

11 DR. CARLETON: Mm-hmm. Our length of  
12 stays are over a year, the average length of  
13 stay.

14 And in terms of about 30 to 40 percent  
15 of our population is able to go to a lower  
16 level of care, typically back to their home.  
17 About another 40 percent move on, either to  
18 an adolescent facility or a slightly lower  
19 level of care, such as a community residence.  
20 And a small percentage go on to a long-term  
21 hospitalization before they can be stabilized  
22 and returned to a lower level of care.

23 ASSEMBLYMAN GUNTHER: Thank you.

24 Thank you.

1                   CHAIRWOMAN YOUNG: Thank you.

2                   Appreciate it.

3                   Our next speaker is CEO and President  
4                   Christy Parque, Coalition for Behavioral  
5                   Health.

6                   MS. PARQUE: Hi. Good afternoon.

7                   CHAIRWOMAN YOUNG: Good afternoon.  
8                   Thank you for being here.

9                   MS. PARQUE: Thank you for this  
10                  opportunity. My name is Christy Parque. I  
11                  am the president and CEO of The Coalition for  
12                  Behavioral Health.

13                 And The Coalition is the umbrella  
14                 advocacy and training organization of  
15                 New York's behavioral health community,  
16                 largely New York City and the outer counties  
17                 surrounding New York City. We represent  
18                 about 140 community-based providers of  
19                 substance use and mental health services. We  
20                 serve about 500,000 New Yorkers with these  
21                 services. And proudly, I represent about  
22                 35,000 workers, and that's a lot of what I'm  
23                 going to talk about today.

24                 You have my testimony, but I just want

1 to give you some context. I know that you've  
2 had a lot of hearings and testimony in the  
3 last two days, but as you know, the  
4 behavioral health field in New York is in the  
5 midst of transformation. There's greater  
6 emphasis on meeting the needs of people in  
7 their communities, and that's rightly so,  
8 while at the same time we seek to improve  
9 efficiencies and outcomes in the delivery of  
10 Medicaid services. The Coalition thoroughly  
11 embraces these goals and is trying to be an  
12 active partner in these areas.

13 Our members comprise an intricate  
14 network of safety-net providers throughout  
15 all the neighborhoods they serve. They care  
16 for our most vulnerable among us. They  
17 provide all kinds of services -- PROS, day  
18 treatment, clinic programs. They provide it  
19 in every language, they provide it in sign  
20 language. It is a comprehensive network of  
21 services that they provide.

22 The Coalition's budget priorities  
23 reflect this comprehensive approach that we  
24 provide to our communities. We strongly

1 support measures that preserve and strengthen  
2 community-based mental health and substance  
3 use programs through reinvestment of  
4 resources in community-based programs.

5 I will be focusing my testimony, and  
6 you have it there, in three areas, which is  
7 workforce, infrastructure, and access. And  
8 what I ask for you to do is as we move  
9 forward through this transformation, invest  
10 in our success.

11 So you've heard the discussion of the  
12 3.25 percent. Hooray, we really appreciated  
13 that last year. We really are having a  
14 workforce crisis currently. Our retention  
15 rates are challenging because people are  
16 leaving to go into other sectors like  
17 hospitals or government or managed-care  
18 organizations.

19 There is truly a workforce crisis  
20 trying to find culturally competent and  
21 language-proficient folks to run our  
22 programs. And we are moving forward towards  
23 a sector where people can come in any  
24 right -- there's no wrong door -- any right



1 door, any time, to get the services, and we  
2 need the staff to do that.

3 And things like regular COLAs, which  
4 we've not had, and things like the  
5 3.25 percent, go a long way to helping us to  
6 retain our staff. And there are some other  
7 great ideas about helping to retain our  
8 workforce.

9 I also want to talk about the clinical  
10 practice exemption. We are absolutely a  
11 partner in trying to resolve this  
12 long-standing issue. However, we cannot have  
13 a solution that exacerbates our workforce  
14 crisis. Again, the biggest place where we  
15 would be impacted is around culturally  
16 competent and language-proficient folks.

17 I have one provider I was meeting with  
18 today, they have 35 LMHs, and they're all  
19 bilingual in Spanish or Haitian or French.  
20 None of their LCSWs are. They receive  
21 supervision. We have a highly qualified  
22 workforce, it's been highly qualified. We  
23 have intense supervision, we have oversight  
24 by multiple agencies. We're very confident

1 in the high quality of the services we  
2 provide.

3 We of course want to be at the table  
4 when we look at opportunities to deal with  
5 this issue that I know that you're as tired  
6 of as we are. However, I have grave concern  
7 for not just my workforce, but the bigger  
8 piece of access. If that one provider has to  
9 let 35 staff go, who will serve those people  
10 in the languages that they need to be served  
11 in?

12 Related to enforcement of supporting  
13 our sector, we have a request related to the  
14 Statewide Health Care Facilities  
15 Transformation. You were tremendous last  
16 year -- last year's budget put in  
17 \$30 million, the Legislature came in at  
18 \$75 million. That was heroic. We are so  
19 grateful. That's going to get us to where we  
20 need to go.

21 This year, however, have a  
22 \$425 million budget for that pot. Last year,  
23 the percentage we got was 15 percent. This  
24 year we're at about 9 percent. What we're

1           requesting is that we get proportionally a  
2           larger share of that. We support that  
3           assisted living, they should get what they  
4           need. However, we need to pull them out of  
5           our pot and strengthen the community health  
6           centers and the behavioral health clinics in  
7           the districts.

8                         So we look for your support to try and  
9           bring that parity up. It's not a dollar ask,  
10          it's just rejiggering what that bucket looks  
11          like.

12                        The other piece related to  
13          strengthening our sector is the Nonprofit  
14          Infrastructure Capital Program, which affects  
15          folks that are not in healthcare  
16          transformation, but it could be a senior  
17          center that needs a new boiler or a shelter  
18          that needs a program or a new heating system.  
19          This is available to all the nonprofits in  
20          the state.

21                        Two-thirds of the folks that  
22          applied -- over 634 organizations applied --  
23          two-thirds were denied. So clearly there's a  
24          need for that. There's no money in this

1 year's budget. We'd love to get some money  
2 back in the budget.

3 And the final piece, as we address our  
4 services related to access, we must keep in  
5 mind that whatever actions the agencies take,  
6 whatever actions the state takes, that we  
7 have to preserve access because we are in a  
8 crisis. We're facing an opioid crisis. We  
9 have to ensure, as you heard around kids,  
10 that kids have the access to services. We  
11 support the request that Paige mentioned.

12 We also support the Bring It Home  
13 campaign, because housing is healthcare, and  
14 the best way for recovery is in a safe,  
15 stable place.

16 And you have the rest of my  
17 recommendations. I'm happy to take any  
18 questions.

19 CHAIRWOMAN YOUNG: I don't think we  
20 have any questions, but we appreciate your  
21 testimony. Thanks for being here.

22 MS. PARQUE: Thank you.

23 CHAIRWOMAN YOUNG: Our next speaker is  
24 President and CEO Ann Hardiman, New York

1 Alliance for Inclusion and Innovation.

2 MR. SEEREITER: Good afternoon. I'm  
3 Michael Seereiter, the executive vice  
4 president and COO of the New York Alliance  
5 for Inclusion and Innovation.

6 Since the last time we presented  
7 before you all, this is a new organization,  
8 resulting from the merger of the New York  
9 State Rehabilitation Association and the  
10 New York Association of Community and  
11 Residential Agencies. My colleague and I,  
12 Ann Hardiman, are the two respective  
13 organization heads of those, and we're coming  
14 together as a new organization.

