

MONROE COUNTY



CITY OF ROCHESTER



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Joint New York State Requests





Dear Governor Hochul,

First, we express our thanks for the ongoing support New York State provides to our community, and we further recognize the investments you have made in our region since becoming governor. We know there is a benefit to working with a governor who understands the unique needs of upstate communities is critical to our success, and we are grateful to you and your team for your willingness to meet with us, collaborate, and help our region receive equitable funding.

Today Monroe County and the City of Rochester have committed to a renewed spirit of collaboration, a strength of partnership not seen in decades. We are building on the legacy of the 40-year-old Morin-Ryan Sales Tax agreement that provided the most extensive sharing of local tax revenue in the state. This landmark agreement is emblematic of our region’s historic commitment to look at its own resources to solve its problems before seeking assistance.

It is in this spirit that we present the attached list of our community needs and requests of the State. It represents an inventory of deferred needs we cannot address on our own.

Much has changed in our region over the last 20 years. The major manufacturing economy that sustained local self-reliance has eroded. Advances in technology and communications have taken a toll on Eastman Kodak, Xerox, Bausch & Lomb, and other major employers. The economic security blanket and the tens of thousands of good paying jobs they provided have nearly evaporated. This economic change has had consequences. For example, the City of Rochester is now home to three of the top five poorest ZIP codes in the state, all of which have the city’s highest concentrations of minority residency and poverty.

The innovative spirit that propelled those 20th century institutions remains, as do the excellent universities and cultural institutions critical to a healthy community. The entrepreneurs, scientists, engineers, and skilled workforce are now driving advances in manufacturing, communications, and other fields. Fully harnessing these assets will require help from the State. We cannot do this alone.

Evidence of New York State’s interest in growing the upstate economy is all around us from the stadium project in Buffalo and Erie County, the Micron project in Syracuse and Onondaga County, and the recently announced \$1 billion commitment to chip research in Albany County.

We are experiencing abundant economic interest in our community. The investments we ask of the State are essential to securing these investments, taking full advantage the recent NY SMART I-Corridor Tech Hub designation by U.S. Economic Development Administration, and addressing critical social and health care needs in our community.

As a community, we have aligned our priorities, and we respectfully request your consideration of the items we are presenting. This multi-year funding request seeks to achieve equity in funding for our region while allowing us to make critical advancements to benefit our community. In total, we are requesting close to \$1 billion in state aid over the course of many years, including capital and operating assistance of \$300M for SFY 2024-2025, to support projects like:

General Government Support

Poverty Reduction Assistance (Operating: \$31 million in FY24-25) – As mentioned above, Rochester is home to three of the top five poorest zip codes in New York State. Equitably increasing our share of state operating assistance will greatly enhance our efforts to reduce poverty in Rochester.

Public Safety and Public Health

The Transformational Community Care Coordination (TC3) Project (Operating: \$15 million in FY24-25; and request of \$75 million for a 5-year commitment) – TC3 addresses the barriers to discharging complex care patients to skilled nursing facilities (SNF) and alleviates a backlog of patients in hospitals. This program was funded with federal ARPA dollars as a proof of concept with significant results, this funding would allow for the continuation of this project.

Economic and Workforce Development

Rochester Riverside Convention Center Expansion (Capital: \$270 million over 8 years) – Funding would expand the Joseph R. Floreano Rochester Riverside Convention Center, adding more than 60,000 square feet of exhibition space, a hotel to serve the facility, and create 3,260 jobs. This project is critical to the survival of the Convention Center and downtown, especially when competing with other newer venues throughout New York State. The project will also bring more visitors and related economic activity to Downtown Rochester.

Multi-Modal Capacity Building Projects (Capital: \$42 million initial investment over 5 years) – The County funded a multi-modal study to provide an economic marketing assessment outlining the viability of expanding multi-modal freight services in the Monroe County Region. Initial feedback has promoted a cluster model focusing on three regions each of which focuses on a different primary mode of transit (air, rail, and trucking). This project has identified initial projects and investments that would require both public and private dollars, with initial investments for all three clusters estimated at \$210.1 million.



Shovel Ready Site Development – Henrietta Project (Capital: \$17 million in SFY24-25) – The current RG&E distribution system lacks electricity capacity in Henrietta, this has resulted in a crisis that has effectively stopped future development. These funds would allow RG&E to make improvements to their system including adding a transformer to the substation. Without these improvements, current projects including 1,000 units of housing and roughly 600 acres of undeveloped land in Henrietta cannot be developed without these improvements.

Critical Infrastructure Improvements

Aqueduct Reimagined and Riverfront Promenades (Capital: \$157.5 million over 6 years) – This ROC the Riverway project will reveal the historic Erie Canal Aqueduct and transform the Broad Street Bridge into a dynamic public space that uniquely celebrates the layered history and culture of Rochester. Construction of the adjoining riverfront promenades and multi-modal connections will facilitate seamless connectivity on both sides of the Genesee River.

These highlighted projects, along with the others we have shared with your staff, will position Rochester and Monroe County for a safer, healthier, and more prosperous future. We are asking for New York State to invest in our community, our residents, and our economy. We are grateful for your consideration as we continue to seek equitable support for our region.