15 Our number-one priority is the  
16 workforce issue, which Ann is going to speak  
17 about right now.

18 MS. HARDIMAN: Yes, I wanted to take  
19 the opportunity to thank you all, on behalf  
20 of the Be Fair coalition. You were awesome  
21 last year in supporting our move toward a  
22 living wage for DSPs. The Executive Budget  
23 includes full funding to support 6.5 percent  
24 salary increases, and we thank you for that

1 important increase.

2 Since then, we've done another  
3 snapshot survey, and our data is worsening.  
4 Providers in 2017 have vacancy rates of one  
5 in seven, 14.4 percent. They have a turnover  
6 rate of 26.7 percent, up 8 percent from 2016  
7 and up 42 percent from 2014. One in three  
8 DSPs leave in less than six months. If you  
9 calculate using \$4,000 as their on-board  
10 training and recruitment cost, that's just a  
11 waste of money when people leave in under  
12 six months.

13 Our overtime is 10 million overtime  
14 hours in 2017. Due to this worsening crisis,  
15 we respectfully request a third installment  
16 of direct support for direct support  
17 professionals in the Be Fair campaign, with  
18 an investment of an additional \$18.25 million  
19 in the budget this year.

20 I also want to briefly mention around  
21 housing. We all know how important housing  
22 is for people with developmental disabilities  
23 and with psychiatric disabilities. They're  
24 foundational to health and well-being. And

1 the New York Alliance has created a housing  
2 navigator training initiative that includes  
3 some innovations in using assistive  
4 technology to live more independently, and  
5 also around other innovations like shared  
6 living.

7 We know those are important. We  
8 respectfully ask, in light of the success of  
9 this housing navigator program, where we've  
10 trained 150 housing navigators, that there be  
11 an additional add of \$500,000 to expand that  
12 program.

13 We appreciate all your work and thank  
14 you for the Be Fair dollars. And over to  
15 Michael for comments on managed care.

16 MR. SEEREITER: Our last component  
17 that we wanted to bring to your attention  
18 revolves around that systemic transformation  
19 for the OPWDD systems -- specifically, the  
20 Care Coordination Organizations and the shift  
21 towards managed care.

22 We submitted comments to OPWDD in  
23 three areas -- the Health Home application,  
24 the 1115 waiver, and the care coordination

1 transition plan -- that were all made  
2 available for public comment. The common  
3 theme, I think, from our comments in those  
4 comments was our concern about the  
5 unrealistic time frames, or what we think are  
6 unrealistic time frames, and the insufficient  
7 resources made available thus far to really,  
8 I think, get those transitions right.

9           The Care Coordination Organizations  
10 are proposed for essentially creating the  
11 Health Home model for the I/DD population.  
12 There are many unclear aspects of the  
13 transition that's scheduled to take place on  
14 7/1. Technology is going to need to  
15 immediately replace the communication that  
16 has taken place between the care manager and  
17 now -- or, excuse me, the MSC and now the  
18 care manager and the provider of the services  
19 themselves.

20           What is the preparedness, what are the  
21 preparedness activities that organizations  
22 that are providing those services need to be  
23 undertaking now to be prepared for that 7/1  
24 implementation?



1                   Likewise, on the managed-care  
2                   transition, the larger managed-care  
3                   transition that's scheduled for a few years  
4                   out, we believe that there are major  
5                   investments that are necessary in terms of  
6                   readiness, the tools and the capacity that  
7                   providers need to be ready to participate in  
8                   that new structure.

9                   I think IT is a wonderful example of  
10                  that. You were talking about EHR,  
11                  participation with the Statewide Health  
12                  Information System, and the ability to  
13                  collect and analyze data in a way that really  
14                  prepares organizations to participate in that  
15                  new structure. The ability to answer a  
16                  question about whether the funding that is  
17                  proposed to support one individual is  
18                  actually sufficient, based on previous  
19                  experience of the overall supports that are  
20                  necessary for an individual.

21                  That transition, I think, actually has  
22                  been exacerbated or will be exacerbated by  
23                  the experience that we've been through with  
24                  the rate rationalization exercises over the

1 past four years, where we've moved actually  
2 further away from some of the goals of moving  
3 toward managed care and value-based payments.

4 I think that this really speaks to the  
5 need for larger investments in the system,  
6 particularly in provider readiness activities  
7 and investments in the technology and  
8 capacities of providers to participate in the  
9 new environment of managed care that's coming  
10 very, very quickly.

11 Thank you.

12 SENATOR KRUEGER: Thank you.

13 CHAIRWOMAN YOUNG: Thank you very  
14 much.

15 MS. HARDIMAN: Thanks so much.

16 CHAIRWOMAN YOUNG: Our next speaker --  
17 actually, we have two. We have  
18 Administrative Director Arnold Ackerley and  
19 director of Policy Clint Perrin, from the  
20 Self-Advocacy Association of New York State.

21 If people want to get closer, too.  
22 After them, we have the Association of  
23 Substance Abuse Providers, and after that,  
24 Friends of Recovery. If you could get closer

1 to the front, that would be helpful.

2 Thanks for being here. Please  
3 summarize your testimony.

4 MR. PERRIN: Hello.

5 MR. ACKERLEY: So first we just want  
6 to thank you for allowing us to be here and  
7 give testimony today.

8 MR. PERRIN: New York State's system  
9 of services for people with disabilities is  
10 undergoing a big change. Part of this intent  
11 is to change -- to create more community  
12 integration and choice for people with  
13 disabilities.

14 Funding is needed so that this change  
15 meets the goals in a real way of our lives.  
16 For people with disabilities, solutions need  
17 to consider a full range of supports and  
18 services to ensure that the person has  
19 meaningful choices and sustainable  
20 opportunities for independence and inclusion.

21 It is important to consider housing,  
22 staffing, transportation and employment  
23 opportunities together when planning  
24 development for people with developmental

1 disabilities.

2 In addition to people with DD, there  
3 are many people in need of housing and better  
4 services -- veterans, the elderly, people  
5 with mental health concerns. We urge you, we  
6 urge the Legislature to think of how to  
7 mobilize communities to think of all its  
8 members together to offer solutions and  
9 create real communities.

10 MR. ACKERLEY: Okay. So there's just  
11 a few points that we want to make. Of course  
12 you have our testimony, so I won't read the  
13 whole thing. But one area of concern that's  
14 come up is housing and the investment in  
15 housing opportunities.

16 The state -- which we're very grateful  
17 for that investment, and we're very grateful  
18 that OPWDD's budget was able to be increased  
19 again by 4 percent. However, there's a  
20 preponderance of investment in legacy  
21 services still to this day -- traditional  
22 group homes, traditional day programs. When  
23 you contrast that, there's about \$120 million  
24 proposed, \$15 million into independent

1 settings.

2 There's many people with developmental  
3 disabilities that are currently living and  
4 residing and receiving legacy services that  
5 really could be in more independent settings.  
6 There could be significant cost savings if we  
7 were to invest more into getting people into  
8 places they need to be, in more independent  
9 settings. And for those that really require  
10 these legacy services, moving them into them  
11 rather than continuing to invest in new  
12 development, which we know is still ongoing.

13 In terms of #bFair2DirectCare, you  
14 know, workforce and the DSP turnovers, I  
15 think that you really understand that, and  
16 I'm sure you've heard a lot about that over  
17 time today. I think the most important thing  
18 we would ask to you remember is that you've  
19 heard a lot of numbers, but I think it's  
20 important to remember there's lives behind  
21 those numbers. For the DSPs, of course. But  
22 for people with developmental disabilities in  
23 many cases, when they don't have that person  
24 available to them or they have high turnover

1 rates, really their lives are being put on  
2 hold. They're really not able to participate  
3 in their communities as they would like to.  
4 They're not really able to hold down jobs  
5 that they would like. They're simply not as  
6 successful as they would like to be.

7 So we just stand with Be Fair, and we  
8 really ask for that to be expedited to solve  
9 that issue. There's also real risk to  
10 safety, dignity and well-being, you know,  
11 with these current numbers.

12 Transportation I know is a difficult  
13 issue, and we certainly don't have some sort  
14 of a magic spell, but I do think it's  
15 important for people to understand that  
16 throughout the state, for people with  
17 developmental disabilities, their options for  
18 transportation are vastly limited.

19 Even in our case, our office -- we  
20 share an office with OPWDD, that has been  
21 very generous in giving us office space. A  
22 couple of years ago in Buffalo, our Buffalo  
23 office, the paratransit line was cut. So  
24 even for us, the Self-Advocacy Association,

1 we no longer have an accessible office  
2 through paratransit. So we are using remote  
3 sites and exploring other alternatives. But  
4 I think that's a good example of how bad it  
5 can get.

6 Another thing is for people in rural  
7 areas, they really don't have any options.  
8 So when you combine these staffing  
9 shortages -- who may be their only line to  
10 sort of transportation community  
11 integration -- with the fact that there's no  
12 public transit for them, it can lead to  
13 tremendous isolation.

14 CHAIRWOMAN YOUNG: Thank you.

15 MR. ACKERLEY: Thank you very much.

16 CHAIRWOMAN YOUNG: Thank you. I think  
17 self-advocacy is extraordinarily important,  
18 and we appreciate you being here today.

19 MR. ACKERLEY: Thank you very much.

20 MR. PERRIN: Thank you.

21 CHAIRWOMAN YOUNG: Next we have  
22 Executive Director John Coppola, Association  
23 of Substance Abuse Providers.

24 Thank you for being here.

1                   SENATOR KRUEGER: Hi, John. When  
2 you're ready.

3                   MR. COPPOLA: Good afternoon. I want  
4 to just start out where I left off last year.  
5 When we came here last year, we asked for a  
6 significant increase in commitment to  
7 prevention treatment and recovery. And we  
8 predicted that if we didn't do that, there  
9 would be a continued upward trajectory of  
10 record deaths and overdoses, et cetera.

11                   Well, that's exactly what happened, at  
12 least the latter part of that. We had a  
13 record number of overdose deaths in 2017.  
14 And I know that each one of you has a  
15 personal awareness of one of your  
16 constituents who lost somebody to an  
17 overdose. There will be a record number of  
18 overdoses in 2018, and there will be a record  
19 number of overdoses in 2019. People who know  
20 about health trends are saying this. And  
21 what hasn't happened is a massive infusion of  
22 resources.

23                   I want to correct the record. Last  
24 year I believe the Governor at some point was



1 talking about the commitment that was being  
2 made to the opioid crisis, and I believe he  
3 used the number \$213 million, a substantial  
4 number. If you look at the chart in my  
5 testimony that lays out local assistance --  
6 and I would strongly encourage the Finance  
7 and Ways and Means folks to take a look at  
8 the local assistance budgets over the course  
9 of the last five years and ask a very simple  
10 question: How much money did we commit to  
11 OASAS for prevention, treatment, and recovery  
12 services in the communities across New York  
13 State? You will not see anything remotely  
14 resembling the number \$213 million.

15 And I don't know that the Governor  
16 frankly was representing that that was the  
17 case. I think the Governor was simply  
18 describing that based on the influx of people  
19 into our system, that is essentially how much  
20 resources were being consumed by the system.  
21 Okay?

22 So if you look at the local assistance  
23 dollars over the course of the last five  
24 years, we have barely kept pace with

1 inflation --

2 ASSEMBLYMAN GUNTHER: Are you on  
3 page 2?

4 MR. COPPOLA: Yes.

5 ASSEMBLYWOMAN GUNTHER: Okay.

6 MR. COPPOLA: Yup. So we've barely  
7 kept pace with inflation. It's less than  
8 3 percent from year to year to year, okay?

9 So again, I do think it's not a  
10 misrepresentation to say that \$213 million is  
11 being used to fight the opioid crisis; that's  
12 simply because of the demand of the people  
13 coming into the existing system.

14 And the thing that you have to ask  
15 yourselves and think a little bit about is  
16 you are acutely aware of all of the changes  
17 that were necessary when we moved from  
18 fee-for-service to managed care. People were  
19 buying electronic health records, people were  
20 hiring billing clerks.

21 You have to ask yourself the following  
22 question. If we weren't keeping pace with  
23 inflation, which is for your utilities and  
24 your healthcare costs and everything else --

1           so if we weren't keeping pace with inflation,  
2           and if these programs had to buy electronic  
3           health records and if they had to hire  
4           billing clerks, how did they possibly do it?

5                     Well, it cannibalized existing open  
6           positions. So you're going to hear in a  
7           little bit from our prevention friends in  
8           New York City, and I was shocked when I heard  
9           this. Fifteen years ago, there were about  
10          500 prevention specialists in New York City  
11          schools -- and we did a survey statewide,  
12          similar numbers for upstate -- 500 prevention  
13          professionals in the New York City schools.  
14          Today, there's 280. Well, 220, or 40 percent  
15          of the workforce, went poof.

16                    Now, that's in part because the  
17          federal government walked away from  
18          prevention. But I just want to reiterate the  
19          point very simply, that there has been barely  
20          enough money to keep pace with inflation,  
21          much less giving the commissioner of OASAS  
22          the resources that she needs to deal with the  
23          pandemic.

24                    Quickly on the Governor's

1 recommendation of a surcharge, \$127 million.  
2 And I believe a number of you asked questions  
3 of the commissioner and others, you know:  
4 Well, where's the \$127 million? Well, the  
5 reason why you are asking that question is  
6 because you don't see it in the OASAS budget.  
7 It's not clearly articulated, right? And  
8 what we don't want to do is take \$127 million  
9 from the surcharge, put it in the OASAS  
10 budget, and then shuffle \$101 million out the  
11 door to go pay for something else -- and then  
12 say we just took \$127 million as if it's new  
13 dollars. Okay?

14           So again, I'm just asking you to  
15 please keep an eye on the real numbers. And  
16 the Ways and Means and Finance staff can kind  
17 of look at these numbers and let you know  
18 that they're very real.

19           I just have a couple of additional  
20 points I'd like to make. The executive  
21 director of NASW was here a little while ago  
22 to talk about licensing issues. The Governor  
23 put something in his budget that would  
24 continue to address a very significant flaw

1 in the social work licensing bill.

2 There's a reason why it's been 14  
3 years that it hasn't been enacted, and the  
4 reason for that is that it was way beyond  
5 what was initially conceived, and there was  
6 very little awareness about how significantly  
7 implementing that licensing statute would  
8 impact the workforce in addiction programs  
9 and mental health programs, et cetera,  
10 extraordinarily highly regulated environments  
11 where people in recovery and people with  
12 lived experience can work and practice as  
13 part of larger teams.

14 And what we don't need is to have the  
15 State Education Department implementing a  
16 statute that is seriously flawed and  
17 significantly -- and we will be displacing  
18 thousands of people working in addiction  
19 programs if we just let those exemptions  
20 sunset, right?

21 So we're not talking about putting  
22 people -- making them do diagnoses. That  
23 scope is a serious problem. OASAS, OMH, and  
24 others have documented it, and it's really

1 not fair to sort of suggest that the  
2 workforce which has been doing addiction  
3 treatment for years under a highly regulated  
4 environment is somehow incompetent and  
5 somehow OASAS and the other state agencies  
6 are abdicating their responsibilities by not  
7 hiring nonexistent licensed professionals,  
8 okay?

9 So I just strongly suggest that you  
10 don't just dismiss this because it's been on  
11 the table for 15 years. There's a reason why  
12 it's been an issue for 15 years. It's  
13 extraordinarily difficult to fix, but I think  
14 we can come up with a solution better than  
15 displacing people from the addiction  
16 workforce at a time when we can least afford  
17 to do so.