Sincerely,

Adam J. Bello
 Adam J. Bello
 Monroe County Executive

Malik D. Evans
 Malik D. Evans
 Mayor, City of Rochester

	Total	State Fiscal Year 2024-25
TOTAL GENERAL GOVERNMENT SUPPORT	\$31,250,000	\$31,250,000
TOTAL PUBLIC SAFETY AND PUBLIC HEALTH SUPPORT	\$189,454,375	\$59,913,100
TOTAL ECONOMIC AND WORKFORCE DEVELOPMENT SUPPORT	\$335,200,000	\$81,950,000
TOTAL CRITICAL INFRASTRUCTURE IMPROVEMENTS SUPPORT	\$330,200,000	\$126,950,000
TOTAL STATE SUPPORT REQUESTED	\$886,104,375	\$300,063,100



Project Name: Targeted Anti-Poverty Aid

Project Description: The City of Rochester is seeking funding parity with its peer communities. While AIM support provides a clear pathway for funding parity, it is not the only method. The City of Rochester also proposes the creation of a new fund that could provide the additional support and resources needed. Targeted Anti-Poverty Aid could also be a source that would benefit the City of Rochester.

The sad truth is the City of Rochester continues to suffer from extreme poverty. In fact, 3 of the top 5 poorest zip codes in New York State are located within the City of Rochester. There is clearly a need for additional resources to support Rochester. As noted above, the City and Monroe County have invested ARPA funding in critical ways to address public health and safety, workforce and economic development, and maintaining and improving critical infrastructure projects. When ARPA funds sunset, there will be a funding gap to continue operating these services.

Estimated Project Cost: \$31,000,000

Local Funding: As these are general governmental support dollars, there would not be a local funding component.

Total Project Cost: \$31,000,000

Timeline: This is an ongoing expense request and does not have project timeline



Project Name: Early Intervention Support

Project Description: Monroe County maintains a backlog of Early Intervention (EI) cases awaiting services, a problem that exists across the state. An ongoing concern is reimbursement rates, which as a whole have not been increased since the 1990's. A cumbersome rate structure has driven qualified providers from the program. There are significant delays in the delivery important services to children deemed eligible for EIP services.

The young child's brain is responsive and highly resilient in the first few years of life. Effective interventions enhance a child's development and reduces the need for more expensive special education services in a school setting.

Local Efforts: Monroe County has taken important steps to stabilize the program by increasing reimbursement rates by 15% over three years

for support services controlled by the County. The County is asking for an 11% increase in reimbursement rates (roughly a \$500,000 impact for Monroe County and a \$35 million impact across NYS).

Requested State Support: \$250,000

It is estimated that an 11% increase to reimbursement rates would be approximately \$35 million. In Monroe County, our estimated increase is \$500,000.

Local Funding: The State and County share the cost burden (split 49%/51%).

Total Project Cost: \$500,000

Timeline: This is an ongoing expense request and does not have project timeline.

Potential Private and Municipal Partners:

Early intervention providers, Healthcare systems





Project Name: TC3 Complex Care Program

Project Description: The Transformational Community Care Coordination (TC3) Project addresses the barriers to discharging complex care patients to skilled nursing facilities (SNF) and alleviates a backlog of patients in hospitals. This program addresses patients who no longer need acute care in a hospital setting, but cannot secure SNF placement by providing funds to SNFs in the form of block grants to secure capabilities to care for "Difficult to Place" patients.

Results and Investment: Pilot ran from November 2022 until July 2023, when initial funds were fully spent. Investment included Monroe County – \$5 million in ARPA Funding and FLPPS – \$5.25 million in DSRIP Funding

As part of this program:

- 12 SNFs participated and admitted patients.
- 535 Complex Care Patients were admitted by Skilled Nursing Facilities. An additional 169 SNF beds were opened during the initial pilot.
- The percentage of licensed but not staffed beds decreased from 25% to 19% during the initial pilot.

- Structures remain in place to immediately begin again when additional funding is secured.

Project Timelines: Pilot ran from November 2022 until July 2023, when initial funds were fully spent. Structures remain in place to immediately begin again when additional funding is secured.

Requested State Support: \$75,000,000

This reflects the cost of five year of the program at \$15,000,000 per year.

Local Funding: Monroe County – \$5 million in ARPA Funding and FLPPS – \$5.25 million in DSRIP Funding for proof of concept. Additional funds are not available to run this successful program.

Total Project Cost: \$75,000,000

Timeline: This is an ongoing expense request and does not have project timeline

Potential Private and Municipal Partners: Hospital systems, Skilled Nursing Facilities, municipal partners

Project Name: Family Justice Center Implementation and Co-Location

Project Description: Monroe County recently conducted a study that supported the development of a public/private Family Justice Center. A cornerstone of an FJC is to have co-located key services.

Willow Domestic Violence Center and Bivona Child Advocacy Center have a history of working as partners against violence toward children and families. This proposal would co-locate these organizations at Skyview on the Ridge which has been reinvented into a nonprofit and public service campus.

Skyview on the Ridge is currently home to Irondequoit’s Recreation Center, Pathstone’s specialized housing project, and Rochester Regional Health’s new school of nursing. The site is fully accessible from all areas of the County – including the City of Rochester. It has safe and ample parking, but most importantly, is a hub site for public transportation.

Results and Investment: The Family Justice Center is currently up and running, and seeing clients, but

the location is not ideal. The County invested \$1.5 million in ARPA funding and the FJC is providing counseling services and support groups, housing, emergency/ health services, court advocacy and legal services, childcare services, language translation services, and other resources/services to survivors of domestic violence.

Project Timelines: With approval of funds, a lease will be signed and space build out will be completed by Q4 2024

Requested State Support: \$2,600,000

Local Funding: The State request is for \$2.6 million to support the build out and co-location of multiple services in the Family Justice Center. The County has contributed \$1.5 million in local funding to this project through APRA.

Total Project Cost: \$4,100,000

Potential Private and Municipal Partners: Willow Domestic Violence Center, Bivona Child Advocacy Center, law enforcement, other community-based organizations





Project Name: Affordable Housing Support and Land Bank

Project Description: Monroe County and the City of Rochester are committed to increasing affordable housing opportunities for residents. This request will make inroads through a multi-point plan that includes the development of a County Land Bank and support to the City and County to support affordable rental housing and the development of unique and targeted homebuyer programs.

Acquisition, Rehab, Resale, New Development: Acquisition or new development of single family dwellings through private acquisition, Land Bank, and County-owned properties, rehabbed and then resold to income-eligible homebuyers.

\$3,220,000 for 1 year, 8 single family residential units
\$10,062,500 for 3 years, 25 single family residential units

Homebuyer Assistance County: Provide subsidy to income qualified first-time home buyers, providing closing cost and down payment subsidy and mortgage subsidy.

\$1,121,250 for 1 year – 15 homebuyers
\$3,363,750 for 3 years – 45 homebuyers

Homebuyer Assistance City: Provide subsidy to income qualified first-time home buyers, providing closing cost and down payment subsidy and mortgage subsidy.

\$1,121,250 for 1 year – 15 homebuyers
\$3,363,750 for 3 years – 45 homebuyers

Expanding Existing Home Improvement Program in Suburban Monroe County: Owner occupied affordable residential, bringing the property up to local/state code, health and safety, aging in place, ADA accommodations, etc., allowing homeowners to remain in their homes.

\$1,150,000 for 1 year – 20 homeowners
\$3,450,000 for 3 years – 60 homeowners

Home Improvement Program in City of Rochester: Owner occupied affordable residential, bringing the property up to local/state code, health and safety, aging in place, ADA accommodations, etc., allowing homeowners to remain in their homes.

\$1,150,000 for 1 year – 20 homeowners
\$3,450,000 for 3 years – 60 homeowners

Development of Affordable Rental Housing: Rolling application for upcoming affordable rental housing projects – gap funding for multi-family – new construction or rehab or for smaller landlords (with less than 20 units), single family – 4 units per property.
\$500,000 for 1 year – 1 project with 15% of total units set-aside for eligible households
\$2,000,000 for 3 years – 4 project with 15% of total units set-aside for eligible households

Funding for smaller landlords with 4 or fewer units: existing or new landlords. Funding for rehab only, not for acquisition. Completed units will be affordable and rented to low-income individuals/families for 10 years.

\$345,000 for 1 year – 3 projects
\$1,150,000 for 3 years – 10 projects

Mobile Home Ownership Program: Provide assistance for the purchase of a new mobile home units to income-eligible buyers, providing closing cost and down payment subsidy and mortgage subsidy. Similar to the First Time Homebuyer program.

\$1,380,600 for 1 year – 8 units
\$4,314,375 for 3 years – 25 units

Project Timelines: Begin with State FY 2024-25 budget and run three years.

Requested State Support: \$31,154,375
1 year project costs are included, but our ask is for a minimum commitment of 3 years.

Local Funding: Monroe County committed \$1 million in ARPA funds to Land Bank; City of Rochester fund annual staff costs for its Land Bank, supplemented from time to time with grant funds.

Total Project Cost: \$31,154,375 – this represents the additional support and funding for housing.

Potential Private and Municipal Partners: City of Rochester; Rochester Land Bank Corporation, Monroe County Land Bank Corporation, Developers

Project Name: Gun Involved Violence Elimination (GIVE) Aid

Project Description: GIVE provides state funding to local law enforcement agencies for equipment, overtime, personnel, training and technical assistance in an effort to eliminate gun violence. GIVE funding supports 28 police departments, as well as district attorneys’ offices, probation departments, and sheriffs’ offices in 21 counties outside of New York City.

Results and Investment: According to the Giffords Center, Rochester saw a 7% reduction in crime in the years following GIVE implementation in 2014.

According to the Governor’s Office, police departments that participate in the GIVE initiative, have experienced the same declines (through October 22, 2023): a 25% reduction (672 vs. 894) in shooting incidents with injury and 33% decline in the number of individuals killed by gun violence (117 vs. 175).

Rochester experienced a 17% decrease in shooting incidents with injury (217 vs. 261) and a 30% reduction in the number of individuals killed by gun violence (39 vs. 56) in the same time period.

Project Timelines: Immediate start – represents 1 year of funding

Requested State Support: \$4,200,000

NYS currently provides the City of Rochester with \$3.2 million in funding; this represents an increase in funding of \$1 million.

Local Funding: N/A

Total Project Cost \$4,200,000

Potential Private and Municipal Partners: Law enforcement agencies





Project Name: Vacuum Oil Remediation and West River Wall Segment 2 (Restore the Shore)

Project Description: This project will advance environmental and economic justice as well as equity in a historically underserved segment of the Southwest Rochester community by:

- Completing the City-planned remediation of the former Vacuum Oil refinery on Flint Street;
- Restoring flood protection to the surrounding community by repairing the failed West River Wall and elevating select low-lying areas above the flood plain;
- Constructing public amenities and trails along at least 15 acres of riverfront; and
- Preparing building pads for redevelopment on Flint Street.

History: The City of Rochester has been working for more than 15 years to advance this project, which is a key priority for the City's ROC the Riverway initiative. The work at the riverfront and the adjacent Vacuum Oil site is interconnected. Contaminated soil must be removed before the City can begin to restore flood protection, which in turn will complete the preparation of development-ready building pads. In short, both major phases must advance to achieve the full vision for revitalizing this segment of the community. The 2018 ROC the Riverway Vision Plan identifies this project as "Restore the Shore." Advancing the project is a matter of equity, as it will continue work completed in 2022 on the West River Wall Segment 1 project in Corn Hill. Segment 2 is approximately four times the size of Segment 1.