18 Just one final point, and that is that  
19 as you contemplate -- and again, we need you  
20 to make a serious commitment of resources to  
21 address this pandemic, and I ask that you  
22 seriously think about the existing  
23 programs -- it's not just about putting up a  
24 new clinic here and a new clinic there.

1           And Christy talked about the workforce  
2           crisis that we're having, right? We have to  
3           make an investment, and most of my written  
4           testimony speaks about strengthening the  
5           prevention workforce, strengthening the  
6           treatment workforce, and strengthening the  
7           recovery workforce. We've got to take care  
8           of the existing infrastructure. It's not  
9           okay that for years we have failed to keep  
10          pace with inflation with our allocation, in  
11          the midst of the death and addiction  
12          associated with the opioid crisis and the  
13          ongoing addiction to alcohol and other drugs.

14                 SENATOR KRUEGER: I'm going to ask you  
15                 to sum up.

16                 MR. COPPOLA: Yeah. So one final  
17                 point is we did commission a workforce survey  
18                 with the Center for Human Services Research,  
19                 and there's a number of the findings in my  
20                 written testimony. And they really just  
21                 demonstrate that there is a decreased ability  
22                 to deal with the existing demand for services  
23                 that is being caused by turnover and by the  
24                 inability to fill positions.

1                   And frankly, I think I mentioned it a  
2                   little bit earlier, that some of those  
3                   positions have been cannibalized and we'll  
4                   never see them again unless, you know, you  
5                   come in and really -- but, you know, I would  
6                   end with the following question. What is it  
7                   going to take?

8                   What is it going to take for you all,  
9                   for the Senate and the Assembly, what's it  
10                  going to take for you to just do something  
11                  dramatic to deal with an issue that's quite  
12                  dramatic in and of itself? Like, what's it  
13                  going to take, you know? It's going to be a  
14                  record number of deaths again. What's it  
15                  going to take?

16                  We'll work with you in whatever way  
17                  that we can to address this. It's tragic,  
18                  it's horrible, but we have to do more. We're  
19                  not doing enough.

20                  And on the very last page is a graphic  
21                  illustration of the juxtaposition of flat  
22                  funding and elevated level of overdose  
23                  deaths, and I think the red line for the flat  
24                  funding is a little bit on the generous side.



1           It probably should be a little flatter than  
2           it actually is.

3                     SENATOR KRUEGER: Thank you.

4                     Question?

5                     ASSEMBLYMAN GUNTHER: I just want to  
6           say that I agree with you 100 percent, and I  
7           think that we're not addressing this crisis  
8           the way that we should. And I think that in  
9           my opinion, we need everybody on board that  
10          is on board today, and a lot less people I  
11          think are going into social work and becoming  
12          CASACs.

13                    It's a very difficult program, and we  
14          need more beds, we need to do more long-term  
15          care for this issue, and hopefully we'll be  
16          able to do something about it.

17                    MR. COPPOLA: Well, just thank you for  
18          all that you guys do, and I really appreciate  
19          your service to the community and for, you  
20          know, the questions you've asked and the  
21          consideration you give this.

22                    I think the Legislature is more  
23          knowledgeable about addiction today by far,  
24          unfortunately, for reasons that are really

1 tragic. But I really appreciate your  
2 engaging with us on this.

3 ASSEMBLYWOMAN GUNTHER: There are so  
4 many people that get to the point where they  
5 do want recovery and they've been long-term  
6 addicts and they've been through it once,  
7 twice -- but sometimes, as you know, it takes  
8 three times.

9 And at this moment in time the  
10 difficult of getting inpatient stays is  
11 unbelievable. And I said before, I called  
12 for hours and hours and hours. And, you  
13 know, and I knew because of being a nurse --  
14 and I worked at a detox unit when I was  
15 younger -- and being a nurse and working with  
16 Catholic Charities a lot that, you know, at  
17 least I knew what to do.

18 But for people that it's a new thing,  
19 and it's becoming new to so many families  
20 across New York State -- we have never seen  
21 young people involved, robo-tripping, all  
22 these kinds of things. It's just different  
23 than it was before, or maybe because of  
24 social media we're just more aware of it.

1                   MR. COPPOLA:  And Assemblywoman, if a  
2                   secret handshake is necessary, I know it in  
3                   every single region of the state.  And I have  
4                   the exactly same experience that you do.

5                   I was trying to get a 23-year-old  
6                   woman who had an alcoholism problem into a  
7                   treatment program on several occasions.  Time  
8                   number one, waiting lists every place that I  
9                   knew.  Time number two, waiting lists  
10                  everywhere.  Time number three, her father,  
11                  who lives in Albany, put her in the car, took  
12                  her to Buffalo, and she found a bed in  
13                  Buffalo.  Right?

14                  So this is really -- you don't forget  
15                  that experience.

16                  ASSEMBLYMAN GUNTHER:  No, I don't.

17                  And also I know that -- I mean, there  
18                  are some bizarre things going on in the world  
19                  that I think we should be aware of, like if  
20                  somebody is stoned or high.  But some people  
21                  actually, I have heard now through the  
22                  grapevine -- they actually shoot up to get an  
23                  admission into a hospital.  And I'm sure  
24                  you've heard that.

1 MR. COPPOLA: Mm-hmm.

2 ASSEMBLYWOMAN GUNTHER: You know,  
3 because they'll take you when you're stoned,  
4 I guess, and not when you're not. So people  
5 actually do it one more time. And it is  
6 absolutely true, because I work with a lot of  
7 people in that community.

8 MR. COPPOLA: Yeah.

9 SENATOR KRUEGER: Thank you very much,  
10 John.

11 MR. COPPOLA: Thank you.

12 SENATOR KRUEGER: Stephanie Campbell,  
13 Friends of Recovery New York.

14 And then for people watching the  
15 lineup, to move down closer. After that,  
16 DC37. After that, Coalition of Provider  
17 Associations.

18 Good afternoon.

19 MS. CAMPBELL: Good afternoon.

20 SENATOR KRUEGER: Thanks for being  
21 with us.

22 MS. CAMPBELL: Thank you so much.

23 ASSEMBLYWOMAN GUNTHER: You're so  
24 happy after waiting so long.

1 MS. CAMPBELL: I know. It's so true.

2 My name is Stephanie Campbell --

3 ASSEMBLYWOMAN GUNTHER: This is a  
4 half-day.

5 SENATOR KRUEGER: Don't listen to her.  
6 We're very early today. We're fine.

7 MS. CAMPBELL: Oh, good.

8 (Discussion off the record.)

9 MS. CAMPBELL: -- and as the executive  
10 director of Friends of Recovery New York, I'm  
11 honored to be here at today's hearing to  
12 discuss how we can address the public health  
13 crisis of addiction here in New York State.

14 As you may know, Friends of Recovery  
15 New York represents the voice of individuals  
16 and families living in recovery from  
17 addiction, people who have lost a family  
18 member and folks that have otherwise been  
19 impacted by this scourge.

20 The stigma and shame that surrounds  
21 addiction has prevented millions of  
22 individuals from seeking help, and  
23 FOR New York is dedicated to breaking down  
24 some of those barriers to access to addiction

1 treatment, healthcare, housing, education,  
2 and employment.

3 But more importantly, my name is  
4 Stephanie Campbell, and I'm a person in  
5 sustained recovery. And what that means for  
6 me is I haven't used alcohol or drugs in over  
7 17 years. And that's allowed me to be the  
8 mother of two beautiful girls, one who  
9 recently graduated from Sarah Lawrence  
10 College, and one a teenager in her senior  
11 year of high school.