Currently, residents in this neighborhood are exposed to designated brownfield and flood insurance costs. The Vacuum Oil site hosted an oil refinery, bulk oil storage, and oil blending facility that operated until 1935. The site remains contaminated by volatile organic compounds (VOCs), semi-VOCs, metals, and other pollutants. The River Wall in this area, built in 1918 and extending 4,200 linear feet, is also in poor condition.

The Federal Emergency Management Agency (FEMA) indicated in 2008 that the wall no longer functioned as flood protection to this site or the surrounding community, resulting in increased flood insurance costs for property owners. This project will remediate the contamination, restore flood protection, improve public access to an underutilized segment of riverfront, and facilitate the redevelopment of the long-abandoned Flint Street site.

Current Investment: The City has completed significant planning, design work, and community engagement for this effort. The City has completed a plan for remediation and redevelopment and secured funds from the New York State Department of State (NYSDOS) for preliminary and final design of the river improvements. The City has designated \$3.3 million in debt to help fund interim remediation measures at the former Vacuum Oil site, and the Department of State and City have contributed approximately \$2 million for design of the riverfront portions of the project. Implementation of Vacuum Oil Brownfield Opportunity Area projects is recommended in the City's Local Waterfront Revitalization Program.

Project Timelines: Design and construction anticipated to be complete within 5 years from the date of an executed funding agreement.

Requested State Support: \$40,500,000

This represents 90% of project costs and includes \$5 million in already committed NYSDOS funds.

Local Funding: \$4,500,000

Total Project Cost: \$50,000,000 (\$40.5 million requested, \$4.5 million local contribution, and \$5 million in NYSDOS and City funds have already been secured)

Potential Private and Municipal Partners: New York State Department of State, New York State Canal Corp., Additional State Agencies, Monroe County, U.S. Army Corps of Engineers



Project Name: Public Safety and Public Service Emergency Radio Communications Redundant and Resilient Upgrades

Project Description: Monroe County Department of Public Safety manages the County’s Public Safety and Public Service Radio Communications Systems, and this system does not meet national standards for fireground operations in environments that pose an immediate danger to life and health (IDLH) of emergency responders.

Our Public Safety and Public Service Emergency Radio Communications lack redundant and resilient systems in the event of natural or manmade disaster including cyber attacks and/or targeted attacks against critical infrastructure. The current L3Harris trunked radio system is comprised of 22 sites throughout the City of Rochester and Monroe County, and connection between the sites and critical control hardware are through a combination of leased private lines and the County’s fiber optic network.

This presents several challenges to continuity of operations. The County’s fiber optic network is primarily built above ground and is vulnerable to damage and service interruption from natural and man-made incidents. Industry standard best practices indicate two forms of connectivity between sites and main data/networking hubs should be accomplished with two separate and distinct paths. These improvements would add geo-diverse and redundant systems to

ensure continuity of the critical public safety system remain operational. In addition, leased infrastructure would be built out to include fiber and secondary connectivity.

Fiber optic networks would be extended to all primary emergency services facilities in the County, ensuring that critical inter-operable communications between emergency service partners exists. Efficiencies with the County’s fiber optic master plan and the County’s broadband initiative would be complimentary projects that would enhance inter-governmental collaboration and cost efficiencies.

Additional radio networks would be constructed and equipment purchased to meet statutory obligations to maintain interoperable communications in the event of crisis or other emergencies.

Project Timelines: Project Start: Q2 2024

Completion: Q4 2027

Requested State Support: \$36,000,000

Local Funding: \$4,000,000

Total Project Cost: \$40,000,000

Potential Private and Municipal Partners:

Regional public safety partners



Project Name: Multi-Modal Capacity Building Projects

Project Description: Monroe County invested \$1 million to begin Phase 1 of a multi-modal study to provide an economic marketing assessment that outlines the viability of creating a multi-modal hub in the Monroe County Region. Initial feedback from this study has promoted a decentralized hub and focuses on three clusters each of which focus on a different primary mode of transit. The Aerotropolis cluster surrounds the airport and air transit is the primary focus of the cluster; the Eastman Plus cluster surrounds Eastman Business park and rail transit is the primary focus of the cluster; finally the Truck-O-Rama cluster encapsulates parts of Henrietta and West Henrietta including the intersections of I-90 and I-390 and utilizing trucking as transit is the primary focus of this cluster. New York State has committed \$2.5 million to support the next phase of the project.

Total investments for all three clusters represent an estimated \$210.1 million.

Aerotropolis Cluster: Aerotropolis utilizes the existing assets like the services for integrated express carriers, local demand to support local markets/station/node, usable cargo ramp space, and the foreign trade zone facility. Projected projects include runway expansion, customs facilities, and new and updated warehousing facilities, among others. The estimated costs for the Aerotropolis cluster investments are \$48.5 million. It is anticipated that this will involve both public and private spending.

Eastman Plus Cluster: Eastman Plus utilizes existing assets including CSXT Class 3 lines running both N-S and E-W, a Rochester and Southern Class 3 line running to the airport, and connections to other rail lines. Projected projects for this cluster include

new and updated railyard facilities, electrification, warehousing and cold storage facilities, among others. The estimated costs for Eastman Plus investments are \$110.3 million and would also include public and private spending.

Truck-O-Rama Cluster: The Truck-O-Rama cluster utilizes existing assets including smaller scale truck stops and adjacent warehousing, access to I-90 and I-390, and proximity to rail lines. Projected projects would include weigh stations, land development and highway improvements, warehousing, and electric vehicle charging, among others. The estimated cost for Truck-O-Rama investments are \$51.3 million and would include both public and private spending.