12 It's allowed me to be a partner, an  
13 employee, a taxpayer instead of a tax drain.  
14 It's allowed me to save the state of New York  
15 millions of tax dollars because someone made  
16 an investment in my recovery. And as a  
17 result, I went from being a homeless street  
18 kid in New York City to having a master's  
19 degree from Columbia University and New York  
20 University.

21 So instead of bouncing in and out of  
22 jails and institutions, I advocate for folks  
23 that have been impacted by this illness. And  
24 I know that you folks know that heroin use

1 and prescription opioid use are having  
2 devastating effects on the public health and  
3 safety of New Yorkers. According to the CDC,  
4 drug overdoses, as you know, now surpass  
5 automobile accidents as the leading cause of  
6 accidental death for Americans between the  
7 ages of 25 and 64.

8           And since I've begun this work -- the  
9 first year I was here in 2015, we were losing  
10 about 129 people a day. That number jumped  
11 the following year to 144, and this year it's  
12 174. So as John Coppola just said, and other  
13 folks have said, this is not going away.  
14 It's going to continue to increase if we  
15 don't address it the way that it needs to be  
16 addressed.

17           And so the surge of people dying from  
18 this crisis continues to rise. And given  
19 right now the \$4.4 billion shortfall that the  
20 New York State budget is facing, we must have  
21 a steady revenue stream of critically needed  
22 funding for prevention, for treatment and  
23 recovery services that are desperately needed  
24 to address the greatest public health crisis

1           this nation has seen in generations.

2                       New Yorkers have been fearless in  
3           taking on previous epidemics, like HIV and  
4           AIDS. And I worked -- I sank my teeth into  
5           advocacy early on in ACT UP and, you know, we  
6           saw a real change that happened not only here  
7           in New York State, not only here in the  
8           United States, but globally when we took that  
9           epidemic seriously.

10                      So we wholeheartedly see that it is  
11           time for the drug manufacturers who  
12           contributed to this public health emergency  
13           to cover state expenses that are associated  
14           with the epidemic here in New York State.  
15           And we see that proposed surcharge, which --  
16           language is everything, right? So we really  
17           see this as an opioid stewardship fee, is  
18           what we're calling it, to expand support  
19           services to address the pandemic through new  
20           prevention, treatment, and recovery programs  
21           that will effectively address this public  
22           health emergency.

23                      And I just want to say that, you know,  
24           part of my recovery process was from



1 prescription drugs. You know, and there's  
2 many of us, there's thousands of us across  
3 the state who I've talked -- you know, some  
4 of them I've talked to in recovery talks that  
5 we've had who have said, you know, "I  
6 relapsed, you know, on prescription drugs.  
7 My doctor didn't know." Right? And it's not  
8 that they don't care, but the overuse of  
9 these prescription drugs has really created,  
10 you know, part of this pandemic.

11 So, you know, I just want to reiterate  
12 that we see this surcharge as a clear message  
13 not only to manufacturers that they too have  
14 a responsibility to pay their fair share, and  
15 for its recognition that additional funds are  
16 needed to stem the tide of this devastating  
17 epidemic. But we feel strongly that the  
18 state's first priority for these funds must  
19 be the needs of OASAS prevention, treatment,  
20 and recovery.

21 And I also want to say that we want to  
22 see that this not -- we don't want to see  
23 this passed on to the consumer. And there's  
24 a way to do that. There's a way to have

1           conversations in which, you know, the right  
2           appropriations are made to the right people.  
3           And so we certainly support that.

4                        So as a person in recovery who  
5           continues to hold her illness in remission, I  
6           see this proposed opioid stewardship fee as  
7           the way to holding those who contributed to  
8           this crisis accountable, while reducing that  
9           demand.

10                      As individuals continue to struggle  
11           with addiction with no end in sight for  
12           grieving families who continue to lose loved  
13           ones to overdose deaths -- and I can't tell  
14           you folks how many people I've buried in the  
15           past two years alone. You know, how many  
16           funerals -- and I know you guys have gone to  
17           funerals as well.

18                      It's -- it's -- it's time. It's  
19           really time. You know, addiction --

20                      SENATOR KRUEGER: Could I ask you to  
21           summarize, to wrap up? Sorry.

22                      MS. CAMPBELL: Oh, no. Thank you.

23                      It doesn't discriminate. You know, I  
24           know that we have Senator Brooks here from

1 Long Island. You know, we've got a wonderful  
2 THRIVE Recovery Center that's doing  
3 extraordinary work, they're facilitating  
4 referrals, mobilizing resources, and linking  
5 individuals to community supports.

6 We must continue this work. We need  
7 more recovery community outreach centers, we  
8 need more recovery community organizations,  
9 more peers that are engaging with folks,  
10 family support navigators, and youth  
11 clubhouses. It's really time to stop  
12 investing in the problem and start investing  
13 in the solution, which is recovery.

14 Any questions?

15 SENATOR KRUEGER: Any questions?

16 ASSEMBLYWOMAN GUNTHER: Thank you very  
17 much.

18 SENATOR KRUEGER: Thank you very much  
19 for being here today and for all your work.

20 DC 37 Local 372, Kevin Allen and Donna  
21 Tilghman. Did I get that right?

22 MS. TILGHMAN: Yes.

23 SENATOR KRUEGER: Welcome.

24 MS. TILGHMAN: Thank you.

1                   SENATOR KRUEGER: Whenever you'd like  
2                   to start.

3                   MR. ALLEN: Good afternoon, everyone.  
4                   Good afternoon, Chairwoman Weinstein. Thank  
5                   you for inviting us. On behalf of DC 37 and  
6                   President Francois, we thank you so much for  
7                   listening to what we have to say.

8                   We're representing a group of  
9                   1.2 million school students. SAPIS provides  
10                  work in the following areas: School  
11                  programming, clubs, leadership, mental health  
12                  awareness, peer mediation, classroom  
13                  presentations, counseling services -- which  
14                  is at-risk counseling, group, and individual  
15                  sessions -- drug and gang prevention, and a  
16                  host of additional mental health services for  
17                  a variety of conditions.

18                  These counselors help children keep  
19                  their focus on remaining learning-ready  
20                  through the use of coordinated and  
21                  collaborative proven methodologies to cope  
22                  with the myriad of societal pressures that  
23                  detract them from their daily work in life.

24                  We're excited that we seem to be a

1 unique group that counsels groups from the  
2 letter A to the letter Z. We counsel  
3 children from the letter K to the number 12.  
4 We're excited about that. In a community of  
5 over 1800 schools, which incorporates  
6 1.2 million students -- if you do the  
7 numbers, that breaks down to 6,000 students  
8 per SAPIS. In reality, each SAPIS provides  
9 direct classroom lessons and counseling  
10 services to an average of 500 students each,  
11 with services available to only 325 out of  
12 over 1,800 schools.

13 We're passionate about that because  
14 just look at what we see on TV, just look at  
15 the daily grind, look at what the influx of  
16 social media has done with the students that  
17 we work with. That's why we provide that  
18 means on an ongoing basis, and Local 372  
19 SAPIS are employed to bring that research.  
20 SAPIS have consistently implemented  
21 evidence-based programs with fidelity.

22 In addition, SAPIS are used to support  
23 schools during crisis -- unfortunately, one  
24 of the recent crises that we talk about is in

1 the Bronx, in the Urban Assembly School for  
2 Wildlife Conservation, when that student  
3 unfortunately died due to an incident. SAPIS  
4 counselors was one of the groups that came  
5 and that was called less than one half hour  
6 after getting the information that that  
7 happened. The reason why I can speak so  
8 passionately about that, I was one of the  
9 staffers that was there, that were on the  
10 scene.

11 The result of that is priceless. The  
12 result of that is catastrophic to a  
13 neighborhood, to a school, and to a  
14 community.