Project Timelines:

Engineering work on projects can begin as soon as funding becomes available with varied timelines for completion significant work can be completed over the next 5 years, by Q4 2028.

Requested State Support: \$42,000,000

New York State has already invested \$2.5 million in this project; we are requesting an initial investment of \$40,000,000 totaling \$42,000,000 or 20% of estimate project costs. Recognizing as these projects involved future state funds may be needed.

Local Funding: \$1,000,000 Phase I

Total Project Cost: \$210,100,000

Potential Private and Municipal Partners: Local building and construction unions (UNICON is already involved in the study), private business enterprises, airlines, shipping, warehousing, and freight companies.





Project Name: Shovel Ready Sites – Identification and Acquisition Plan

Project Description: This plan would identify viable parcels and properties for future development, including identifying costs for land acquisition, rehabilitation, and/or needed utility build outs. It would include a review of both municipally and privately owned parcels, identify costs for acquisition and needed utilities (electric, water, sewage, broadband, etc.). This plan would also evaluate underutilized or land with vacant structures.

Working with community partners who have conducted preliminary field work, this plan would result in unique profiles on an estimated 15 properties. Once a plan is developed and sites are identified, there would be two paths forward: (1) Some of these profiles may be purchased and developed by private business who using the information provide would be able to expedite development or (2) Monroe County would return to New York State for capital support in future years to help fund acquisition and site development.

Need and Successful Partnership: Regionally we have been fortunate to have many of its large-scale developable properties acquired by

businesses expanding in or relocating to our region. The unintended consequence is that the number of properties with large acreage available have depleted in recent years.

An example of successful partnership with NYS on this front was the FastNY Grant acquired for the fairlife project in Webster. This would be the future support we would look for on acquiring property and preparing for development.

Project Timelines: Study - Q4 2026

Requested State Support: \$1,200,000

An initial investment would be made to identify properties and acreage, and then the bulk of funding would be for acquisition and infrastructure development.

Local Funding: \$300,000 – COMIDA commitment

Total Project Cost: \$1,500,000

Potential Private and Municipal Partners:

COMIDA, Greater Rochester Enterprise, utility providers, private business



Project Name: Monroe Community College Applied Technology Center Optics Expansion

Project Description: As part of the expansion of the Applied Technology Center, this project will house a new optics program and will require additional funds for development of space and purchase of equipment, totaling an additional \$20 million. The current agreement for this project involves a 50/50 split between Monroe County and SUNY. Monroe County is asking the State to contribute additional support totaling 50% of the County’s local share.

Need and Successful Partnership: The 2021 MCC Facilities Master Plan included a recommendation to relocate the ATC to the Brighton Campus in order to better integrate its technical programs with academic and STEM programs currently available at the Brighton Campus.

Monroe Community College is in the process of creating a state-of-the-art Applied Technology Center (ATC). This project costs \$35 million, and involves the build out of a new structure that will house programs currently located on West Henrietta Road. This project is a 50/50 cost split between the County

and SUNY, with Monroe County receiving \$3.5M in federal grants to assist with the project. The new ATC will continue its focus on practical, hands-on training leading to a certificate or associate degree in Automotive Technology; Heating, Ventilation and Air Conditioning (HVAC) Technology; Solar Thermal Technology; and Precision and Tooling Machining Technology.

Project Timelines: Q4 2026

Requested State Support: \$5,000,000

Local Funding: Applied Technology Center (ATC) - Total Cost \$35M (Monroe County \$17.5M inclusive of a \$3.5M grant; SUNY - \$17.5M); Optics Expansion – Total Costs \$20M (Monroe County \$5M; SUNY - \$10M)

Total Project Cost: \$55,000,000

Potential Private and Municipal Partners: Monroe Community College



Project Name: Henrietta Power Project

Project Description: Henrietta is poised to have significant industrial and commercial development for current businesses looking to expand and businesses looking to relocate to our community, as well as a significant increase in residential housing. At present, projects in Henrietta are on hold due to a lack of electricity distribution capacity. This project would fund a new transformer and transmission distribution lines to be able to supply power to the community. This is a problem that if allowed to continue will impact development in Henrietta.

Need and Successful Partnership: The Town of Henrietta has lost out on several large projects due to lack of power, and is being overlooked as a site for development. There many companies looking at parcels in Henrietta, but are currently on hold as we await power upgrades. Some of these projects include a solar panel manufacturer, R&D for beverage production, advanced manufacturing, and a company in the semi-conductor supply chain. In a recent semiconductor survey conducted by GRE, RG&E was asked to evaluate 12 sites (9 greenfields, 3 existing buildings) to serve 10MW of Power, and RG&E could not serve this load at any sites without significant upgrades.

Projects that are on hold due to lack of power include:

- Masonic Care Community – 200+ unit senior housing facility. Construction of the sanitary pump station was completed but they have not been able to get power to get it running.
- Lehigh Ridge Subdivision – 113 single family homes. Rough grading has started, but there is risk as to whether they will have power for all the homes.
- River’s Edge Subdivision – 224 single family townhomes. This project was approved after the Town was alerted of the power issues.
- Foxfield Subdivision – 66 single family homes have been completed, but there is some uncertainty whether power is available for the remaining 41 homes.
- Southridge Landing – 62 affordable apartments for lower-income working families. This project has received approval from the Town.
- Fairways at Riverton – 130 single family homes. This project has only recently been approved.
- Bob Johnson Buick GMC – A dealership that raised a blighted property for the Town to build a new car

dealership. They completed site work but construction of the dealership has been delayed, because of power issues, they want to put in electric car charging capability.

There are roughly 600-acres of land available within Henrietta that have potential for industrial and commercial/residential development. With Rochester and Monroe County recently receiving federal designation as a “Regional Technology and Innovation Hub (Tech Hub),” we anticipate future development coming to our region.

The Tech Hubs Program aims to strengthen U.S. economic and national security with investments in regions across the country with assets and resources with the potential to become globally competitive in the technologies and industries of the future. A Tech Hubs Designation is a strong endorsement of a region’s plan to supercharge a critical technology ecosystem and become a global leader over the next decade. If we cannot accommodate the power needs of today, we risk losing out on these projects of the future.

Project Timelines: Equipment purchase by Q4 2024, work completion by Q4 2025

Requested State Support: \$17,000,000

Local Funding: \$0

Total Project Cost: \$17,000,000

Potential Private and Municipal Partners: RG&E, Town of Henrietta, private business, residential homes





Project Name: Rochester Riverside Convention Center Expansion

Project Description: The Joseph A. Floreano Rochester Riverside Convention Center was designed by famed architect James T. Polshek in 1982 and is an iconic example of the postmodern architecture era. The Convention Center is located in the heart of downtown on Main Street along the Genesee River and has a highly visible riverfront terrace used for both Convention Center programming and public access.

This proposed project would build on State and City investments with a major expansion of the Convention Center south to Broad Street, consistent with the long-term vision for the facility identified in the ROC the Riverway Vision Plan. The expansion will add more than 60,000 square feet of exhibition space and a hotel to serve the facility while connecting it to the Broad Street Aqueduct. This project is critical to the survival of the Convention Center when competing with other venues throughout New York State, and will also bring more visitors and related economic activity to Downtown Rochester and the Genesee Riverway. The project would include the necessary relocation of the antiquated RG&E Station #6 (estimated by RG&E at \$90 million) to allow for expansion. The extension to Broad Street also would help to activate a key downtown block of South Avenue between East Main Street and East Broad Street.

Project History: This proposal continues a series of successful investments in the long-term life of the Convention Center. Renovations of the north terrace (2019) improved public access to the riverfront terrace from Main Street, replaced deteriorated structural members supporting the terrace, waterproofing, river railings, and terrace

amenities, and included the installation of LED exterior lighting that has improved the building’s nighttime visibility in the City skyline. Ongoing facility modernization upgrades internal to the building include the replacement of the escalators and movable partition walls. With support from Empire State Development, the City is in the process of designing a project to construct structural improvements to the river wall, and expand the southern waterfront terrace to better activate the riverfront and position the terrace for the proposed connection to the Broad Street Aqueduct. The current project also will expand the north face of the Convention Center along Main Street, directly engaging with the Main Street Streetscape Phase II improvements, and enhancing the Convention Center’s presence along the Genesee River corridor.

Project Timelines: Due to the complexity of the project, including but not limited to purchase and sale of land, demolition of existing structure(s), design and construction of a new substation, significant utility relocation, and the structural expansion of the Convention Center, the estimated time frame would be approximately 8-10 years depending on funding sources.