15 For the past three years, the Assembly  
16 has allocated an additional \$2 million, and  
17 that has provided the funding for  
18 approximately 25 additional SAPIS positions.  
19 Together, these 25 SAPIS are able to provide  
20 prevention, education in the classroom, and  
21 direct counseling for approximately  
22 12,500 at-risk students and their families  
23 who would otherwise not have the support that  
24 they needed.

1           For us to be able to maintain the  
2           current number of employees, we are asking  
3           the Assembly to maintain this \$2 million  
4           allocation in the 2019 budget, and for the  
5           Senate to contribute an additional million  
6           dollars to support the hire of an additional  
7           12 counselors.

8           We thank both the Senate and Assembly  
9           for their expressed support and recognition  
10          of the 1.2 million students taught in more  
11          than 1800 schools. The resources and the  
12          services that SAPIS offer to help keep pace  
13          with adverse societal pressures -- suffice it  
14          to say that New York City schools need to be  
15          safeguarded for that funding.

16          While there are limited state  
17          resources, which we all understand, New York  
18          State has always been a leader in  
19          prioritizing opportunities for the children.  
20          Local 372's goal is to partner with the state  
21          in making a smart investment in the qualities  
22          of life for both New York students, their  
23          families, and communities at large. Of  
24          course we look forward to working with you to

1 make this possible.

2 Again, we thank you for the  
3 opportunity to come before you on behalf of  
4 DC 37, Local 372 of the New York City Board  
5 of Education employees and the 280 Substance  
6 Abuse Prevention and Intervention Specialists  
7 that are on the ground each day looking and  
8 working for that change, all about children.

9 We will answer any questions that you  
10 have.

11 SENATOR KRUEGER: Thank you.

12 So any questions? Any questions,  
13 Assembly?

14 MR. ALLEN: Thank you very much.

15 SENATOR KRUEGER: You did explain it  
16 beautifully.

17 MS. TILGHMAN: Thank you.

18 MR. ALLEN: Thank you.

19 ASSEMBLYMAN OAKS: Thank you.

20 SENATOR KRUEGER: Thank you. Thank  
21 you both for being here today with us.

22 And our next testifiers -- don't lose  
23 your list -- excuse me -- Coalition of  
24 Provider Associations, Winifred Schiff and



1 Barbara Crosier. And then getting ready to  
2 line up next, Association for Community  
3 Living and then Supportive Housing Network of  
4 New York.

5 Good afternoon, ladies.

6 MS. CROSIER: Good afternoon.

7 MS. SCHIFF: Good afternoon. Thank  
8 you to Chair Gunther and to all our friends  
9 in the Senate and the Assembly for your  
10 ongoing support of all of our issues and for  
11 hearing our comments today.

12 ASSEMBLYWOMAN GUNTHER: Thank you for  
13 being so patient, all of you.

14 MS. SCHIFF: No problem.

15 MS. CROSIER: Thank you for sticking  
16 around.

17 MS. SCHIFF: I'm Wini Schiff, of the  
18 InterAgency Council of DD Agencies, and this  
19 is Barb Crosier from CP Associations of  
20 New York State, and we're today on behalf of  
21 COPA, which is the Coalition of Provider  
22 Associations.

23 COPA consists of five associations,  
24 which are the Alliance of Long Island

1 Agencies; CP Associations; DDAWNY, in Western  
2 New York; IAC; and the New York Association  
3 of Emerging and Multicultural Providers.

4 And before we get into our comments, I  
5 want to just say how grateful we are to your  
6 support of our #bFair2DirectCare living wage  
7 initiative. Thank you so much.

8 To give you just a small context for  
9 the reason -- you know, for our asks, in each  
10 of the past five years the adopted budget  
11 contained increases to Aid to Localities  
12 spending. But because of midyear reductions,  
13 each year it was less than that, the spending  
14 was actually less. For example, last year  
15 there were \$88 million less spent than the  
16 year prior. And even though this year the  
17 proposed spending is \$151 million higher, the  
18 cumulative spending over the past seven years  
19 has been \$53 million less.

20 In addition to that, we have not  
21 received a Medicaid trend -- except for a  
22 1.2 percent increase two years ago -- since  
23 2010.

24 And we did get two increases that

1 we're grateful for. In 2015, there were two  
2 2 percent increases just for staff. And then  
3 again this past year, the two increases for  
4 our direct support professionals, which are  
5 absolutely necessary and, you know, still is  
6 our biggest priority.

7 But at the same time, all of our costs  
8 are rising, and so providers are in more and  
9 more of a precarious situation financially.

10 From about 1993 till 2010, we got  
11 Medicaid trends every single year. Now it's  
12 been eight years that we have not received  
13 any kind of an overall trend.

14 In addition to that, rate  
15 irrationalization, is what we call it --  
16 because it's based more on an idea than on  
17 actual costs of providing services -- have  
18 created a situation where there are no  
19 surpluses for any of our programs. And so  
20 programs that lose money, like clinics,  
21 Early Intervention, and other services for  
22 people with the most significant needs, are  
23 actually closing because they're money losers  
24 and we can't afford to support them because

1           there are no more surpluses to do that.

2                     Getting right into something that  
3           you've heard before, which is our request to  
4           actually give us the payments toward the  
5           living wage more quickly. So in the  
6           beginning, we had asked for \$45 million every  
7           year for six years, to bring us to the living  
8           wage, which is \$17.72 downstate and \$15.54  
9           upstate. But based on new data that we have  
10          collected, our vacancy rates have gone up to  
11          14.4 percent, our turnover rate is up to  
12          26.7 percent, and programs are really  
13          suffering. So we are asking for the original  
14          plan to be sped up and for \$18.25 million to  
15          be added to this year's budget for the next  
16          installment.

17                    So just the other day -- on Liz  
18          Benjamin, actually -- I know you had heard  
19          that SWAN, which is a statewide parent  
20          advocacy network, joined the  
21          #bFair2DirectCare coalition, and Barb DeLong  
22          and Pat Curran were on there talking about  
23          our worsening crisis for staff. And Barb  
24          said that she's been given 45 staff hours for

1 support in their home per week, and she's  
2 only able to staff 10 of those hours. So  
3 that's pretty telling.

4 I'll turn it over to Barbara for  
5 development.

6 MS. CROSIER: And I'll just quickly  
7 summarize.

8 As development and particularly  
9 residential development for people living at  
10 home with aging caregivers is continuing to  
11 be a severe problem, we recognize that there  
12 is additional funding in the Governor's  
13 budget, but most of that is spent before it's  
14 even allocated. And then we also have  
15 concerns about actually seeing some of the  
16 additional what would be \$120 million  
17 all-shares actually go out the door and be  
18 spent.

19 There's concerns about families are  
20 unfamiliar with the new residential request  
21 wait list and the certified residential  
22 opportunity list; concerns about how  
23 backfills are maybe being inappropriate, that  
24 people who really -- because there's an

1 opening, that's the only place they can go.  
2 Or that's what they're offered, even though  
3 it's not necessarily an appropriate placement  
4 for the individual, and that they're no  
5 longer being supported in places that are  
6 person-centered and really most appropriate.  
7 So we would ask that.

8 Mark mentioned telemedicine. And  
9 Assemblywoman, you also asked about it. We  
10 think that telemedicine is critically  
11 important, particularly for individuals with  
12 developmental disabilities. We think it can  
13 provide much better quality of care and  
14 significant Medicaid savings, particularly on  
15 the healthcare side.

16 There have actually been several  
17 pilots that have been funded through PPSs and  
18 BIP grants that showed that 86 percent of  
19 emergency room visits could be avoided with  
20 telemedicine. So that's far better care for  
21 an individual with a developmental disability  
22 not having to be transported to the emergency  
23 room. When we are in the emergency room,  
24 emergency room physicians tend to admit

1 individuals with developmental disabilities.