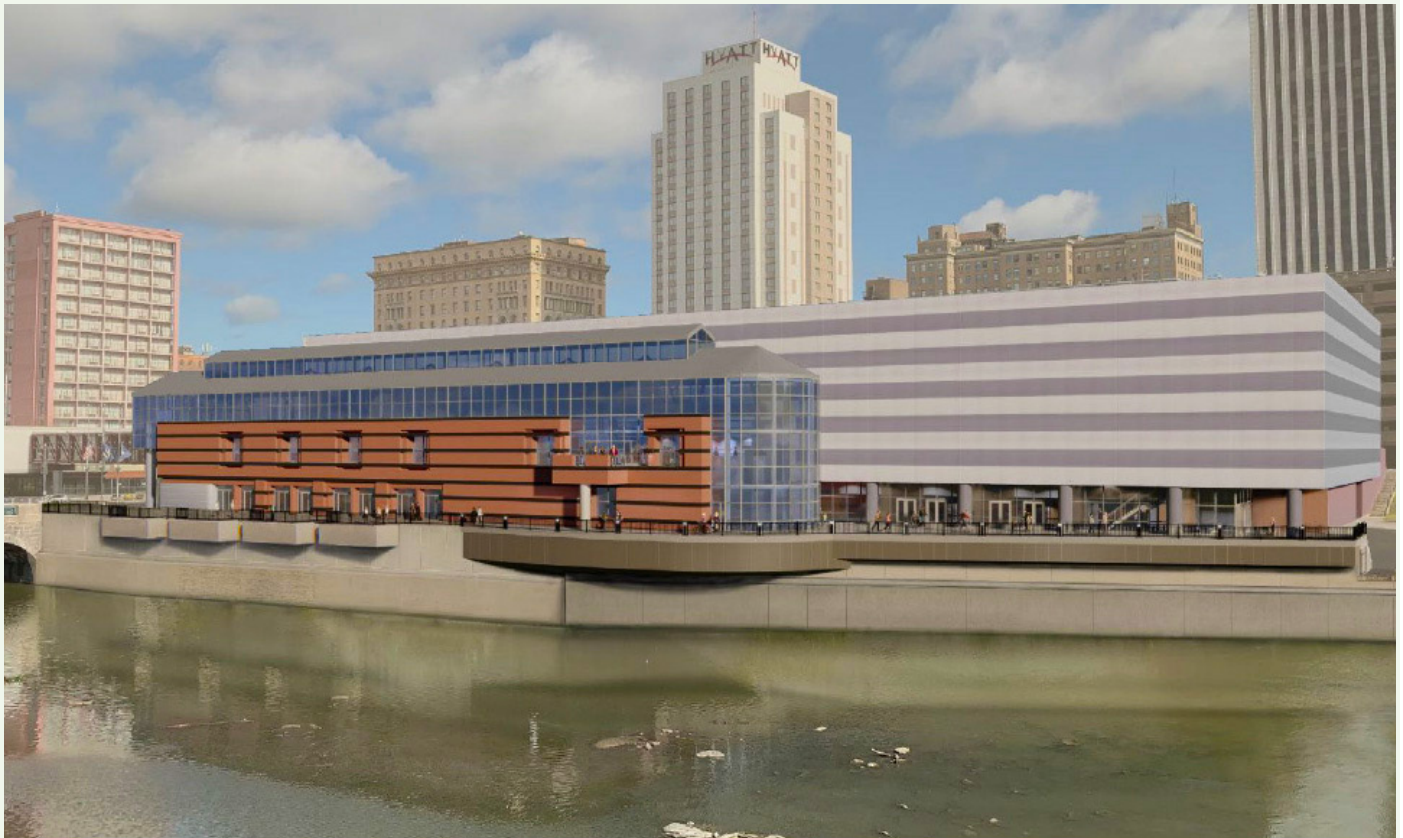
Requested State Support: \$270,000,000

This represents 90% of project costs, as the City will be responsible for 10%.

Local Funding \$30,000,000

Total Project Cost: \$300,000,000

Potential Private and Municipal Partners: City of Rochester, Rochester Riverside Convention Center, Avangrid, RG&E





Project Name: Aqueduct Reimagined and Riverfront Promenades

Project Description: In April 2022, the Aqueduct Reimagined and Riverfront Promenades project was introduced as part of the ROC the Riverway / Building Bridges to the Future initiative. Aqueduct Reimagined will reveal the historic Erie Canal Aqueduct and transform the Broad Street Bridge into a dynamic public space that uniquely celebrates the rich history and culture of Rochester. This project will include removal of the upper vehicular deck of the Broad Street Bridge, enhancement of the historic 1842 aqueduct below, and creation of an iconic location that is inviting to individuals of all socioeconomic statuses and physical abilities. In addition, the construction of new adjoining riverfront promenades and multimodal connections will facilitate seamless connectivity on both sides of the Genesee River.

The Aqueduct Reimagined project includes multiple intersecting pieces that will converge at the Broad Street Bridge. By removing the existing vehicle deck from the Broad Street Bridge, a variety of options become available to recreate the space and transform it into a pedestrian and bicycle corridor with a range of amenities. The project will include building out riverfront promenades connecting the Broad Street Bridge directly to Court Street and East Main Street.

Parallel to the Broad Street Bridge design, efforts are underway to assess interconnected roadways to better accommodate traffic needs in the future. Traffic patterns on South Avenue from Main Street to Court Street will be converted to two-way traffic to accommodate the loss of vehicle traffic on the

Broad Street Bridge. The City is also investing in street enhancements in the Aqueduct District to complement both the Aqueduct Reimagined project and the investments of Constellation Brands as they relocate their world headquarters to the Aqueduct District on the City's riverfront. An estimated 1,739 jobs will be created as part of this project.

Historical Support: The New York State Department of Transportation has committed \$9.5 million toward the design and construction of the Aqueduct Reimagined project, while the City is funding the Aqueduct District Street Improvements with a combination of federal American Rescue Plan Act funds and City funding. Completion of this project is identified as a high priority in the City's Local Waterfront Revitalization Program.

Project Timelines: Design and construction anticipated to be complete within approximately 6 years from the date of an executed funding agreement.

Requested State Support: \$157,500,000

This represents 90% of the project costs and includes \$9.5 million committed by NYS Department of Transportation for project design and construction.

Local Funding \$17,500,000

Total Project Cost: \$175,000,000

Potential Private and Municipal Partners: New York State Department of Transportation, New York State Canal Corp., additional state agencies, Monroe County, utilities

Project Name: Edgerton R-Center Interior and Exterior Renovations

Project Description: The Edgerton R-Center, comprised of the Stardust Ballroom (1890) and the Recreation Center (1972) buildings, needs extensive interior and exterior renovations. Edgerton is one of the few centers in the City that provides year-round programming for youth, teens and adults, summer breakfast and lunch programs, and sports infrastructure (basketball and tennis courts, a running track, bocce courts and sports fields).

Renovations will include ADA upgrades, window replacement, repair of masonry and balcony, upgrade to lighting and electrical components, kitchen renovation, and sidewalk replacements, among other upgrades needed in order to keep this recreation center operational.

Job creation estimate: 652 jobs

Impact: The Edgerton R-Center boasts the following amenities and services: year-round recreation program for youth, teens, and adults; Stardust Ballroom permit facility rental; Edgerton Model Railroad Room; weight room; game room; computer lab; summer breakfast & lunch programs; seasonal special events; kitchen; collaborative programs with community organizations; and community meeting space. Outdoor amenities include a playground; spray park; basketball courts; bocce courts; tennis courts; baseball/football/soccer fields; and a running track. Edgerton R-Center hosted over 32,000 visitors in calendar year 2022. Design and construction funds are being sought to implement the recommendations of the 2022 facility report.



Project Timelines: Design and construction anticipated to be complete within approximately 5 years from the date of an executed funding agreement.

Requested State Support: \$54,000,000
This represents 90% of the total project costs.

Local Funding: \$6,000,000

Total Project Cost: \$60,000,000

Potential Private and Municipal Partners: N/A

Project Name: DES Solid Waste Management Operations Facility Replacement

Project Description: The City's DES Solid Waste Management Operations complex, which includes a 44,000 square foot, one-story facility that houses critical municipal functions, is outdated. Critical City services operating out of the complex include refuse and recycling services, forestry, employee training and other administrative functions.

The project includes replacing this complex in order to enhance the delivery of critical services by

improving safety and efficiency. It is estimated that this project will result in the creation of 435 jobs.

Project Timelines: Design and construction anticipated to be complete within 5 years from the date of an executed funding agreement.

Requested State Support: \$36,000,000
This represents 90% of total project costs

Local Funding: \$4,000,000

Total Project Cost: \$40,000,000



Project Name: Go Outside Monroe Phase 3 - Inclusive Playground Expansion and Ontario Beach Park Security Upgrades

Project Description: This project would be the third phase of Go Outside Monroe and would seek to enhance 5 parks (1 in the city and 1 in each quadrant of the county). The project totals \$25M and includes:

- 4 inclusive playgrounds (\$1.5M each – total \$6M)
- 3 new bathrooms with adult changing tables, ADA accessible facilities, 1 retrofitted bathroom, and hardscaping (\$3.5M each – total \$14M)
- 2 inclusive splash pads (\$1M each – total \$2M)
- 2 inclusive nature trails and interpreting stations (\$250K each - \$.5M)
- \$2.5M – engineering, design, contingency

In 2023, Monroe County took steps to increase the accessibility and inclusivity with the construction of the first inclusive playground at Ontario Beach Park (OBP). **This project would continue the OBP master plan with safety and security upgrades totaling \$10M.** Projects in Ontario Beach Park include: ADA upgrades, fencing, cameras, removable bollards, public address system, lighting enhancements, new hardscaping to reduce speeding.

Previous Phases: Phase 1 of the Go Outside Monroe Initiative focused on the long overdue repair of existing park facilities and roadways. This effort to attract new patrons and provide better accommodations to existing patrons culminated in the 7.2M investment, which resurfaced dozens of roadways and parking lots, reroofed of over twenty

lodges and shelters, and renovated 23 existing non-ADA compliant bathrooms. This first phase was to bring the Parks system back to its former glory.

The \$9.4M second phase of the Go Outside Monroe Initiative not only continued the vital work to restore, renovate, and refurbish existing parks facilities, but also began to modernize and enhance the parks system. The needed maintenance continued at existing facilities, with the replacement of windows and doors on dozens of facilities, the retrofit of all exterior lighting to LED, and various structural building repairs. New features, such as the County's first spray park, first inclusive playground, eight additional pickleball courts, and continuous paved golf cart paths at every golf course, are just a few of the improvements made to enhance the recreational opportunities within the County's 23 Parks.

Project Timelines: Project Design Start: Q2 2024; Completion: Q4 2024; Construction Start: Q2 2025; Completion: Q4 2026

Requested State Support: \$35,000,000

Full funding of Phase 3 of Go Outside Monroe

Local Funding: \$16,600,000

Total Project Cost: \$51,600,000

Potential Private and Municipal Partners: Private; Rochester Accessible Adventures.

Project Name: Northwest Quadrant Water Resource Recovery Facility Preliminary Treatment, Aeration, and Electrical Improvements

Project Description: Monroe County needs new permits for the Frank E. Van Lare and Northwest Waste Water Treatment Facilities issued by New York State. It is anticipated that these permits will require significant new investments, and Monroe County intends to seek state support for these required changes. These permits will likely be asked for in NYS FY 2025-26 Budget.

At the same time, Monroe County is focusing on continual improvements for the Waste water Treatment plants, and is seeking several projects to improve efficiency and reduce energy usages, and lower the impact on the power grid. This includes three projects slated to take place at the Northwest Waste Water Treatment Facility: (1) preliminary treatment improvements; (2) aeration improvements; and (3) electrical improvements.

Preliminary Treatment: Improvement to preliminary treatment are needed to more efficiently remove larger objects from the waste water collection. These upgrades will allow for foreign objects, branches, and other large obstructions be to more easily removed at the beginning of the wastewater treatment process.

Aeration: The NWQ WWTF currently uses a mechanical aeration process. Large mechanical

turbines that require a significant amount of energy to turn are used to aerate wastewater. This project proposes a less energy intensive bubbler system, helping to further the County’s goals of lowering energy usage and placing less strain on our local power grid.

Electrical: As the County continues to monitor and reduce use of greenhouse gas emissions, facilities are being evaluated for electrical upgrades. The electric upgrades at the NWQ WWTF are part of this process, and can be more efficiently carried out when being combined with the other upgrades at this facility.

Project Timeline: Q4 2027

Requested State Support: \$25,200,000
90% of funding - Preliminary Treatment - \$4M; Aeration - \$15M; Electrical \$9M

Local Funding: \$2,800,000

Total Project Cost: \$28,000,000

Potential Private and Municipal Partners:
NW Quadrant Pure Waters District

Project Name: Northwest Quadrant Pump Station Improvements

Project Description: As the County focuses on upgrades related to the NWQ WWTF, it must also focus on upgrades to the aging infrastructure that connects with the WWTF. There are aging pump stations in the Northwest Quadrant that have not had significant upgrades in close to 50 years. The three impacted pump stations would include (1) Buttonwood; (2) Flynn Road; and (3) Island Cottage.

These Stations are instrumental in moving wastewater to the NWQ WWTF; due to the relative flatness of this area wastewater does not naturally flow toward the facility, and the pump stations in this sewer district

ensure the continual conveyance of waste water. The facility upgrades will also remediate sewage odors that impact the local community.

Project Timeline: Q4 2027

Requested State Support: \$22,500,000
This represents a 90% project cost

Local Funding: \$2,500,000

Total Project Cost: \$25,000,000

Potential Private and Municipal Partners:
NW Quadrant Pure Waters District