2 So it's a huge cost savings to the  
3 healthcare side, and we think it is much  
4 better quality of care for individuals with  
5 developmental disabilities.

6 What we're asking for is that there's  
7 language in the budget for the Office for  
8 People With Developmental Disabilities to  
9 promulgate regulations. We're asking that  
10 that be emphasized and that the office does  
11 promulgate the regulations allowing  
12 telemedicine, particularly in our residences,  
13 but also that there be some funding for  
14 agencies that don't have either Article 16  
15 clinics or Article 28 clinics that can access  
16 funding through the healthcare facility  
17 transformation fund in the health department.

18 The other thing that we're asking for  
19 is that for telemedicine -- in our clinics,  
20 we get an add-on, because it's recognized  
21 that it takes longer and more staffing to  
22 treat an individual with developmental  
23 disabilities than it does a typical  
24 individual in our like Article 28 clinics.

1           And so we're asking that a similar add-on be  
2           included in the telemedicine rate to be able  
3           to bill through Medicaid.

4                     SENATOR KRUEGER: Thank you. I'm just  
5           cutting you off because you're at zero.

6                     Does anyone have any questions?

7                     ASSEMBLYMAN GUNTHER: No.

8                     And I think you make a great point  
9           about the telemedicine, because diagnosis of  
10          a child with a disability or an adult with a  
11          disability is so much different. They  
12          exhibit pain differently.

13                    And also the transportation itself  
14          sometimes -- as you said, it's not just one  
15          person, it's two to three people doing the  
16          transfer, so it's very, very costly. And  
17          really you need someone with a specialty in  
18          DD folks.

19                    MS. CROSIER: Right.

20                    ASSEMBLYWOMAN GUNTHER: I think it's a  
21          great idea.

22                    SENATOR KRUEGER: Right. Thank you.  
23          Thank you both for testifying.

24                    MS. SCHIFF: Thank you.



1 MS. CROSIER: Thank you very much.

2 SENATOR KRUEGER: Our next testifier  
3 is Antonia Lasicki, Association for Community  
4 Living.

5 MS. LASICKI: Thank you.

6 Good afternoon. Almost done. How are  
7 you?

8 SENATOR KRUEGER: All right.

9 MS. LASICKI: So thank you very much  
10 for the opportunity to testify today. My  
11 name is Toni Lasicki, and I'm the executive  
12 director of the Association for Community  
13 Living.

14 ACL is a statewide membership  
15 organization of not-for-profit providers of  
16 community-based housing and rehabilitation  
17 services for more than 35,000 New Yorkers who  
18 have been diagnosed with serious, persistent  
19 psychiatric disabilities and who have been  
20 functionally impaired by those disabilities.

21 I am going to read parts of my  
22 testimony, but I've crossed out an awful lot  
23 of it, so it's like a summary.

24 Today I will be speaking on behalf of

1 my organization, ACL, as well as the Bring It  
2 Home campaign, a statewide coalition of more  
3 than 200 community-based mental health  
4 housing providers and advocates, faith  
5 leaders, residents, and their families.  
6 You've heard from Harvey and from NAMI and  
7 from others about the Bring It Home campaign  
8 today -- Christy Parque as well. We're  
9 working to bring better funding for better  
10 care to New York, and we strongly urge you to  
11 include adequate funding for our critical  
12 mental health community-based housing in the  
13 final New York State Budget.

14 New York has historically been a  
15 national leader in mental health healthcare.  
16 Under the leadership of both Governor Andrew  
17 Cuomo and his father Mario -- and with the  
18 support of the New York State Legislature,  
19 including many of you listening today --  
20 New York set new national standards to care  
21 for and protect people with psychiatric  
22 disabilities. However, despite building a  
23 breadth and depth of mental health housing  
24 opportunities that is unparalleled in the

1 nation, the state has not kept its promise to  
2 adequately fund these housing programs that  
3 care for the New Yorkers who most need our  
4 help.

5 For more than 25 years, mental health  
6 housing providers have received few increases  
7 in their funding, and most of those increases  
8 that were provided went to New York City,  
9 Long Island, and the Lower Hudson Valley,  
10 because the state just wouldn't make enough  
11 money available. So it focused on the units  
12 that would literally imminently fail without  
13 immediate help.

14 In bad years we've been told that  
15 there isn't any money, and in good years  
16 we've been told there wasn't any for us  
17 either. Within the five models of housing  
18 programs, only three have received increased  
19 funding since 2009. So out of five models,  
20 only three have received anything, and only  
21 in restricted geographic areas.

22 All of the programs throughout the  
23 state are stretched untenably thin. For  
24 example, the Supported Housing program in

1 New York City spends nearly all of its  
2 funding on rent, which leaves little for  
3 mandatory staffing, lease management, and  
4 other obligations.

5 With unreliable funding across the  
6 state, our mental health housing system has  
7 reached a financial breaking point. And the  
8 people who feel it are some of New York's  
9 most vulnerable residents, who suffer from  
10 the disruption that staff vacancies and staff  
11 turnover create, not to mention to overworked  
12 supervisors.

13 And I just want to respond to the  
14 commissioner for a minute. She spoke about  
15 the \$42 million that have been added to the  
16 state budget over the last few years for  
17 housing. That sounds like a lot of money,  
18 but it really has to be put into context.

19 There's a certain model of housing,  
20 8200 units, that had gotten so little  
21 increases for 25 years that they had lost  
22 80 percent of their funding due to inflation.  
23 They literally got 10 percent in increases  
24 over 25 years. So a chunk of that

1           \$42 million went to them. They are now at  
2           the point where they have lost 70 percent of  
3           their funding due to inflation, even with the  
4           investment that the Office of Mental Health  
5           made.

6                     The Supported Housing program in  
7           New York City, Long Island, Westchester,  
8           Rockland, and Putnam, also received a large  
9           part of that \$42 million. That brought their  
10          rates up to, as the Commissioner said, around  
11          \$17,000 in New York City. Just to put that  
12          into context, OASAS pays \$25,000 per year per  
13          unit. New York City pays HIV-supported  
14          housing -- it's the same exact model --  
15          \$30,000 per unit.

16                    The new units that the Governor is  
17          putting online, the services will be \$25,000  
18          a year because they knew these providers --  
19          and it's these providers that will do those  
20          new beds -- these providers would not develop  
21          those at \$17,000 per year for services. It  
22          doesn't work. It just doesn't work.

23                    I have a provider on Long Island who  
24          has two large facilities, 65 units in each,

1 and he's losing \$250,000 per year on each  
2 building, and he has one staff person for  
3 65 clients. And to respond to Senator Young,  
4 in terms of what's -- how steep is the step  
5 down from a state hospital to the community,  
6 those people who are staffed at one staff  
7 person for 65 clients, that facility emptied  
8 an entire ward of Kingsboro State Psychiatric  
9 Hospital.

10 So an entire ward went into one of  
11 those facilities. And they went from a state  
12 hospital to one staff for 65 people. It is  
13 not reasonable any longer, and providers --  
14 their boards of directors are now telling  
15 them, We cannot allow you to continue to do  
16 this.

17 We have providers in New York City,  
18 they are losing massive amounts of money at  
19 \$17,000 a year per bed in supported housing.  
20 It just doesn't work.

21 So I do want to be clear. Mental  
22 health housing providers cannot survive under  
23 these circumstances. They have reached the  
24 point where they'll be forced to reconsider

1           renewing state contracts -- and some have  
2           said that to the Governor's office -- and  
3           without adequate funding they are going to  
4           shut down. Maybe not tomorrow, but it will  
5           eventually happen.

6                        Beyond the moral imperative, taxpayers  
7           end up footing a larger bill when our clients  
8           fall through the cracks. Without mental  
9           health housing options, those with major  
10          psychiatric disabilities end up hospitalized,  
11          homeless, in nursing homes, or become  
12          incarcerated, often due to minor infractions.  
13          And I know I'm repeating what Wendy Burch  
14          said, but it's true.

15                       Governor Cuomo made a commitment to  
16          combat homelessness, and he is funding all  
17          those new housing opportunities at an  
18          adequate and much higher services rate. So  
19          my providers are saying to themselves, Well,  
20          why wouldn't I just turn back the ones I've  
21          got that I'm losing a ton of money on and  
22          develop the new ones which will be fine? So  
23          that's the dilemma that they're all in.  
24          They're having board conversations all the

1 time about this.

2 So as we face the dilemma, we can  
3 either become a national model for how states  
4 can successfully protect a population that so  
5 desperately needs support, or watch the  
6 system collapse and become an example of what  
7 can go wrong. So it's time to make the right  
8 choice. And on behalf of all New Yorkers  
9 impacted by mental illness, their families,  
10 friends, colleagues, and neighbors, we urge  
11 you to increase funding for community-based  
12 supportive mental health housing in this  
13 budget.

14 So we're mindful of the state budget  
15 environment that we have right now,  
16 obviously. On the last page there's a -- the  
17 last page of my testimony shows what the  
18 financial need is by program type, and it's  
19 about \$117 million that they need to  
20 stabilize approximately 40,000 units of  
21 housing across the State of New York. It  
22 sounds like a lot of money, but it is 40,000  
23 units of housing that have been really  
24 neglected for a very, very long time.



1           But given the state budget environment  
2           right now, what we're suggesting is that the  
3           Governor's \$10 million which he added to the  
4           budget this year for these housing models --  
5           and how it's allocated hasn't been decided  
6           yet, so our suggestion is that the Senate and  
7           the Assembly support moving that \$10 million  
8           to the fourth quarter of the state's budget.  
9           Then that \$10 million would annualize to  
10          \$40 million.

11           That would go a long way to helping  
12          us, and we think that the Governor might be  
13          more willing to make that move if the Senate  
14          and the Assembly put something in as well.

15           If the Senate and the Assembly put in  
16          \$20 million, the \$30 million combined would  
17          equal \$120 million for the next year, which  
18          is exactly what we need. We understand even  
19          that might not be possible, but if you match  
20          the Governor's \$10 million and there are  
21          \$10 million from the Legislature and  
22          \$10 million from the Governor in the fourth  
23          quarter, that would equal \$80 million  
24          annualized, and that would go a long way to

1 helping us in the short term.

2 We realize we'd have to come back  
3 again and continue to try to get more,  
4 especially now that I think we're moving into  
5 a time of increased inflation. We've been  
6 relatively lucky because the last four years  
7 have been low inflation, but we're probably  
8 moving into a time when we're going to have  
9 much higher inflation. And so all of my  
10 program types, they're either at about --  
11 they've lost either 43 percent to inflation  
12 to 70 percent to inflation. So it's  
13 desperate.

14 And the workforce issue. We are  
15 running 50, 60 percent staff vacancy rates,  
16 and Assemblywoman Gunther heard just  
17 yesterday from a provider who has six staff  
18 people per week for a program, and they only  
19 have two hired. So four are vacant out of  
20 six. So that means the program managers and  
21 the supervisors, they're swooping in to cover  
22 shifts.

23 They usually have a group of respite  
24 workers they can call in. Respite workers

1 are going away because, you know, we're at  
2 full employment. So it's very difficult to  
3 find anybody to do respite work. So we're  
4 wearing our staff out. I even have a CEO who  
5 does midnight shifts in one of her programs  
6 in Ulster County.

7 SENATOR KRUEGER: I do have to cut you  
8 off, but I also want to thank you so much.

9 And I asked -- I tried to ask these  
10 questions of the commissioner earlier today,  
11 but you were so much more articulate at  
12 laying out how desperate the situation is.

13 And I'll probably get in trouble for  
14 this, but you know what, I think your  
15 providers should say "We're not taking the  
16 \$17,000-a-year contracts," and shift gears.  
17 Because it's crazy that we're paying \$25,000  
18 under the new contracts for exactly what we  
19 need, we say we need -- the next testifier's  
20 going to tell me that too -- and that we need  
21 to be speeding along our increase in  
22 supportive housing. And then you find  
23 yourselves being penalized so extremely for  
24 having been in the business of doing this

1 important work for so long.

2 MS. LASICKI: Yeah. You know, our  
3 providers are mission-driven, and they are  
4 loath to give back beds. They are loath to  
5 do any of this. They really want to  
6 continue -- they have wait lists a mile long.

7 SENATOR KRUEGER: Yeah. Right.

8 MS. LASICKI: They recognize that  
9 reducing the number of beds in the system is  
10 a terrible outcome.

11 SENATOR KRUEGER: Right.

12 MS. LASICKI: So they do their best to  
13 not do that.

14 SENATOR KRUEGER: Are there questions?

15 ASSEMBLYWOMAN GUNTHER: We talked  
16 yesterday.

17 MS. LASICKI: Yes, we did. Thank you.

18 SENATOR KRUEGER: Thank you very much  
19 for being here.

20 And our last testifier today --

21 (Laughter.)

22 ASSEMBLYWOMAN GUNTHER: You get the  
23 Patience Award.

24 (Laughter.)



1           there is just over \$16,000. So while this  
2           program 20 years ago was intended -- roughly  
3           50 percent of the funding would go for  
4           services and 50 percent for rent, it's not  
5           even covering rent anymore. So that's the  
6           issue.

7                     You know, a few years ago we were here  
8           saying, Oh, there's a couple of hundred  
9           dollars for rent, and we're barely making  
10          it -- but now it's not even covering the cost  
11          of rent. So something is going to give  
12          eventually.

13                    The other thing I just wanted to  
14          mention is, you know, the way providers are  
15          dealing with this right now is they're  
16          doubling up tenants. And that's not ideal  
17          for any situation, particularly for this  
18          population. And you know, again, the  
19          chronically low rates, you know, in addition  
20          to the doubling up -- we're watching  
21          landlords just refusing to renew leases now.

22                    So we're really in a dire situation.  
23          And we're urging the Legislature -- through  
24          the campaign, as Toni mentioned -- to work

1 with the Governor, you know, to look at the  
2 funding requests of the \$10 million that was  
3 put in this budget, put it in the fourth  
4 quarter and then annualize it into next year  
5 so we can really get the relief that we need.

6 And then the last point I'd like to  
7 make, as Senator Krueger had mentioned  
8 earlier, is that we advocated heavily for the  
9 last three years to see these new supportive  
10 housing units come online. There are 6,000  
11 over the next five years. If we watch the  
12 existing units just evaporate -- because  
13 that's exactly what's going to happen --  
14 we're not addressing the homelessness crisis  
15 as the Governor and the Legislature really  
16 intended last year by doing the five years of  
17 funding for these new units.

18 So we would just urge you to work with  
19 the Governor to support the \$10 million, to  
20 try to do some additional funding and  
21 annualize it going into next year.

22 So thank you.

23 ASSEMBLYWOMAN GUNTHER: Thank you.

24 SENATOR KRUEGER: Thank you.

1                   Any questions? No?

2                   Well, then, thank you for being our  
3                   last testifier.

4                   And this officially closes the  
5                   Senate-Assembly budget hearing on Mental  
6                   Health. For those of you who are used to  
7                   coming here every day of your lives, don't  
8                   come back until the 27th for the next budget  
9                   hearing.

10                  Thank you, everyone.

11                  (Whereupon, the budget hearing  
12                  concluded at 3:49 p.m.)

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